

Edgar Filing: IEC ELECTRONICS CORP - Form 10-Q

IEC ELECTRONICS CORP

Form 10-Q

August 10, 2016

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

☒ Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the quarterly period ended July 1, 2016

or

☐ Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the transition period from \_\_\_\_ to \_\_\_\_

Commission File Number 001-34376

IEC ELECTRONICS CORP.

(Exact name of registrant as specified in its charter)

Delaware

13-3458955

(State or other jurisdiction of incorporation or organization) (I.R.S. Employer Identification No.)

105 Norton Street, Newark, New York 14513

(Address of Principal Executive Offices) (Zip Code)

315-331-7742

(Registrant's telephone number, including area code)

Not Applicable

(Former Name, Former Address and Former Fiscal Year, if Changed Since Last Report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer", "accelerated filer", and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer ☐ Accelerated filer ☐

Non-accelerated filer ☐ Smaller reporting company ☒

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes ☐ No ☒

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date:

Common Stock, \$0.01 par value – 10,274,403 shares as of August 1, 2016

---

TABLE OF CONTENTS

<u>Part I</u>	<u>FINANCIAL INFORMATION</u>	<u>3</u>
<u>Item 1.</u>	<u>Condensed Financial Statements</u>	<u>3</u>
<u>Item 2.</u>	<u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	<u>30</u>
<u>Item 3.</u>	<u>Quantitative and Qualitative Disclosures About Market Risk</u>	<u>39</u>
<u>Item 4.</u>	<u>Controls and Procedures</u>	<u>39</u>
<u>Part II</u>	<u>OTHER INFORMATION</u>	<u>41</u>
<u>Item 1.</u>	<u>Legal Proceedings</u>	<u>41</u>
<u>Item 1A.</u>	<u>Risk Factors</u>	<u>41</u>
<u>Item 2.</u>	<u>Unregistered Sales of Equity Securities and Use of Proceeds</u>	<u>41</u>
<u>Item 3.</u>	<u>Defaults Upon Senior Securities</u>	<u>41</u>
<u>Item 4.</u>	<u>Mine Safety Disclosures</u>	<u>41</u>
<u>Item 5.</u>	<u>Other Information</u>	<u>41</u>
<u>Item 6.</u>	<u>Exhibits</u>	<u>41</u>
	<u>SIGNATURES</u>	<u>42</u>
	<u>INDEX TO EXHIBITS</u>	<u>43</u>

## Part I FINANCIAL INFORMATION

## Item 1. Condensed Financial Statements

IEC ELECTRONICS CORP.  
 CONDENSED CONSOLIDATED BALANCE SHEETS  
 JULY 1, 2016 and SEPTEMBER 30, 2015  
 (in thousands, except share and per share data)

	July 1, 2016 (unaudited)	September 30, 2015
<b>ASSETS</b>		
Current assets:		
Cash	\$ 603	\$ 407
Accounts receivable, net of allowance	19,098	24,923
Inventories, net	20,113	25,753
Other current assets	1,340	1,444
Total current assets	41,154	52,527
Fixed assets, net	15,231	15,443
Intangible assets, net	105	134
Goodwill	101	101
Deferred income taxes	3	—
Other long term assets	268	57
Total assets	\$ 56,862	\$ 68,262
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
Current liabilities:		
Current portion of long-term debt	\$ 2,665	\$ 2,908
Accounts payable	13,616	18,336
Accrued payroll and related expenses	3,638	2,338
Other accrued expenses	662	1,318
Customer deposits	3,186	5,761
Total current liabilities	23,767	30,661
Long-term debt	18,943	28,323
Other long-term liabilities	583	590
Total liabilities	43,293	59,574
<b>STOCKHOLDERS' EQUITY</b>		
Preferred stock, \$0.01 par value:		
500,000 shares authorized; none issued or outstanding	—	—
Common stock, \$0.01 par value:		
Authorized: 50,000,000 shares		
Issued: 11,329,891 and 11,232,017 shares, respectively		
Outstanding: 10,274,403 and 10,196,145 shares, respectively	113	112
Additional paid-in capital	46,175	45,845
Retained earnings/(accumulated deficit)	(31,130 )	(35,740 )

Edgar Filing: IEC ELECTRONICS CORP - Form 10-Q

Treasury stock, at cost: 1,055,488 and 1,035,872 shares, respectively	(1,589 )	(1,529 )
Total stockholders' equity	13,569	8,688
Total liabilities and stockholders' equity	\$ 56,862	\$ 68,262

The accompanying notes are an integral part of these condensed consolidated financial statements.

IEC ELECTRONICS CORP.  
 CONDENSED CONSOLIDATED INCOME STATEMENTS  
 THREE and NINE MONTHS ENDED JULY 1, 2016 and JUNE 26, 2015  
 (unaudited; in thousands, except share and per share data)

	Three Months Ended		Nine Months Ended	
	July 1, 2016	June 26, 2015	July 1, 2016	June 26, 2015
Net sales	\$32,508	\$ 32,577	\$98,590	\$93,061
Cost of sales	27,045	27,888	81,573	81,944
Gross profit	\$5,463	\$ 4,689	\$17,017	\$11,117
Selling and administrative expenses	3,463	3,689	11,218	13,255
Restatement and related expenses	12	312	4	953
Operating profit/(loss)	1,988	688	5,795	(3,091 )
Interest and financing expense	389	316	1,191	1,516
Income/(loss) from continuing operations before income taxes	1,599	372	4,604	(4,607 )
Provision for/(benefit from) income taxes	(6 )	(4 )	(6 )	(4 )
Income/(loss) from continuing operations	1,605	376	4,610	(4,603 )
Loss on discontinued operations, net	—	(4,392 )	—	(5,745 )
Net income/(loss)	\$1,605	\$ (4,016 )	\$4,610	\$ (10,348 )
Basic net income/(loss) per common and common equivalent share:				
Earnings/(loss) from continuing operations	\$0.16	\$ 0.04	\$0.45	\$ (0.46 )
Earnings/(loss) from discontinued operations	—	(0.43 )	\$—	\$ (0.57 )
Net earnings/loss	\$0.16	\$ (0.39 )	\$0.45	\$ (1.03 )
Diluted net income/(loss) per common and common equivalent share:				
Earnings/(loss) from continuing operations	\$0.16	\$ 0.04	\$0.45	\$ (0.46 )
Earnings/(loss) from discontinued operations	—	(0.43 )	—	(0.57 )
Net earnings/loss	\$0.16	\$ (0.39 )	\$0.45	\$ (1.03 )
Weighted average number of common and common equivalent shares outstanding:				
Basic	10,211,347	10,199,431	10,210,805	10,049,395
Diluted	10,211,347	10,199,431	10,210,805	10,049,395

The accompanying notes are an integral part of these condensed consolidated financial statements.

## IEC ELECTRONICS CORP.

## CONDENSED CONSOLIDATED STATEMENTS of CHANGES in STOCKHOLDERS' EQUITY

NINE MONTHS ENDED JULY 1, 2016 and JUNE 26, 2015

(unaudited; in thousands)

	Common Stock, par \$0.01	Additional Paid-In Capital	Retained Earnings/ (Accumulated Deficit)	Treasury Stock, at cost	Total Stockholders' Equity
Balances, September 30, 2014	\$ 111	\$ 44,302	\$ (25,554 )	\$(1,454)	\$ 17,405
Net loss	—	—	(10,348 )	—	(10,348 )
Stock-based compensation	—	1,990	—	—	1,990
Restricted (non-vested) stock grants, net of forfeitures	2	(2 )	—	—	—
Exercise of stock options	—	78	—	(75 )	3
Shares withheld for payment of taxes upon vesting of restricted stock	(1 )	(603 )	—	—	(604 )
Balances, June 26, 2015	\$ 112	\$ 45,765	\$ (35,902 )	\$(1,529)	\$ 8,446

	Common Stock, par \$0.01	Additional Paid-In Capital	Retained Earnings/ (Accumulated Deficit)	Treasury Stock, at cost	Total Stockholders' Equity
Balances, September 30, 2015	\$ 112	\$ 45,845	\$ (35,740 )	\$(1,529)	\$ 8,688
Net income	—	—	4,610	—	4,610
Stock-based compensation	—	324	—	—	324
Restricted (non-vested) stock grants, net of forfeitures	1	(1 )	—	—	—
Exercise of stock options	—	—	—	—	—
Employee stock plan purchases	—	7	—	—	7
Return of incentive compensation shares	—	—	—	(60 )	(60 )
Balances, July 1, 2016	\$ 113	\$ 46,175	\$ (31,130 )	\$(1,589)	\$ 13,569

The accompanying notes are an integral part of these condensed consolidated financial statements.

IEC ELECTRONICS CORP.  
CONDENSED CONSOLIDATED STATEMENTS of CASH FLOWS  
NINE MONTHS ENDED JULY 1, 2016 and JUNE 26, 2015  
(unaudited; in thousands)

	Nine Months Ended	
	July 1, 2016	June 26, 2015
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Net income/(loss)	\$4,610	\$(10,348)
Less: Loss on discontinued operations, net	—	(5,745 )
Income/(loss) from continuing operations	4,610	(4,603 )
Non-cash adjustments:		
Stock-based compensation	324	1,990
Incentive compensation shares returned	(60 )	—
Depreciation and amortization	2,432	2,948
(Gain)/loss on sale of fixed assets	1	—
Reserve for doubtful accounts	253	(23 )
Provision for excess/obsolete inventory	(34 )	378
Deferred tax expense/benefit	(3 )	—
Changes in assets and liabilities:		
Accounts receivable	5,572	1,346
Inventory	5,674	(5,563 )
Other current assets	104	888
Other long term assets	3	130
Accounts payable	(4,720 )	(59 )
Accrued expenses	644	(959 )
Customer deposits	(2,575 )	3,293
Other long term liabilities	25	(124 )
Net cash flows from operating activities-continuing operations	12,250	(358 )
Net cash flows from operating activities-discontinued operations	—	(536 )
Net cash flows from operating activities	12,250	(894 )
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>		
Purchases of fixed assets	(2,165 )	(2,495 )
Grant proceeds from outside parties	—	698
Net cash flows from investing activities-continuing operations	(2,165 )	(1,797 )
Net cash flows from investing activities-discontinued operations	—	(26 )
Net cash flows from investing activities	(2,165 )	(1,823 )
<b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>		
Advances from revolving line of credit	43,116	49,578
Repayments of revolving line of credit	(50,315)	(45,769 )
Borrowings under other loan agreements	—	—
Repayments under other loan agreements	(2,456 )	(2,181 )
Debt issuance costs	(241 )	—
Proceeds from exercise of stock options	—	3
Proceeds from employee stock plan purchases	7	—



Edgar Filing: IEC ELECTRONICS CORP - Form 10-Q

Shares withheld for payment of taxes upon vesting of restricted stock	—	(604	)
Net cash flows from financing activities-continuing operations	(9,889	)	1,027
Net cash flows from financing activities-discontinued operations	—	—	
Net cash flows from financing activities	(9,889	)	1,027

Net increase/(decrease) in cash and cash equivalents	196	(1,690 )
Cash and cash equivalents, beginning of period	407	1,980
Cash and cash equivalents, end of period	\$ 603	\$ 290

Supplemental cash flow information:

Interest paid	\$ 1,188	\$ 1,184
Income taxes paid	3	—

Non-cash transactions:

Fixed assets purchased with extended payment terms	\$—	\$ 22
Incentive compensation shares returned	60	—

The accompanying notes are an integral part of these condensed consolidated financial statements.

IEC ELECTRONICS CORP.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

NOTE 1—OUR BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Our Business

IEC Electronics Corp. (“IEC”, “we”, “our”, “us”, or the “Company”) provides electronic contract manufacturing services (“EM”) to companies in various industries that require advanced technology. We specialize in the custom manufacture of high reliability, complex circuit boards and system-level assemblies; a wide array of cable and wire harness assemblies capable of withstanding extreme environments; and precision metal components. We provide EMS where quality and reliability are of paramount importance and when low-to-medium volume, high-mix production is the norm. We utilize state-of-the-art, automated circuit board assembly equipment together with a full complement of high-reliability manufacturing stress testing methods. Our customers are at the center of everything we do and we are capable of reacting and adapting to their ever-changing needs. Our customer-centric approach offers a high degree of flexibility while simultaneously complying with rigorous quality and on-time delivery standards.

Generally Accepted Accounting Principles

IEC's financial statements and accompanying notes are prepared in accordance with accounting principles generally accepted in the United States of America (“GAAP”), as set forth in the Financial Accounting Standards Board's (“FASB”) Accounting Standards Codification (“ASC”).

Fiscal Calendar

The Company's fiscal year ends on September 30th and the first three quarters end generally on the Friday closest to the last day of the calendar quarter.

Consolidation

The consolidated financial statements include the accounts of IEC and its wholly owned subsidiaries: IEC Electronics Wire and Cable, Inc. (“Wire and Cable”); IEC Electronics Corp-Albuquerque (“Albuquerque”); and IEC Analysis & Testing Laboratory, LLC (“ATL”), formerly Dynamic Research and Testing Laboratories, LLC. The Celmet unit (“Celmet”) operates as a division of IEC. As further discussed in Note 2—SCB Divestiture and Discontinued Operations, the operations of our wholly-owned subsidiary, formerly known as Southern California Braiding, Inc. (“SCB”), were divested during the fourth quarter of fiscal 2015. All significant intercompany transactions and accounts are eliminated in consolidation.

Unaudited Financial Statements

The accompanying unaudited financial statements for the three and nine months ended July 1, 2016 and June 26, 2015 have been prepared in accordance with GAAP for interim financial information. In the opinion of management, all adjustments required for a fair presentation of the information have been made. The accompanying financial statements should be read in conjunction with the financial statements and notes included in the Company's Annual Report on Form 10-K for the fiscal year ended September 30, 2015.

Reclassifications

Prior year financial statement amounts are reclassified as necessary to conform to the current year presentation, including presentation of results of discontinued operations.

#### Cash and Cash Equivalents

The Company's cash and cash equivalents principally represent deposit accounts with Manufacturers and Traders Trust Company ("M&T Bank"), a banking corporation headquartered in Buffalo, NY.

