

GIBRALTAR INDUSTRIES, INC.

Form 10-Q

May 07, 2015

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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-Q

(Mark one)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2015

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 0-22462

GIBRALTAR INDUSTRIES, INC.

(Exact name of Registrant as specified in its charter)

Delaware  
(State or other jurisdiction of  
incorporation or organization)

16-1445150  
(I.R.S. Employer  
Identification No.)

3556 Lake Shore Road, P.O. Box 2028

Buffalo, New York

(Address of principal executive offices)

14219-0228

(Zip Code)

Registrant's telephone number, including area code: (716) 826-6500

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by checkmark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definition of "large accelerated filer", "accelerated filer" and "smaller reporting

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company” in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer

Non-accelerated filer  Smaller reporting company

Indicated by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act.). Yes  No

As of May 5, 2015, the number of common shares outstanding was: 30,963,569

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## PART I. FINANCIAL INFORMATION

## Item 1. Financial Statements

## GIBRALTAR INDUSTRIES, INC.

## CONSOLIDATED STATEMENTS OF OPERATIONS

(in thousands, except per share data)

(unaudited)

|  | Three Months Ended |           |   |
|--|--------------------|-----------|---|
|  | March 31,          |           |   |
|  | 2015               | 2014      |   |
| Net Sales  | \$200,615          | \$191,032 |   |
| Cost of sales  | 170,700            | 161,168   |   |
| Gross profit   | 29,915             | 29,864    |   |
| Selling, general, and administrative expense                 | 20,945             | 29,531    |   |
| Income from operations                                       | 8,970              | 333       |   |
| Interest expense   | 3,700              | 3,640     |   |
| Other (income) expense                                       | (3,559)            | ) 30      |   |
| Income (loss) before taxes                                   | 8,829              | (3,337)   | ) |
| Provision for (benefit of) income taxes                      | 3,292              | (1,251)   | ) |
| Income (loss) from continuing operations                     | 5,537              | (2,086)   | ) |
| Discontinued operations:                                     |                    |           |   |
| Loss before taxes  | (44)               | ) —       |   |
| Benefit of income taxes                                      | (16)               | ) —       |   |
| Loss from discontinued operations                            | (28)               | ) —       |   |
| Net income (loss)  | \$5,509            | \$(2,086) | ) |
| Net earnings per share – Basic:                              |                    |           |   |
| Income (loss) from continuing operations                     | \$0.18             | \$(0.07)  | ) |
| Loss from discontinued operations                            | —                  | —         | ) |
| Net income (loss)  | \$0.18             | \$(0.07)  | ) |
| Weighted average shares outstanding – Basic                  | 31,191             | 31,034    |   |
| Net earnings per share – Diluted:                            |                    |           |   |
| Income (loss) from continuing operations                     | \$0.18             | \$(0.07)  | ) |
| Loss from discontinued operations                            | —                  | —         | ) |
| Net income (loss)  | \$0.18             | \$(0.07)  | ) |
| Weighted average shares outstanding – Diluted                | 31,386             | 31,034    |   |
| See accompanying notes to consolidated financial statements. |                    |           |   |

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GIBRALTAR INDUSTRIES, INC.  
 CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME  
 (in thousands)  
 (unaudited)

|   | Three Months Ended |           |   |
|---|--------------------|-----------|---|
|   | March 31,          |           |   |
|   | 2015               | 2014      |   |
| Net income (loss)   | \$5,509            | \$(2,086) | ) |
| Other comprehensive (loss) income:                              |                    |           |   |
| Foreign currency translation adjustment                         | (3,800)            | ) (904)   | ) |
| Reclassification of loss on cash flow hedges, net of tax        | 143                | —         |   |
| Adjustment to retirement benefit liability, net of tax          | 2                  | 2         |   |
| Adjustment to post-retirement health care liability, net of tax | 37                 | 19        |   |
| Other comprehensive loss  | (3,618)            | ) (883)   | ) |
| Total comprehensive income (loss)                               | \$1,891            | \$(2,969) | ) |
| See accompanying notes to consolidated financial statements.    |                    |           |   |

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GIBRALTAR INDUSTRIES, INC.  
 CONSOLIDATED BALANCE SHEETS  
 (in thousands, except per share data)  
 (unaudited)

|  | March 31,<br>2015 | December 31,<br>2014 |
|--|-------------------|----------------------|
| Assets   |                   |                      |
| Current assets:  |                   |                      |
| Cash and cash equivalents  | \$ 118,300        | \$ 110,610           |
| Accounts receivable, net of reserve of \$4,154 and \$4,280 in 2015 and 2014                                | 115,284           | 101,141              |
| Inventories  | 133,624           | 128,743              |
| Other current assets   | 22,116            | 19,937               |
| Total current assets   | 389,324           | 360,431              |
| Property, plant, and equipment, net  | 113,769           | 129,575              |
| Goodwill   | 235,523           | 236,044              |
| Acquired intangibles   | 80,439            | 82,215               |
| Other assets   | 4,702             | 5,895                |
|  | \$ 823,757        | \$ 814,160           |
| Liabilities and Shareholders' Equity   |                   |                      |
| Current liabilities:   |                   |                      |
| Accounts payable   | \$ 90,155         | \$ 81,246            |
| Accrued expenses   | 48,419            | 52,439               |
| Current maturities of long-term debt   | 400               | 400                  |
| Total current liabilities  | 138,974           | 134,085              |
| Long-term debt   | 213,200           | 213,200              |
| Deferred income taxes  | 49,652            | 49,772               |
| Other non-current liabilities  | 32,572            | 29,874               |
| Shareholders' equity:  |                   |                      |
| Preferred stock, \$0.01 par value; authorized 10,000 shares; none outstanding                              | —                 | —                    |
| Common stock, \$0.01 par value; authorized 50,000 shares; 31,401 and 31,342 shares issued in 2015 and 2014 | 314               | 313                  |
| Additional paid-in capital   | 247,826           | 247,232              |
| Retained earnings  | 160,134           | 154,625              |
| Accumulated other comprehensive loss   | (13,169           | ) (9,551 )           |
| Cost of 451 and 429 common shares held in treasury in 2015 and 2014  | (5,746            | ) (5,390 )           |
| Total shareholders' equity   | 389,359           | 387,229              |
|  | \$ 823,757        | \$ 814,160           |

See accompanying notes to consolidated financial statements.

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GIBRALTAR INDUSTRIES, INC.  
CONSOLIDATED STATEMENTS OF CASH FLOWS  
(in thousands)(unaudited)

|  | Three Months Ended<br>March 31, |            |
|--|---------------------------------|------------|
|  | 2015                            | 2014       |
| Cash Flows from Operating Activities   |                                 |            |
| Net income (loss)  | \$5,509                         | \$(2,086)  |
| Loss from discontinued operations  | (28)                            | ) —        |
| Income (loss) from continuing operations   | 5,537                           | (2,086)    |
| Adjustments to reconcile net income (loss) to net cash used in operating activities: |                                 |            |
| Depreciation and amortization  | 6,149                           | 6,566      |
| Stock compensation expense   | 568                             | 660        |
| Net gain on sale of assets   | (8,141)                         | ) —        |
| Other non-cash adjustments   | (1,718)                         | ) 550      |
| Non-cash charges to interest expense   | 179                             | 261        |
| Changes in operating assets and liabilities:   |                                 |            |
| Accounts receivable  | (15,332)                        | ) (17,107) |
| Inventories  | (5,361)                         | ) (6,266)  |
| Other current assets and other assets  | 1,786                           | (2,248)    |
| Accounts payable   | 8,450                           | 13,060     |
| Accrued expenses and other non-current liabilities                                   | (6,869)                         | ) (8,016)  |
| Net cash used in operating activities  | (14,752)                        | ) (14,626) |
| Cash Flows from Investing Activities   |                                 |            |
| Purchases of property, plant, and equipment  | (2,022)                         | ) (4,056)  |
| Net proceeds from sale of property and equipment                                     | 26,181                          | 137        |
| Other investing activities   | (61)                            | ) —        |
| Net cash provided by (used in) investing activities                                  | 24,098                          | (3,919)    |
| Cash Flows from Financing Activities   |                                 |            |
| Long-term debt payments  | —                               | (2)        |
| Purchase of treasury stock at market prices  | (356)                           | ) (408)    |
| Net proceeds from issuance of common stock   | 9                               | 365        |
| Excess tax benefit from stock compensation   | 18                              | 91         |
| Net cash (used in) provided by financing activities                                  | (329)                           | ) 46       |
| Effect of exchange rate changes on cash  | (1,327)                         | ) (354)    |
| Net increase (decrease) in cash and cash equivalents                                 | 7,690                           | (18,853)   |
| Cash and cash equivalents at beginning of year                                       | 110,610                         | 97,039     |
| Cash and cash equivalents at end of period   | \$118,300                       | \$78,186   |
| See accompanying notes to consolidated financial statements.                         |                                 |            |

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GIBRALTAR INDUSTRIES, INC.  
CONSOLIDATED STATEMENT OF SHAREHOLDERS' EQUITY  
(in thousands)  
(unaudited)

|   | Common Stock |        | Additional<br>Paid-In<br>Capital | Retained<br>Earnings | Accumulated<br>Other<br>Comprehensive<br>Loss | Treasury Stock |            | Total<br>Shareholders'<br>Equity |
|---|--------------|--------|----------------------------------|----------------------|---|----------------|------------|----------------------------------|
|   | Shares       | Amount |                                  |                      |   | Shares         | Amount     |                                  |
| Balance at December 31, 2014  | 31,342       | \$313  | \$247,232                        | \$154,625            | \$ (9,551 )                                   | 429            | \$(5,390 ) | \$ 387,229                       |
| Net income  | —            | —      | —                                | 5,509                | —   | —              | —          | 5,509                            |
| Foreign currency translation adjustment   | —            | —      | —                                | —                    | (3,800 )                                      | —              | —          | (3,800 )                         |
| Adjustment to pension benefit liability, net of taxes of \$2                      | —            | —      | —                                | —                    | 2   | —              | —          | 2                                |
| Adjustment to post employment health care benefit liability, net of taxes of \$23 | —            | —      | —                                | —                    | 37  | —              | —          | 37                               |
| Reclassification of loss on cash flow hedges, net of tax of \$82                  | —            | —      | —                                | —                    | 143   | —              | —          | 143                              |
| Stock compensation expense  | —            | —      | 568                              | —                    | —   | —              | —          | 568                              |
| Excess tax benefit from stock compensation  | —            | —      | 18                               | —                    | —   | —              | —          | 18                               |
| Stock options exercised   | 1            | —      | 9                                | —                    | —   | —              | —          | 9                                |
| Net settlement of restricted stock units  | 58           | 1      | (1 )                             | —                    | —   | 22             | (356 )     | (356 )                           |
| Balance at March 31, 2015   | 31,401       | \$314  | \$247,826                        | \$160,134            | \$ (13,169 )                                  | 451            | \$(5,746 ) | \$ 389,359                       |

See accompanying notes to consolidated financial statements.



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GIBRALTAR INDUSTRIES, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

1. CONSOLIDATED FINANCIAL STATEMENTS

The accompanying consolidated financial statements have been prepared by Gibraltar Industries, Inc. (the Company) without audit. In the opinion of management, all adjustments (consisting of normal recurring adjustments and accruals) necessary to present fairly the results of operations and other comprehensive income for the three months ended March 31, 2015 and 2014, the financial position at March 31, 2015 and December 31, 2014, the statements of cash flow for the three months ended March 31, 2015 and 2014, and the statement of shareholders' equity for the three months ended March 31, 2015 have been included therein in accordance with U.S. Securities and Exchange Commission (SEC) rules and regulations and prepared using the same accounting principles as are used for our annual audited financial statements.

Certain information and footnote disclosures, including significant accounting policies normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America, have been condensed or omitted in accordance with the prescribed SEC rules. It is suggested that these consolidated financial statements be read in conjunction with the consolidated financial statements and footnotes included in the Company's Annual Report for the year ended December 31, 2014 as filed on Form 10-K along with any new disclosures provided below:

The consolidated balance sheet at December 31, 2014 has been derived from the audited consolidated financial statements at that date, but does not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements.

