

CRANE CO /DE/  
Form 10-Q  
November 06, 2015  
UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549  
FORM 10-Q

Mark One:

☒ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Quarterly Period Ended September 30, 2015  
OR

☐ TRANSITION REPORT PURSUANT TO SECTION 13 or 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Transition Period from \_\_\_\_\_ to \_\_\_\_\_  
Commission File Number: 1-1657  
CRANE CO.  
(Exact name of registrant as specified in its charter)

|                                                                |                                      |
|----------------------------------------------------------------|--------------------------------------|
| Delaware                                                       | 13-1952290                           |
| (State or other jurisdiction of incorporation or organization) | (I.R.S. Employer Identification No.) |
| 100 First Stamford Place, Stamford, CT                         | 06902                                |
| (Address of principal executive offices)                       | (Zip Code)                           |

Registrant's telephone number, including area code: 203-363-7300  
(Not Applicable)

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer", "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

(check one):

|                                               |                                     |                           |                          |
|-----------------------------------------------|-------------------------------------|---------------------------|--------------------------|
| Large accelerated filer                       | <input checked="" type="checkbox"/> | Accelerated filer         | <input type="checkbox"/> |
| Non-accelerated filer                         | <input type="checkbox"/>            | Smaller reporting company | <input type="checkbox"/> |
| (Do not check if a smaller reporting company) |                                     |                           |                          |

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

The number of shares outstanding of the issuer's classes of common stock, as of October 31, 2015  
Common stock, \$1.00 Par Value – 58,064,422 shares

## PART I: FINANCIAL INFORMATION

## ITEM 1: FINANCIAL STATEMENTS

## CRANE CO. AND SUBSIDIARIES

## CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(IN MILLIONS, EXCEPT PER SHARE DATA)

(UNAUDITED)

|                                                          | Three Months Ended<br>September 30, |         | Nine Months Ended<br>September 30, |           |
|----------------------------------------------------------|-------------------------------------|---------|------------------------------------|-----------|
|                                                          | 2015                                | 2014    | 2015                               | 2014      |
| Net sales                                                | \$669.9                             | \$727.4 | \$2,060.0                          | \$2,194.3 |
| Operating costs and expenses:                            |                                     |         |                                    |           |
| Cost of sales                                            | 431.7                               | 476.3   | 1,344.6                            | 1,427.1   |
| Selling, general and administrative                      | 141.4                               | 144.4   | 431.7                              | 461.5     |
| Environmental provision                                  | —                                   | 55.8    | —                                  | 55.8      |
| Restructuring charges                                    | 1.4                                 | 2.2     | 8.7                                | 15.5      |
| Acquisition integration related charges                  | 2.2                                 | 1.0     | 5.6                                | 7.7       |
| Operating profit                                         | 93.2                                | 47.7    | 269.4                              | 226.7     |
| Other income (expense):                                  |                                     |         |                                    |           |
| Interest income                                          | 0.5                                 | 0.4     | 1.4                                | 1.1       |
| Interest expense                                         | (9.1)                               | ) (9.6  | ) (28.5                            | ) (29.1   |
| Miscellaneous - net                                      | (0.3)                               | ) 0.3   | (0.2)                              | ) (1.4    |
|                                                          | (8.9)                               | ) (8.8  | ) (27.3                            | ) (29.4   |
| Income before income taxes                               | 84.3                                | 38.9    | 242.1                              | 197.3     |
| Provision for income taxes                               | 27.1                                | 10.7    | 77.7                               | 60.3      |
| Net income before allocation to noncontrolling interests | 57.2                                | 28.2    | 164.4                              | 137.0     |
| Less: Noncontrolling interest in subsidiaries' earnings  | 0.3                                 | 0.1     | 0.7                                | 0.5       |
| Net income attributable to common shareholders           | \$56.9                              | \$28.1  | \$163.7                            | \$136.5   |
| Earnings per basic share                                 | \$0.98                              | \$0.48  | \$2.82                             | \$2.32    |
| Earnings per diluted share                               | \$0.97                              | \$0.47  | \$2.78                             | \$2.28    |
| Average basic shares outstanding                         | 58.1                                | 59.0    | 58.0                               | 58.8      |
| Average diluted shares outstanding                       | 58.8                                | 59.9    | 58.8                               | 59.7      |
| Dividends per share                                      | \$0.33                              | \$0.33  | \$0.99                             | \$0.93    |

See Notes to Condensed Consolidated Financial Statements

CRANE CO. AND SUBSIDIARIES  
 CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME  
 (IN MILLIONS)  
 (UNAUDITED)

|                                                                                      | Three Months Ended<br>September 30, |         | Nine Months Ended<br>September 30, |         |
|--------------------------------------------------------------------------------------|-------------------------------------|---------|------------------------------------|---------|
|                                                                                      | 2015                                | 2014    | 2015                               | 2014    |
| Net income before allocation to noncontrolling interests                             | \$57.2                              | \$28.2  | \$164.4                            | \$137.0 |
| Other comprehensive (loss) income, net of tax                                        |                                     |         |                                    |         |
| Currency translation adjustment                                                      | (26.7                               | ) (70.2 | ) (70.9                            | ) (60.8 |
| Changes in pension and postretirement plan assets and benefit obligation, net of tax | 2.1                                 | 0.9     | 6.0                                | 3.2     |
| Other comprehensive loss                                                             | (24.6                               | ) (69.3 | ) (64.9                            | ) (57.6 |
| Comprehensive income before allocation to noncontrolling interests                   | 32.6                                | (41.1   | ) 99.5                             | 79.4    |
| Less: Noncontrolling interests in comprehensive (loss) income                        | —                                   | —       | 0.3                                | 0.4     |
| Comprehensive income (loss) attributable to common shareholders                      | \$32.6                              | \$(41.1 | ) \$99.2                           | \$78.9  |

See Notes to Condensed Consolidated Financial Statements.