#### Allowance for Doubtful Accounts

The Company establishes an allowance for doubtful accounts receivable based on the age of outstanding invoices and management's evaluation of collectability. Accounts are written off after all reasonable collection efforts have been exhausted and management concludes that likelihood of collection is remote.

## Inventory Valuation

Inventories are stated at the lower of cost or market value under the first-in, first-out method. The Company regularly assesses slow-moving, excess and obsolete inventory and maintains balance sheet reserves in amounts required to reduce the recorded value of inventory to lower of cost or market.

## Property, Plant and Equipment

Property, plant and equipment ("PP&E") are stated at cost and are depreciated over various estimated useful lives using the straight-line method. Maintenance and repairs are charged to expense as incurred, while renewals and improvements are capitalized. At the time of retirement or other disposition of PP&E, cost and accumulated depreciation are removed from the accounts and any gain or loss is recorded in earnings.

Depreciable lives generally used for PP&E are presented in the table below. Leasehold improvements are amortized over the shorter of the lease term or estimated useful life of the improvement.

PP&E Lives	Estimated Useful Lives (years)
Land improvements	10
Buildings and improvements	5 to 40
Machinery and equipment	3 to 5
Furniture and fixtures	3 to 7

## Intangible Assets

Intangible assets (other than goodwill) are those that lack physical substance and are not financial assets. Such assets held by IEC were acquired in connection with business combinations and the remaining assets represent economic benefits associated with a property tax abatement. Values assigned to individual intangible assets are amortized using the straight-line method over their estimated useful lives.

## Reviewing Long-Lived Assets for Potential Impairment

ASC 360-10 (Property, Plant and Equipment) and ASC 350-30 (Intangibles) require the Company to test long-lived assets (PP&E and definitive lived assets) for recoverability whenever events or circumstances indicate that the carrying amount may not be recoverable. If carrying value exceeds undiscounted future cash flows attributable to an asset, it is considered impaired and the excess of carrying value over fair value must be charged to earnings. No impairment charges were recorded by IEC for property, plant and equipment or intangibles in fiscal 2016.

## Goodwill

Goodwill represents the excess of cost over fair value of net assets acquired in a business combination. Under ASC 350, goodwill is not amortized but is reviewed for impairment at least annually or when events or circumstances indicate that carrying value may exceed fair value. The Company may elect to precede a quantitative review for impairment with a qualitative assessment of the likelihood that fair value of a particular reporting unit exceeds carrying value. If the qualitative assessment leads to a conclusion that it is more than 50 percent likely that fair value exceeds carrying value, no further testing is required. In the event of a less favorable outcome, the Company is required to proceed with quantitative testing.

The quantitative process entails comparing the overall fair value of the unit to which goodwill relates to carrying value. If fair value exceeds carrying value, no further assessment of potential impairment is required. If fair value of the unit is less than carrying value, a valuation of the unit's individual assets and liabilities is required to determine whether or not goodwill is impaired. Goodwill impairment losses are charged to earnings.

IEC's remaining goodwill relates to Celmet, which was acquired in July 2010.

## Leases

At the inception of a lease covering equipment or real estate, the lease agreement is evaluated under criteria discussed in ASC 840-10-25 (Leases). Leases meeting one of four key criteria are accounted for as capital leases and all others are treated as operating leases. Under a capital lease, the discounted value of future lease payments becomes the basis for recognizing an asset and a borrowing, and lease payments are allocated between debt reduction and interest. For operating leases, payments are recorded as rent expense. Criteria for a capital lease include (i) transfer of ownership during the lease term; (ii) existence of a bargain purchase option under terms that make it likely to be exercised; (iii) a lease term equal to 75 percent or more of the economic life of the leased property; and (iv) minimum lease payments that equal or exceed 90 percent of the fair value of the property.

## Legal Contingencies

When legal proceedings are brought or claims are made against us and the outcome is uncertain, ASC 450-10 (Contingencies) requires that we determine whether it is probable that an asset has been impaired or a liability has been incurred. If such impairment or liability is probable and the amount of loss can be reasonably estimated, the loss must be charged to earnings.

When it is considered probable that a loss has been incurred, but the amount of loss cannot be estimated, disclosure but not accrual of the probable loss is required. Disclosure of a loss contingency is also required when it is reasonably possible, but not probable, that a loss has been incurred.

## Customer Deposits

Customer deposits represent amounts invoiced to customers for which the revenue has not yet been earned and therefore represent a commitment for the Company to deliver goods or services in the future. Deposits are generally short term in nature and are recognized as revenue when earned.

## Grants from Outside Parties

Grants from outside parties are recorded as other long-term liabilities and are amortized over the same period during which the associated fixed assets are depreciated.

## Derivative Financial Instruments

The Company actively monitors its exposure to interest rate risk and from time to time uses derivative financial instruments to manage the impact of this risk. The Company uses derivatives only for purposes of managing risk associated with underlying exposures. The Company does not trade or use instruments with the objective of earning financial gains on the interest rate, nor does the Company use derivative instruments where it does not have underlying exposures. The Company manages its hedging position and monitors the credit ratings of counterparties and does not anticipate losses due to counterparty nonperformance. However, the Company's use of derivative financial instruments may result in short-term gains or losses and increased earnings volatility. The Company's instruments are recorded in the consolidated balance sheets at fair value in other assets or other long-term liabilities.

## Fair Value Measurements

Under ASC 825 (Financial Instruments), the Company is required to disclose the fair value of financial instruments for which it is practicable to estimate value. The Company's financial instruments consist of cash, accounts receivable, accounts payable, accrued liabilities, borrowings and an interest rate swap agreement. IEC believes that recorded

value approximates fair value for all cash, accounts receivable, accounts payable and accrued liabilities.



ASC 820 (Fair Value Measurements and Disclosures) defines fair value, establishes a framework for measurement, and prescribes related disclosures. ASC 820 defines fair value as the price that would be received upon sale of an asset or would be paid to transfer a liability in an orderly transaction. Inputs used to measure fair value are categorized under the following hierarchy:

Level 1: Quoted prices in active markets for identical assets or liabilities that the Company can access at the measurement date.

Level 2: Quoted prices for similar assets or liabilities in active markets; quoted prices for identical or similar assets or liabilities in markets that are not active; and model-derived valuations in which all significant inputs are observable market data.

Level 3: Model-derived valuations in which one or more significant inputs are unobservable.

The Company deems a transfer between levels of the fair value hierarchy to have occurred at the beginning of the reporting period. There were no such transfers during fiscal 2016 or fiscal 2015.

#### Revenue Recognition

The Company's revenue is principally derived from the sale of electronic products built to customer specifications, but also from other value-added support services and repair work. Revenue from product sales is recognized when (i) goods are shipped or title and risk of ownership have passed, (ii) the price to the buyer is fixed or determinable, and (iii) realization is reasonably assured. Service revenue is generally recognized once the service has been rendered. For material management arrangements, revenue is generally recognized as services are rendered. Under such arrangements, some or all of the following services may be provided: design, bid, procurement, testing, storage or other activities relating to materials the customer expects to incorporate into products that it manufactures. Value-added support services revenue, including material management and repair work revenue, amounted to less than 5% of total revenue in each of the first nine months of fiscal 2016 and fiscal 2015.

Provisions for discounts, allowances, rebates, estimated returns and other adjustments are recorded in the period the related sales are recognized.

#### Stock-Based Compensation

ASC 718 (Stock Compensation) requires that compensation expense be recognized for equity awards based on fair value as of the date of grant. For stock options, the Company uses the Black-Scholes pricing model to estimate grant date fair value. Costs associated with stock awards are recorded over requisite service periods, generally the vesting period. If vesting is contingent on the achievement of performance objectives, fair value is accrued over the period the objectives are expected to be achieved only if it is considered probable that the objectives will be achieved. The Company also has an employee stock purchase plan ("ESPP") that provides for discounted stock purchase price. Compensation expense related to the discount is recognized as employees contribute to the plan. During fiscal 2015 and the first quarter of fiscal 2016, the ESPP was suspended in connection with the 2014 Restatements described below. The ESPP was reinstated as of the beginning of the second quarter of fiscal 2016.

#### Restatement and Related Expenses

The Company restated its consolidated financial statements for the fiscal year ended September 30, 2012, and the interim fiscal quarters and year to date periods within the year ended September 30, 2012, included in the Company's Annual Report on Form 10-K/A and the fiscal quarter ended December 28, 2012, as reported in the Company's

Quarterly Report on Form 10-Q/A for that fiscal quarter (the “Prior Restatement”). The Company also restated its consolidated financial statements for the fiscal year ended September 30, 2014, and its interim financial statements for each quarterly period within the year ended September 30, 2014, included in the Company's Annual Report on Form 10-K/A, to correct an error in the valuation allowance on deferred income tax assets as well as an error in estimating excess and obsolete inventory reserves (the “2014 Restatements”). The Prior Restatement and the 2014 Restatements together are referred to as the “Restatements”.

Restatement and related expenses represent third-party expenses arising from the Restatements. These expenses include legal and accounting fees incurred by the Company from external counsel and independent accountants directly attributable to the Restatements as well as other matters arising from the Prior Restatement including those more fully described in Note 17—Litigation. The Company receives reimbursement for certain of these expenses which may result in a benefit in a given period.

## Legal Expense Accrual

The Company records legal expenses as they are incurred, based on invoices received or estimates provided by legal counsel. Future estimated legal expenses are not recorded until incurred.

## Income Taxes and Deferred Taxes

ASC 740 (Income Taxes) requires recognition of deferred tax assets and liabilities for the expected future tax consequences of events that have been included in the financial statements or tax returns, but not in both. Deferred tax assets are also established for tax benefits associated with tax loss and tax credit carryforwards. Such deferred balances reflect tax rates that are scheduled to be in effect, based on currently enacted legislation, in the years the book/tax differences reverse and tax loss and tax credit carryforwards are expected to be realized. An allowance is established for any deferred tax asset for which realization is not likely.

ASC 740 also prescribes the manner in which a company measures, recognizes, presents, and discloses in its financial statements uncertain tax positions that a company has taken or expects to take on a tax return. The Company recognizes tax benefits from uncertain tax positions only if it is more likely than not that the position will be sustained following examination by taxing authorities, based on technical merits of the position. The Company believes that it has no material uncertain tax positions.

Any interest or penalties incurred are reported as interest expense. The Company's income tax filings are subject to audit by various tax jurisdictions and current open years are fiscal 2010 through fiscal 2014. The Company is currently under federal income tax audit for fiscal 2013 and does not expect the audit to have a material impact on the financial statements.

## Earnings Per Share

Basic earnings per common share are calculated by dividing income available to common stockholders by the weighted average number of shares outstanding during each period. Diluted earnings per common share add to the denominator incremental shares resulting from the assumed exercise of all potentially dilutive stock options, as well as restricted (non-vested) stock, restricted stock units ("RSUs") and anticipated issuances under the employee stock purchase plan. Options, restricted stock and RSUs are primarily held by directors, officers and certain employees. A summary of shares used in earnings per share ("EPS") calculations follows.

	Three Months Ended		Nine Months Ended	
	July 1, 2016	June 26, 2015	July 1, 2016	June 26, 2015
Shares for EPS Calculation				
Weighted average shares outstanding	10,211,347	10,199,431	10,210,805	10,049,395
Incremental shares	—	—	—	—
Diluted shares	10,211,347	10,199,431	10,210,805	10,049,395
Anti-dilutive shares excluded	940,354	734,605	940,354	734,605

As a result of the incremental shares being negative for the three and nine months ended July 1, 2016, the Company calculated diluted earnings per share using weighted average basic shares outstanding, as using diluted shares would be anti-dilutive. As a result of the net loss for three and nine months ended June 26, 2015, the Company calculated diluted earnings per share using weighted average basic shares outstanding, as using diluted shares would be anti-dilutive to loss per share.

## Dividends

IEC does not pay dividends on its common stock, as it is the Company's current policy to retain earnings for use in the business. Furthermore, the Company's Fifth Amended and Restated Credit Facility Agreement with M&T Bank includes certain restrictions on paying cash dividends, as more fully described in Note 8—Credit Facilities.

## Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, income and expenses and the disclosure of contingent assets and liabilities. Actual results may differ from management's estimates.

## Statements of Cash Flows

The Company presents operating cash flows using the indirect method of reporting under which non-cash income and expense items are removed from net income.

## Recently Issued Accounting Standards

FASB Accounting Standard Update (“ASU”) 2014-09, “Revenue from Contracts with Customers” was issued May 2014 and updates the principles for recognizing revenue. The ASU will supersede most of the existing revenue recognition requirements in GAAP and will require entities to recognize revenue at an amount that reflects the consideration to which a company expects to be entitled in exchange for transferring goods or services to a customer. This ASU also amends the required disclosures of the nature, amount, timing and uncertainty of revenue and cash flows arising from contracts with customers. The guidance is effective for annual periods beginning after December 15, 2017, including interim periods within that period. Early adoption is permitted for annual periods beginning after December 15, 2016. The Company is determining its implementation approach and evaluating the potential impacts of the new standard on its existing revenue recognition policies and procedures.

FASB ASU 2016-08, “Revenue from Contracts with Customers (Topic 606): Principal versus Agent Considerations” was issued in March 2016 and improves implementation guidance on principal versus agent considerations. The effective dates are the same as those for Topic 606.

FASB ASU 2016-10, “Revenue from Contracts with Customers (Topic 606): Identifying Performance Obligations and Licensing” was issued in April 2016 and adds further guidance on identifying performance obligations as well as improving licensing implementation guidance. The amendments do not change the core principle of the guidance in Topic 606. The effective dates are the same as those for Topic 606.

FASB ASU 2016-12, “Revenue from Contracts with Customers (Topic 606): Narrow-Scope Improvements and Practical Expedients” was issued in June 2016 and clarifies the objective of the collectability criterion, presentation of taxes collected from customers, non-cash consideration, contract modifications at transition, completed contracts at transition and how guidance in Topic 606 is retrospectively applied. The amendments do not change the core principle of the guidance in Topic 606. The effective dates are the same as those for Topic 606.