The results of operations for the three month periods ended March 31, 2015 are not necessarily indicative of the results to be expected for the full year. The Company is subject to seasonal fluctuations in its businesses primarily due to reduced activity in the first and fourth quarters for the industries which we serve due to inclement weather.

Sale-Leaseback Transaction

During the first quarter of 2015, in order to capitalize on favorable real estate market conditions, the Company entered into a transaction to sell one of its real estate properties to an independent third party for \$26,373,000. The Company leased back the entire property under a five year operating lease agreement. In accordance with U.S. generally accepted accounting principles, the Company accounted for the transaction as a sale-leaseback. The net present value of the Company's future minimum lease payments of \$5,765,000 were less than the gain on sale of \$13,144,000. As such, the portion of the gain equal to the fair value of the future minimum lease payments was deferred and is being amortized on a straight-line basis over the five year life of the lease. The gain exceeding the fair value of the minimum lease payments of \$7,379,000 was recognized during the quarter ended March 31, 2015 as a component of selling, general, and administrative expenses. The minimum lease payment for each of the five years is \$1,378,000.

2. RECENT ACCOUNTING PRONOUNCEMENTS

In April 2014, the FASB issued Accounting Standards Update 2014-08, "Presentation of Financial Statements (Topic 205) and Property, Plant, and Equipment (Topic 360)". The amendments in this update affect the presentation on the financial statements of assets which are disposed of or classified as held for sale. The amendments in Topic 205 and 360 are effective prospectively beginning on or after December 15, 2014. Early adoption is permitted, but only for disposals, or classifications of assets held for sale, that have not been reported in financial statements previously issued or available for issuance. The Company does not expect the adoption of Update 2014-08 to have a material

impact on the Company's consolidated financial results.

In May 2014, the FASB issued Accounting Standards Update 2014-09, "Revenue from Contracts with Customers" (Topic 606). The update clarifies the principles for recognizing revenue and develops a common standard for U.S. Generally Accepted Accounting Principles and International Financial Reporting Standards. More specifically, the core principle of the guidance is that an entity should recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. The amendments in Topic 606 are effective for annual reporting periods beginning after December 15, 2016, including interim periods within that reporting period. Early adoption is not permitted. The Company is currently evaluating the impact of adopting the new standard on revenue recognition and its consolidated financial statements.

In January 2015, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update 2015-01, "Income Statement - Extraordinary and Unusual Items" (Subtopic 225-20). The amendments in this Update simplify the income statement presentation by eliminating the concept of extraordinary items. The amendment in this Update is effective beginning

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after December 15, 2015, and early adoption is permitted. The Company adopted the amendments in this Update as of March 31, 2015, and the adoption does not have a material impact on either the Company's financial results, or the presentation of those results.

In February 2015, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update 2015-02, "Consolidation" (Topic 810). The amendments in this Update change the analysis that a reporting entity must perform to determine whether it should consolidate certain types of legal entities specifically related to variable interest entities, limited partnerships, and other similar legal entities. The amendments in this Update are effective beginning after December 15, 2015, and early adoption is permitted. The Company adopted the amendments in this Update as of March 31, 2015, and the adoption does not have a material impact on the Company's financial results.

In April 2015, guidance was issued which changes the presentation of debt issuance costs from an asset to a direct deduction from the related liability. This guidance, which is effective for fiscal years beginning after December 15, 2015, and interim periods within those fiscal years, may be early adopted for financial statements that have not been previously issued and its provisions are to be retrospectively applied as a change in accounting principle. Upon adoption, this guidance is expected to decrease Other assets, which includes our deferred financing costs on our debt obligations, and comparably decrease Long-term debt on our Balance Sheets. This guidance is not expected to have any impact on our Statements of Operations or our Statements of Cash Flows.

**3. INVENTORIES**

Inventories consist of the following (in thousands):

|                   | March 31,<br>2015 | December 31,<br>2014 |
|-------------------|-------------------|----------------------|
| Raw material      | \$62,451          | \$58,665             |
| Work-in-process   | 14,251            | 12,841               |
| Finished goods    | 56,922            | 57,237               |
| Total inventories | \$133,624         | \$128,743            |

**4. ACQUISITIONS**

In September 2013, the Company purchased the assets of a domestic designer and distributor of solar-powered roof and attic ventilation products. The results of this acquisition have been included in the Company's consolidated financial results since the date of acquisition (included in the Company's Residential Products segment). The fair value of the aggregate purchase consideration for the assets acquired was \$7,454,000. As part of the purchase agreement, the Company is required to pay additional consideration, or an earn-out provision, based on the acquired business's EBITDA (Earnings Before Interest, Taxes Depreciation and Amortization) through the last day of the twenty-fourth month following the closing date of the acquisition. The Company expects to make payments of additional consideration through the end of 2015. The purchase agreement does not provide for a limit of the amount of additional consideration. The Company recorded a payable of \$2,322,000 to reflect the fair value of the Company's obligation at the date of the acquisition. Adjustments to this payable are and will be reflected in the Company's Statement of Operations. The fair value of the Company's obligation was \$305,000 as of March 31, 2015, which resulted in a \$228,000 gain recorded in SG&A during the three months ended March 31, 2015. The Company also recorded \$4,000 to interest expense for this obligation during the three months ended March 31, 2015.

The purchase price for the acquisition was allocated to the assets acquired and liabilities assumed based upon their respective fair values. The excess consideration was recorded as goodwill and totaled \$2,466,000, all of which is deductible for tax purposes. Goodwill represents future economic benefits arising from other assets acquired that could not be individually identified including growth opportunities and increased presence in the building products markets.

The allocation of purchase consideration to the assets acquired and liabilities assumed during 2013 were as follows (in thousands):



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|                                      |         |
|--------------------------------------|---------|
| Working capital                      | \$2,665 |
| Property, plant, and equipment       | 153     |
| Acquired intangible assets           | 2,170   |
| Goodwill                             | 2,466   |
| Fair value of purchase consideration | \$7,454 |

The intangible assets acquired in this acquisition consisted of the following (in thousands):

|                        | Fair Value | Estimated Useful Life |
|------------------------|------------|-----------------------|
| Trademarks             | \$640      | Indefinite            |
| Technology             | 260        | 15 years              |
| Customer relationships | 1,130      | 15 years              |
| Non-compete agreements | 140        | 5 years               |
| Total                  | \$2,170    |                       |

The 2013 acquisition was financed through cash on hand. The Company incurred certain acquisition-related costs composed of legal and consulting fees, and these costs were recognized as a component of selling, general and administrative expenses in the consolidated statement of operations. The Company also recognized costs related to the sale of inventory at fair value as a result of allocating the purchase price of this acquisition. All acquisition related costs (including the gain recognized as a result of the calculation of the earn-out obligation at fair value) consisted of the following (in thousands):

|   | Three Months Ended<br>March 31, |         |
|---|---------------------------------|---------|
|   | 2015                            | 2014    |
| Selling, general and administrative costs | \$(228                          | ) \$2   |
| Cost of sales                             | —                               | 206     |
| Total acquisition related costs           | \$(228                          | ) \$208 |

**5. GOODWILL AND RELATED INTANGIBLE ASSETS****Goodwill**

The changes in the carrying amount of goodwill for the three months ended March 31, 2015 are as follows (in thousands):

|                              | Residential<br>Products | Industrial and<br>Infrastructure<br>Products | Total     |
|------------------------------|-------------------------|--|-----------|
| Balance at December 31, 2014 | \$181,285               | \$54,759                                     | \$236,044 |
| Foreign currency translation | —                       | (521   | ) (521    |
| Balance at March 31, 2015    | \$181,285               | \$54,238                                     | \$235,523 |

The goodwill balances as of March 31, 2015 and December 31, 2014 are net of accumulated impairment losses of \$255,530,000.

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## Acquired Intangible Assets

Acquired intangible assets consist of the following (in thousands):

|                                     | March 31, 2015        |                          | December 31, 2014     |                          | Estimated Life |
|-------------------------------------|-----------------------|--------------------------|-----------------------|--------------------------|----------------|
|                                     | Gross Carrying Amount | Accumulated Amortization | Gross Carrying Amount | Accumulated Amortization |                |
| Indefinite-lived intangible assets: |                       |                          |                       |                          |                |
| Trademarks                          | \$41,785              | \$—                      | \$42,720              | \$—                      | Indefinite     |
| Finite-lived intangible assets:     |                       |                          |                       |                          |                |
| Trademarks                          | 4,493                 | 1,949                    | 3,886                 | 1,827                    | 2 to 15 Years  |
| Unpatented technology               | 24,527                | 9,210                    | 24,527                | 8,768                    | 5 to 20 Years  |
| Customer relationships              | 52,336                | 31,775                   | 52,974                | 31,554                   | 5 to 16 Years  |
| Non-compete agreements              | 1,807                 | 1,575                    | 1,807                 | 1,550                    | 4 to 10 Years  |
| Backlog                             | 1,330                 | 1,330                    | 1,330                 | 1,330                    | 1 to 2 Years   |
|                                     | 84,493                | 45,839                   | 84,524                | 45,029                   |                |
| Total acquired intangible assets    | \$126,278             | \$45,839                 | \$127,244             | \$45,029                 |                |

The following table summarizes the acquired intangible asset amortization expense for the three months ended March 31 (in thousands):

|                      | Three Months Ended |         |
|----------------------|--------------------|---------|
|                      | March 31, 2015     | 2014    |
| Amortization expense | \$1,426            | \$1,439 |

Amortization expense related to acquired intangible assets for the remainder of fiscal 2015 and the next five years thereafter is estimated as follows (in thousands):

|      |         |
|------|---------|
| 2015 | \$4,169 |
| 2016 | \$5,254 |
| 2017 | \$4,916 |
| 2018 | \$4,358 |
| 2019 | \$3,688 |
| 2020 | \$3,327 |

## 6. LONG-TERM DEBT

Long-term debt consists of the following (in thousands):

|                                 | March 31, 2015 | December 31, 2014 |
|---------------------------------|----------------|-------------------|
| Senior Subordinated 6.25% Notes | \$210,000      | \$210,000         |
| Other debt                      | 3,600          | 3,600             |
| Total debt                      | 213,600        | 213,600           |
| Less current maturities         | 400            | 400               |
| Total long-term debt            | \$213,200      | \$213,200         |

On January 31, 2013, the Company issued \$210 million of 6.25% Senior Subordinated Notes (6.25% Notes) due February 1, 2021. In connection with the issuance of the 6.25% Notes, the Company initiated a tender offer for the purchase of the outstanding \$204 million of 8% Senior Subordinated Notes (8% Notes). Simultaneously with the closing of the sale of the 6.25% Notes, the Company purchased tendered notes or called for redemption of all of the remaining 8% Notes that were not purchased. In connection with the redemption and tender offer, the Company satisfied and discharged its obligations under the



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8% Notes during the first quarter of 2013. The Company recorded a charge of approximately \$7,166,000 in the first quarter of 2013, including \$3,702,000 for the prepayment premium paid to holders of the 8% Notes, \$2,199,000 to write-off deferred financing fees and \$1,265,000 for the unamortized original issue discount related to the 8% Notes. In connection with the issuance of the 6.25% Notes, the Company paid \$3,755,000 in placement and other fees which are recorded as deferred financing costs, which are included in other assets and are being amortized over the term of the 6.25% Notes.

Separately, we have a Senior Credit Agreement entered into during 2011 that provides both a revolving credit facility and letters of credit which in an aggregate amount, are not permitted to exceed the lesser of (i) \$200 million and (ii) a borrowing base determined by reference to the trade receivables, inventories, and property, plant, and equipment of the Company's significant domestic subsidiaries. Borrowings under the Senior Credit Agreement are secured by the trade receivables, inventory, personal property, equipment, and certain real property of the Company's significant domestic subsidiaries. The Senior Credit Agreement is also guaranteed by each of the Company's significant domestic subsidiaries. The Company can request additional financing from the lenders under the Senior Credit Facility to increase the revolving credit facility to \$250 million under the terms of the Senior Credit Agreement. We have had no revolver borrowing against the Senior Credit Agreement since October 2012.