CRANE CO. AND SUBSIDIARIES  
 CONDENSED CONSOLIDATED BALANCE SHEETS  
 (IN MILLIONS)  
 (UNAUDITED)

|                                                           | September 30,<br>2015 | December 31,<br>2014 |
|-----------------------------------------------------------|-----------------------|----------------------|
| Assets                                                    |                       |                      |
| Current assets:                                           |                       |                      |
| Cash and cash equivalents                                 | \$335.2               | \$346.3              |
| Accounts receivable, net                                  | 430.1                 | 410.9                |
| Current insurance receivable - asbestos                   | 20.5                  | 20.5                 |
| Inventories, net:                                         |                       |                      |
| Finished goods                                            | 112.5                 | 111.8                |
| Finished parts and subassemblies                          | 47.9                  | 42.5                 |
| Work in process                                           | 72.5                  | 53.2                 |
| Raw materials                                             | 168.7                 | 162.2                |
| Inventories, net                                          | 401.6                 | 369.7                |
| Current deferred tax asset                                | 33.6                  | 33.0                 |
| Other current assets                                      | 19.3                  | 14.8                 |
| Total current assets                                      | 1,240.3               | 1,195.2              |
| Property, plant and equipment:                            |                       |                      |
| Cost                                                      | 816.6                 | 824.9                |
| Less: accumulated depreciation                            | 536.5                 | 534.7                |
| Property, plant and equipment, net                        | 280.1                 | 290.3                |
| Long-term insurance receivable - asbestos                 | 113.1                 | 126.8                |
| Long-term deferred tax assets                             | 166.8                 | 196.2                |
| Other assets                                              | 99.8                  | 97.6                 |
| Intangible assets, net                                    | 327.0                 | 353.5                |
| Goodwill                                                  | 1,175.6               | 1,191.3              |
| Total assets                                              | \$3,402.7             | \$3,450.8            |
| See Notes to Condensed Consolidated Financial Statements. |                       |                      |

CRANE CO. AND SUBSIDIARIES  
 CONDENSED CONSOLIDATED BALANCE SHEETS  
 (IN MILLIONS, EXCEPT SHARE AND PER SHARE DATA)  
 (UNAUDITED)

|                                                                                         | September 30,<br>2015 | December 31,<br>2014 |
|-----------------------------------------------------------------------------------------|-----------------------|----------------------|
| Liabilities and equity                                                                  |                       |                      |
| Current liabilities:                                                                    |                       |                      |
| Short-term borrowings                                                                   | \$97.7                | \$100.8              |
| Accounts payable                                                                        | 221.0                 | 228.8                |
| Current asbestos liability                                                              | 79.0                  | 79.0                 |
| Accrued liabilities                                                                     | 242.5                 | 225.8                |
| U.S. and foreign taxes on income                                                        | 12.1                  | 5.6                  |
| Total current liabilities                                                               | 652.3                 | 640.0                |
| Long-term debt                                                                          | 749.2                 | 749.2                |
| Accrued pension and postretirement benefits                                             | 247.2                 | 278.3                |
| Long-term deferred tax liability                                                        | 41.6                  | 46.3                 |
| Long-term asbestos liability                                                            | 484.7                 | 534.5                |
| Other liabilities                                                                       | 117.3                 | 131.9                |
| Total liabilities                                                                       | 2,292.3               | 2,380.2              |
| Commitments and contingencies (Note 8)                                                  |                       |                      |
| Equity:                                                                                 |                       |                      |
| Preferred shares, par value \$.01; 5,000,000 shares authorized                          | —                     | —                    |
| Common stock, par value \$1.00; 200,000,000 shares authorized, 72,426,139 shares issued | 72.4                  | 72.4                 |
| Capital surplus                                                                         | 257.9                 | 249.2                |
| Retained earnings                                                                       | 1,628.3               | 1,522.0              |
| Accumulated other comprehensive loss                                                    | (363.4)               | ) (298.8 )           |
| Treasury stock                                                                          | (495.9)               | ) (485.1 )           |
| Total shareholders' equity                                                              | 1,099.3               | 1,059.8              |
| Noncontrolling interests                                                                | 11.1                  | 10.8                 |
| Total equity                                                                            | 1,110.4               | 1,070.6              |
| Total liabilities and equity                                                            | \$3,402.7             | \$3,450.8            |
| Common stock issued                                                                     | 72,426,139            | 72,426,139           |
| Less: Common stock held in treasury                                                     | (14,368,342)          | ) (14,304,348 )      |
| Common stock outstanding                                                                | 58,057,797            | 58,121,791           |

See Notes to Condensed Consolidated Financial Statements.

CRANE CO. AND SUBSIDIARIES  
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS  
(IN MILLIONS)  
(UNAUDITED)