FASB ASU 2014-12, “Compensation - Stock Compensation (Topic 718), Accounting for Share-Based Payments When the Terms of an Award Provide That a Performance Target Could Be Achieved after the Requisite Service Period” was issued June 2014. This guidance was issued to resolve diversity in accounting for performance targets. A performance target in a share-based payment that affects vesting and that could be achieved after the requisite service period should be accounted for as a performance condition and should not be reflected in the award’s grant date fair value. Compensation cost should be recognized over the required service period, if it is probable that the performance condition will be achieved. The guidance is effective for annual periods beginning after December 15, 2015 and interim periods within those annual periods. This update did not have a significant impact upon early adoption.

FASB ASU 2014-15, “Presentation of Financial Statements-Going Concern (Subtopic 205-40), Disclosure of Uncertainties about an Entity’s Ability to Continue as a Going Concern” was issued September 2014. This provides guidance on determining when and how to disclose going-concern uncertainties in the financial statements. The new standard requires management to perform interim and annual assessments of an entity’s ability to continue as a going concern within one year of the date the financial statements are issued. An entity must provide certain disclosures if conditions or events raise substantial doubt about the entity’s ability to continue as a going concern. The ASU applies to all entities and is effective for annual periods ending after December 15, 2016, and interim periods thereafter, with early adoption permitted. The Company does not anticipate a significant impact upon adoption.

FASB ASU 2015-03, “Interest - Imputation of Interest (Subtopic 835-30), Simplifying the Presentation of Debt Issuance Costs” was issued in April 2015. These amendments require that debt issuance costs related to a recognized debt liability be presented in the balance sheet as a direct deduction from the carrying amount of that debt liability, consistent with debt discounts. The ASU applies to all entities and is effective for public business entities for annual periods beginning after December 15, 2015, and interim periods thereafter, with early adoption permitted. The guidance should be applied on a retrospective basis. The Company does not anticipate a significant impact upon adoption.

FASB ASU 2015-11, “Simplifying the Measurement of Inventory” was issued in July 2015. This requires entities to measure most inventory “at the lower of cost and net realizable value,” thereby simplifying the current guidance under which an entity must measure inventory at the lower of cost or market. The ASU will not apply to inventories that are measured by using either the last-in, first-out method or the retail inventory method. For public business entities, the ASU is effective prospectively for

annual periods beginning after December 15, 2016, and interim periods therein. Upon transition, entities must disclose the nature of and reason for the accounting change. The Company does not anticipate a significant impact upon adoption.

FASB ASU No. 2015-15, Interest—Imputation of Interest: Presentation and Subsequent Measurement of Debt Issuance Costs Associated with Line-of-Credit Arrangements” was issued in August 2015 which permits an entity to report deferred debt issuance costs associated with a line-of-credit arrangement as an asset and to amortize such costs over the term of the line-of-credit arrangement, regardless of whether there are any outstanding borrowings under the credit line. The ASU applies to all entities and is effective for public business entities for annual periods beginning after December 15, 2015, and interim periods thereafter, with early adoption permitted. The guidance should be applied on a retrospective basis. The Company does not anticipate a significant impact upon adoption.

FASB ASU 2015-17, “Income Taxes Balance Sheet Classification of Deferred Taxes” was issued in November 2015. This requires entities to classify deferred tax liabilities and assets as noncurrent in a classified statement of financial position and applies to all entities that present a classified statement of financial position. For public entities, this update is effective for financial statements issued for annual periods beginning after December 15, 2016, and interim periods within those annual periods. The Company does not anticipate a significant impact upon adoption.

FASB ASU 2016-09, “Compensation - Stock Compensation: Improvements to Employee Share-Based Payment Accounting” was issued in March 2016. This simplifies accounting for several aspects of share-based payment including income tax consequences, classification of awards as either equity or liability and classification on the statement of cash flows. For public entities, this update is effective for financial statements issued for annual periods beginning after December 15, 2016, and interim periods within those annual periods. The Company does not anticipate a significant impact upon adoption.

FASB ASU 2016-13, “Financial Instruments - Credit Losses (Topic 326)” was issued in June 2016. This ASU amends the Board’s guidance on the impairment of financial instruments. Under the new guidance, an entity recognizes as an allowance its estimate of expected credit losses, which the FASB believes will result in more timely recognition of such losses. This ASU is effective for fiscal years beginning after December 15, 2019. Early adoption will be permitted. The Company does not anticipate a significant impact upon adoption.

## NOTE 2—SCB DIVESTITURE AND DISCONTINUED OPERATIONS

As previously disclosed, SCB, a wholly owned subsidiary of the Company, entered into an Asset Purchase Agreement (the “Asset Purchase Agreement”), effective as of July 9, 2015, by and between SCB and DCX-Chol Enterprises, Inc. (“DCX”), whereby DCX purchased the multi-conductor stranded copper cable and harness assemblies manufacturing and servicing business previously operated by SCB. DCX, a provider of engineered high performance interconnect products, purchased substantially all assets and assumed certain obligations and liabilities of SCB for the agreed upon selling price of \$2.5 million, adjusted to \$2.4 million due to certain deposits and proration. DCX paid the adjusted purchase price in cash at closing. The Asset Purchase Agreement contains indemnification provisions of each party with respect to breaches of representations, warranties and covenants and certain other specified matters. Prior to this transaction, there were no material relationships between the Company and DCX or between DCX and any officer, director or affiliate of the Company.

During the third quarter of fiscal 2015, the Company received an offer from DCX to purchase substantially all the assets and assume certain liabilities of SCB for approximately \$2.5 million. The Company’s willingness to accept the offer was considered to be an indication of fair value and as such, impairment charges of \$4.1 million were taken to adjust SCB’s assets to fair value as of June 26, 2015.

The pre-tax loss on the sale of SCB for the year ended September 30, 2015 included in Loss on discontinued operations, net in the income statement was calculated as follows:

	July 9, 2015	
(in thousands)	(unaudited)	
Purchase price	\$ 2,405	
Net book value of assets sold	(2,630 )	
Legal fees associated with closing	(114 )	
Finder's fee	(50 )	
Sales tax on asset sale	(20 )	
Other	(24 )	
Loss on sale of SCB	\$ (433 )	

Carrying amounts of major classes of assets and liabilities that were disposed of follows:

	July 9, 2015	
(in thousands)	(unaudited)	
Inventories, net	\$ 1,803	
Other current assets	53	
Fixed assets, net	916	
Intangible assets, net	—	
Customer deposits	(142 )	
Net assets sold	\$ 2,630	

SCB's revenue and loss before income taxes follows:

	Three Months Ended June 26, 2015	Nine Months Ended June 26, 2015
(in thousands)		
Net sales	\$1,867	\$5,287
Loss before income taxes	\$(4,392)	\$(5,745)

The loss on discontinued operations for the three and nine months ended June 26, 2015 was comprised of operating losses; there was no provision or benefit from taxes for these periods.

### NOTE 3—ALLOWANCE FOR DOUBTFUL ACCOUNTS

A summary follows of activity in the allowance for doubtful accounts during the nine months ended July 1, 2016 and June 26, 2015.

	Nine Months Ended July 1, June 26, 2016 2015
Allowance for Doubtful Accounts	
(in thousands)	
Allowance, beginning of period	\$423 \$ 525
Provision for doubtful accounts	253 (23 )
Write-offs	(298 ) (64 )



Allowance, end of period	\$378	\$ 438
--------------------------	-------	--------

15

---

## NOTE 4—INVENTORIES

A summary of inventory by category at period end follows:

Inventories	July 1, 2016	September 30, 2015
(in thousands)		
Raw materials	\$12,705	\$ 17,637
Work-in-process	5,855	8,512
Finished goods	3,256	1,341
Total inventories	21,816	27,490
Reserve for excess/obsolete inventory	(1,703 )	(1,737 )
Inventories, net	\$20,113	\$ 25,753

## NOTE 5—FIXED ASSETS

A summary of fixed assets and accumulated depreciation at period end follows:

Fixed Assets	July 1, 2016	September 30, 2015
(in thousands)		
Land and improvements	\$1,601	\$ 1,601
Buildings and improvements	14,199	14,161
Machinery and equipment	26,341	26,061
Furniture and fixtures	7,349	7,291
Construction in progress	2,807	1,028
Total fixed assets, at cost	52,297	50,142
Accumulated depreciation	(37,066 )	(34,699 )
Fixed assets, net	\$15,231	\$ 15,443

Depreciation expense during the three and nine months ended July 1, 2016 and June 26, 2015 follows:

	Three Months Ended		Nine Months Ended	
	July 1, 2016	June 26, 2015	July 1, 2016	June 26, 2015
(in thousands)				
Depreciation expense	\$717	\$ 926	\$2,364	\$ 2,910

## NOTE 6—INTANGIBLE ASSETS

IEC's intangible assets (other than goodwill) were acquired in connection with purchase of Albuquerque in fiscal 2010.

Albuquerque's building and land were acquired subject to an Industrial Revenue Bond ("IRB") that exempts the property from real estate taxes for the term of the IRB. The tax abatement was valued at \$360 thousand at the date of acquisition, and such value is being amortized over the 9.2 year exemption period that remained as of the acquisition date. No impairment has been taken for this asset since the Albuquerque acquisition.



A summary of intangible assets by category and accumulated amortization at period end follows:

Intangible Assets	July 1, September 30,	
	2016	2015
(in thousands)		
Property tax abatement - Albuquerque	360	360
Accumulated amortization	(255 )	(226 )
Intangible assets, net	\$ 105	\$ 134

Amortization expense during the three and nine months ended July 1, 2016 and June 26, 2015 follows:

	Three Months		Nine Months	
	Months Ended		Months Ended	
Amortization Expense	July 1, June 26, 20162015		July 1, June 26, 20162015	
(in thousands)				
Intangible amortization expense	\$ 10	\$ 10	\$ 29	\$ 29

A summary of amortization expense for the next five years follows:

Future Amortization	Estimated future amortization	
(in thousands)		
Twelve months ended June, 2017	\$	39
2018		39
2019		27
2020 and thereafter		—

#### NOTE 7—GOODWILL

The goodwill balance of \$0.1 million resulted from the acquisition of Celmet in fiscal 2010. There has been no impairment for this goodwill since the acquisition date.

## NOTE 8—CREDIT FACILITIES

A summary of borrowings at period end follows:

	Fixed/ Variable Rate	Maturity Date	July 1, 2016 Balance	Interest Rate <sup>(1)</sup>	September 30, 2015 Balance	Interest Rate <sup>(1)</sup>
Debt (\$ in thousands)						
M&T credit facilities:						
Revolving Credit Facility	v	1/18/2018	\$5,216	4.75 %	\$12,415	4.50 %
Term Loan A	f	2/1/2020	3,878	3.98	4,804	3.98
Term Loan B	v	2/1/2023	9,217	3.71	10,383	3.45
Albuquerque Mortgage Loan	v	2/1/2018	2,244	5.00	2,467	4.75
Celmet Building Term Loan	f	11/7/2018	953	4.72	1,062	4.72
Other credit facilities:						
Albuquerque Industrial Revenue Bond	f	3/1/2019	100	5.63	100	5.63
Total debt			21,608		31,231	
Less: current portion			(2,665 )		(2,908 )	
Long-term debt			\$18,943		\$28,323	

<sup>(1)</sup> Rates noted are before impact of interest rate swap.

## M&amp;T Bank Credit Facilities

On December 14, 2015, the Company and M&T Bank entered into the Fifth Amended and Restated Credit Facility Agreement (“Fifth Amended Credit Agreement”), which amends and restates in its entirety the Fourth Amended and Restated Credit Facility Agreement dated as of January 18, 2013, as amended (the “2013 Credit Agreement”). Borrowings under the Fifth Amended Credit Agreement are secured by, among other things, the assets of IEC and its subsidiaries. The Fifth Amended Credit Agreement prohibits the Company from paying dividends or repurchasing or redeeming its common stock without first obtaining the consent of M&T Bank.

Except as described below, the terms, conditions, covenants, guarantees and collateral previously in effect under the 2013 Credit Agreement will continue substantially unchanged under the Fifth Amended Credit Agreement. Before entering into the Fifth Amended Credit Agreement, the Company and M&T Bank were performing under the terms of the Sixth Amendment to the 2013 Credit Agreement entered into on May 8, 2015 (the “Sixth Amendment”).

Individual debt facilities provided under the Fifth Amended Credit Agreement, which remain mostly unchanged from the 2013 Credit Agreement, are described below:

- a) Revolving Credit Facility (“Revolver”): Up to \$20 million is available through January 18, 2018. The maximum amount the Company may borrow is determined based on a borrowing base calculation described below.
- b) Term Loan A: \$10.0 million was borrowed on January 18, 2013. Principal is being repaid in 108 equal monthly installments of \$93 thousand.
- c) Term Loan B: \$14.0 million was borrowed on January 18, 2013. Principal is being repaid in 120 equal monthly installments of \$117 thousand.
- d) Albuquerque Mortgage Loan: \$4.0 million was borrowed on December 16, 2009. The loan is secured by real property in Albuquerque, NM, and principal is being repaid in equal monthly installments of \$22 thousand plus a

balloon payment of \$1.8 million due at maturity.

e) Celmet Building Term Loan: \$1.3 million was borrowed on November 8, 2013 pursuant to an amendment to the 2013 Credit Agreement. The proceeds were used to reimburse the Company's cost of purchasing its Rochester, New York facility. Principal is being repaid in 59 equal monthly installments of \$11 thousand plus a balloon payment due at maturity.

## Borrowing Base

Under the Fifth Amended Credit Agreement, the maximum amount the Company can borrow under the Revolver is the lesser of (i) 85% of eligible receivables plus 35% of eligible inventories (up to a cap of \$3.75 million) or (ii) \$20.0 million. The Sixth Amendment removed the provision from the 2013 Credit Agreement, that allowed the Company to elect that another 35% of eligible inventories be included in the borrowing base for limited periods of time during which a higher rate of interest was charged on the Revolver. Borrowings based on inventory balances were limited to a cap of \$3.75 million, or when subject to the higher percentage limit, \$4.75 million. The Sixth Amendment also removed the provision in the 2013 Credit Agreement that allowed for borrowing at an increased interest rate margin based on 85% of eligible receivables plus 70% of eligible inventories up to a maximum of \$4.75 million.