The Senior Credit Agreement is currently committed through October 10, 2016. Interest rates on the revolving credit facility are based on the London Interbank Offering Rate (LIBOR) plus an additional margin of 2.0% to 2.5%. In addition, the revolving credit facility is subject to an annual commitment fee calculated as 0.375% of the daily average undrawn balance.

Standby letters of credit issued under the Senior Credit Agreement to third parties on behalf of the Company, which, as of March 31, 2015 amounted to \$19,641,000. These letters of credit reduce the amount otherwise available under the revolving credit facility. As of March 31, 2015, based upon the Company's current borrowing base calculation, the Company had \$106,107,000 of availability under the revolving credit facility.

On a trailing four-quarter basis, the Senior Credit Agreement includes a single financial covenant that requires the Company to maintain a minimum fixed charge coverage ratio of 1.25 to 1.00 at the end of each quarter. As of March 31, 2015, the Company was in compliance with this financial covenant. The Senior Credit Agreement contains other provisions and events of default that are customary for similar agreements and may limit the Company's ability to take various actions.

**7. ACCUMULATED OTHER COMPREHENSIVE (LOSS) INCOME**

The cumulative balance of each component of accumulated other comprehensive loss, net of tax, is as follows (in thousands):

|   | Foreign<br>Currency<br>Translation<br>Adjustment | Cash<br>Flow<br>Hedges | Minimum Pension<br>Liability<br>Adjustment | Unamortized Post<br>Retirement<br>Health<br>Care Costs | Total<br>Pre-Tax<br>Amount | Tax<br>(Benefit)<br>Expense | Accumulated<br>Other<br>Comprehensive<br>(Loss)<br>Income |
|---|--|------------------------|--|--|----------------------------|-----------------------------|---|
| Balance at December 31, 2014  | \$(6,565 )                                       | \$(225 )               | \$ 43                                      | \$ (4,521 )  | \$(11,268 )                | \$(1,717 )                  | \$(9,551 )  |
| Reclassified loss on cash flow hedge from other comprehensive income (loss) | —  | 225                    | —  | —  | 225                        | 82                          | 143   |
| Minimum pension and post retirement health care plan adjustments            | —  | —                      | 4  | 60   | 64                         | 25                          | 39  |
| Foreign currency translation loss   | (3,800 )   | —                      | —  | —  | (3,800 )                   | —                           | (3,800 )  |



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Balance at March 31, 2015    \$(10,365 )    \$—    \$ 47    \$ (4,461 )    \$(14,779 )    \$(1,610 )    \$(13,169 )

The realized losses relating to the Company's foreign currency cash flow hedges were reclassified from Accumulated Other Comprehensive Loss and included in net sales in the Consolidated Statements of Operations.

The realized adjustments relating to the Company's minimum pension liability and post retirement health care costs were reclassified from Accumulated Other Comprehensive Loss and included in Selling, General and Administrative Expenses in the Consolidated Statement of Operations.

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## 8. EQUITY-BASED COMPENSATION

Equity-based payments to employees and directors, including grants of stock options, restricted stock units, and restricted stock, are recognized in the statements of operations based on the grant-date fair value of the award. The Company uses the straight-line method of attributing the value of stock-based compensation expense over the vesting periods. Stock compensation expense recognized during the period is based on the value of the portion of equity-based awards that is ultimately expected to vest during the period. Vesting requirements vary for directors, executives, and key employees with a vesting period that typically equals four years with graded vesting.

The Gibraltar Industries, Inc. 2005 Equity Incentive Plan (the Plan) is an incentive compensation plan that allows the Company to grant equity-based incentive compensation awards to eligible participants to provide them an additional incentive to promote the business of the Company, to increase their proprietary interest in the success of the Company, and to encourage them to remain in the Company's employ. Awards under the plan may be in the form of options, restricted shares, restricted units, performance shares, performance stock units, and rights. The Plan provides for the issuance of up to 3,000,000 shares of common stock. Of the total number of shares of common stock issuable under the Plan, the aggregate number of shares which may be issued in connection with grants of incentive stock options and rights cannot exceed 900,000 shares. Vesting terms and award life are governed by the award document.

**Restricted Stock Units and Restricted Shares**

The following table provides the number of restricted stock units (that will convert to shares upon vesting) and restricted shares that were issued during the three months ended March 31, along with the weighted average grant date fair value of each award:

|                        | 2015             |  | 2014             |  |
|------------------------|------------------|--|------------------|--|
| Awards                 | Number of Awards | Weighted Average Grant Date Fair Value | Number of Awards | Weighted Average Grant Date Fair Value |
| Restricted stock units | 101,788          | \$ 15.95                               | 88,755           | \$ 18.42                               |

**Performance Stock Units**

In January 2013, the Company awarded 304,000 performance stock units with a grant date fair value of \$4,123,000. As of March 31, 2015, 237,000 of the originally awarded performance stock units remained outstanding after forfeitures. The final number of performance stock units earned was determined based on the Company's actual return on invested capital (ROIC) for 2013 relative to the improved ROIC targeted for the performance period ending December 31, 2013. During the performance period, the participants earned an aggregate of 114,000 performance stock units, representing 50% of the targeted award of 237,000 units.

In January 2014 and June 2014, the Company awarded 212,000 and 19,000, respectively, of performance stock units with a grant date fair value of \$3,914,000 and \$319,000, respectively. As of March 31, 2015, 224,000 of the originally awarded performance stock units remain outstanding after forfeitures. The final number of performance stock units earned was determined based on the Company's actual return on invested capital (ROIC) for 2014. Based on the actual 2014 ROIC, no shares were earned during the performance period.

In January 2015, the Company awarded 219,000 performance stock units with a grant date fair value of \$4,039,000. As of March 31, 2015, all of the originally awarded performance stock units remained outstanding. The final number of performance stock units earned will be determined based on the Company's actual ROIC for 2015. The cost of the 2013, 2014, and 2015 performance stock units will be recognized over the requisite vesting period, which ranges between one year and three years, depending on the date a participant turns 60 and completes 5 years of service. After the vesting period, any performance stock units earned will convert to cash based on the trailing 90-day closing price of the Company's common stock as of December 31, 2015, 2016, and 2017 and be payable to participants in January 2016, 2017, and 2018, respectively.



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The following table summarizes the compensation expense recognized for the performance stock units for the three months ended March 31, (in thousands):

|   | Three Months Ended |         |
|---|--------------------|---------|
|   | March 31,          |         |
|   | 2015               | 2014    |
| Performance stock unit compensation expense | \$581              | \$1,137 |

**Management Stock Purchase Plan**

The Management Stock Purchase Plan (MSPP) is an integral component of the Plan and provides participants the ability to defer a portion of their salary, their annual bonus under the Management Incentive Compensation Plan, and Directors' fees. The deferral is converted to restricted stock units and credited to an account together with a company-match in restricted stock units equal to a percentage of the deferral amount. The account is converted to cash at the trailing 200-day average closing price of the Company's stock and payable to the participants upon a termination of their service to the Company. The matching portion vests only if the participant has reached their sixtieth (60th) birthday. If a participant terminates their service to the Company prior to age sixty (60), the match is forfeited. Upon termination, the account is converted to a cash account that accrues interest at 2% over the then current ten-year U.S. Treasury note rate. The account is then paid out in either one lump sum, or in five or ten equal annual cash installments at the participant's election.

The fair value of restricted stock units held in the MSPP equals the trailing 200-day average closing price of the Company's common stock as of the last day of the period. During the three months ended March 31, 2015 and 2014, 74,549 and 108,043 restricted stock units, respectively, including the company-match, were credited to participant accounts. At March 31, 2015 and December 31, 2014, the value of the restricted stock units in the MSPP was \$15.24 and \$15.68 per unit, respectively. At March 31, 2015 and December 31, 2014, 596,683 and 647,371 restricted stock units, including the company-match, were credited to participant accounts including 76,580 and 62,455, respectively, of unvested restricted stock units. The Company made disbursements of \$1,475,000 out of the MSPP during the three months ended March 31, 2015, and \$395,000 out of the MSPP during the three months ended March 31, 2014.

**9. DERIVATIVE INSTRUMENTS AND HEDGING ACTIVITIES**

The Company is exposed to certain risks arising from both its business operations and economic conditions. The primary risks that the Company manages through its derivative instruments are foreign currency exchange rate risk and commodity pricing risk. Accordingly, we have instituted hedging programs that are accounted for in accordance with Topic 815, "Derivatives and Hedging."

Our foreign currency hedging program is a cash flow hedge program designed to limit the Company's exposure to variability in expected future cash flows. The Company uses foreign currency forward agreements and currency options, all of which mature within eleven months, to manage its exposure to fluctuations in the foreign currency exchange rates. These contracts are not currently designated as hedging instruments in accordance with Topic 815 and, therefore, changes in fair value are recorded through earnings.

Our commodity price hedging program is designed to mitigate the risks associated with market fluctuations in the price of commodities. The Company uses commodity options, which are classified as economic hedges, to manage this risk. All economic hedges are recorded at fair value through earnings, as the Company does not qualify to use the hedge accounting designation as prescribed by Topic 815.

Although certain of our derivative financial instruments do not qualify or are not accounted for under hedge accounting, we do not hold or issue derivative financial instruments for trading or other speculative purposes. We monitor our derivative positions using techniques including market valuations and sensitivity analyses. Hedge accounting generally provides for the matching of the timing of gain or loss recognition on the hedging instrument with the recognition of the changes in the fair value of the hedged asset or liability. These changes in fair value are

attributable to the earnings effect of the hedged forecasted transactions in a cash flow hedge.

We consider the classification of the underlying hedged item's cash flows in determining the classification for the designated derivative instrument's cash flows. We classify derivative instrument cash flows from hedges of changes in foreign currency as operating activities due to the nature of the hedged item. Cash flows from derivative instruments not designated under hedge accounting, such as our aluminum price options, are classified as investing activities.

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Derivatives not designated as hedging instruments

To minimize commodity price exposure, the Company had commodity options with notional amounts of \$8,100,000 at March 31, 2015. These derivative instruments mature at various times through January 2016.

To minimize foreign currency exposure, the Company had foreign currency options with notional amounts of \$66,400,000 at March 31, 2015. These derivative instruments mature at various times through February 2016.

These commodity options, foreign exchange forward and forward exchange options are recorded in the consolidated balance sheet at fair value and the resulting gains or losses are recorded to other income in the consolidated statement of operations. The (gains) losses recognized for the three months ended March 31, are as follows (in thousands):

|   | Three Months Ended<br>March 31, |      |
|---|---------------------------------|------|
|   | 2015                            | 2014 |
| Derivatives not designated as hedging instruments         |                                 |      |
| Commodity options   | \$429                           | \$—  |
| Foreign exchange options (1)                              | (4,169 )                        | —    |
| Total non-designated derivative realized (gain) loss, net | \$(3,740 )                      | \$—  |

(1) Includes a loss of \$182,000 for the discontinuation of cash flow hedges for which the forecasted transactions are not expected to occur within the originally forecasted time frame.

Summary of Derivatives

Derivatives consist of the following (in thousands):

|   |                      | March 31,<br>2015 | December 31,<br>2014 |
|---|----------------------|-------------------|----------------------|
|   | Classification       | Fair Value        | Fair Value           |
| Derivatives not designated as hedging instruments |                      |                   |                      |
| Commodity options                                 | Other current assets | \$311             | \$591                |
| Commodity options                                 | Other assets         | —                 | 162                  |
| Foreign exchange options                          | Other current assets | 5,454             | 1,851                |
| Foreign exchange options                          | Other assets         | —                 | 445                  |
|   | Total assets         | \$5,765           | \$3,049              |

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10. FAIR VALUE MEASUREMENTS

FASB ASC Topic 820, "Fair Value Measurements and Disclosures," defines fair value, sets out a framework for measuring fair value, and requires certain disclosures about fair value measurements. A fair value measurement assumes that the transaction to sell an asset or transfer a liability occurs in the principal market for the asset or liability. Fair value is defined based upon an exit price model. ASC 820 establishes a valuation hierarchy for disclosure of the inputs used to measure fair value into three broad levels. A financial asset or liability's classification within the hierarchy is determined based on the lowest level input that is significant to the fair value measurement as follows:

Level 1 - Unadjusted quoted prices in active markets that are accessible to the reporting entity at the measurement date for identical assets and liabilities.