|                                                              | Nine Months Ended<br>September 30, |          |
|--------------------------------------------------------------|------------------------------------|----------|
|                                                              | 2015                               | 2014     |
| Operating activities:                                        |                                    |          |
| Net income attributable to common shareholders               | \$163.7                            | \$136.5  |
| Noncontrolling interests in subsidiaries' earnings           | 0.7                                | 0.5      |
| Net income before allocation to noncontrolling interests     | 164.4                              | 137.0    |
| Environmental provision                                      | —                                  | 55.8     |
| Restructuring - Non Cash                                     | 1.5                                | 1.0      |
| Depreciation and amortization                                | 49.9                               | 58.0     |
| Stock-based compensation expense                             | 15.8                               | 15.9     |
| Defined benefit plans and postretirement expense             | (9.7)                              | (8.8)    |
| Deferred income taxes                                        | 23.4                               | 3.7      |
| Cash used for operating working capital                      | (46.6)                             | (47.3)   |
| Defined benefit plans and postretirement contributions       | (15.4)                             | (22.7)   |
| Environmental payments, net of reimbursements                | (13.6)                             | (8.6)    |
| Asbestos related payments, net of insurance recoveries       | (36.2)                             | (46.2)   |
| Other                                                        | (17.8)                             | (24.3)   |
| Total provided by operating activities                       | 115.7                              | 113.4    |
| Investing activities:                                        |                                    |          |
| Capital expenditures                                         | (28.2)                             | (32.2)   |
| Proceeds from disposition of capital assets                  | 1.9                                | 5.0      |
| Proceeds from divestiture                                    | —                                  | 2.1      |
| Proceeds from acquisition                                    | —                                  | 6.1      |
| Total used for investing activities                          | (26.4)                             | (19.0)   |
| Financing activities:                                        |                                    |          |
| Dividends paid                                               | (57.4)                             | (54.8)   |
| Reacquisition of shares on open market                       | (25.0)                             | —        |
| Stock options exercised - net of shares reacquired           | 7.3                                | 8.7      |
| Excess tax benefit (shortfall) from stock-based compensation | (0.2)                              | 7.9      |
| Repayment of credit facility                                 | (100.0)                            | (11.0)   |
| Proceeds from issuance of commercial paper                   | 97.0                               | —        |
| Total used for financing activities                          | (78.3)                             | (49.1)   |
| Effect of exchange rates on cash and cash equivalents        | (22.1)                             | (14.3)   |
| Increase (Decrease) in cash and cash equivalents             | (11.1)                             | 31.1     |
| Cash and cash equivalents at beginning of period             | 346.3                              | 270.6    |
| Cash and cash equivalents at end of period                   | \$335.2                            | \$301.7  |
| Detail of cash used for working capital:                     |                                    |          |
| Accounts receivable                                          | \$(32.3)                           | \$(7.6)  |
| Inventories                                                  | (44.3)                             | (50.5)   |
| Other current assets                                         | (4.8)                              | (0.4)    |
| Accounts payable                                             | (1.5)                              | (1.2)    |
| Accrued liabilities                                          | 26.8                               | (2.4)    |
| U.S. and foreign taxes on income                             | 9.5                                | 14.8     |
| Total                                                        | \$(46.6)                           | \$(47.3) |
| Supplemental disclosure of cash flow information:            |                                    |          |

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|                                                           |        |        |
|-----------------------------------------------------------|--------|--------|
| Interest paid                                             | \$20.1 | \$21.1 |
| Income taxes paid                                         | \$34.6 | \$34.0 |
| See Notes to Condensed Consolidated Financial Statements. |        |        |

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#### Note 1 - Basis of Presentation

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America for interim financial reporting and the instructions to Form 10-Q and, therefore, reflect all adjustments which are, in the opinion of management, necessary for a fair statement of the results for the interim periods presented. All such adjustments are of a normal recurring nature. These interim condensed consolidated financial statements should be read in conjunction with the Consolidated Financial Statements and Notes to Consolidated Financial Statements in the Company's Annual Report on Form 10-K for the year ended December 31, 2014.

#### Recent Accounting Pronouncements

In September 2015, the Financial Accounting Standards Board ("FASB") issued amended guidance regarding business combinations that requires an acquirer to recognize post-close measurement adjustments for provisional amounts in the period the adjustment amounts are determined rather than retrospectively. The acquirer is also required to recognize, in the same period's financial statements, the effect on earnings of changes in depreciation, amortization, or other income effects, if any, as a result of the provisional amount, calculated as if the accounting had been completed at the acquisition date. The updated guidance is to be applied prospectively effective for annual and interim periods beginning after December 15, 2015. The Company does not expect the amended guidance to have a material impact on its financial statements.

In July 2015, the FASB issued amended guidance, which changes the measurement principle for inventory from the lower of cost or market to the lower of cost and net realizable value. The guidance defines net realizable value as estimated selling prices in the ordinary course of business, less reasonably predictable costs of completion, disposal, and transportation. The new guidance must be applied on a prospective basis and is effective for fiscal years beginning after December 15, 2015, and interim periods within those years, with early adoption permitted. The Company is evaluating the impact of adopting this new accounting standard on its financial statements.

In April 2015, FASB issued amended guidance to simplify the presentation of debt issuance costs. The amended guidance requires debt issuance costs related to a recognized debt liability to be presented in the balance sheet as a direct deduction from the carrying amount of that debt liability, consistent with debt discounts. The amendment is effective for periods beginning after December 15, 2015, with early adoption permitted. The Company does not expect the amended guidance to have a material impact on its financial statements.

In January 2015, the FASB issued amended guidance to eliminate the concept of extraordinary items from U.S. GAAP to simplify income statement classification. Under the existing guidance, an entity is required to separately disclose extraordinary items, net of tax, in the income statement after income from continuing operations if an event or transaction is of an unusual nature and occurs infrequently. This separate, net-of-tax presentation (and corresponding earnings per share impact) will no longer be allowed. The amendment is effective for periods beginning after December 15, 2015, with early adoption permitted. The Company does not expect the amended guidance to have a material impact on its financial statements.

In May 2014, the FASB issued new accounting guidance related to revenue recognition. This new standard will replace all current U.S. GAAP guidance on this topic and eliminate all current industry-specific guidance. The new revenue recognition standard provides a unified model to determine when and how revenue is recognized. The core principle is that an entity should recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration for which the entity expects to be entitled in exchange for those goods or services. In July 2015, the FASB agreed to a one-year deferral of the effective date; the new standard is now effective for reporting periods beginning after December 15, 2017, including interim periods within that reporting period. Early adoption of the new revenue standard is permitted, however, entities reporting under U.S. GAAP are not permitted to adopt the standard earlier than the original effective date. The new standard can be applied either retrospectively to each period presented or as a cumulative-effect adjustment as of the date of adoption. The Company is evaluating the impact of adopting this new accounting standard on its financial statements, as well as its plans for the timing and means of adoption.