At July 1, 2016 and September 30, 2015, the upper limit on Revolver borrowings was \$17.7 million and \$20.0 million, respectively. Average available balances on the Revolver amounted to \$9.7 million during the nine months ended July 1, 2016.

## Interest Rates

Under the Fifth Amended Credit Agreement, variable rate debt accrues interest at LIBOR plus the applicable marginal interest rate that fluctuates based on the Company's Debt to EBITDAS Ratio, as defined below. Under the Fifth Amended Credit Agreement the applicable marginal interest rate was fixed on December 14, 2015 as follows: 4.25% for the Revolver, 4.50% for the Albuquerque Mortgage Loan and 3.25% for the Term Loan B, until the tenth day following the date the Company delivered its quarterly covenant calculation for the first quarter of fiscal 2016. Subsequent to this date, for the variable rate debt, the interest rate is LIBOR plus the applicable margin interest rate that is based on the Company's Debt to EBITDAS Ratio. Changes to applicable margins and unused fees resulting from the Debt to EBITDAS Ratio generally become effective mid-way through the subsequent quarter. The applicable margins based on the second quarter covenant calculations were as follows: 4.25% for the Revolver, 4.50% for the Albuquerque Mortgage Loan and 3.25% for the Term Loan B.

Prior to December 14, 2015, the Sixth Amendment fixed each facility's applicable margin through March 31, 2016 as follows: 4.25% for the Revolver, 4.50% for the Albuquerque Mortgage Loan and 3.25% for the Term Loan B. The applicable unused line fee of 0.50% also was extended through March 31, 2016, and thereafter if the Company is not in compliance with its financial covenants.

The Company incurs quarterly unused commitment fees ranging from 0.250% to 0.500% of the excess of \$20.0 million over average borrowings under the Revolver. Fees incurred amounted to \$44.9 thousand and \$38.2 thousand during the nine months ended July 1, 2016 and June 26, 2015, respectively. The fee percentage varies based on the Company's Debt to EBITDAS Ratio.

## Interest Rate Swap

In connection with the 2013 Credit Agreement, on January 18, 2013, the Company and M&T Bank entered into an interest rate swap arrangement ("Swap Transaction"). The Swap Transaction is for a notional amount of \$14.0 million with an effective date of February 1, 2013 and a termination date of February 1, 2023. The Swap Transaction is designed to reduce the variability of future interest payments with respect to Term Loan B by effectively fixing the annual interest rate payable on the loan's outstanding principal. Pursuant to the Swap Transaction, the Company's one month LIBOR rate is swapped for a fixed rate of 1.32%. When the swap fixed rate is added to the Term Loan B spread of 3.25%, the Company's interest rate applicable to Term Loan B is effectively fixed at 4.57%.

## Financial Covenants

The Fifth Amended Credit Agreement also contains various affirmative and negative covenants including financial covenants. The Company is required to maintain (i) a minimum level of quarterly EBITDAS, as defined below (“Quarterly EBITDAS”), (ii) a ratio of total debt to twelve month EBITDAS (“Debt to EBITDAS Ratio”) that is below a specified limit, (iii) a minimum fixed charge coverage ratio (“Fixed Charge Coverage Ratio”), (iv) a maximum level of inventory (“Maximum Inventory”), and (v) a maximum amount of capital expenditures (“Maximum Capital Expenditures”). The Debt to EBITDAS Ratio is the ratio of debt to earnings before interest, taxes, depreciation, amortization and non-cash stock compensation expense (“EBITDAS”). The Fixed Charge Coverage Ratio compares (i) 12 month EBITDA plus non-cash stock compensation expense minus unfinanced capital expenditures minus taxes paid, to (ii) the sum of interest expense, principal payments and dividends, if any (fixed charges). The Maximum Inventory covenant allows for specific levels of inventory as defined by the agreement. The Maximum Capital Expenditures covenants allow for a maximum amount of capital expenditures on an annual basis.



On June 20, 2016, the Company and M&T entered into a First Amendment to Fifth Amended and Restated Credit Facility Agreement (the “First Amendment”), which amended the Fifth Amended Credit Facility. The First Amendment increased the Maximum Capital Expenditures, as defined in the Credit Agreement, covenant from \$3.5 million to \$4.5 million annually.

Covenant Ratios in effect at July 1, 2016, pursuant to the Fifth Amended Credit Agreement, as amended by the First Amendment, are as follows:

Debt to EBITDAS Ratio:

6/26/15 through and including 9/30/15	< 5.75 to 1.00
10/01/15 through and including 1/01/16	< 5.10 to 1.00
1/02/16 through and including 4/01/16	< 3.95 to 1.00
4/02/16 through and including 7/01/16	< 3.65 to 1.00
7/02/16 through and including 9/30/16	< 3.10 to 1.00
Thereafter	< 3.10 to 1.00

Minimum Quarterly EBITDAS :

Fiscal Quarter ending 9/30/15	\$ 1,500,000
Fiscal Quarter ending 1/01/16	1,785,000
Fiscal Quarter ending 4/01/16	1,900,000
Fiscal Quarter ending 7/01/16	1,800,000
Fiscal Quarter ending 9/30/16	2,190,000
Thereafter	2,190,000

Fixed Charge Coverage Ratio:

6/26/15 through and including 9/30/15	> 0.45 to 1.00
10/01/15 through and including 1/01/16	> 0.75 to 1.00
1/02/16 through and including 4/01/16	> 1.00 to 1.00
4/02/16 through and including 7/01/16	> 1.10 to 1.00
7/2/16 and thereafter	> 1.25 to 1.00

Maximum Inventory:

As of January 1, 2016	\$ 30,000,000
As of April 1, 2016	29,000,000
As of July 1, 2016	28,000,000
As of September 30, 2016	27,000,000
As of December 30, 2016	26,000,000
As of the end of the Fiscal Quarter ending March 31, 2017	25,000,000
As of the end of each Fiscal Quarter thereafter	25,000,000

Maximum Capital Expenditures	\$4,500,000
------------------------------	-------------

Prior to the Fifth Amended Credit Agreement, pursuant to the Sixth Amendment, M&T Bank agreed to (i) modify the financial covenants related to Quarterly EBITDARS, the Debt to EBITDARS Ratio and the Fixed Coverage Charge Ratio and (ii) waive events of default arising from the Company's non-compliance with these covenants during the fiscal quarters ended December 26, 2014 and March 27, 2015. Quarterly EBITDARS was the quarterly measurement of earnings before interest, taxes, depreciation, amortization, rent expense and non-cash stock compensation expense. The Debt to EBITDARS Ratio was the ratio of debt to earnings before interest, taxes, depreciation, amortization, rent expense and non-cash stock compensation expense. The Fixed Charge Coverage Ratio compared (i) 12 month EBITDA plus non-cash stock compensation expense minus unfinanced capital expenditures minus cash taxes paid, to (ii) the sum of interest expense, principal payments, sale-leaseback payments and dividends, if any (fixed charges). The Sixth Amendment also amended the definition of EBITDARS under the 2013 Credit Agreement to add back a maximum amount of professional services fees and expenses incurred and paid or to be paid prior to September 30, 2015. EBITDARS as amended and restated meant, for the applicable period, earnings before interest, taxes, depreciation, amortization, plus (i) payments due under the M&T sale-leaseback arrangement, (ii) non-cash

stock option expense and (iii) professional services fees and expenses incurred and paid or to be paid prior to September 30, 2015, up to a maximum of (a) for the fiscal quarter ended December 26, 2014, \$235,112, (b) for the fiscal quarter ending March 27, 2015, \$2,652,659, (c) for the fiscal quarter ending June 26, 2015, \$200,000 plus costs incurred and paid by the Company during such fiscal quarter in connection with mortgages, environmental site assessments, title insurance and appraisals and (d) for the fiscal quarter ending September 30, 2015, \$200,000 plus costs incurred and paid by the Company during such fiscal quarter, all on a consolidated basis and determined in accordance with GAAP on a consistent basis.

The Sixth Amendment also modified the Quarterly EBITDARS covenant to be equal to or greater than \$1.25 million for the fiscal quarter ending June 26, 2015, and \$1.5 million for each fiscal quarter thereafter.

A summary of financial covenant compliance follows:

	Quarterly EBITDAS	Debt to EBITDAS Ratio	Fixed Charge Coverage Ratio	Maximum Inventory	Maximum Capital Expenditures
Fiscal Quarters					
Third 2016	Compliant	Compliant	Compliant	Compliant	Measured Annually
Second 2016	Compliant	Compliant	Compliant	Compliant	Measured Annually
First 2016	Compliant	Compliant	Compliant	Compliant	Measured Annually
Fourth 2015	Compliant	Compliant	Compliant	Not Applicable	Not Applicable
Third 2015 <sup>(1)</sup>	Compliant	Compliant	Compliant	Not Applicable	Not Applicable
Second 2015 <sup>(1)</sup>	Waived	Waived	Waived	Not Applicable	Not Applicable
First 2015 <sup>(1)</sup>	Waived	Waived	Waived	Not Applicable	Not Applicable

<sup>(1)</sup> The Company was subject to the 2013 Credit Agreement during these periods.

As a result of the 2014 Restatements as described in Note 1—Our Business and Summary of Significant Accounting Policies, the Company was in default of the Credit Agreement for failure to deliver financial statements prepared in accordance with GAAP for each of the quarters of fiscal 2014 and the fiscal quarter ending December 26, 2014. The Company received a waiver from M&T regarding this event of default.

#### Other Borrowings

Albuquerque Industrial Revenue Bond: When IEC acquired Albuquerque, the Company assumed responsibility for a) a \$100 thousand Industrial Revenue Bond issued by the City of Albuquerque. Interest on the bond is paid semiannually, and principal is due in its entirety at maturity.

#### Events of Default

There were no events of default for the nine months ended July 1, 2016.



## Contractual Principal Payments

A summary of contractual principal payments under IEC's borrowings for the next five years taking into consideration the Fifth Amended Credit Agreement follows:

Debt Repayment Schedule	Contractual Principal Payments
(in thousands)	
Twelve months ended June, 2017	\$ 2,665
2018 <sup>(1)</sup>	9,857
2019	3,315
2020	2,037
2021 and thereafter	3,734
	\$ 21,608

<sup>(1)</sup> Includes Revolver balance of \$5.2 million at July 1, 2016.

## NOTE 9—DERIVATIVE FINANCIAL INSTRUMENTS

## Interest Rate Risk Management

In connection with the 2013 Credit Agreement, on January 18, 2013, the Company and M&T Bank entered into the Swap Transaction. The Swap Transaction is for a notional amount of \$14.0 million with an effective date of February 1, 2013 and a termination date of February 1, 2023. The Swap Transaction is designed to reduce the variability of future interest payments with respect to Term Loan B by effectively fixing the annual interest rate payable on outstanding principal of Term Loan B. Pursuant to the interest rate swap, the Company's one month LIBOR rate is swapped for a fixed rate of 1.32%. As more fully described in Note 8—Credit Facilities, the applicable margin on Term Loan B was fixed at 3.25% until the tenth day following the date the Company delivered its quarterly covenant calculation for the second quarter of fiscal 2016. The applicable margin on Term Loan B based on the quarterly covenant calculation for the second quarter of fiscal 2016 was 3.25%. When the swap fixed rate is added to the Term Loan B spread of 3.25%, the Company's interest rate applicable to Term Loan B is effectively fixed at 4.57%.

The fair value of the interest rate swap agreement represented a liability of \$163.1 thousand and \$46.0 thousand at July 1, 2016 and September 30, 2015, respectively, and was estimated based on Level 2 valuation inputs. The Company did not designate the swap as a cash flow hedge at inception and therefore, the gains or losses from the changes in fair value of the derivative instrument are recognized in earnings for the periods ended July 1, 2016 and September 30, 2015 within interest expense.

The fair value of the interest rate swap of \$163.1 thousand and \$46.0 thousand is recorded in other long-term liability in the Consolidated Balance Sheet at July 1, 2016 and September 30, 2015, respectively.

## NOTE 10—FAIR VALUE OF FINANCIAL INSTRUMENTS

## Financial Instruments Carried at Fair Value

The Company's Swap Transaction is recorded on the balance sheet as either an asset or a liability measured at fair value. The Company estimates the fair value of its Swap Transaction based on Level 2 valuation inputs, including fixed interest rates, LIBOR implied forward interest rates and the remaining time to maturity. At July 1, 2016, the

Swap Transaction was a liability with a fair value of \$163.1 thousand.

#### Financial Instruments Carried at Historical Cost

The Company's long-term debt is not quoted. Fair value was estimated using a discounted cash flow analysis based on Level 2 valuation inputs, including borrowing rates the Company believes are currently available to it for loans with similar terms and maturities.

The Company's debt is carried at historical cost on the balance sheet. A summary of the fair value and carrying value of fixed rate debt at period end follows:

	July 1, 2016		September 30, 2015	
	Fair Value	Carrying Value	Fair Value	Carrying Value
(in thousands)				
Term Loan A	\$3,746	\$ 3,878	\$4,412	\$ 4,804
Celmet Building Term Loan	\$891	\$ 953	\$954	\$ 1,062

The fair value of the remainder of the Company's debt approximated carrying value at July 1, 2016 and September 30, 2015 as it is variable rate debt.

#### NOTE 11—WARRANTY RESERVES

IEC generally warrants its products and workmanship for up to twelve months from date of sale. As an offset to warranty claims, the Company is sometimes able to obtain reimbursement from suppliers for warranty-related costs or losses. Based on historical warranty claims experience and in consideration of sales trends, a reserve is maintained for estimated future warranty costs to be incurred on products and services sold through the balance sheet date.