Level 2 - Inputs are quoted prices for similar assets and liabilities in active markets or inputs that are observable for the asset or liability, either directly or indirectly through market corroboration, for substantially the full term of the financial instrument.

Level 3 - Unobservable inputs for the assets or liability supported by little or no market activity. Level 3 inputs are based on the Company's assumptions used to measure assets and liabilities at fair value.

As described in Note 4 of the consolidated financial statements, the Company acquired the assets of one business during the year ended December 31, 2013. The estimated fair values allocated to the assets acquired and liabilities assumed relied upon fair value measurements based in part on Level 3 inputs. The valuation techniques used to assign fair values to inventory, property, plant and equipment, and intangible assets included the cost approach, market approach, relief-from-royalty approach, and other income approaches. The valuation techniques relied on a number of inputs that included the cost and condition of the property, plant and equipment, forecasted net sales and incomes, and royalty rates. In addition, the Company has a contingent consideration liability related to the earn-out provision for the 2013 acquisition discussed in Note 4 that is recorded at fair value on a recurring basis each reporting period. A discounted cash flow analysis, which takes into account a discount rate, forecasted EBITDA of the acquired business and the Company's estimate of the probability of the acquired business achieving the forecasted EBITDA is used to determine the fair value of this liability at each reporting period until the liability will be settled in 2015. The fair value of this liability is determined using Level 3 inputs. The fair value of this liability is sensitive primarily to changes in the forecasted EBITDA of the acquired business.

As described in Note 10 of the consolidated financial statements, the Company holds derivative foreign currency exchange options and commodity options. The fair values of foreign currency exchange contracts are determined through the use of cash flow models that utilize observable market data inputs to estimate fair value. These observable market data inputs include foreign exchange rate and credit spread curves. In addition, the Company received fair value estimates from the foreign currency contract counterparties to verify the reasonableness of the Company's estimates.

The fair value of commodity options is determined through the use of cash flow models that utilize observable market data inputs to estimate fair value. These observable market data inputs include forward rates and implied volatility. In addition, the Company received fair value estimates from the commodity contract counterparty to verify the reasonableness of the Company's estimates.

The Company's other financial instruments primarily consist of cash and cash equivalents, accounts receivable, notes receivable, and accounts payable, and long-term debt. The carrying values for our financial instruments approximate fair value with the exception, at times, of long-term debt. At March 31, 2015 and December 31, 2014, the carrying value of outstanding debt was \$213,600,000 and \$213,600,000, respectively. The fair value of the Company's Senior Subordinated 6.25% Notes was estimated based on quoted market prices.

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The following table sets forth by level, within the fair value hierarchy, our assets (liabilities) carried at fair value as of March 31, 2015 and December 31, 2014 (in thousands):

|                                    | Classification       | March 31, 2015    |         |         | Total     |
|------------------------------------|----------------------|-------------------|---------|---------|-----------|
|                                    |                      | Level 1           | Level 2 | Level 3 |           |
| Carried at fair value              |                      |                   |         |         |           |
| Contingent consideration liability | Accrued expenses     | \$—               | \$—     | \$305   | \$305     |
| Foreign currency exchange options  | Other current assets | —                 | 5,454   | —       | 5,454     |
| Commodity instruments              | Other current assets | —                 | 311     | —       | 311       |
| Disclosed at fair value            |                      |                   |         |         |           |
| Total long-term debt               | Long-term debt       | \$217,275         | \$—     | \$—     | \$217,275 |
|                                    | Classification       | December 31, 2014 |         |         | Total     |
|                                    |                      | Level 1           | Level 2 | Level 3 |           |
| Carried at fair value              |                      |                   |         |         |           |
| Contingent consideration liability | Accrued expenses     | \$—               | \$—     | \$328   | \$328     |
| Foreign currency exchange options  | Other current assets | —                 | 1,851   | —       | 1,851     |
| Foreign currency exchange options  | Other assets         | —                 | 445     | —       | 445       |
| Commodity instruments              | Other current assets | —                 | 591     | —       | 591       |
| Commodity instruments              | Other assets         | —                 | 162     | —       | 162       |
| Disclosed at fair value            |                      |                   |         |         |           |
| Total long-term debt               | Long-term debt       | \$215,831         | \$—     | \$—     | \$215,831 |

**11. DISCONTINUED OPERATIONS**

For certain divestiture transactions completed in prior years, the Company has agreed to indemnify the buyer for various liabilities that may arise after the disposal date, subject to limits of time and amount. The Company is a party to certain claims made under these indemnification provisions. As of March 31, 2015, the Company has a contingent liability recorded for such provisions related to discontinued operations. Management does not believe that the outcome of this claim, or other claims, would significantly affect the Company's financial condition or results of operation.

**12. EXIT ACTIVITY COSTS AND ASSET IMPAIRMENTS**

The Company focuses on being the most efficient provider of its products by reducing operating costs and implementing lean manufacturing initiatives, which have in part led to the consolidation of facilities and product lines. During the three months ended March 31, 2015, the Company sold one facility and eliminated one product line. As a result, the Company recorded a net reduction of selling, general and administrative expense of \$6,691,000, the net result of a gain on the sale of this facility, partially offset by impairment charges due to the elimination of the product line, along with other exit activity costs incurred during the quarter. During 2014, the Company consolidated two facilities in this effort. During the three months ended March 31, 2014, the Company incurred \$83,000 of asset impairment charges along with exit activity costs, including contract termination costs, severance costs, and other moving and closing costs. If future opportunities for cost savings are identified, other facility consolidations and closings will be considered.

The following table provides a summary of asset impairments and exit activity (gains) costs incurred by segment during the three months ended March 31, (in thousands):



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|  | Three Months Ended<br>March 31, |         |
|--|---------------------------------|---------|
|  | 2015                            | 2014    |
| Residential Products                                   | \$(6,580                        | ) \$327 |
| Industrial and Infrastructure Products                 | —                               | 102     |
| Net asset impairment and exit activity (gains) charges | \$(6,580                        | ) \$429 |

The following table provides a summary of where the asset impairments and exit activity (gains) costs were recorded in the statement of operations for the three months ended March 31, (in thousands):

|  | Three Months Ended<br>March 31, |         |
|--|---------------------------------|---------|
|  | 2015                            | 2014    |
| Cost of sales  | \$188                           | \$325   |
| Selling, general, and administrative expense           | (6,768                          | ) 104   |
| Net asset impairment and exit activity (gains) charges | \$(6,580                        | ) \$429 |

The following table reconciles the beginning and ending liability for exit activity costs relating to the Company's facility consolidation efforts (in thousands):

|                                | 2015  | 2014    |
|--------------------------------|-------|---------|
| Balance at January 1           | \$575 | \$1,092 |
| Exit activity costs recognized | 111   | 346     |
| Cash payments                  | (323  | ) (536  |
| Balance at March 31            | \$363 | \$902   |

**13. INCOME TAXES**

The following table summarizes the provision for income taxes for continuing operations for the three months ended March 31, and the applicable effective tax rates (in thousands):

|   | Three Months Ended<br>March 31, |          |
|---|---------------------------------|----------|
|   | 2015                            | 2014     |
| Provision for (benefit of) income taxes | \$3,292                         | \$(1,251 |
| Effective tax rate                      | 37.3                            | % (37.5  |

The Company's provision for income taxes in interim periods is computed by applying forecasted annual effective tax rates to income or loss before income taxes for the interim period. In addition, non-recurring or discrete items, including interest on prior year tax liabilities, are recorded during the period in which they occur. To the extent that actual income or loss before taxes for the full year differs from the forecast estimates applied at the end of the most recent interim period, the actual tax rate recognized for the year ending December 31, 2015 could be materially different from the forecasted rate used for the three months ended March 31, 2015.

The effective tax rates for the first quarters ended March 31, 2015 and March 31, 2014 exceeded the U.S. federal statutory rate of 35% due to state taxes partially offset by favorable permanent differences.

**14. NET EARNINGS PER SHARE**

Basic earnings per share is based on the weighted average number of common shares outstanding. Diluted earnings per share is based on the weighted average number of common shares outstanding, as well as dilutive potential common shares which, in the Company's case, comprise of shares issuable under its equity compensation plans described in Note 9 of the consolidated financial statements. The weighted average number of shares and conversions utilized in the calculation of diluted earnings per share does not include potential anti-dilutive common shares aggregating 453,000 and 515,000 at March 31, 2015 and 2014, respectively. The treasury stock method is used to calculate dilutive shares, which reduces the gross number of dilutive shares



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by the number of shares purchasable from the proceeds of the options assumed to be exercised and the unrecognized expense related to the restricted stock and restricted stock unit awards assumed to have vested.

The following table sets forth the computation of basic and diluted earnings per share for the three months ended March 31, (in thousands):

|  | Three Months Ended |            |
|--|--------------------|------------|
|  | March 31,<br>2015  | 2014       |
| Numerator:   |                    |            |
| Income (loss) from continuing operations           | \$5,537            | \$(2,086 ) |
| Loss from discontinued operations                  | (28 )              | —          |
| Net income (loss) available to common shareholders | \$5,509            | \$(2,086 ) |
| Denominator for basic earnings per share:          |                    |            |
| Weighted average shares outstanding                | 31,191             | 31,034     |
| Denominator for diluted earnings per share:        |                    |            |
| Weighted average shares outstanding                | 31,191             | 31,034     |
| Common stock options and restricted stock          | 195                | —          |
| Weighted average shares and conversions            | \$31,386           | \$31,034   |

For the three months ended March 31, 2014, all stock options, unvested restricted stock, and unvested restricted stock units were anti-dilutive and, therefore, not included in the dilutive loss per share calculation. The number of weighted average stock options, unvested restricted stock, and unvested restricted stock units that were not included in the dilutive loss per share calculation because the effect would have been anti-dilutive was 209,000 for the three months ended March 31, 2014.

#### 15. SEGMENT INFORMATION

The Company is organized into two reportable segments on the basis of the production processes and products and services provided by each segment, identified as follows:

- (i) Residential Products, which primarily includes roof and foundation ventilation products, mail and package storage products, rain dispersion products and roofing accessories; and
- (ii) Industrial and Infrastructure Products, which primarily includes fabricated bar grating, expanded and perforated metal, expansion joints and structural bearings used in a variety of industrial and commercial-related markets.

When determining the reportable segments, the Company aggregated several operating segments based on their similar economic and operating characteristics.

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The following table sets forth the reconciliation of sales to earnings before income taxes by segment for the three months ended March 31, (in thousands):

|  | Three Months Ended<br>March 31, |            |
|--|---------------------------------|------------|
|  | 2015                            | 2014       |
| Net sales:                             |                                 |            |
| Residential Products                   | \$ 106,795                      | \$ 86,983  |
| Industrial and Infrastructure Products | 94,285                          | 104,346    |
| Less: Intersegment sales               | (465                            | ) (297     |
|  | 93,820                          | 104,049    |
| Total consolidated net sales           | \$ 200,615                      | \$ 191,032 |
| Income (loss) from operations:         |                                 |            |
| Residential Products                   | \$ 12,133                       | \$ 2,093   |
| Industrial and Infrastructure Products | 2,006                           | 3,108      |
| Unallocated Corporate Expenses         | (5,169                          | ) (4,868   |
| Total income (loss) from operations    | \$ 8,970                        | \$ 333     |

## 16. SUPPLEMENTAL FINANCIAL INFORMATION

The following information sets forth the consolidating summary financial statements of the issuer (Gibraltar Industries, Inc.) and guarantors, which guarantee the Senior Subordinated 6.25% Notes due February 1, 2021, and the non-guarantors. The guarantors are 100% owned subsidiaries of the issuer and the guarantees are full, unconditional, joint and several.