## Note 2 - Segment Results

The Company's segments are reported on the same basis used internally for evaluating performance and for allocating resources. The Company has four reportable segments: Fluid Handling, Payment & Merchandising Technologies, Aerospace & Electronics and Engineered Materials. Assets of the reportable segments exclude general corporate assets, which principally consist of cash, deferred tax assets, insurance receivables, certain property, plant and equipment, and certain other assets. Furthermore, Corporate consists of corporate office expenses including compensation, benefits, occupancy, depreciation, and other administrative costs.

| (in millions)                        | Three Months Ended<br>September 30, |         | Nine Months Ended<br>September 30, |           |
|--------------------------------------|-------------------------------------|---------|------------------------------------|-----------|
|                                      | 2015                                | 2014    | 2015                               | 2014      |
| Net sales                            |                                     |         |                                    |           |
| Fluid Handling                       | \$264.7                             | \$314.5 | \$832.2                            | \$949.8   |
| Payment & Merchandising Technologies | 170.6                               | 181.1   | 529.0                              | 534.8     |
| Aerospace & Electronics              | 171.7                               | 167.2   | 500.4                              | 513.7     |
| Engineered Materials                 | 62.9                                | 64.7    | 198.4                              | 196.1     |
| Total                                | \$669.9                             | \$727.4 | \$2,060.0                          | \$2,194.3 |
| Operating profit (loss)              |                                     |         |                                    |           |
| Fluid Handling                       | \$29.4                              | \$48.1  | \$96.2                             | \$144.8   |
| Payment & Merchandising Technologies | 25.2                                | 25.1    | 72.5                               | 51.2      |
| Aerospace & Electronics              | 36.5                                | 29.9    | 98.2                               | 98.3      |
| Engineered Materials                 | 12.5                                | 9.0     | 39.0                               | 29.6      |
| Corporate <sup>a</sup>               | (10.4)                              | ) (8.6  | ) (36.5                            | ) (41.5   |
| Environmental provision <sup>b</sup> | —                                   | (55.8   | ) —                                | (55.8     |
| Total                                | 93.2                                | 47.7    | 269.4                              | 226.7     |
| Interest income                      | 0.5                                 | 0.4     | 1.4                                | 1.1       |
| Interest expense                     | (9.1)                               | ) (9.6  | ) (28.5                            | ) (29.1   |
| Miscellaneous - net                  | (0.3)                               | ) 0.3   | (0.2                               | ) (1.4    |
| Income before income taxes           | \$84.3                              | \$38.9  | \$242.1                            | \$197.3   |

<sup>a</sup> Includes a \$6.5 million charge related to the settlement of an environmental lawsuit recorded in the nine months ended September 30, 2014.

<sup>b</sup> Includes a \$49.0 million charge related to an increase in the Company's liability expected at its Goodyear, AZ Superfund Site and a \$6.8 million charge for expected remediation costs associated with a previously disclosed environmental site in Roseland, NJ.

| (in millions)                        | As of                 |                      |
|--------------------------------------|-----------------------|----------------------|
|                                      | September 30,<br>2015 | December 31,<br>2014 |
| Assets                               |                       |                      |
| Fluid Handling                       | \$917.4               | \$963.2              |
| Payment & Merchandising Technologies | 1,206.5               | 1,210.1              |
| Aerospace & Electronics              | 545.9                 | 512.1                |
| Engineered Materials                 | 235.6                 | 229.1                |
| Corporate                            | 497.3                 | 536.3                |
| Total                                | \$3,402.7             | \$3,450.8            |

| (in millions)                        | As of<br>September 30,<br>2015 | December 31,<br>2014 |
|--------------------------------------|--------------------------------|----------------------|
| Goodwill                             |                                |                      |
| Fluid Handling                       | \$221.1                        | \$227.3              |
| Payment & Merchandising Technologies | 580.4                          | 589.9                |
| Aerospace & Electronics              | 202.6                          | 202.7                |
| Engineered Materials                 | 171.5                          | 171.5                |
| Total                                | \$1,175.6                      | \$1,191.3            |

## Note 3 - Earnings Per Share

The Company's basic earnings per share calculations are based on the weighted average number of common shares outstanding during the period. Shares of restricted stock are included in the computation of both basic and diluted earnings per share. Potentially dilutive securities include outstanding stock options, restricted share units, deferred stock units and performance-based restricted share units. The dilutive effect of potentially dilutive securities is reflected in diluted earnings per common share by application of the treasury method. Diluted earnings per share gives effect to all potentially dilutive common shares outstanding during the period.

| (in millions, except per share data)           | Three Months Ended<br>September 30, |        | Nine Months Ended<br>September 30, |         |
|------------------------------------------------|-------------------------------------|--------|------------------------------------|---------|
|                                                | 2015                                | 2014   | 2015                               | 2014    |
| Net income attributable to common shareholders | \$56.9                              | \$28.1 | \$163.7                            | \$136.5 |
| Average basic shares outstanding               | 58.1                                | 59.0   | 58.0                               | 58.8    |
| Effect of dilutive stock options               | 0.7                                 | 0.9    | 0.8                                | 1.0     |
| Average diluted shares outstanding             | 58.8                                | 59.9   | 58.8                               | 59.7    |
| Earnings per basic share                       | \$0.98                              | \$0.48 | \$2.82                             | \$2.32  |
| Earnings per diluted share                     | \$0.97                              | \$0.47 | \$2.78                             | \$2.28  |

The computation of diluted earnings per share excludes the effect of the potential exercise of stock options when the average market price of the common stock is lower than the exercise price of the related stock options during the period (1.3 million and 0.6 million average options were excluded for the third quarter of 2015 and 2014, respectively, and 1.1 million and 0.5 million average options for the first nine months of 2015 and 2014, respectively).

## Note 4 - Changes in Equity and Accumulated Other Comprehensive Income

A summary of the changes in equity for the nine months ended September 30, 2015 and 2014 is provided below:

| (in millions)                                                | Nine Months Ended September 30,          |                             |              |                                          |                             |              |
|--------------------------------------------------------------|------------------------------------------|-----------------------------|--------------|------------------------------------------|-----------------------------|--------------|
|                                                              | 2015<br>Total<br>Shareholders'<br>Equity | Noncontrolling<br>Interests | Total Equity | 2014<br>Total<br>Shareholders'<br>Equity | Noncontrolling<br>Interests | Total Equity |
| Balance, beginning of period                                 | \$ 1,059.8                               | \$ 10.8                     | \$ 1,070.6   | \$ 1,204.3                               | \$ 10.4                     | \$ 1,214.7   |
| Dividends                                                    | (57.4                                    | ) —                         | (57.4        | ) (54.8                                  | ) —                         | (54.8        |
| Reacquisition on open market                                 | (25.0                                    | ) —                         | (25.0        | ) —                                      | —                           | —            |
| Exercise of stock options, net of shares reacquired          | 7.3                                      | —                           | 7.3          | 8.7                                      | —                           | 8.7          |
| Stock compensation expense                                   | 15.7                                     | —                           | 15.7         | 15.9                                     | —                           | 15.9         |
| Excess tax benefit (shortfall) from stock based compensation | (0.2                                     | ) —                         | (0.2         | ) 7.9                                    | —                           | 7.9          |
| Net income                                                   | 163.7                                    | 0.7                         | 164.4        | 136.5                                    | 0.5                         | 137.0        |
| Other comprehensive loss                                     | (64.5                                    | ) (0.4                      | ) (64.9      | ) (57.5                                  | ) (0.1                      | ) (57.6      |
| Comprehensive income                                         | 99.2                                     | 0.3                         | 99.5         | 78.9                                     | 0.4                         | 79.4         |
| Balance, end of period                                       | \$ 1,099.3                               | \$ 11.1                     | \$ 1,110.4   | \$ 1,261.1                               | \$ 10.8                     | \$ 1,271.8   |

The table below provides the accumulated balances for each classification of accumulated other comprehensive income (loss), as reflected on the Condensed Consolidated Balance Sheets.

| (in millions)                                                    | Defined Benefit<br>Pension and<br>Other<br>Postretirement<br>Items* |            | Currency<br>Translation<br>Adjustment | Total |
|------------------------------------------------------------------|---------------------------------------------------------------------|------------|---------------------------------------|-------|
|                                                                  |                                                                     |            |                                       |       |
| Balance as of December 31, 2014                                  | \$(257.8                                                            | ) \$(40.9  | ) \$(298.8                            | )     |
| Other comprehensive loss before reclassifications                | —                                                                   | (70.5      | ) (70.5                               | )     |
| Amounts reclassified from accumulated other comprehensive income | 6.0                                                                 | —          | 6.0                                   |       |
| Net current-period other comprehensive income (loss)             | 6.0                                                                 | (70.5      | ) (64.5                               | )     |
| Balance as of September 30, 2015                                 | \$(251.8                                                            | ) \$(111.4 | ) \$(363.4                            | )     |

\* Net of tax benefit of \$111.7 million and \$114.4 million for September 30, 2015 and December 31, 2014, respectively.



The table below illustrates the amounts reclassified out of each component of accumulated other comprehensive income for the three month periods ended September 30, 2015 and 2014.

| Details of Accumulated Other Comprehensive Income Components (in millions) | Amounts Reclassified from Accumulated Other Comprehensive Income Three Months Ended September 30, |          | Affected Line Item in the Statement of Operations                                                                                                                                                                                                                             |
|----------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------|----------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                            | 2015                                                                                              | 2014     |                                                                                                                                                                                                                                                                               |
| Amortization of defined benefit pension items:                             |                                                                                                   |          |                                                                                                                                                                                                                                                                               |
| Prior-service costs                                                        | \$(0.1)                                                                                           | ) \$0.03 | \$(0.1) and \$.04 has been recorded within Cost of Sales for the three months ended September 30, 2015 and 2014, respectively, and \$0.03 and (\$0.01) has been recorded within General & Administrative for the three months ended September 30, 2015 and 2014, respectively |
| Net gain                                                                   | 3.1                                                                                               | 1.3      | \$4.2 and \$1.7 has been recorded within Cost of Sales for the three months ended September 30, 2015 and 2014, respectively, and (\$1.1) and (\$0.4) has been recorded within General & Administrative for the three months ended September 30, 2015 and 2014, respectively   |
| Amortization of other postretirement items:                                |                                                                                                   |          |                                                                                                                                                                                                                                                                               |
| Prior-service costs                                                        | (0.1)                                                                                             | ) (0.1)  | Recorded within Selling, General & Administrative                                                                                                                                                                                                                             |
| Net loss (gain)                                                            | —                                                                                                 | —        | Recorded within Selling, General & Administrative                                                                                                                                                                                                                             |
|                                                                            | \$2.9                                                                                             | \$1.2    | Total before tax                                                                                                                                                                                                                                                              |
|                                                                            | 0.9                                                                                               | 0.3      | Tax benefit                                                                                                                                                                                                                                                                   |
| Total reclassifications for the period                                     | \$2.0                                                                                             | \$0.9    | Net of tax                                                                                                                                                                                                                                                                    |

The table below illustrates the amounts reclassified out of each component of accumulated other comprehensive income for the nine month periods ended September 30, 2015 and 2014.

| Details of Accumulated Other Comprehensive Income Components (in millions) | Amounts Reclassified from Accumulated Other Comprehensive Income Nine Months Ended September 30, |         | Affected Line Item in the Statement of Operations                                                                                                                                                                                                                       |
|----------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------|---------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                            | 2015                                                                                             | 2014    |                                                                                                                                                                                                                                                                         |
| Amortization of defined benefit pension items:                             |                                                                                                  |         |                                                                                                                                                                                                                                                                         |
| Prior-service costs                                                        | \$(0.2)                                                                                          | ) \$0.1 | \$(0.3) and \$0.1 has been recorded within Cost of Sales for the nine months ended September 30, 2015 and 2014, respectively, and \$0.1 and \$.03 has been recorded within General & Administrative for the nine months ended September 30, 2015 and 2014, respectively |
| Net loss                                                                   | 9.3                                                                                              | 3.8     | \$12.6 and \$5.1 has been recorded within Cost of Sales for the nine months ended September 30, 2015 and 2014, respectively, and (\$3.3) and (\$1.3)                                                                                                                    |

has been recorded within General & Administrative for the nine months ended September 30, 2015 and 2014, respectively

Amortization of other  
postretirement items:

|                                        |       |        |                                                     |
|----------------------------------------|-------|--------|-----------------------------------------------------|
| Prior-service costs                    | (0.2  | ) (0.2 | ) Recorded within Selling, General & Administrative |
| Net loss                               | (0.2  | ) (0.1 | ) Recorded within Selling, General & Administrative |
|                                        | \$8.7 | \$3.5  | Total before tax                                    |
|                                        | 2.7   | 0.4    | Tax benefit                                         |
| Total reclassifications for the period | \$6.0 | \$3.2  | Net of tax                                          |