A summary of additions to and charges against IEC's warranty reserves during the period follows:

	Nine Months Ended	
	July 1, 2016	June 26, 2015
(in thousands)		
Warranty Reserve		
Reserve, beginning of period	\$399	\$ 251
Provision	126	287
Warranty costs	(228 )	(237 )
Reserve, end of period	\$297	\$ 301

#### NOTE 12—DEFERRED GRANTS

The Company received grants for certain facility improvements from state and local agencies in which the Company operates. These grants reimburse the Company for a portion of the actual cost or provide in kind services in support of capital projects.

The Company received a total of \$0.9 million of grants prior to fiscal 2015. There were no deferred grants recorded in fiscal 2016 or fiscal 2015.

One of the Company's grants is a loan to grant agreement. The Company signed a promissory note, which was to be forgiven if certain employment targets are met at specified dates. The portion of the promissory note to be forgiven is calculated by applying the ratio of jobs created to jobs committed to the original note amount. If the employment targets are not met, the Company is obligated to repay the loan with interest.

The Company received a government grant for the purchase of equipment upgrades to accommodate existing and anticipated business growth. Required employment targets for this grant were met as of September 30, 2014.

The Company is also the recipient of matching grants from two local governmental agencies related to certain renovations for one of its operating locations. One agency contributed in kind services and property of \$0.1 million while the other contributed cash of \$0.1 million to match expenditures by the Company of at least the same amount.

The grants are amortized over the useful lives of the related fixed assets when there is reasonable assurance that the Company will meet the employment targets. Accumulated amortization for the portion of the Company's loan to grant that was converted to a promissory note was adjusted in the three months ended January 1, 2016.



Grant amortization during the three and nine months ended July 1, 2016 and June 26, 2015 follows:

	Three Months Ended July 1, 2016		Nine Months Ended June 26, 2015	
(in thousands)	(unaudited)		(unaudited)	
Grant amortization	\$ 56	\$ 41	\$ 123	\$ 123

#### NOTE 13—STOCK-BASED COMPENSATION

The 2010 Omnibus Incentive Compensation Plan (the “2010 Plan”) was approved by the Company’s stockholders at the January 2011 Annual Meeting. This plan replaced IEC’s 2001 Stock Option and Incentive Plan (the “2001 Plan”), which expired in December 2011. The 2010 Plan, which is administered by the Compensation Committee of the Board of Directors, provides for the following types of awards: incentive stock options, nonqualified options, stock appreciation rights, restricted shares, restricted stock units, performance compensation awards, cash incentive awards, director stock and other equity-based and equity-related awards. Awards are generally granted to certain members of management and employees, as well as directors. Under the 2010 Plan, up to 2,000,000 shares of common stock may be issued over a term of ten years.

Stock-based compensation expense recorded under the 2010 and 2001 Plans as well as the ESPP totaled \$0.3 million and \$2.0 million for the nine months ended July 1, 2016 and June 26, 2015, respectively. As further discussed in Note 17—Litigation, during the nine months ended July 1, 2016, incentive compensation shares were returned by the Company's former CEO resulting in a reduction to compensation expense of \$60.0 thousand.

At July 1, 2016 there were 663,940 shares available to be issued under the 2010 Plan.

On February 2, 2015, the Company announced that its stockholders elected all seven Vintage Opportunity Fund, LP nominated directors to the Company’s Board of Directors. This change in the Company's Board of Directors was deemed a change in control event which triggered automatic vesting for all awards outstanding under the 2010 and 2001 Plans. On the change in control date, 390,882 shares of restricted stock and 119,500 stock options vested, which resulted in stock-based compensation expense of \$1.8 million.

Expenses relating to stock options that comply with certain U.S. income tax rules are neither deductible by the Company nor taxable to the employee. Further information regarding awards granted under the 2001 Plan, 2010 Plan and employee stock purchase plan is provided below.

#### Stock Options

When options are granted, IEC estimates the fair value of the option using the Black-Scholes option pricing model and recognizes the computed value as compensation cost over the vesting period, which is typically four years. The contractual term of options granted under the 2010 Plan is generally seven years.

Assumptions used in the Black-Scholes model and the estimated value of options granted during the nine months ended July 1, 2016 and June 26, 2015 are included in the table below.

Valuation of Options	Nine Months Ended	
	July 1, 2016	June 26, 2015

Assumptions for Black-Scholes:

Risk-free interest rate	1.10 %	1.29 %
Expected term in years	4.0	4.5
Volatility	39 %	40 %
Expected annual dividends	none	none

Value of options granted:

Number of options granted	10,000	517,145
Weighted average fair value per share	\$ 1.40	\$ 1.44
Fair value of options granted (000's)	\$ 14	\$ 745

A summary of stock option activity, together with other related data, follows:

Stock Options	Nine Months Ended		June 26, 2015	
	July 1, 2016			
	Number of Options	Wgt. Avg. Exercise Price	Number of Options	Wgt. Avg. Exercise Price
Outstanding, beginning of period	717,645	\$ 4.40	234,000	\$ 4.48
Granted	10,000	4.64	517,145	4.14
Exercised	—	—	(25,932 )	1.87
Shares withheld for payment of exercise price upon exercise of stock option	—	—	(16,068 )	1.88
Forfeited	—	—	(8,300 )	6.04
Expired	(17,250 )	5.82	(9,200 )	6.06
Outstanding, end of period	710,395	\$ 4.37	691,645	\$ 4.35
For options expected to vest				
Number expected to vest	686,417	\$ 4.38	519,399	\$ 4.44
Weighted average remaining term, in years	5.2		5.5	
Intrinsic value (000s)		\$ 74		\$ 213
For exercisable options				
Number exercisable	265,286	\$ 4.82	20,550	\$ 5.01
Weighted average remaining term, in years	4.2		3.6	
Intrinsic value (000s)		\$ 19		\$ 70
For non-exercisable options				
Expense not yet recognized (000s)		\$ 553		\$ 660
Weighted average years to be recognized	2.8		3.8	

For options exercised

Intrinsic value (000s)	\$ —	\$ 119
------------------------	------	--------

Changes in the number of non-vested options outstanding, together with other related data, follows:

	Nine Months Ended			
	July 1, 2016		June 26, 2015	
Stock Options	Number of Options	Wgt'd. Avg. Grant Date Fair Value	Number of Options	Wgt'd. Avg. Grant Date Fair Value
Non-vested, beginning of period	546,145	\$ 1.41	112,350	\$ 2.15
Granted	10,000	1.40	517,145	1.44
Vested	(111,036)	1.43	(135,050)	2.08
Forfeited	—	—	(8,300)	2.35
Non-vested, end of period	445,109	\$ 1.41	486,145	\$ 1.42

#### Restricted (Non-vested) Stock

Holders of IEC restricted stock have voting and dividend rights as of the date of grant, but until vested, the shares may be forfeited and cannot be sold or otherwise transferred. At the end of the vesting period, which is typically four or five years (three years in the case of directors), holders have all the rights and privileges of any other IEC common stockholder. The fair value of a share of restricted stock is its market value on the date of grant, and that value is recognized as stock compensation expense over the vesting period.

A summary of restricted stock activity, together with related data, follows:

	Nine Months Ended			
	July 1, 2016		June 26, 2015	
Restricted (Non-vested) Stock	Number of Non-vested Shares	Wgt'd. Avg. Grant Date Fair Value	Number of Non-vested Shares	Wgt'd. Avg. Grant Date Fair Value
Outstanding, beginning of period	54,960	\$ 4.23	322,873	\$ 4.97
Granted	187,449	4.43	171,155	5.02
Vested	(12,300)	4.23	(316,539)	5.08
Shares withheld for payment of taxes upon vesting of restricted stock	(150)	4.20	(133,329)	4.53
Forfeited	—	—	(1,200)	3.91
Outstanding, end of period	229,959	\$ 4.39	42,960	\$ 4.22
For non-vested shares				
Expense not yet recognized (000s)		\$ 988		\$ 180
Weighted average remaining years for vesting		2.4		2.1
For shares vested				
Aggregate fair value on vesting dates (000s)		\$ 47		\$ 2,062

#### Employee Stock Purchase Plan

The Company administers an ESPP that provides for a discounted stock purchase price. On February 13, 2015, the Compensation Committee of the Company's Board of Directors suspended operation of the ESPP indefinitely in connection with the 2014 Restatements described in Note 1—Our Business and Summary of Significant Accounting Policies. The Compensation Committee of the Company's Board of Directors reinstated the ESPP on December 2,

2015; however, participants were not able to contribute to the ESPP until January 2016.

Employees currently receive a 10% discount on stock purchases through the ESPP. Employee contributions to the plan, net of withdrawals were \$13.8 thousand and \$8.0 thousand for the nine months ended July 1, 2016 and June 26, 2015, respectively. Compensation expense recognized under the ESPP was \$1.8 thousand and \$1.0 thousand for the nine months ended July 1, 2016 and June 26, 2015, respectively.

#### Stock Issued to Board Members

In addition to annual grants of restricted stock, included in the table above, Board members may elect to have their meeting fees paid in the form of shares of the Company's common stock. In connection with the Prior Restatement of the Company's financial statements, the Company determined not to pay, and has not paid, any meeting fees in stock since May 21, 2013.

#### NOTE 14—RETIREMENT PLAN

The Company administers a retirement savings plan for the benefit of its eligible employees and their beneficiaries under the provisions of Sections 401(a) and (k) of the Internal Revenue Code. Eligible employees may contribute a portion of their compensation to the plan, and the Company is permitted to make discretionary contributions as determined by the Board of Directors. The Company contributes 25% of the first 6% contributed by all employees at all locations. Company contributions during the nine months ended July 1, 2016 and June 26, 2015 totaled \$195 thousand and \$200 thousand, respectively.

#### NOTE 15—INCOME TAXES

Provision for income taxes during the three and nine months ended July 1, 2016 and June 26, 2015 follows:

	Three Months		Nine Months	
	Ended		Ended	
	July 1, June 26,		July 1, June 26,	
	2016 2015		2016 2015	
Income Tax Provision/Benefit				
(in thousands)				
Provision for/(benefit from) income taxes	\$ (6)	\$ (4 )	\$ (6)	\$ (4 )

The Company has recorded a full valuation allowance on all deferred tax assets. Although we have recorded a full valuation allowance for all deferred tax assets, including net operating loss carryforwards ("NOLs"), these NOLs remain available to the Company to offset taxable income and reduce tax payments. IEC has federal NOLs for income tax purposes of approximately \$35.8 million at September 30, 2015, expiring mainly in years 2021 through 2026.

At September 30, 2015, the Company also had state NOLs of \$27.9 million, expiring mainly in years 2021 through 2025 and \$1.2 million of New York state investment tax and other credit carryforwards, expiring in various years through 2028. The credits cannot be utilized until the New York NOL is exhausted. Recent New York state corporate tax reform has reduced the business income base rate for qualified manufacturers in New York state to 0% beginning in fiscal 2015 for IEC. As a result of this legislation, the Company has not attributed any value to its state NOLs.

#### NOTE 16—MARKET SECTORS AND MAJOR CUSTOMERS

A summary of sales, according to the market sector within which IEC's customers operate, follows:

	Three Months		Nine Months	
	Ended		Ended	
	July 1, June 26,		July 1, June 26,	
% of Sales by Sector	2016	2015	2016	2015

Aerospace & Defense	43%	32%	39%	37%
Medical	39%	34%	44%	32%
Industrial	16%	32%	15%	28%
Communications & Other	2%	2%	2%	3%
	100%	100%	100%	100%

Two individual customers each represented 10% or more of sales for the nine months ended July 1, 2016. Both customers were from the Medical sector and represented 17% of sales each. Three individual customers represented 10% or more of sales for the nine months ended June 26, 2015. One customer in the Industrial sector represented 19% of sales, while two customers in the Medical sector represented 14% and 12% of sales for the nine months ended June 26, 2015.

Four individual customers represented 10% or more of receivables and accounted for 44% of outstanding balances at July 1, 2016. Three individual customers represented 10% or more of receivables and accounted for 43% of the outstanding balances at June 26, 2015.

Credit risk associated with individual customers is periodically evaluated by analyzing the entity's financial condition and payment history. Customers generally are not required to post collateral.

#### NOTE 17—LITIGATION

On June 28, 2016, the Company consented to the entry of a settled administrative order by the U.S. Securities and Exchange Commission (the "SEC") alleging violations of the antifraud, periodic and current reporting, internal controls, and books-and-records provisions of the federal securities laws. As part of the settled administrative order, the Company (i) neither admitted nor denied the SEC's findings, (ii) paid a penalty of \$200,000, and (iii) agreed to cease-and-desist from committing or causing any violations or future violations of those provisions.

In addition, the settled administrative order included settled charges and sanctions against two individuals who are no longer associated with the Company - a former Executive Vice President of the Company and a former Controller of SCB that was the subject of the Prior Restatement.

In connection with the Prior Restatement, W. Barry Gilbert, our former chief executive officer and director, voluntarily returned to the Company certain incentive compensation and the proceeds from certain sales of the Company's common stock. These transfers, which were made during the three months ended January 1, 2016, were in the form of cash of \$42 thousand and shares of common stock valued at \$60 thousand.

Effective March 16, 2016, the Company entered into a separation agreement with Mr. Gilbert (the "Separation Agreement"). Pursuant to the terms of the Separation Agreement, Mr. Gilbert received a separation benefit of \$500 thousand that was paid on March 16, 2016 and \$200 thousand paid on May 16, 2016, and he will receive \$100 thousand payable on both March 16, 2017 and March 16, 2018, and \$75 thousand payable on each of March 16, 2019 and March 16, 2020. The expense associated with the separation agreement is included in selling and administrative expenses, a portion of which was recorded in the prior fiscal year. The remaining unpaid amount is included in accrued payroll and related expenses.

The separation benefit is subject to acceleration in the event of certain changes in control of the Company. The Company also released Mr. Gilbert from any and all claims and causes of action directly or indirectly related to Mr. Gilbert's employment relationship with the Company. In consideration of the foregoing, Mr. Gilbert agreed to release the Company from any and all claims and causes of action arising out of or relating to his previous employment with the Company, as well as certain other covenants set forth in the Separation Agreement.