Investments in subsidiaries are accounted for by the parent using the equity method of accounting. The guarantor subsidiaries and non-guarantor subsidiaries are presented on a combined basis. The principal elimination entries eliminate investments in subsidiaries and intercompany balances and transactions.

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GIBRALTAR INDUSTRIES, INC.  
CONSOLIDATING STATEMENTS OF OPERATIONS  
THREE MONTHS ENDED MARCH 31, 2015  
(in thousands)

|   | Gibraltar<br>Industries, Inc. | Guarantor<br>Subsidiaries | Non-Guarantor<br>Subsidiaries | Eliminations | Total     |
|---|-------------------------------|---------------------------|-------------------------------|--------------|-----------|
| Net sales   | \$—                           | \$184,350                 | \$ 19,748                     | \$(3,483 )   | \$200,615 |
| Cost of sales                                     | —                             | 156,864                   | 17,216                        | (3,380 )     | 170,700   |
| Gross profit                                      | —                             | 27,486                    | 2,532                         | (103 )       | 29,915    |
| Selling, general, and administrative<br>expense   | 40                            | 19,362                    | 1,543                         | —            | 20,945    |
| (Loss) income from operations                     | (40 )                         | 8,124                     | 989                           | (103 )       | 8,970     |
| Interest expense (income)                         | 3,402                         | 327                       | (29 )                         | —            | 3,700     |
| Other expense (income)                            | 7                             | (3,523 )                  | (43 )                         | —            | (3,559 )  |
| (Loss) income before taxes                        | (3,449 )                      | 11,320                    | 1,061                         | (103 )       | 8,829     |
| (Benefit of) provision for income taxes           | (1,210 )                      | 4,261                     | 241                           | —            | 3,292     |
| (Loss) income from continuing<br>operations       | (2,239 )                      | 7,059                     | 820                           | (103 )       | 5,537     |
| Discontinued operations:                          |                               |                           |                               |              |           |
| Loss from discontinued operations before<br>taxes | —                             | (44 )                     | —                             | —            | (44 )     |
| Benefit of income taxes                           | —                             | (16 )                     | —                             | —            | (16 )     |
| Loss from discontinued operations                 | —                             | (28 )                     | —                             | —            | (28 )     |
| Equity in earnings from subsidiaries              | 7,851                         | 820                       | —                             | (8,671 )     | —         |
| Net income  | \$5,612                       | \$7,851                   | \$ 820                        | \$(8,774 )   | \$5,509   |

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GIBRALTAR INDUSTRIES, INC.  
CONSOLIDATING STATEMENTS OF OPERATIONS  
THREE MONTHS ENDED MARCH 31, 2014  
(in thousands)

|   | Gibraltar<br>Industries, Inc. | Guarantor<br>Subsidiaries | Non-Guarantor<br>Subsidiaries | Eliminations | Total      |
|---|-------------------------------|---------------------------|-------------------------------|--------------|------------|
| Net sales                                       | \$—                           | \$172,781                 | \$22,919                      | \$(4,668 )   | \$191,032  |
| Cost of sales                                   | —                             | 145,161                   | 20,494                        | (4,487 )     | 161,168    |
| Gross profit                                    | —                             | 27,620                    | 2,425                         | (181 )       | 29,864     |
| Selling, general, and administrative<br>expense | 36                            | 27,763                    | 1,732                         | —            | 29,531     |
| (Loss) income from operations                   | (36 )                         | (143 )                    | 693                           | (181 )       | 333        |
| Interest expense (income)                       | 3,361                         | 314                       | (35 )                         | —            | 3,640      |
| Other expense                                   | —                             | 30                        | —                             | —            | 30         |
| (Loss) income before taxes                      | (3,397 )                      | (487 )                    | 728                           | (181 )       | (3,337 )   |
| (Benefit of) provision for income taxes         | (1,177 )                      | (234 )                    | 160                           | —            | (1,251 )   |
| (Loss) income from continuing operations        | (2,220 )                      | (253 )                    | 568                           | (181 )       | (2,086 )   |
| Equity in earnings from subsidiaries            | 315                           | 568                       | —                             | (883 )       | —          |
| Net (loss) income                               | \$(1,905 )                    | \$315                     | \$568                         | \$(1,064 )   | \$(2,086 ) |

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GIBRALTAR INDUSTRIES, INC.  
 CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME  
 THREE MONTHS ENDED MARCH 31, 2015  
 (in thousands)

|  | Gibraltar<br>Industries, Inc. | Guarantor<br>Subsidiaries | Non-Guarantor<br>Subsidiaries | Eliminations | Total    |
|--|-------------------------------|---------------------------|-------------------------------|--------------|----------|
| Net income   | \$5,612                       | \$7,851                   | \$ 820                        | \$(8,774 )   | \$5,509  |
| Other comprehensive (loss) income:                                 |                               |                           |                               |              |          |
| Foreign currency translation adjustment                            | —                             | —                         | (3,800 )                      | —            | (3,800 ) |
| Reclassification of loss on cash flow hedges,<br>net of tax        | —                             | 143                       | —                             | —            | 143      |
| Adjustment to retirement benefit liability,<br>net of tax          | —                             | 2                         | —                             | —            | 2        |
| Adjustment to post-retirement health care<br>liability, net of tax | —                             | 37                        | —                             | —            | 37       |
| Other comprehensive income (loss)                                  | —                             | 182                       | (3,800 )                      | —            | (3,618 ) |
| Total comprehensive income (loss)                                  | \$5,612                       | \$8,033                   | \$(2,980 )                    | \$(8,774 )   | \$1,891  |

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GIBRALTAR INDUSTRIES, INC.  
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME  
THREE MONTHS ENDED MARCH 31, 2014  
(in thousands)

|  | Gibraltar<br>Industries, Inc. | Guarantor<br>Subsidiaries | Non-Guarantor<br>Subsidiaries | Eliminations | Total      |
|--|-------------------------------|---------------------------|-------------------------------|--------------|------------|
| Net (loss) income  | \$(1,905 )                    | \$315                     | \$568                         | \$(1,064 )   | \$(2,086 ) |
| Other comprehensive (loss) income:                                 |                               |                           |                               |              |            |
| Foreign currency translation adjustment                            | —                             | —                         | (904 )                        | —            | (904 )     |
| Adjustment to retirement benefit liability,<br>net of tax          | —                             | 2                         | —                             | —            | 2          |
| Adjustment to post-retirement health care<br>liability, net of tax | —                             | 19                        | —                             | —            | 19         |
| Other comprehensive income (loss)                                  | —                             | 21                        | (904 )                        | —            | (883 )     |
| Total comprehensive (loss) income                                  | \$(1,905 )                    | \$336                     | \$(336 )                      | \$(1,064 )   | \$(2,969 ) |



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GIBRALTAR INDUSTRIES, INC.  
CONSOLIDATING BALANCE SHEETS  
MARCH 31, 2015  
(in thousands)

|                                      | Gibraltar<br>Industries, Inc. | Guarantor<br>Subsidiaries | Non-Guarantor<br>Subsidiaries | Eliminations | Total     |
|--------------------------------------|-------------------------------|---------------------------|-------------------------------|--------------|-----------|
| Assets                               |                               |                           |                               |              |           |
| Current assets:                      |                               |                           |                               |              |           |
| Cash and cash equivalents            | \$—                           | \$100,829                 | \$17,471                      | \$—          | \$118,300 |
| Accounts receivable, net             | —                             | 104,708                   | 10,576                        | —            | 115,284   |
| Intercompany balances                | 18,298                        | (400 )                    | (17,898 )                     | —            | —         |
| Inventories                          | —                             | 126,248                   | 7,376                         | —            | 133,624   |
| Other current assets                 | 1,283                         | 19,885                    | 948                           | —            | 22,116    |
| Total current assets                 | 19,581                        | 351,270                   | 18,473                        | —            | 389,324   |
| Property, plant, and equipment, net  | —                             | 101,858                   | 11,911                        | —            | 113,769   |
| Goodwill                             | —                             | 229,558                   | 5,965                         | —            | 235,523   |
| Acquired intangibles                 | —                             | 75,915                    | 4,524                         | —            | 80,439    |
| Other assets                         | 2,810                         | 1,892                     | —                             | —            | 4,702     |
| Investment in subsidiaries           | 578,899                       | 30,541                    | —                             | (609,440 )   | —         |
|                                      | \$601,290                     | \$791,034                 | \$40,873                      | \$(609,440 ) | \$823,757 |
| Liabilities and Shareholders' Equity |                               |                           |                               |              |           |
| Current liabilities:                 |                               |                           |                               |              |           |
| Accounts payable                     | \$—                           | \$83,969                  | \$6,186                       | \$—          | \$90,155  |
| Accrued expenses                     | 1,931                         | 44,667                    | 1,821                         | —            | 48,419    |
| Current maturities of long-term debt | —                             | 400                       | —                             | —            | 400       |
| Total current liabilities            | 1,931                         | 129,036                   | 8,007                         | —            | 138,974   |
| Long-term debt                       | 210,000                       | 3,200                     | —                             | —            | 213,200   |
| Deferred income taxes                | —                             | 47,741                    | 1,911                         | —            | 49,652    |
| Other non-current liabilities        | —                             | 32,158                    | 414                           | —            | 32,572    |
| Shareholders' equity                 | 389,359                       | 578,899                   | 30,541                        | (609,440 )   | 389,359   |
|                                      | \$601,290                     | \$791,034                 | \$40,873                      | \$(609,440 ) | \$823,757 |

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GIBRALTAR INDUSTRIES, INC.  
CONSOLIDATING BALANCE SHEETS  
DECEMBER 31, 2014  
(in thousands)

|                                      | Gibraltar<br>Industries, Inc. | Guarantor<br>Subsidiaries | Non-Guarantor<br>Subsidiaries | Eliminations | Total     |
|--------------------------------------|-------------------------------|---------------------------|-------------------------------|--------------|-----------|
| Assets                               |                               |                           |                               |              |           |
| Current assets:                      |                               |                           |                               |              |           |
| Cash and cash equivalents            | \$—                           | \$91,466                  | \$ 19,144                     | \$—          | \$110,610 |
| Accounts receivable, net             | —                             | 91,713                    | 9,428                         | —            | 101,141   |
| Intercompany balances                | 21,619                        | (1,850 )                  | (19,769 )                     | —            | —         |
| Inventories                          | —                             | 120,091                   | 8,652                         | —            | 128,743   |
| Other current assets                 | 4,484                         | 14,488                    | 965                           | —            | 19,937    |
| Total current assets                 | 26,103                        | 315,908                   | 18,420                        | —            | 360,431   |
| Property, plant, and equipment, net  | —                             | 116,628                   | 12,947                        | —            | 129,575   |
| Goodwill                             | —                             | 229,558                   | 6,486                         | —            | 236,044   |
| Acquired intangibles                 | —                             | 77,259                    | 4,956                         | —            | 82,215    |
| Other assets                         | 2,931                         | 2,964                     | —                             | —            | 5,895     |
| Investment in subsidiaries           | 573,664                       | 32,404                    | —                             | (606,068 )   | —         |
|                                      | \$602,698                     | \$774,721                 | \$ 42,809                     | \$(606,068 ) | \$814,160 |
| Liabilities and Shareholders' Equity |                               |                           |                               |              |           |
| Current liabilities:                 |                               |                           |                               |              |           |
| Accounts payable                     | \$—                           | \$74,751                  | \$ 6,495                      | \$—          | \$81,246  |
| Accrued expenses                     | 5,469                         | 45,561                    | 1,409                         | —            | 52,439    |
| Current maturities of long-term debt | —                             | 400                       | —                             | —            | 400       |
| Total current liabilities            | 5,469                         | 120,712                   | 7,904                         | —            | 134,085   |
| Long-term debt                       | 210,000                       | 3,200                     | —                             | —            | 213,200   |
| Deferred income taxes                | —                             | 47,717                    | 2,055                         | —            | 49,772    |
| Other non-current liabilities        | —                             | 29,428                    | 446                           | —            | 29,874    |
| Shareholders' equity                 | 387,229                       | 573,664                   | 32,404                        | (606,068 )   | 387,229   |
|                                      | \$602,698                     | \$774,721                 | \$ 42,809                     | \$(606,068 ) | \$814,160 |