#### Note 5 - Acquisitions

On December 11, 2013, the Company completed the acquisition of MEI Conlux Holdings (U.S.), inc. and its affiliate MEI Conlux Holdings (Japan), Inc. (together, "MEI"), a leading provider of payment solutions for unattended transaction systems, serving customers in the transportation, gaming, retail, financial services and vending markets. The purchase price was \$804 million for all of the outstanding equity interests of MEI. MEI had sales of \$399 million in 2012 and has been integrated into the Company's Crane Payment Innovations business within its Payment & Merchandising Technologies segment. The amount allocated to goodwill reflects the benefits the Company expects to realize from the acquisition, as the acquisition is expected to strengthen and broaden the Company's product offering and will allow the Company to strengthen its global position in all sectors of the end market, as described above. Goodwill from this acquisition is not deductible for tax purposes.

To finance the cash consideration for the MEI acquisition, the Company issued \$250 million of 2.75% Senior Notes due 2018 and \$300 million of 4.45% Senior Notes due 2023. For the remainder of the cash consideration, the Company utilized cash and cash equivalents generated from operating activities.

#### Acquisition-Related Costs

Acquisition-related costs are expensed as incurred. For the three months ended September 30, 2015, the Company recorded \$2.2 million of acquisition integration related charges and a pension curtailment gain of \$4.4 million. For the three months ended September 30, 2014, the Company recorded \$1.0 million of acquisition integration related charges and \$0.1 million of restructuring costs. For the nine months ended September 30, 2015, the Company recorded \$5.6 million of acquisition integration related charges, \$0.2 million of restructuring costs and a \$4.4 million pension curtailment gain. For the nine months ended September 30, 2014, the Company recorded \$7.7 million of acquisition integration related charges, \$4.8 million of inventory step-up and backlog amortization and \$5.7 million of restructuring costs. See additional discussion in Notes 9 and 14.

#### Note 6 - Goodwill and Intangible Assets

The Company's business acquisitions have typically resulted in the recognition of goodwill and other intangible assets. The Company follows the provisions of ASC Topic 350, "Intangibles – Goodwill and Other" ("ASC 350") as it relates to the accounting for goodwill in the Condensed Consolidated Financial Statements. These provisions require that the Company, on at least an annual basis, evaluate the fair value of the reporting units to which goodwill is assigned and attributed and compare that fair value to the carrying value of the reporting unit to determine if an impairment has occurred. The Company performs its annual impairment testing during the fourth quarter. Impairment testing takes place more often than annually if events or circumstances indicate a change in status that would indicate a potential impairment. The Company believes that there have been no events or circumstances which would more likely than not reduce the fair value for its reporting units below its carrying value. A reporting unit is an operating segment unless discrete financial information is prepared and reviewed by segment management for businesses one level below that operating segment (a "component"), in which case the component would be the reporting unit. In certain instances, the Company has aggregated components of an operating segment into a single reporting unit based on similar economic characteristics. At September 30, 2015, the Company had seven reporting units.

When performing its annual impairment assessment, the Company compares the fair value of each of its reporting units to its respective carrying value. Goodwill is considered to be potentially impaired when the net book value of the reporting unit exceeds its estimated fair value. Fair values are established primarily by discounting estimated future cash flows at an estimated cost of capital which varies for each reporting unit and which, as of the Company's most recent annual impairment assessment, ranged between 9.5% and 13.5% (a weighted average of 10.7%), reflecting the respective inherent business risk of each of the reporting units tested. This methodology for valuing the Company's reporting units (commonly referred to as the Income Method) has not changed since the adoption of the provisions under ASC 350. The determination of discounted cash flows is based on the businesses' strategic plans and long-range planning forecasts, which change from year to year. The revenue growth rates included in the forecasts represent best estimates based on current and forecasted market conditions. Profit margin assumptions are projected by each reporting unit based on the current cost structure and anticipated net cost increases/reductions. There are inherent uncertainties related to these assumptions, including changes in market conditions, and management judgment is necessary in applying them to the analysis of goodwill impairment. In addition to the foregoing, for each reporting unit, market multiples are used to corroborate its discounted cash flow results where fair value is estimated based on

earnings multiples determined by available public information of comparable businesses. While the Company believes it has made reasonable estimates and assumptions to calculate the fair value of its reporting units, it is possible a material change could occur. If actual results are not consistent with management's estimates and assumptions, goodwill and other intangible assets may then be determined to be overstated and a charge would need to be taken against net earnings. Furthermore, in order to evaluate the sensitivity of the fair value calculations on the goodwill impairment test performed during the fourth quarter of 2014, the Company applied a hypothetical, reasonably possible 10% decrease to the fair values of each reporting unit. The

effects of this hypothetical 10% decrease would still result in the fair value calculation exceeding the carrying value for each reporting unit.

Changes to goodwill are as follows:

| (in millions)                             | Nine Months Ended<br>September 30, 2015 | Year Ended<br>December 31, 2014 |
|-------------------------------------------|-----------------------------------------|---------------------------------|
| Balance at beginning of period            | \$1,191.3                               | \$1,249.3                       |
| Disposals                                 | —                                       | (0.8)                           |
| Adjustments to purchase price allocations | —                                       | (13.9)                          |
| Currency translation and other            | (15.7)                                  | (43.3)                          |
| Balance at end of period                  | \$1,175.6                               | \$1,191.3                       |

For the year ended December 31, 2014, the adjustments to purchase price allocations primarily included \$6.1 million related to cash received by the Company as part of the final working capital adjustment of the December 2013 acquisition of MEI and \$7.8 million of adjustments to preliminary asset valuations. The disposal represents goodwill associated with the pre-tax loss on sale of a small business divested in June 2014.