From time to time, the Company may be involved in other legal action in the ordinary course of its business, but management does not believe that any such other proceedings commenced through the date of the financial statements included in this Form 10-Q, individually or in the aggregate, will have material adverse effect on the Company's consolidated financial position.

#### NOTE 18—COMMITMENTS AND CONTINGENCIES

##### Loss Contingencies

As discussed in Note 17—Litigation, on June 28, 2016, the Company consented to the entry of a settled administrative order by the SEC. The settled administrative order included settled charges and sanctions against two individuals who



are no longer associated with the Company. The Company has insurance that covers the Company and certain individuals (including the two former employees discussed above) for certain expenses incurred in connection with the SEC investigation. Through July 1, 2016, the Company has received aggregate reimbursements from its primary carrier of approximately \$9.0 million. The Company's insurance policy contains exclusion provisions that are triggered when "a final, non-appealable adjudication" in an underlying proceeding or action "establishes" certain conduct, including "any deliberately fraudulent act or omission or any willful violation of any statute or regulation." The Company's resolution of the SEC investigation was on a "no admit or deny" basis and, as such, does not "establish" any conduct as part of any "final, non-appealable adjudication." Accordingly, the Company has concluded it is not probable that the insurance carrier would (i) seek to recoup the reimbursement of expenses it has made to the Company or (ii) be successful in the event that recoupment were sought.

#### Purchase Commitments

During August 2011, one of IEC's operating units entered into a five-year agreement with one of its suppliers to purchase a minimum volume of materials in exchange for receiving favorable pricing on the unit's purchases. The agreement was

subsequently amended to extend through September 30, 2018. In the event the unit's cumulative purchases do not equal or exceed stated minimums, the supplier has a right to terminate the agreement and the IEC unit would be obligated to pay an early termination fee that declines from \$365 thousand to zero over the term of the agreement. As of the date of this Form 10-Q, the Company expects to exceed the minimum purchase requirements under the agreement, thereby avoiding any termination fee.

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The information in this Management's Discussion and Analysis should be read in conjunction with the accompanying unaudited consolidated financial statements and notes. All references to Notes are to the accompanying consolidated financial statements and Notes included in this Quarterly Report on Form 10-Q ("Form 10-Q").

### Cautionary Note Regarding Forward-Looking Statements

References in this report to "IEC", the "Company", "we", "our", or "us" mean IEC Electronics Corp. and its subsidiaries except where the context otherwise requires. This Form 10-Q contains forward-looking statements. In some cases, you can identify forward-looking statements by terms such as "may," "will," "should," "expects," "plans," "anticipates," "could," "intends," "targets," "projects," "contemplates," "believes," "estimates," "predicts," "potential" or "continue" or the negative of these terms or other similar expressions. These forward-looking statements include, but are not limited to, statements regarding future sales and operating results, future prospects, the capabilities and capacities of business operations, any financial or other guidance and all statements that are not based on historical fact, but rather reflect our current expectations concerning future results and events. The ultimate correctness of these forward-looking statements is dependent upon a number of known and unknown risks and events and is subject to various uncertainties and other factors that may cause our actual results, performance or achievements to be materially different from any future results, performance or achievements expressed or implied by these forward-looking statements.

The following important factors, among others, could affect future results and events, causing those results and events to differ materially from those views expressed or implied in our forward-looking statements: our ability to successfully remediate material weaknesses in our internal controls; litigation and governmental investigations or proceedings arising out of or relating to accounting and financial reporting matters; business conditions and growth or contraction in our customers' industries, the electronic manufacturing services industry and the general economy; variability of our operating results; our ability to control our material, labor and other costs; our dependence on a limited number of major customers; the potential consolidation of our customer base; availability of component supplies; dependence on certain industries; variability and timing of customer requirements; technological, engineering and other start-up issues related to new programs and products, uncertainties as to availability and timing of governmental funding for our customers; the impact of government regulations, including FDA regulations; the types and mix of sales to our customers; intellectual property litigation; unforeseen product failures and the potential product liability claims that may be associated with such failures; the availability of capital and other economic, business and competitive factors affecting our customers, our industry and business generally; failure or breach of our information technology systems; and natural disasters. Any one or more of such risks and uncertainties could have a material adverse effect on us or the value of our common stock. For a further list and description of various risks, relevant factors and uncertainties that could cause future results or events to differ materially from those expressed or implied in our forward-looking statements, see the "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" sections elsewhere in this Form 10-Q and other filings with the Securities and Exchange Commission (the "SEC").

All forward-looking statements included in this Form-10-Q are made only as of the date indicated or as of the date of this Form 10-Q. We do not undertake any obligation to, and may not, publicly update or correct any forward-looking statements to reflect events or circumstances that subsequently occur or which we hereafter become aware of, except as required by law. New risks and uncertainties arise from time to time and we cannot predict these events or how they may affect us and cause actual results to differ materially from those expressed or implied by our forward-looking statements. Therefore, you should not rely on our forward-looking statements as predictions of future events. When considering these risks, uncertainties and assumptions, you should keep in mind the cautionary

statements contained in this report and any documents incorporated herein by reference. In particular, you should consider the Risk Factors identified in Item 1A of the Company's Annual Report on Form 10-K for the fiscal year ended September 30, 2015. You should read this document and the documents that we incorporate by reference into this Form 10-Q completely and with the understanding that our actual future results may be materially different from what we expect. All forward-looking statements attributable to us are expressly qualified by these cautionary statements.

#### Overview

IEC conducts business directly, as well as through its subsidiaries and divisions, Wire and Cable, Albuquerque, Celmet and ATL described in Note 1—Our Business and Summary of Significant Accounting Policies – Our Business and Consolidation. As discussed further in Note 2—SCB Divestiture and Discontinued Operations, the operations of SCB, the Company's wholly owned subsidiary, were divested during the fourth quarter of fiscal 2015.

We are a provider of electronic contract manufacturing services (“EMS”) to companies in various industries that require advanced technology for mission-critical applications. We specialize in the custom manufacture of high reliability, complex

circuit board and system-level assemblies; a wide array of cable and wire harness assemblies capable of withstanding extreme environments; and precision metal components. Wire and Cable is also located in Newark, NY. Our Albuquerque operation occupies an important niche in the military and defense markets, supporting its customers by manufacturing complex circuit board and system-level assemblies and managing their legacy products and programs. Celmet, a division of IEC, manufactures metal chassis and assemblies and is located in Rochester, NY.

We believe we excel where quality and reliability are of paramount importance and when low-to-medium volume, high-mix production is the norm. We utilize state-of-the-art, automated circuit board assembly equipment together with a full complement of high-reliability manufacturing stress testing methods. With our customers at the center of everything we do, we believe we have created a high-intensity, rapid response culture capable of reacting and adapting to their ever-changing needs. Our customer-centric approach offers a high degree of flexibility while simultaneously complying with rigorous quality and on-time delivery standards. While many EMS services are viewed as commodities, we believe we set ourselves apart through an uncommon mix of capabilities including:

- A technology center located in Newark, NY that combines dedicated prototype manufacturing with an on-site materials analysis lab, enabling the seamless transition from design to production.

- In-house, custom, functional testing and troubleshooting of complex system-level assemblies in support of end-order fulfillment.

- A laboratory at our subsidiary, ATL that enables us to assist customers in mitigating the risk of purchasing counterfeit parts.

- Build-to-print precision sheet metal and complex wire harness assemblies supporting just-in-time delivery of critical end-market, system-level electronics.

- A Lean/Six Sigma continuous improvement program supported by a team of Six Sigma Blackbelts delivering best-in-class results.

- Proprietary software-driven Web Portal which provides customers real-time access to their critical, project specific data.

We focus on developing relationships with customers who manufacture advanced technology products and who are unlikely to utilize offshore suppliers due to the proprietary nature of their products, governmental restrictions or volume considerations. We have continued to add new customers and markets, and our customer base is stronger and more diverse as a result. We proactively invest in areas we view as important for our continued long-term growth. IEC is ISO 9001:2008 certified. All of our facilities are ITAR registered. In addition, the Company's locations in Newark, NY and Albuquerque, NM are Nadcap accredited for electronics manufacturing to support the most stringent quality requirements of the aerospace industry and the Newark, NY location is ISO 13485 certified to serve the medical market sector. Our Newark, NY location is also an NSA approved supplier under the COMSEC standard and its environmental systems are ISO 14001:2004 certified. ATL in Albuquerque, NM is ISO 17025 accredited, which is the international standard covering testing and calibration laboratories. Albuquerque also performs work per NASA-STD-8739 and J-STD-001ES space standards. During fiscal 2014, our Newark, NY and Albuquerque, NM facilities were awarded the IPC-J-STD-001/IPC-A-610 Qualified Manufacturers Listing. During fiscal 2015, our Newark, NY and Albuquerque, NM facilities were awarded the IPC/WHMA-A-620 Qualified Manufacturers Listing. The Company's locations in Newark, NY and Albuquerque, NM are AS9100C certified. ATL has been certified as an IPC-approved Validation Services Test Laboratory.

The technical expertise of our experienced workforce enables us to build some of the most advanced electronic, wire & cable, and precision metal systems sought by original equipment manufacturers ("OEMs").

#### Prior Restatement

The Company previously disclosed in its Annual Report on Form 10-K/A and Quarterly Report on Form 10-Q/A, both filed with the SEC on July 3, 2013, that it restated its financial statements for the periods described therein because the Company was incorrectly accounting for work-in-process inventory at one of its subsidiaries, SCB (the "Prior

Restatement”). The Company restated: (i) its previously issued consolidated financial statements for the fiscal year ended September 30, 2012 (“FY 2012”), as included in the Company’s Annual Report on Form 10-K for FY 2012, as well as the unaudited interim consolidated financial statements as of and for the fiscal quarter and year-to-date periods ended December 30, 2011 (“Q1-2012”), March 30, 2012 (“Q2-2012”) and June 29, 2012 (“Q3-2012”) (collectively, the “2012 Restated Periods”) as included in its Quarterly Reports on Form 10-Q for Q-1 2012, Q-2 2012 and Q-3 2012, and (ii) its previously issued financial statements for the quarter ended December 28, 2012 (“Q1-2013”) as included in its Quarterly Report on Form 10-Q for Q1-2013.

## 2014 Restatements

We restated our previously issued consolidated financial statements for fiscal year ended September 30, 2014 (“FY 2014”) and our unaudited interim financial statements for the fiscal quarters ended March 28, 2014 (“Q2-2014”) and June 27, 2014 (“Q3-2014”) due to an error in the valuation allowance on deferred income tax assets resulting in an understatement of income tax expense and a corresponding overstatement of deferred income tax assets during Q2-2014 of approximately \$14.0 million. Income tax expense was overstated and deferred income tax assets were understated by \$3.0 thousand and \$1.8 million in Q3-2014 and the fiscal quarter ended September 30, 2014 (“Q4-2014”), respectively. In FY 2014, income tax expense was understated and deferred income tax assets were overstated by approximately \$12.3 million.

In addition, we restated our previously issued consolidated financial statements for FY 2014, and the unaudited interim financial statements for Q3-2014, Q2-2014 and the fiscal quarter ended December 27, 2013 (“Q1-2014”) due to an error in the estimation of the excess and obsolete inventory reserve at two operating locations, which resulted in an understatement of cost of goods sold and overstatement of inventory. Cost of goods sold was understated by approximately \$0.2 million, \$0.1 million, \$0.1 million and \$0.3 million in Q1-2014, Q2-2014, Q3-2014 and Q4-2014, respectively. Inventory was overstated by approximately \$0.2 million, \$0.4 million, \$0.4 million and \$0.7 million as of the end of Q1-2014, Q2-2014, Q3-2014 and Q4-2014, respectively. For FY 2014, cost of goods sold was understated and inventory was overstated by approximately \$0.7 million. We refer to the restatements related to the deferred tax asset valuation allowance and excess and obsolete inventory reserve as the 2014 Restatements and together with the Prior Restatement, the “Restatements”.

## Three Months Results

A summary of selected income statement amounts for the three months ended follows:

Income Statement Data (in thousands)	Three Months Ended	
	July 1, 2016	June 26, 2015
Net sales	\$32,508	\$32,577
Gross profit	5,463	4,689
Selling and administrative expenses	3,463	3,689
Restatement and related expenses	12	312
Interest and financing expense	389	316
Income/(loss) from continuing operations before income taxes	1,599	372
Provision for/(benefit from) income taxes	(6)	(4)
Income/(loss) from continuing operations	1,605	376
Loss on discontinued operations, net	—	(4,392)
Net income/(loss)	\$1,605	\$(4,016)

A summary of sales, according to the market sector within which IEC's customers operate, follows:

% of Sales by Sector	Three Months Ended	
	July 1, 2016	June 26, 2015
Aerospace & Defense	43%	32%

Edgar Filing: IEC ELECTRONICS CORP - Form 10-Q

Medical	39%	34%
Industrial	16%	32%
Communications & Other	2%	2%
	100%	100%

Revenue was flat compared to the third quarter of fiscal 2015. Increases in the aerospace & defense market sector and medical market sector of \$3.5 million and \$1.7 million, respectively were offset by a decrease of \$5.2 million in the industrial market sector. Revenue for the communications & other market sector was flat.



Various increases and decreases for our aerospace & defense customers resulted in a net increase of \$3.5 million. Programs frequently fluctuate in demand or end and are replaced by new programs. Aggregate increases of \$5.3 million were partially offset by \$1.9 million in decreases from other customers. Higher demand from several of our customers increased revenue by \$3.8 million. New programs from existing customers caused increases of \$1.5 million. Lower demand from several of our customers caused decreases of \$1.6 million. The loss of a program and the winding down of another program caused an aggregate decrease of \$0.3 million.

Revenue for the medical market sector increased \$1.7 million primarily due to increases in demand. Higher demand from four of our customers increased revenue by \$2.0 million. This includes two customer programs that were in the prototype stage and ramping in fiscal 2015. These increases were partially offset by a decrease in demand from one of our customers of \$0.3 million.