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GIBRALTAR INDUSTRIES, INC.  
 CONDENSED CONSOLIDATING STATEMENTS OF CASH FLOWS  
 THREE MONTHS ENDED MARCH 31, 2015  
 (in thousands)

|  | Gibraltar<br>Industries, Inc. | Guarantor<br>Subsidiaries | Non-Guarantor<br>Subsidiaries | Eliminations | Total       |
|--|-------------------------------|---------------------------|-------------------------------|--------------|-------------|
| Cash Flows from Operating Activities                 |                               |                           |                               |              |             |
| Net cash (used in) provided by operating activities  | \$(6,609 )                    | \$(8,853 )                | \$ 710                        | \$—          | \$(14,752 ) |
| Cash Flows from Investing Activities                 |                               |                           |                               |              |             |
| Purchases of property, plant, and equipment          | —                             | (1,720 )                  | (302 )                        | —            | (2,022 )    |
| Other investing activities                           | —                             | (61 )                     | —                             | —            | (61 )       |
| Net proceeds from sale of property and equipment     | —                             | 26,181                    | —                             | —            | 26,181      |
| Net cash provided by (used in) investing activities  | —                             | 24,400                    | (302 )                        | —            | 24,098      |
| Cash Flows from Financing Activities                 |                               |                           |                               |              |             |
| Purchase of treasury stock at market prices          | (356 )                        | —                         | —                             | —            | (356 )      |
| Net proceeds from issuance of common stock           | 9                             | —                         | —                             | —            | 9           |
| Intercompany financing                               | 6,938                         | (6,184 )                  | (754 )                        | —            | —           |
| Excess tax benefit from stock compensation           | 18                            | —                         | —                             | —            | 18          |
| Net cash provided by (used in) financing activities  | 6,609                         | (6,184 )                  | (754 )                        | —            | (329 )      |
| Effect of exchange rate changes on cash              | —                             | —                         | (1,327 )                      | —            | (1,327 )    |
| Net increase (decrease) in cash and cash equivalents | —                             | 9,363                     | (1,673 )                      | —            | 7,690       |
| Cash and cash equivalents at beginning of year       | —                             | 91,466                    | 19,144                        | —            | 110,610     |
| Cash and cash equivalents at end of period           | \$—                           | \$100,829                 | \$ 17,471                     | \$—          | \$118,300   |

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GIBRALTAR INDUSTRIES, INC.  
 CONDENSED CONSOLIDATING STATEMENTS OF CASH FLOWS  
 THREE MONTHS ENDED MARCH 31, 2014  
 (in thousands)

|   | Gibraltar<br>Industries, Inc. | Guarantor<br>Subsidiaries | Non-Guarantor<br>Subsidiaries | Eliminations | Total       |
|---|-------------------------------|---------------------------|-------------------------------|--------------|-------------|
| Cash Flows from Operating Activities                |                               |                           |                               |              |             |
| Net cash (used in) provided by operating activities | \$(6,639 )                    | \$(8,985 )                | \$ 998                        | \$—          | \$(14,626 ) |
| Cash Flows from Investing Activities                |                               |                           |                               |              |             |
| Purchases of property, plant, and equipment         | —                             | (2,474 )                  | (1,582 )                      | —            | (4,056 )    |
| Net proceeds from sale of property and equipment    | —                             | 135                       | 2                             | —            | 137         |
| Net cash used in investing activities               | —                             | (2,339 )                  | (1,580 )                      | —            | (3,919 )    |
| Cash Flows from Financing Activities                |                               |                           |                               |              |             |
| Long-term debt payments                             | —                             | (2 )                      | —                             | —            | (2 )        |
| Purchase of treasury stock at market prices         | (408 )                        | —                         | —                             | —            | (408 )      |
| Net proceeds from issuance of common stock          | 365                           | —                         | —                             | —            | 365         |
| Intercompany financing                              | 6,591                         | (6,929 )                  | 338                           | —            | —           |
| Excess tax benefit from stock compensation          | 91                            | —                         | —                             | —            | 91          |
| Net cash provided by (used in) financing activities | 6,639                         | (6,931 )                  | 338                           | —            | 46          |
| Effect of exchange rate changes on cash             | —                             | —                         | (354 )                        | —            | (354 )      |
| Net decrease in cash and cash equivalents           | —                             | (18,255 )                 | (598 )                        | —            | (18,853 )   |
| Cash and cash equivalents at beginning of year      | —                             | 75,856                    | 21,183                        | —            | 97,039      |
| Cash and cash equivalents at end of period          | \$—                           | \$57,601                  | \$ 20,585                     | \$—          | \$78,186    |

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### Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Certain information set forth herein includes statements that express our opinions, expectations, beliefs, plans, objectives, assumptions or projections regarding future events or future results and, therefore, are or may be deemed to be, "forward-looking statements." These forward-looking statements can generally be identified by the use of forward-looking terminology, including the terms "believes," "anticipates," "expects," "estimates," "seeks," "projects," "intends," "plans," "may," "will" or "should" or, in each case, their negative or other variations or comparable terminology. These forward-looking statements include all matters that are not historical facts. They include statements regarding our intentions, beliefs or current expectations concerning, among other things, our results of operations, financial condition, liquidity, prospects, growth, competition, strategies and the industry in which we operate. By their nature, forward-looking statements involve risks and uncertainties because they relate to events and depend on circumstances that may or may not occur in the future. We believe that these risks and uncertainties include, but are not limited to, those described in the "Risk Factors" disclosed in our Annual Report on Form 10-K. Although we base these forward-looking statements on assumptions that we believe are reasonable when made, we caution you that forward-looking statements are not guarantees of future performance and that our actual results of operations, financial condition and liquidity and the development of the industries in which we operate may differ materially from those made in or suggested by the forward-looking statements contained herein. In addition, even if our results of operations, financial condition and liquidity and the development of the industries in which we operate are consistent with the forward-looking statements contained in this quarterly report, those results or developments may not be indicative of results or developments in subsequent periods. Given these risks and uncertainties, you are cautioned not to place undue reliance on these forward-looking statements. Any forward-looking statements that we make herein speak only as of the date of those statements, and we undertake no obligation to update those statements or to publicly announce the results of any revisions to any of those statements to reflect future events or developments. Comparisons of results for current and any prior periods are not intended to express any future trends or indications of future performance, unless expressed as such, and should only be viewed as historical data.

#### Overview

Gibraltar is a leading manufacturer and distributor of products that provide structural and architectural enhancements for residential homes, low-rise retail, other commercial and professional buildings, industrial plants, bridges and a wide-variety of other structures.

We serve customers primarily throughout North America and Europe. Our customers include major home improvement retailers, wholesalers, and industrial distributors and contractors. As of March 31, 2015, we operated 42 facilities in 22 states, Canada, England, and Germany, giving us a base of operations to provide customer support, delivery, service and quality to a number of regional and national customers and providing us with manufacturing and distribution efficiencies in North America, as well as a presence in the European market.

The Company operates and reports its results in the following two reporting segments, entitled "Residential Products" and "Industrial and Infrastructure Products".

Our Residential Products segment focuses on new residential housing construction and residential repair and remodeling activity with products including roof and foundation ventilation products, mail and package storage products, rain dispersion products and roof ventilation accessories. Its products are sold through major retail home centers, building material wholesalers, buying groups, roofing distributors, and residential contractors.

Our Industrial and Infrastructure Products segment focuses on a variety of markets including discrete and process manufacturing, highway and bridge construction, and energy and power generation markets with products including fabricated bar grating for industrial flooring, expanded and perforated metal, plus expansion joints and structural bearings for roadways and bridges. This segment distributes its products through industrial, commercial and transportation contractors, industrial distributors and original equipment manufacturers.

Our strategy is to position Gibraltar as the most efficient provider and market share leader in product areas that offer opportunities for sales growth and margin enhancement over the long-term. We focus on operational excellence including lean initiatives throughout the Company to position Gibraltar as our customers' preferred provider of the

products we offer. We continuously seek to improve our on-time delivery, quality, and service to position Gibraltar as a preferred supplier to our customers. We also strive to develop new products, enter new markets, expand market share in the residential markets, and further penetrate domestic and international industrial and infrastructure markets to strengthen our product leadership positions.

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The end markets our businesses serve are subject to economic conditions that are influenced by various factors, including but not limited to, interest rates, commodity costs, demand for residential construction, governmental policies and funding, the level of non-residential construction and infrastructure projects and demand for related repair and remodeling. Over the past few years, many economic indicators, such as residential housing starts, non-residential construction starts, industrial shipments and home repair and remodeling activity, have shown uneven but modest improvements. However, in early 2015, the Company is still impacted by levels of activity in its core markets that are below historical long-term averages. In response to slow-growth market conditions, we have restructured our operations, including the closing and consolidation of facilities, resulting in reductions in employees and overhead costs, and managed the business to generate cash. Investments in enterprise resource planning systems have enabled us to better react to fluctuations in commodity costs and customer demand, and have helped in improving margins and curtailed our investments in inventory. We have used the improved cash flows generated by these initiatives to maintain lower levels of debt, improve our liquidity position, and invest in growth initiatives.

## Results of Operations

## Three Months Ended March 31, 2015 Compared to the Three Months Ended March 31, 2014

The following table sets forth selected data from our statements of operations and the related percentage of net sales for the three months ended March 31, (in thousands):

|  | 2015      |        | 2014        |        |    |   |
|--|-----------|--------|-------------|--------|----|---|
| Net sales                                    | \$200,615 | 100.0  | % \$191,032 | 100.0  |    | % |
| Cost of sales                                | 170,700   | 85.1   | % 161,168   | 84.4   |    | % |
| Gross profit                                 | 29,915    | 14.9   | % 29,864    | 15.6   |    | % |
| Selling, general, and administrative expense | 20,945    | 10.4   | % 29,531    | 15.4   |    | % |
| Income from operations                       | 8,970     | 4.5    | % 333       | 0.2    |    | % |
| Interest expense                             | 3,700     | 1.8    | % 3,640     | 1.9    |    | % |
| Other (income) expense                       | (3,559)   | ) (1.7 | )% 30       | 0.0    |    | % |
| Income (loss) before taxes                   | 8,829     | 4.4    | % (3,337    | ) (1.7 | )% |   |
| Provision for (benefit of) income taxes      | 3,292     | 1.6    | % (1,251    | ) (0.6 | )% |   |
| Income (loss) from continuing operations     | 5,537     | 2.8    | % (2,086    | ) (1.1 | )% |   |
| Loss from discontinued operations            | (28)      | ) 0.0  | % —         | 0.0    |    | % |
| Net income (loss)                            | \$5,509   | 2.8    | % \$(2,086  | ) (1.1 | )% |   |

The following table sets forth the Company's net sales by reportable segment for the three months ended March 31, (in thousands):

|  | 2015      | 2014      | Total<br>Change | Change due to<br>Foreign<br>Currency | Operations |
|--|-----------|-----------|-----------------|--------------------------------------|------------|
| Net sales:                             |           |           |                 |                                      |            |
| Residential Products                   | \$106,795 | \$86,983  | \$19,812        | \$(1,762)                            | ) \$21,574 |
| Industrial and Infrastructure Products | 94,285    | 104,346   | (10,061)        | (2,675)                              | ) (7,386)  |
| Less: Intersegment sales               | (465)     | (297)     | (168)           | —                                    | (168)      |
|  | 93,820    | 104,049   | (10,229)        | (2,675)                              | ) (7,554)  |
| Consolidated                           | \$200,615 | \$191,032 | \$9,583         | \$(4,437)                            | ) \$14,020 |

Net sales increased by \$9.6 million, or 5.0%, to \$200.6 million for the three months ended March 31, 2015 from net sales of \$191.0 million for the three months ended March 31, 2014. The increase was the result of a 6.4% increase in volume along with a 1.0% increase in pricing to customers. This increase was partially offset by foreign currency fluctuations, which contributed to a \$4.4 million decrease in net sales during the first quarter of 2015 compared to the same period in the previous year.