Changes to intangible assets are as follows:

| (in millions)                                                   | Nine Months Ended<br>September 30, 2015 | Year Ended<br>December 31, 2014 |
|-----------------------------------------------------------------|-----------------------------------------|---------------------------------|
| Balance at beginning of period, net of accumulated amortization | \$353.5                                 | \$408.9                         |
| Amortization expense                                            | (23.8)                                  | (37.9)                          |
| Currency translation and other                                  | (2.7)                                   | (17.6)                          |
| Balance at end of period, net of accumulated amortization       | \$327.0                                 | \$353.5                         |

As of September 30, 2015, the Company had \$327.0 million of net intangible assets, of which \$27.6 million were intangibles with indefinite useful lives, consisting of trade names. The Company amortizes the cost of other intangibles over their estimated useful lives unless such lives are deemed indefinite. Intangibles with indefinite useful lives are tested annually for impairment, or when events or changes in circumstances indicate the potential for impairment. If the carrying amount of an intangible asset with an indefinite useful life exceeds the fair value, the intangible asset is written down to its fair value. Fair value is calculated using discounted cash flows.

In addition to annual testing for impairment of indefinite-lived intangible assets, the Company reviews all of its long-lived assets, including intangible assets subject to amortization, for impairment whenever events or changes in circumstances indicate the carrying amount of an asset may not be recoverable. Examples of events or changes in circumstances could include, but are not limited to, a prolonged economic downturn, current period operating or cash flow losses combined with a history of losses or a forecast of continuing losses associated with the use of an asset or asset group, or a current expectation that an asset or asset group will be sold or disposed of before the end of its previously estimated useful life. Recoverability is based upon projections of anticipated future undiscounted cash flows associated with the use and eventual disposal of the long-lived asset (or asset group), as well as specific appraisal in certain instances. Reviews occur at the lowest level for which identifiable cash flows are largely independent of cash flows associated with other long-lived assets or asset groups and include estimated future revenues, gross profit margins, operating profit margins and capital expenditures which are based on the businesses' strategic plans and long-range planning forecasts, which change from year to year. The revenue growth rates included in the forecasts represent our best estimates based on current and forecasted market conditions, and the profit margin assumptions are based on the current cost structure and anticipated net cost increases/reductions. There are inherent uncertainties related to these assumptions, including changes in market conditions, and management's judgment in applying them to the analysis. If the future undiscounted cash flows are less than the carrying value, then the long-lived asset is considered impaired and a charge would be taken against net earnings based on the amount by which the carrying amount exceeds the estimated fair value. Judgments that the Company makes which impact these assessments relate to the expected useful lives of long-lived assets and its ability to realize any undiscounted cash flows in excess of the carrying amounts of such assets, and are affected primarily by changes in the expected use of the assets, changes in technology or development of alternative assets, changes in economic conditions, changes in operating performance and changes in expected future cash flows. Since judgment is involved in determining the fair

value of long-lived assets, there is risk that the carrying value of our long-lived assets may require adjustment in future periods. Historical results to date have generally approximated expected cash flows for the identifiable cash flow generating level. The Company believes that there have been no events or circumstances which would more likely than not reduce the fair value of its indefinite-lived and amortizing intangible assets.

A summary of intangible assets follows:

| (in millions)                            | Weighted Average<br>Amortization<br>Period of Finite<br>Lived Assets (in<br>years) | September 30, 2015 |                             |         | December 31, 2014 |                             |         |
|------------------------------------------|------------------------------------------------------------------------------------|--------------------|-----------------------------|---------|-------------------|-----------------------------|---------|
|                                          |                                                                                    | Gross<br>Asset     | Accumulated<br>Amortization | Net     | Gross<br>Asset    | Accumulated<br>Amortization | Net     |
| Intellectual<br>property rights          | 16.5                                                                               | \$89.0             | \$ 51.1                     | \$37.9  | \$91.3            | \$ 50.4                     | \$40.9  |
| Customer<br>relationships and<br>backlog | 15.5                                                                               | 398.6              | 128.2                       | 270.4   | 402.6             | 112.5                       | 290.1   |
| Drawings                                 | 37.9                                                                               | 11.1               | 10.1                        | 1.0     | 11.1              | 10.1                        | 1.1     |
| Other                                    | 12.9                                                                               | 62.5               | 44.8                        | 17.7    | 63.2              | 41.8                        | 21.4    |
| Total                                    | 15.8                                                                               | \$561.2            | \$ 234.2                    | \$327.0 | \$568.2           | \$ 214.8                    | \$353.5 |

Amortization expense for these intangible assets is currently estimated to be approximately \$8.0 million in total for the remainder of 2015, \$30.5 million in 2016, \$29.7 million in 2017, \$26.9 million in 2018, \$24.3 million in 2019 and \$180.0 million in 2020 and thereafter.

#### Note 7 - Accrued Liabilities

Accrued liabilities consist of:

| (in millions)             | September 30,<br>2015 | December 31,<br>2014 |
|---------------------------|-----------------------|----------------------|
| Employee related expenses | \$90.8                | \$81.4               |
| Warranty                  | 15.5                  | 15.5                 |
| Other                     | 136.2                 | 128.8                |
| Total                     | \$242.5               | \$225.8              |

The Company accrues warranty liabilities when it is probable that an asset has been impaired or a liability has been incurred and the amount of the loss can be reasonably estimated. Warranty provision is included in cost of sales in the Condensed Consolidated Statements of Operations.