The net decrease in the industrial market sector of \$5.2 million resulted primarily from lower demand. As anticipated during 2015, one of our customers began sourcing more product from an alternate source in China which decreased revenue by \$4.4 million. We expect this customer to continue to source product from China for programs we are currently supporting. A lost customer caused \$0.2 million of the decrease. The remaining decrease was due to other customer fluctuations.

Our third quarter gross profit was 16.8% of sales versus 14.4% in the third quarter of the prior fiscal year. Several factors lead to the improvement in gross margin. The main drivers were a reduction in overhead including lower inventory reserve expense and depreciation, as well as improved labor efficiencies. Lower labor costs were the result of the continued focus on lean manufacturing.

Selling and administrative (“S&A”) expense is presented excluding Restatement and related expenses discussed below. S&A expense decreased \$0.2 million, and represented 10.7% of sales in the third quarter of fiscal 2016, compared to 11.3% of sales in the same quarter of the prior fiscal year. The decrease in S&A expense was primarily due to lower labor costs related to some headcount reductions over the course of the year as well as lower professional fees.

Restatement and related expenses represent third party legal and accounting fees directly attributable to the Restatements as well as other matters arising from the Prior Restatement including those more fully described in Note 17—Litigation. Restatement and related expenses, net of reimbursement received were \$12 thousand in the third quarter of fiscal 2016, which is a decrease of \$0.3 million compared to the third quarter of the prior fiscal year. As discussed in Note 17—Litigation we have a settled administrative order with the SEC and therefore do not anticipate significant continued legal expenses due to the Prior Restatement and other matters (including the formal SEC investigation) going forward.

Interest expense increased by \$0.1 million compared to the same quarter of the prior fiscal year. The net impact of adjusting the interest rate swap to fair value in the third quarter of fiscal 2016 was additional expense of \$0.1 million compared to a benefit of \$0.1 million in the third quarter of the prior fiscal year. This increase was partially offset by a decrease due to lower average outstanding debt, slightly offset by a higher weighted average interest rate. Our average outstanding debt balances decreased by \$10.8 million in the third quarter of fiscal 2016 compared to the third quarter of fiscal 2015. The weighted average interest rate on IEC's debt, excluding the impact of the interest rate swap, was 0.16% higher during the third quarter of fiscal 2016 compared to the third quarter of the prior fiscal year. Detailed information regarding our borrowings is provided in Note 8—Credit Facilities.

There was no material income tax expense or benefit in the third quarter of fiscal 2016 or fiscal 2015 as we have net operating loss (“NOL”) carryforwards to offset any current tax expense and a full valuation on all deferred tax assets.

With respect to tax payments, in the near term, IEC expects to be sheltered by sizable NOL carryforwards for federal income tax purposes. At the end of fiscal 2015, the NOL carryforwards amounted to approximately \$35.8 million. The

NOL carryforwards expire in varying amounts between 2021 and 2026, unless utilized prior to these dates.

Discontinued operations is further discussed in Note 2—SCB Divestiture and Discontinued Operations. There was no loss on discontinued operations in the the third quarter of fiscal 2016. The loss on discontinued operations was \$4.4 million in the third quarter of fiscal 2015.

## Nine Months Results

A summary of selected income statement amounts for the nine months ended follows:

Income Statement Data (in thousands)	Nine Months Ended	
	July 1, 2016	June 26, 2015
Net sales	\$98,590	\$93,061
Gross profit	17,017	11,117
Selling and administrative expenses	11,218	13,255
Restatement and related expenses	4	953
Interest and financing expense	1,191	1,516
Income/(loss) from continuing operations before income taxes	4,604	(4,607 )
Provision for/(benefit from) income taxes	(6 )	(4 )
Income/(loss) from continuing operations	4,610	(4,603 )
Loss on discontinued operations, net	—	(5,745 )
Net income/(loss)	\$4,610	\$(10,348)

A summary of sales, according to the market sector within which IEC's customers operate, follows:

% of Sales by Sector	Nine Months Ended	
	July 1, 2016	June 26, 2015
Aerospace & Defense	39%	37%
Medical	44%	32%
Industrial	15%	28%
Communications & Other	2%	3%
	100%	100%

Revenue increased in the first nine months of fiscal 2016 by \$5.5 million or 5.9% as compared to the first nine months of the prior fiscal year. Increases in the medical market sector and aerospace & defense market sector of \$13.0 million and \$4.3 million, respectively, were partially offset by decreases in the industrial market sector and communications & other market sector of \$11.3 million and \$0.4 million, respectively.

Revenue for the medical market sector increased \$13.0 million primarily due to increases in demand. Higher volume from a medical customer that was released from FDA hold at the end of fiscal 2014 caused an increase of \$5.7 million. We began shipping production orders late in the fourth quarter of fiscal 2014 and volume continued to increase throughout fiscal 2015. A net increase of \$3.7 million was due to higher demand from two of our customers partially offset by decreased demand from another customer. \$2.6 million of the increase was due to programs at three of our customers that were in the prototype stage and ramping in fiscal 2015. An additional increase of \$0.9 million was due to a new program for an existing customer.

Various increases and decreases for our aerospace & defense customers resulted in a net increase of \$4.3 million. Programs frequently fluctuate in demand or end and are replaced by new programs. Aggregate increases of over \$10 million were partially offset by approximately \$6 million in decreases from other customers. Increases were primarily due to higher demand at several existing customers. New programs from existing customers increased revenue by an additional \$2.1 million. These increases were offset by decreases at other customers. Lower demand from several of

our customers caused decreases of \$5.0 million. The loss of a program decreased revenue by \$0.9 million.

The net decrease in revenue in the industrial market sector of \$11.3 million resulted primarily from decreases in demand of \$11.7 million. The majority of the decrease was anticipated during 2015 as one of our customers began sourcing more product from an alternate source in China. We expect this customer to continue to source product from China for programs we are currently supporting. A lost customer decreased revenue by \$0.2 million. The decreases were partially offset by increased demand from two other customers of \$0.7 million.

Gross profit for the first nine months increased to 17.3% of sales versus 11.9% in the first nine months of the prior fiscal year. Several factors impacted gross margin including improved leverage on fixed manufacturing costs caused by higher production volume, changes in customer mix and improved labor efficiencies. Higher sales and increased production to meet the higher levels of finished goods required by certain customers improved our leverage of fixed costs. Lower labor costs were due to the continued focus on lean manufacturing. Higher costs in the prior year were driven by higher labor costs due to the hiring and training for programs for customers ramping early in fiscal 2015 as well as stock compensation costs of \$0.7 million in overhead due to the change in control in the second quarter of fiscal 2015. In addition, various overhead expenses were lower in the first nine months of fiscal 2016 when compared with the same period of fiscal 2015 including excess and obsolete inventory expense, manufacturing supplies, depreciation and consulting.

Selling and administrative (“S&A”) expense is presented excluding Restatement and related expenses discussed below. S&A expense decreased \$2.1 million to \$11.2 million, and represented 11.4% of sales in the first nine months of fiscal 2016. For the first nine months of the prior fiscal year, S&A expense was \$13.3 million or 14.2% of sales. The decrease in S&A expense was primarily due to \$3.3 million in costs in the same prior fiscal year period associated with the prior year proxy contest and resulting change in control. Partially offsetting this decrease was additional severance of \$0.5 million, an increase in bad debt expense of \$0.2 million, legal and other professional expenses related to debt refinancing in the first quarter of fiscal 2016 and other matters as well as an increase in other labor related costs for the first nine months of fiscal 2016.

Restatement and related expenses represent third party legal and accounting fees directly attributable to the Restatements as well as other matters arising from the Prior Restatement including those more fully described in Note 17—Litigation. During the first nine months of fiscal 2016, restatement and related expenses were almost completely offset by insurance reimbursements. During the first nine months of fiscal 2015, Restatement and related expenses due to the Prior Restatement, net of insurance reimbursement were \$0.3 million and an additional \$0.6 million of Restatement and related expenses were for the reaudit of fiscal 2014 due to the 2014 Restatements. As discussed in Note 17—Litigation we have reached a settlement with the SEC and therefore do not anticipate significant continued legal expenses due to the Prior Restatement and other matters (including the formal SEC investigation) going forward.

Interest expense decreased by \$0.3 million compared to the first nine months of the prior fiscal year. The primary reasons for the decrease were lower weighted average outstanding debt for the first nine months of fiscal 2016 and covenant waiver fees in the prior year. During the first nine months of the current year there were no debt covenant waiver fees, but we paid debt covenant waiver fees of \$150.0 thousand in the first nine months of the prior fiscal year. Our average outstanding debt balances decreased by \$5.6 million in the first nine months of fiscal 2016 compared to the first nine months of fiscal 2015. These decreases were partially offset by the increase in interest rate on IEC's debt, excluding the impact of the interest rate swap, of 0.17% during the first nine months of fiscal 2016 compared to the first nine months of the prior fiscal year. The net impact of adjusting the interest rate swap to fair value in the first nine months of fiscal 2016 was equivalent to the same period of the prior fiscal year. Detailed information regarding our borrowings is provided in Note 8—Credit Facilities.

There was no material income tax expense or benefit in the first nine months of fiscal 2016 or fiscal 2015 as we have NOL carryforwards to offset any current tax expense and a full valuation on all deferred tax assets.

With respect to tax payments, in the near term, IEC expects to be sheltered by sizable NOL carryforwards for federal income tax purposes. At the end of fiscal 2015, the NOL carryforwards amounted to approximately \$35.8 million. The NOL carryforwards expire in varying amounts between 2021 and 2026, unless utilized prior to these dates.

Discontinued operations is further discussed in Note 2—SCB Divestiture and Discontinued Operations. There was no loss on discontinued operations in the the first nine months of fiscal 2016. The loss on discontinued operations was

\$5.7 million in the first nine months of fiscal 2015.

#### Liquidity and Capital Resources

##### Capital Resources

As of July 1, 2016, there were no outstanding capital expenditure commitments for manufacturing equipment. We generally fund capital expenditures with cash flow from operations and our revolving credit facility.

## Summary of Cash Flows

A summary of selected cash flow amounts for the nine months ended follows:

Cash Flow Data	Nine Months Ended	
	July 1, June 26, 2016	2015
(in thousands)		
Cash and cash equivalents, beginning of period	\$407	\$1,980
Net cash flow from:		
Operating activities	12,250	(894 )
Investing activities	(2,165)	(1,823 )
Financing activities	(9,889)	1,027
Net (decrease) increase in cash and cash equivalents	196	(1,690 )
Cash and cash equivalents at end of period	\$603	\$290

## Operating activities

Cash flows provided by continuing operations, before considering changes in IEC's working capital accounts, was \$7.5 million for the first nine months of fiscal 2016. Cash flow used by operations, before considering changes in working capital, in the first nine months of fiscal 2015 was \$0.7 million. Net income from continuing operations of \$4.6 million in the first nine months of fiscal 2016 was an improvement compared to the net loss from continuing operations of \$4.6 million during the first nine months of the prior fiscal year, and non-cash expenses were lower in fiscal 2016. Total non-cash expenses were \$2.9 million in the first nine months of fiscal 2016 compared to \$5.2 million in the first nine months of fiscal 2015.

Working capital from continuing operations provided cash flows of \$4.7 million and used cash flow of \$1.0 million in the first nine months of fiscal 2016 and 2015, respectively. The change in working capital in fiscal 2016 was primarily due to a decrease in accounts receivable and inventory of \$5.6 million and \$5.7 million, respectively, offset by a decrease in accounts payable and customer deposits of \$4.7 million and \$2.6 million, respectively. Accounts receivable decreases were primarily due to timing of revenue and improved cash collections. The decrease in accounts payable was due primarily to a reduction of inventory purchases as well as timing of purchases and payments. The decrease in inventory during the first nine months of fiscal 2016 was due to a focus on reducing raw materials and work in process inventory partially offset by higher levels of finished goods required by certain medical customers.

## Investing activities

Cash flows used by investing activities for continuing operations were \$2.2 million and \$1.8 million for the first nine months of fiscal 2016 and 2015, respectively. Cash flows used in the first nine months of fiscal 2016 consisted of the purchases of equipment and capitalized software costs resulting from the ongoing implementation of a new enterprise resource planning system. Cash used in the first nine months of fiscal 2015 primarily consisted of the purchases of equipment and capitalized software costs partially offset by \$0.7 million of community development block grant proceeds.

## Financing activities

Cash flows used in financing activities were \$9.9 million for the first nine months of fiscal 2016 compared to cash flows provided by financing activities of \$1.0 million for the first nine months of fiscal 2015. During the first nine

months of fiscal 2016, net repayments under all credit facilities were \$9.7 million, with \$7.2 million of net repayments under the Revolver, as defined below, and repayments of \$2.5 million for term debt. In the first nine months of fiscal 2015, net cash flows increased outstanding credit facilities by \$1.6 million, due to net borrowings.

#### Credit Facilities

At July 1, 2016, borrowings outstanding under the revolving credit facility (“Revolver”) under the Fifth Amended and Restated Credit Agreement (“Fifth Amended Credit Agreement”) amounted to \$5.2 million, and the maximum available was \$17.7 million. Repayments on the Revolver during the current fiscal year were driven by cash flow from operations discussed above. The Company believes that its liquidity is sufficient to satisfy anticipated operating requirements during the next twelve months.



The Fifth Amended Credit Agreement also contains various affirmative and negative covenants including financial covenants. The Company is required to maintain (i) a minimum level of quarterly EBITDAS, as defined below (“Quarterly EBITDAS”), (ii) a ratio of total debt to twelve month EBITDAS (“Debt to EBITDAS Ratio”) that is below a specified limit, (iii) a minimum fixed charge coverage ratio (“Fixed Charge Coverage Ratio”), (iv) a maximum level of inventory (“Maximum Inventory”), and (v) a maximum amount of capital expenditures (“Maximum Capital Expenditures”). The Debt to EBITDAS Ratio is the ratio of debt to earnings before interest, taxes, depreciation, amortization and non-cash stock compensation expense (“EBITDAS”). The Fixed Charge Coverage Ratio compares (i) 12 month EBITDA plus non-cash stock compensation expense minus unfinanced capital expenditures minus cash taxes paid, to (ii) the sum of interest expense, principal payments and dividends, if any (fixed charges). The Maximum Inventory covenant allows for specific levels of inventory as defined by the agreement. The Maximum Capital Expenditures covenants allow for a maximum amount of capital expenditures on an annual basis.