Net sales in our Residential Products segment increased 22.8%, or \$19.8 million to \$106.8 million for the three months ended March 31, 2015 compared to \$87.0 million in the three months ended March 31, 2014. The increase

was a result of a 23.0%

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increase in volume along with a 1.9% increase in pricing to customers, partially offset by foreign currency fluctuations, which contributed to a decrease in net sales of \$1.8 million during the first quarter of 2015 as compared to the same period in the previous year. Excluding the impact of the currency fluctuations, the most significant contributor to the increased sales was higher demand for our centralized postal and parcel storage products. As postal authorities strive to convert door-to-door deliveries to centralized deliveries, sales of our cluster unit mail boxes have benefited. This segment also benefited from modestly higher sales of our roofing-related ventilation and rain dispersion products. The modest increase in pricing offered to customers was the result of covering raw material inflation.

Net sales in our Industrial and Infrastructure Products segment decreased 9.8%, or \$10.2 million to \$93.8 million for the three months ended March 31, 2015 compared to \$104.0 million for the three months ended March 31, 2014. Excluding the \$2.7 million impact of exchange rate fluctuations, the decrease in net sales of \$7.6 million was due to a decrease in volume while pricing remained relatively unchanged as compared to the prior year quarter. Lower volume for our industrial products came from energy-related sectors, the result of lower oil and gas prices. Despite uncertainty in government funding for transportation projects, demand for our infrastructure products, including components for bridges and elevated highways, related to these projects modestly increased as compared to the prior year quarter. Despite our increase in consolidated net sales, our gross profit remained unchanged as gross margin decreased to 14.9% for the three months ended March 31, 2015 compared to 15.6% for the three months ended March 31, 2014. Within our Residential Products segment, gross profit increased as compared to the prior year quarter due to the benefit of higher sales volumes primarily from postal products, however, as a percentage of sales, our gross margin declined as compared to the prior year quarter. While we are starting to realize benefits from our margin improvement initiatives implemented during 2014, our Residential Products segment has not yet fully achieved the efficiencies related to building out our manufacturing capacity as compared to the prior year quarter. Currency fluctuations resulting from the strengthening U.S. dollar over the prior year quarter also contributed to the margin decline. In our Industrial and Infrastructure Products segment, the lower gross profit and gross margin was largely the result of a decrease in industrial sales volume along with currency fluctuations, partially offset by cost reductions resulting from staffing reductions in support functions implemented during the latter part of 2014.

Selling, general, and administrative (SG&A) expenses decreased by \$8.6 million, or 29.1%, to \$20.9 million for the three months ended March 31, 2015 from \$29.5 million for the three months ended March 31, 2014. The \$8.6 million decrease was largely the result of a \$7.4 million gain on the sale of one of our facilities during the quarter, along with a \$1.9 million decrease in variable performance-based compensation, as compared to the first quarter of 2014. SG&A expenses as a percentage of net sales decreased to 10.4% in the three months ended March 31, 2015 compared to 15.4% in the three months ended March 31, 2014.

The following table sets forth the Company's income from operations and income from operations as a percentage of net sales by reportable segment for the three months ended March 31, (in thousands):

|  | 2015     |         | 2014     |         | Total<br>Change | Change due to<br>Foreign<br>Currency | Operations |
|--|----------|---------|----------|---------|-----------------|--------------------------------------|------------|
| Income (loss) from operations:         |          |         |          |         |                 |                                      |            |
| Residential Products                   | \$12,133 | 11.4 %  | \$2,093  | 2.4 %   | \$10,040        | \$(1,762 )                           | \$11,802   |
| Industrial and Infrastructure Products | 2,006    | 2.1 %   | 3,108    | 3.0 %   | (1,102 )        | (700 )                               | (402 )     |
| Unallocated Corporate Expenses         | (5,169 ) | (2.6 )% | (4,868 ) | (2.5 )% | (301 )          | —                                    | (301 )     |
| Consolidated income (loss)             | \$8,970  | 4.5 %   | \$333    | 0.2 %   | \$8,637         | \$(2,462 )                           | \$11,099   |

Our Residential Products segment generated an operating margin of 11.4% during the three months ended March 31, 2015 compared to 2.4% during the three months ended March 31, 2014. Excluding the impact of the \$7.4 million gain on the sale of a facility during the first quarter of 2015, the increase of \$2.6 million is largely due to the benefit of higher sales volumes primarily from postal products during the quarter as compared to the same time period in 2014 along with cost reductions resulting from staffing reductions in SG&A support functions implemented during the first quarter of 2015. These benefits were partially offset by margin improvement initiatives which have not yet fully achieved the efficiencies related to building out our manufacturing capacity as compared to the prior year quarter. Additional offsets include the effects of currency fluctuations as compared to the three months ended March 31, 2014.



Our Industrial and Infrastructure Products segment generated an operating margin of 2.1% during the three months ended March 31, 2015 compared to 3.0% during the three months ended March 31, 2014. The decrease was due to the lower volume, along with the negative impact of foreign currency fluctuations as compared to the three months ended March 31, 2014. Other cost reduction efforts including staffing reductions in the latter part of 2014, partially offset the decrease during the current quarter as compared to the prior year quarter.

Corporate expenses increased \$0.3 million, or 6.2% from \$4.9 million during the three months ended March 31, 2014 to \$5.2 million during the three months ended March 31, 2015. The increase was largely the net result of costs incurred for senior leadership and management transitions offset by a decrease in variable performance-based compensation.

Other non-operating income was \$3.6 million for the three months ended March 31, 2015. Non-operating income generated by the Company for the three months ended March 31, 2014 was negligible. Net gains on derivative contracts for hedges on foreign currencies and select raw materials related to transactions with our Residential Products segment, primarily comprised the non-operating income recorded during the first quarter of 2015.

Interest expense modestly increased by \$0.1 million to \$3.7 million for the three months ended March 31, 2015 compared to \$3.6 million for the three months ended March 31, 2014. During the three months ended March 31, 2015 and 2014, no amounts were outstanding under our revolving credit facility.

We recognized a provision for income taxes of \$3.3 million for the three months ended March 31, 2015, an effective tax rate of 37.3%, compared with a benefit from income taxes of \$1.3 million, an effective tax rate of (37.5)%, for the same time period in 2014. The effective tax rate for the first quarter of 2015 exceeded the U.S. federal statutory rate of 35% due to state taxes partially offset by deductible permanent differences. The effective tax rate for the three months ended March 31, 2014 exceeded the U.S. federal statutory rate of 35% due to state taxes partially offset by favorable permanent differences.

#### Outlook

We expect net sales for full-year 2015 to be equivalent to 2014 with growth expected in residential-related product lines offset by a decline in industrial-related revenues. Regarding the Residential Products' segment revenue growth in 2015, we anticipate that it will again be led by higher volume for postal products. In regards to revenues in our Industrial & Infrastructure Products segment, we expect 2015 to be unfavorable, by a mid-single digit. Our outlook contemplates no marked change in order rates for our infrastructure products. The decrease is anticipated in general industrial markets, with orders generated from energy-related sectors due to the effects of lower cost for oil and gas. Another factor which has affected revenues is the stronger U.S. dollar which primarily affects our Canadian and European businesses. We anticipate a two percent decrease on 2015 revenues resulting from these currency fluctuations.

In regards to profitability, the Company expects earnings per share to be in the range \$0.55 to \$0.65 for full year 2015. This range compares to loss of \$2.63 per share for 2014, or an adjusted earnings per share of \$0.47, which excludes the 2014 impairment loss of \$3.09 per share. We believe this increase in earnings will also come from the incremental benefit of cost reduction actions we completed last year in overhead staffing, sales channel adjustments, and a facility closure along with margin improvement actions taken in 2014.

#### Liquidity and Capital Resources

##### General

Our principal capital requirements are to fund our operations with working capital, the purchase of capital improvements for our business and facilities, and to fund acquisitions. We will continue to invest in growth opportunities as appropriate while continuing to focus on working capital efficiency and profit improvement opportunities to minimize the cash invested to operate our business. During the three months ended March 31, 2015, we invested cash in our working capital to meet the upcoming higher seasonal demand from our customers as noted below in the "Cash Flows" section of Item 2 of this Quarterly Report on Form 10-Q.

As of March 31, 2015, our liquidity of \$224.4 million consisted of \$118.3 million of cash plus \$106.1 million of availability under our revolving credit facility. We believe this liquidity, together with the cash expected to be generated from operations, should be sufficient to fund working capital needs and future growth. We continue to

search for strategic acquisitions; and a larger acquisition may require additional borrowings and/or the issuance of our common stock.

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Our Senior Credit Agreement provides the Company with liquidity and capital resources for use by our U.S. operations. Historically, our foreign operations have generated cash flow from operations sufficient to invest in working capital and fund their capital improvements. As of March 31, 2015, our foreign subsidiaries held \$17.5 million of cash in U.S. dollars. We believe cash held by our foreign subsidiaries provides our foreign operations with the necessary liquidity to meet future obligations and allows the foreign business units to reinvest in their operations. These cash resources could eventually be used to grow our business internationally through acquisitions. Repatriation of this cash for domestic purposes could result in significant tax consequences.

Over the long-term, we expect that future obligations, including strategic business opportunities such as acquisitions, may be financed through a number of sources, including internally available cash, availability under our revolving credit facility, new debt financing, the issuance of equity securities, or any combination of the above. Any potential acquisitions are evaluated on the basis of our ability to enhance our existing products, operations, or capabilities, as well as provide access to new products, markets, and customers, and improve shareholder value.

These expectations are forward-looking statements based upon currently available information and may change if conditions in the credit and equity markets deteriorate or other circumstances change. To the extent that operating cash flows are lower than current levels, or sources of financing are not available or available at acceptable terms, our future liquidity may be adversely affected.

Cash Flows

The following table sets forth selected cash flow data for the three months ended March 31, (in thousands):

|  | 2015        | 2014        |
|--|-------------|-------------|
| Cash (used in) provided by:                          |             |             |
| Operating activities of continuing operations        | \$(14,752 ) | \$(14,626 ) |
| Investing activities of continuing operations        | 24,098      | (3,919 )    |
| Financing activities of continuing operations        | (329 )      | 46          |
| Effect of exchange rate changes                      | (1,327 )    | (354 )      |
| Net increase (decrease) in cash and cash equivalents | \$7,690     | \$(18,853 ) |

During the three months ended March 31, 2015, net cash used in operating activities of continuing operations totaled \$14.8 million, primarily driven by net income from continuing operations of \$5.5 million and non-cash charges including depreciation, amortization, gain on sale of assets, and stock compensation of \$3.0 million, offset by a seasonally higher \$17.3 million investment in working capital. Net cash used in operating activities for the three months ended March 31, 2014 was \$14.6 million, primarily driven by a \$20.6 million investment in working capital and by a net loss from continuing operations of \$2.1 million partially offset by non-cash charges including depreciation, amortization, and stock compensation of \$8.0 million.

During the three months ended March 31, 2015, the Company invested \$17.3 million in working capital to fund growth in sales and inventory to meet demand in our seasonally strongest periods. Cash invested in working capital and other net assets included \$15.3 million and \$5.4 million increases in accounts receivable and inventory, respectively, partially offset by a \$8.5 million increase in accounts payable. The increase in accounts receivable was largely the result of increased sales volume. Inventory and accounts payable increased due to increased manufacturing activity. The increased sales volume and manufacturing activity were a direct result of the seasonality of customer order levels that impact our business. The decrease in accrued expenses and other non-current liabilities of \$6.9 million was largely the result of performance-based incentive compensation awards earned in 2014 that were paid during the first quarter of 2015 and the timing of interest payments made on the long term debt during the first quarter. These decreases were partially offset by the deferred gain due to a sale-leaseback transaction. The decrease in other current assets and other assets of \$1.8 million was largely due to the increase in value of foreign currency hedges resulting from the strengthening of the U.S. dollar.