A summary of financial covenant compliance follows:

	Quarterly EBITDAS	Debt to EBITDAS Ratio	Fixed Charge Coverage Ratio	Maximum Inventory	Maximum Capital Expenditures
Fiscal Quarters					
Third 2016	Compliant	Compliant	Compliant	Compliant	Measured Annually
Second 2016	Compliant	Compliant	Compliant	Compliant	Measured Annually
First 2016	Compliant	Compliant	Compliant	Compliant	Measured Annually
Fourth 2015	Compliant	Compliant	Compliant	Not Applicable	Not Applicable
Third 2015 <sup>(1)</sup>	Compliant	Compliant	Compliant	Not Applicable	Not Applicable
Second 2015 <sup>(1)</sup>	Waived	Waived	Waived	Not Applicable	Not Applicable
First 2015 <sup>(1)</sup>	Waived	Waived	Waived	Not Applicable	Not Applicable

<sup>(1)</sup> The Company was subject to the 2013 Agreement during these periods.

As a result of the 2014 Restatements as described in Note 1—Our Business and Summary of Significant Accounting Policies, the Company was in default of the Credit Agreement for failure to deliver financial statements prepared in accordance with GAAP, for each of the quarters of fiscal 2014 and the fiscal quarter ending December 26, 2014. The Company received a waiver from M&T regarding this event of default.

The calculation of debt covenants follows:

	Limit at July 1, 2016	September 30, 2015	Calculated Amount At July 1, 2016	September 30, 2015
Debt Covenant				
Quarterly EBITDAS (000s)	Minimum \$1,800	Minimum \$1,500	\$2,877	\$2,067
Debt to EBITDAS Ratio	Maximum 3.65x	Maximum 5.75x	2.0x	5.2x
Fixed Charge Coverage Ratio (a)	Minimum 1.10x	Minimum 0.45x	1.7x	0.8x

Edgar Filing: IEC ELECTRONICS CORP - Form 10-Q

Maximum Inventory	Maximum \$28.0m	Not applicable	\$21.8m	Not applicable
Maximum Capital Expenditures	Maximum \$4.5m annually	Not applicable	Measured Annually	Not applicable

At September 30, 2105, the ratio compares (i) 12-month EBITDA plus non-cash stock compensation expense, plus permitted fiscal 2013 restatement related expenses minus unfinanced capital expenditures minus cash taxes paid (a) (“Adjusted EBITDA”), to (ii) the sum of interest expense, principal payments and dividends, if any (fixed charges). The Fifth Amended Credit Agreement removed the add-back of Prior Restatement related expenses.

A reconciliation of EBITDAS to Net income follows:

	Three Months Ended July 1, 2016
(in thousands)	
Net income/(loss)	\$ 1,605
Provision for/(benefit from) income taxes	(6 )
Depreciation and amortization expense	727
Interest expense	389
Non-cash stock compensation	162
EBITDAS	\$2,877

A reconciliation of Adjusted EBITDA to Net income follows:

	Three Months Ended July 1, 2016
(in thousands)	
Net income/(loss)	1,605
Provision for/(benefit from) income taxes	(6 )
Depreciation and amortization expense	727
Interest expense	389
Non-cash stock compensation	162
Unfinanced capital expenditures	(895 )
Income taxes paid	—
Adjusted EBITDA	\$1,982

EBITDAS and Adjusted EBITDA are non-GAAP financial measures. They should not be considered in isolation or as a measure of the Company's profitability or liquidity; are in addition to, and are not a substitute for, financial measures under GAAP. EBITDAS and Adjusted EBITDA may be different from non-GAAP financial measures used by other companies, and may not be comparable to similarly titled measures reported by other companies. Non-GAAP financial measures have limitations since they do not reflect all of the amounts associated with the Company's results of operations as determined in accordance with GAAP.

EBITDAS and Adjusted EBITDA do not take into account working capital requirements, capital expenditures, debt service requirements and other commitments, and accordingly, EBITDAS and Adjusted EBITDA are not necessarily indicative of amounts that may be available for discretionary use. We present EBITDAS and Adjusted EBITDA because certain covenants in our credit facilities are tied to these measures. We also view EBITDAS and Adjusted EBITDA as useful measures of operating performance given our large NOL carryforward and because, as supplemental measures: (i) they are a basis upon which we assess our liquidity position and performance and (ii) we believe that investors will find the data useful in assessing our ability to service and/or incur indebtedness. We believe that EBITDAS and Adjusted EBITDA, when considered with both our GAAP results and the reconciliation to net income, provide a more complete understanding of our business than could be obtained absent this disclosure.

Off-Balance Sheet Arrangements

IEC is not a party to any material off-balance sheet arrangements.

#### Application of Critical Accounting Policies

Our application of critical accounting policies are disclosed in our 2015 Annual Report on Form 10-K filed for the fiscal year ended September 30, 2015. During the nine months ended July 1, 2016 there have been no material changes to these policies.

## Recently Issued Accounting Standards

See Note 1—Our Business and Summary of Significant Accounting Policies for further information concerning recently issued accounting pronouncements.

## Item 3. Quantitative and Qualitative Disclosures About Market Risk

As a result of its financing activities, the Company is exposed to changes in interest rates that may adversely affect operating results. The Company actively monitors its exposure to interest rate risk and from time to time uses derivative financial instruments to manage the impact of this risk. The Company uses derivatives only for the purpose of managing risk associated with underlying exposure. The Company does not trade or use instruments with the objective of earning financial gains on the interest rate, nor does the Company use derivatives instruments where it does not have underlying exposure. The Company manages its hedging position and monitors the credit ratings of counterparties and does not anticipate losses due to counterparty nonperformance. Management believes its use of derivative instruments to manage risk is in the Company's best interest. However, the Company's use of derivative financial instruments may result in short-term gains or losses and increased volatility.

At July 1, 2016, the Company had \$21.6 million of debt, comprised of \$16.7 million with variable interest rates and \$4.9 million with fixed interest rates. Interest rates on variable loans are based on London interbank offered rate ("LIBOR"). The Company is party to a swap transaction that effectively fixes an additional \$9.2 million of debt, which increased the portion of debt with effectively fixed interest rates from \$4.9 million to \$14.1 million at July 1, 2016. The credit facilities and related swap transaction are more fully described in Note 8—Credit Facilities and Note 9—Derivative Financial Instruments. The rates effectively fixed by the swap transaction continue to vary due to the variable margin based on financial covenant metrics. Interest rates based on LIBOR currently adjust daily, causing interest on such loans to vary from period to period. A sensitivity analysis as of July 1, 2016 indicates that a one-percentage point increase or decrease in our variable interest rates, which represents more than a 10% change, would increase or decrease the Company's annual interest expense by approximately \$0.2 million. The rates and sensitivity analysis noted above exclude the impact of the Swap Transaction.

The Company is exposed to credit risk to the extent of non-performance by M&T Bank under the 2013 Credit Agreement and the Swap Transaction. M&T Bank's credit rating (reaffirmed A by Fitch in October 2015) is monitored by the Company, and IEC expects that M&T Bank will perform in accordance with the terms of the Fifth Amended Credit Agreement and the Swap Transaction.

## Item 4. Controls and Procedures

### Evaluation of disclosure controls and procedures

IEC's management, with the participation of our Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of the design and operation of the Company's disclosure controls and procedures (as defined in Rules 13a-15(c) and 15d-15(c) under the Securities Exchange Act of 1934, as amended (the "Exchange Act")) as of July 1, 2016, the end of the period covered by this Form 10-Q. Based on that evaluation, solely as a result of the material weakness related to user access reviews and reconciliation of accounts receivable discussed in greater detail in our Form 10-K filed with the SEC on December 18, 2015 (the "2015 Form 10-K"), our Chief Executive Officer and Chief Financial Officer concluded that as of July 1, 2016, the Company's disclosure controls and procedures were not effective. To address this material weakness, we have implemented certain remedial measures, as described below and in our 2015 Form 10-K.

### Changes in internal control over financial reporting

Management identified material weaknesses in our internal control over financial reporting related to user access reviews and reconciliation of accounts receivable, as discussed in greater detail in Item 9A of our 2015 Form 10-K. To address this material weakness, we have implemented certain remedial measures, as described in Item 9A of our 2015 Form 10-K, which description is incorporated by reference herein. Based on this evaluation, we consider the material weakness related to user access reviews and the reconciliation of accounts receivables not to have been fully remediated and still present at July 1, 2016 as management has not yet been able to conclude, through testing, that the applicable controls have operated effectively for a sufficient period of time.

Except as described above, during the nine months ended July 1, 2016, there were no changes in our internal controls that materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

Limitations on the effectiveness of control systems

IEC's management does not expect that our disclosure controls and internal controls will prevent all errors and fraud. Because of inherent limitations in any such control system (e.g. faulty judgments, human error, information technology system error, or intentional circumvention), there can be no assurance that the objectives of a control system will be met under all circumstances. Moreover, projections of any evaluation of effectiveness to future periods are subject to the risks that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate. The benefits of a control system also must be considered relative to the costs of the system and management's judgments regarding the likelihood of potential events. In summary, there can be no assurance that any control system will succeed in achieving its goals under all possible future conditions, and as a result of these inherent limitations, misstatements due to error or fraud may occur and may or may not be detected.

## Part II OTHER INFORMATION

### Item 1. Legal Proceedings

The Company previously restated its consolidated financial statements for the fiscal year ended September 30, 2012, and the interim fiscal quarters and year to date periods within the year ended September 30, 2012, included in the Company's Annual Report on Form 10-K/A, and the fiscal quarter ended December 28, 2012, as reported in the Company's Quarterly Report on Form 10-Q/A for that fiscal quarter (the "Prior Restatement"). On June 28, 2016, the Company consented to the entry of a settled administrative order by the SEC alleging violations of the antifraud, periodic and current reporting, internal controls, and books-and-records provisions of the federal securities laws. As part of the settled administrative order, the Company (i) neither admitted nor denied the SEC's findings, (ii) paid a penalty of \$200,000, and (iii) agreed to cease-and-desist from committing or causing any violations or future violations of those provisions. In addition, the settled administrative order included settled charges and sanctions against two individuals who are no longer associated with the Company - a former Executive Vice President of the Company and a former Controller of SCB that was the subject of the Prior Restatement.

In connection with the Prior Restatement, W. Barry Gilbert, our former chief executive officer and director, voluntarily returned to the Company certain incentive compensation and the proceeds from certain sales of the Company's common stock. These transfers, which were made during the three months ended January 1, 2016, were in the form of cash of \$42 thousand and shares of common stock valued at \$60 thousand.

Effective March 16, 2016, the Company entered into a separation agreement with Mr. Gilbert (the "Separation Agreement"). Pursuant to the terms of the Separation Agreement, Mr. Gilbert received a separation benefit of \$500 thousand that was paid on March 16, 2016 and \$200 thousand paid on May 16, 2016, and he will receive \$100 thousand payable on both March 16, 2017 and March 16, 2018, and \$75 thousand payable on each of March 16, 2019 and March 16, 2020. The separation benefit is subject to acceleration in the event of certain changes in control of the Company. The Company also released Mr. Gilbert from any and all claims and causes of action directly or indirectly related to Mr. Gilbert's employment relationship with the Company. In consideration of the foregoing, Mr. Gilbert agreed to release the Company from any and all claims and causes of action arising out of or relating to his previous employment with the Company, as well as certain other covenants set forth in the Separation Agreement.

From time to time, the Company may be involved in other legal action in the ordinary course of its business, but management does not believe that any such other proceedings commenced through the date of the financial statements included in this Form 10-Q, individually or in the aggregate, will have material adverse effect on the Company's consolidated financial position.

### Item 1A. Risk Factors

There have been no material changes from the risk factors as previously disclosed in our Annual Report on Form 10-K for the year ended September 30, 2015 filed with the SEC on December 18, 2015.

### Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

None

### Item 3. Defaults Upon Senior Securities

None



Item 4. Mine Safety Disclosures

Not Applicable

Item 5. Other Information

None

Item 6. Exhibits

For the exhibits that are filed herewith or incorporated herein by reference, see the Index to Exhibits located immediately following the signature page to this Report. The Index to Exhibits is incorporated herein by reference.

41

---

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

IEC Electronics Corp.  
(Registrant)

August 10, 2016 By: /s/ Jeffrey T. Schlarbaum  
Jeffrey T. Schlarbaum  
President & Chief Executive Officer

August 10, 2016 By: /s/ Michael T. Williams  
Michael T. Williams  
Chief Financial Officer

IEC ELECTRONICS CORP.

Form 10-Q for Quarter Ended July 1, 2016

INDEX TO EXHIBITS

Exhibit No.	Description
3.1	Bylaws, as amended through May 12, 2016 (incorporated herein by reference from Exhibit 3.1 to the Company's Current Report on Form 8-K filed May 18, 2016).
10.1	First Amendment to Fifth Amended and Restated Credit Facility Agreement dated as of June 20, 2016 by and between IEC Electronics Corp. and Manufacturers and Traders Trust Company (incorporated herein by reference from Exhibit 10.1 to the Company's Current Report on Form 8-K filed June 24, 2016)
10.2	Confidential Settlement and Waiver/Release Agreement effective June 23, 2016 by and between the Company and Brett E. Mancini #
31.1	Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
31.2	Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
32.1	Certification of Chief Executive Officer and Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, 18 U.S.C. Section 1350
101	The following items from this Quarterly Report on Form 10-Q formatted in Extensible Business Reporting Language: (i) Consolidated Balance Sheets (unaudited), (ii) Consolidated Income Statements (unaudited), (iii) Consolidated Statements of Changes in Stockholders' Equity (unaudited), (iv) Consolidated Statements of Cash Flows (unaudited), and (v) Notes to Consolidated Financial Statements.

# filed herewith