Net cash provided by investing activities for the three months ended March 31, 2015 of \$24.1 million was primarily due to \$26.1 million received from the sale of a property offset by capital expenditures of \$2.0 million. Net cash used in investing activities for the three months ended March 31, 2014 of \$3.9 million was primarily due to capital

expenditures

Net cash used in financing activities for the three months ended March 31, 2015, of \$0.3 million was primarily the result of the purchase of treasury stock. Net cash provided by financing activities for the three months ended March 31, 2014 of less than

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\$0.1 million was primarily the result of the offset between the purchase of treasury stock of \$0.4 million and the proceeds from the issuance of common stock of \$0.4 million.

### Senior Credit Agreement and Senior Subordinated Notes

Borrowings under the 2011 Senior Credit Agreement are secured by the trade receivables, inventory, personal property and equipment, and certain real property of the Company's significant domestic subsidiaries. The Senior Credit Agreement provides for both a revolving credit facility and letters of credit in an aggregate amount that does not exceed the lesser of (i) \$200 million or (ii) a borrowing base determined by reference to the trade receivables, inventories, and property, plant, and equipment of the Company's significant domestic subsidiaries. The Senior Credit Agreement provides the Company with more flexibility by allowing for the Company to request additional financing from the lenders to increase the revolving credit facility to \$250 million.

The Senior Credit Agreement is currently committed through October 10, 2016. Only one financial covenant is contained within the Senior Credit Agreement, which requires the Company to maintain a fixed charge ratio (as defined in the Senior Credit Agreement) of 1.25 to 1.00 or higher on a trailing four-quarter basis.

Borrowings under the Senior Credit Agreement bear interest at a variable interest rate based upon the London Interbank Offered Rate (LIBOR) plus an additional margin of 2.0% to 2.5% on the revolving credit facility based on the amount of availability under the revolving credit facility. The revolving credit facility also carries an annual facility fee of 0.375% on the undrawn portion of the facility and fees on outstanding letters of credit which is payable quarterly. During the three months ended and as of March 31, 2015, no amounts were outstanding on the revolving credit facility. We had outstanding letters of credit of \$19.6 million as of March 31, 2015. Each of our significant domestic subsidiaries has guaranteed the obligations under the Senior Credit Agreement. The Senior Credit Agreement contains other provisions and events of default that are customary for similar agreements and may limit our ability to take various actions.

In addition to our Senior Credit Agreement, the Company issued \$210.0 million of 6.25% Notes in January 2013 which are due February 1, 2021. Provisions of the 6.25% Notes include, without limitation, restrictions on indebtedness, liens, and distributions from restricted subsidiaries, asset sales, affiliate transactions, dividends, and other restricted payments. Dividend payments are subject to annual limits of the greater of \$0.25 per share or \$25 million. The 6.25% Notes are redeemable at the option of the Company, in whole or in part, at any time on or after February 1, 2017, at the redemption price (as defined in the Senior Subordinated 6.25% Notes Indenture). The redemption prices are 103.13% and 101.56% of the principal amount thereof if the redemption occurs during the 12-month periods beginning February 1, of the years 2017 and 2018, respectively, and 100% of the principal amount thereof on and after February 1, 2019, in each case plus accrued and unpaid interest to the applicable redemption date. In addition,

prior to February 1, 2016, the Company may redeem up to 35% of the aggregate principal amount of the Notes with the net cash proceeds of certain equity offerings by the Company at a redemption price of 106.25% of the principal amount thereof, plus accrued and unpaid interest to the redemption date. In the event of a Change in Control (as defined in the Senior Subordinated 6.25% Notes Indenture), each holder of the 6.25% Notes may require the Company to repurchase all or a portion of such holder's 6.25% Notes at a purchase price equal to 101% of the principal amount thereof. The Senior Subordinated 6.25% Notes Indenture also contains provisions that limit additional borrowings based on the Company's consolidated interest coverage ratio.

### Off Balance Sheet Financing Arrangements

We have no off-balance sheet arrangements, other than operating leases, that have or are reasonably likely to have a current or future effect on our financial condition, changes in financial condition, revenues or expenses, results of operations, liquidity, capital expenditures, or capital resources that is material to investors.

### Contractual Obligations

Our contractual obligations have not changed materially from the disclosures included in Item 7 of the Company's Annual Report on Form 10-K for the year ended December 31, 2014.

### Critical Accounting Policies

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make decisions based upon estimates, assumptions, and factors it considers relevant to the



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circumstances. Such decisions include the selection of applicable principles and the use of judgment in their application, the results of which could differ from those anticipated.

Our most critical accounting policies include the valuation of accounts receivable; valuation of inventory; allocation of purchase price of acquisitions; assessment of recoverability of depreciable and amortizable long-lived assets, goodwill, and other indefinite-lived intangible assets; accounting for income taxes and deferred tax assets and liabilities; and accounting for derivative instruments and hedging transactions, which are described in Item 7 of the Company's Annual Report on Form 10-K for the year ended December 31, 2014.

### Recent Accounting Pronouncements

In April 2014, the FASB issued Accounting Standards Update 2014-08, "Presentation of Financial Statements (Topic 205) and Property, Plant, and Equipment (Topic 360)". The amendments in this update affect the presentation on the financial statements of assets which are disposed of or classified as held for sale. The amendments in Topic 205 and 360 are effective prospectively beginning on or after December 15, 2014. Early adoption is permitted, but only for disposals, or classifications of assets held for sale, that have not been reported in financial statements previously issued or available for issuance. The Company does not expect the adoption of Update 2014-08 to have a material impact on the Company's consolidated financial results.

In May 2014, the FASB issued Accounting Standards Update 2014-09, "Revenue from Contracts with Customers" (Topic 606). The update clarifies the principles for recognizing revenue and develops a common standard for U.S. Generally Accepted Accounting Principles and International Financial Reporting Standards. More specifically, the core principle of the guidance is that an entity should recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. The amendments in Topic 606 are effective for annual reporting periods beginning after December 15, 2016, including interim periods within that reporting period. Early adoption is not permitted. The Company is currently evaluating the impact of adopting the new standard on revenue recognition and its consolidated financial statements.

In January 2015, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update 2015-01, "Income Statement - Extraordinary and Unusual Items" (Subtopic 225-20). The amendments in this Update simplify the income statement presentation by eliminating the concept of extraordinary items. The amendment in this Update is effective beginning after December 15, 2015, and early adoption is permitted. The Company adopted the amendments in this Update as of March 31, 2015, and the adoption does not have a material impact on either the Company's financial results, or the presentation of those results.

In February 2015, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update 2015-02, "Consolidation" (Topic 810). The amendments in this Update change the analysis that a reporting entity must perform to determine whether it should consolidate certain types of legal entities specifically related to variable interest entities, limited partnerships, and other similar legal entities. The amendments in this Update are effective beginning after December 15, 2015, and early adoption is permitted. The Company adopted the amendments in this Update as of March 31, 2015, and the adoption does not have a material impact on the Company's financial results.

In April 2015, guidance was issued which changes the presentation of debt issuance costs from an asset to a direct deduction from the related liability. This guidance, which is effective for fiscal years beginning after December 15, 2015, and interim periods within those fiscal years, may be early adopted for financial statements that have not been previously issued and its provisions are to be retrospectively applied as a change in accounting principle. Upon adoption, this guidance is expected to decrease Other assets, which includes our deferred financing costs on our debt obligations, and comparably decrease Long-term debt on our Balance Sheets. This guidance is not expected to have any impact on our Statements of Operations or our Statements of Cash Flows.

Item 3. Qualitative and Quantitative Disclosures About Market Risk

In the ordinary course of business, the Company is exposed to various market risk factors, including changes in general economic conditions, competition, foreign exchange rates, and raw materials pricing and availability. In addition, the Company is exposed to other financial market risks, primarily related to its long-term debt and foreign operations. There have been no material changes to the Company's exposure to market risk since December 31, 2014.

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Item 4. Controls and Procedures

(a) Evaluation of Disclosure Controls and Procedures

The Company maintains a system of disclosure controls and procedures (as defined in Rule 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934). The Company's Chief Executive Officer and the Chief Financial Officer evaluated the effectiveness of the Company's disclosure controls as of the end of the period covered in this report. Based upon that evaluation and the definition of disclosure controls and procedures contained in Rule 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, the Company's Chief Executive Officer and Chief Financial Officer have concluded that as of the end of such period the Company's disclosure controls and procedures were effective.

(b) Changes in Internal Control over Financial Reporting

There have been no changes in the Company's internal control over financial reporting (as defined by Rule 13a-15(f)) that occurred during the period covered by this Quarterly Report on Form 10-Q that have materially affected the Company's internal control over financial reporting.

**PART II. OTHER INFORMATION**

Item 1. Legal Proceedings

Not applicable.

Item 1A. Risk Factors

In addition to the other information set forth in this report, you should carefully consider the risks discussed in "Part I, Item 1A. Risk Factors" in our Annual Report on Form 10-K for the fiscal year ended December 31, 2014. These risks and uncertainties have the potential to materially affect our business, financial condition, results of operation, cash flows, and future prospects. Additional risks and uncertainties not currently known to us or that we currently deem immaterial may materially adversely impact our business, financial condition, or operating results.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

Not applicable.

Item 3. Defaults Upon Senior Securities

Not applicable.

Item 4. Mine Safety Disclosures

Not applicable.

Item 5. Other Information

Not applicable.

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Item 6. Exhibits

6(a) Exhibits

- a. Exhibit 10.1 – Amended and Restated Employment Agreement dated as of January 1, 2015 between the Registrant and Brian J. Lipke (incorporated by reference to Exhibit 10.1 to the Company’s Current Report on Form 8-K filed January 5, 2015)
  
- b. Exhibit 10.2 – Employment Agreement dated as of May 9, 2014 between the Registrant and Frank G. Heard (incorporated by reference to Exhibit 10.1 to the Company’s Current Report on Form 8-K filed May 15, 2014), as amended by Employment Agreement, dated January 1, 2015 (incorporated by reference to Exhibit 10.2 to the Company’s Current Report on Form 8-K filed January 5, 2015)
  
- c. Exhibit 10.3 – Change in Control Agreement between the Company and Frank G. Heard dated January 1, 2015 (incorporated by reference to Exhibit 10.3 to the Company’s Current Report on Form 8-K filed January 5, 2015)
  
- d. Exhibit 31.1 – Certification of President and Chief Executive Officer pursuant to Section 302 of the Sarbanes–Oxley Act of 2002.
  
- e. Exhibit 31.2 - Certification of Senior Vice President and Chief Financial Officer pursuant to Section 302 of the Sarbanes–Oxley Act of 2002.
  
- f. Exhibit 32.1 – Certification of the President and Chief Executive Officer pursuant to Title 18, United States Code, Section 1350, as adopted pursuant to Section 906 of the Sarbanes–Oxley Act of 2002.
  
- g. Exhibit 32.2 – Certification of the Senior Vice President and Chief Financial Officer pursuant to Title 18, United States Code, Section 1350, as adopted pursuant to Section 906 of the Sarbanes–Oxley Act of 2002.
  
- h. Exhibit 101.INS – XBRL Instance Document \*
  
- i. Exhibit 101.SCH – XBRL Taxonomy Extension Schema Document \*
  
- j. Exhibit 101.CAL – XBRL Taxonomy Extension Calculation Linkbase Document \*
  
- k. Exhibit 101.LAB – XBRL Taxonomy Extension Label Linkbase Document \*
  
- l. Exhibit 101.PRE – XBRL Taxonomy Extension Presentation Linkbase Document \*
  
- m. Exhibit 101.DEF – XBRL Taxonomy Extension Definition Linkbase Document \*

\* Submitted electronically with this Quarterly Report on Form 10-Q.

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

GIBRALTAR INDUSTRIES, INC.

(Registrant)

/s/ Frank G. Heard

Frank G. Heard

President and Chief Executive Officer

/s/ Kenneth W. Smith

Kenneth W. Smith

Senior Vice President and

Chief Financial Officer

Date: May 7, 2015