A summary of the warranty liabilities is as follows:

| (in millions)                            | Nine Months Ended<br>September 30, 2015 | Year Ended<br>December 31, 2014 |
|------------------------------------------|-----------------------------------------|---------------------------------|
| Balance at beginning of period           | \$15.5                                  | \$18.9                          |
| Expense                                  | 9.4                                     | 13.3                            |
| Changes due to acquisitions/divestitures | —                                       | (0.1)                           |
| Payments / deductions                    | (9.6)                                   | (16.4)                          |
| Currency translation                     | 0.2                                     | (0.2)                           |
| Balance at end of period                 | \$15.5                                  | \$15.5                          |

#### Note 8 - Commitments and Contingencies

##### Asbestos Liability

##### Information Regarding Claims and Costs in the Tort System

As of September 30, 2015, the Company was a defendant in cases filed in numerous state and federal courts alleging injury or death as a result of exposure to asbestos. Activity related to asbestos claims during the periods indicated was as follows:

|                  | Three Months Ended<br>September 30, |         | Nine Months Ended<br>September 30, |         | Year Ended<br>December 31, |
|------------------|-------------------------------------|---------|------------------------------------|---------|----------------------------|
|                  | 2015                                | 2014    | 2015                               | 2014    | 2014                       |
| Beginning claims | 42,052                              | 49,770  | 47,507                             | 51,490  | 51,490                     |
| New claims       | 669                                 | 738     | 1,960                              | 2,078   | 2,743                      |
| Settlements      | (247)                               | (218)   | (768)                              | (772)   | (992)                      |
| Dismissals       | (762)                               | (2,368) | (6,987)                            | (4,874) | (5,734)                    |
| Ending claims    | 41,712                              | 47,922  | 41,712                             | 47,922  | 47,507                     |

Of the 41,712 pending claims as of September 30, 2015, approximately 18,500 claims were pending in New York, approximately 5,700 claims were pending in Texas, approximately 5,100 claims were pending in Mississippi, and approximately 200 claims were pending in Ohio, all jurisdictions in which legislation or judicial orders restrict the types of claims that can proceed to trial on the merits.

Substantially all of the claims the Company resolves are either dismissed or concluded through settlements. To date, the Company has paid three judgments arising from adverse jury verdicts in asbestos matters. The first payment, in the amount of \$2.54 million, was made on July 14, 2008, approximately two years after the adverse verdict in the Joseph Norris matter in California, after the Company had exhausted all post-trial and appellate remedies. The second payment, in the amount of \$0.02 million, was made in June 2009 after an adverse verdict in the Earl Haupt case in Los Angeles, California on April 21, 2009. The third payment, in the amount of \$0.9 million, was made in June 2014, approximately two years after the adverse verdict in the William Paulus matter in California, after the Company had exhausted all post-trial and appellate remedies.

The Company has tried several cases resulting in defense verdicts by the jury or directed verdicts for the defense by the court. The Company further has pursued appeals of certain adverse jury verdicts that have resulted in reversals in favor of the defense.

On March 23, 2010, a Philadelphia, Pennsylvania, state court jury found the Company responsible for a 1/11th share of a \$14.5 million verdict in the James Nelson claim, and for a 1/20th share of a \$3.5 million verdict in the Larry Bell claim. On February 23, 2011, the court entered judgment on the verdicts in the amount of \$0.2 million against the Company, only, in Bell, and in the amount of \$4.0 million, jointly, against the Company and two other defendants in Nelson, with additional interest in the amount of \$0.01 million being assessed against the Company, only, in Nelson. All defendants, including the Company, and the plaintiffs took timely appeals of certain aspects of those judgments. The Company resolved the Bell appeal by settlement, which is reflected in the settled claims for 2012. On September 5, 2013, a panel of the Pennsylvania Superior Court, in a 2-1 decision, vacated the Nelson verdict against all defendants, reversing and remanding for a new trial. Plaintiffs requested a rehearing in the Superior Court and by order dated November 18, 2013, the Superior Court vacated the panel opinion, and granted en banc reargument. On December 23, 2014, the Superior Court issued a second opinion reversing the jury verdict. Plaintiffs sought leave to appeal to the Pennsylvania Supreme Court, which defendants have opposed. By order dated May 20, 2015, the Supreme Court of Pennsylvania is holding, but not acting on, the plaintiffs' petition pending the outcome of another appeal in which the Company is not a party.

On August 17, 2011, a New York City state court jury found the Company responsible for a 99% share of a \$32 million verdict on the Ronald Dummitt claim. The Company filed post-trial motions seeking to overturn the verdict, to grant a new trial, or to reduce the damages, which the Company argued were excessive under New York appellate case law governing awards for non-economic losses. The Court held oral argument on these motions on October 18, 2011 and issued a written decision on August 21, 2012 confirming the jury's liability findings but reducing the award of damages to \$8 million. At plaintiffs' request, the Court entered a judgment in the amount of \$4.9 million against the Company, taking into account settlement offsets and accrued interest under New York law. The Company appealed, and the judgment was affirmed in a 3-2 decision and order dated July 3, 2014. The Company has appealed to the New York Court of Appeals. The parties' briefing has concluded and oral argument may be heard in 2016.

On March 9, 2012, a Philadelphia, Pennsylvania, state court jury found the Company responsible for a 1/8th share of a \$123,000 verdict in the Frank Paasch claim. The Company and plaintiffs filed post-trial motions. On May 31, 2012, on plaintiffs' motion, the Court entered an order dismissing the claim against the Company, with prejudice, and

without any payment.

On August 29, 2012, the Company received an adverse verdict in the William Paulus claim in Los Angeles, California. The jury found that the Company was responsible for ten percent (10%) of plaintiffs' non-economic damages of \$6.5 million, plus a portion of plaintiffs' economic damages of \$0.4 million. Based on California court rules regarding allocation of damages, judgment was entered in the amount of \$0.8 million against the Company. The Company filed post-trial motions requesting

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judgment in the Company's favor notwithstanding the jury's verdict, which were denied. The Company appealed, and the judgment was affirmed by order dated February 21, 2014. The Company sought review of certain aspects of the ruling before the California Supreme Court, and review was denied. Having exhausted all post-trial and appellate remedies, the Company in June 2014 paid to plaintiffs the amount of \$0.9 million, the judgment including interest, and this amount is included in the second quarter 2014 indemnity totals.

On October 23, 2012, the Company received an adverse verdict in the Gerald Suttner claim in Buffalo, New York. The jury found that the Company was responsible for four percent (4%) of plaintiffs' damages of \$3 million. The Company filed post-trial motions requesting judgment in the Company's favor notwithstanding the jury's verdict, which were denied. The court entered a judgment of \$0.1 million against the Company. The Company appealed, and the judgment was affirmed by order dated March 21, 2014. The Company sought reargument of this decision, which was denied. The Company sought review before the New York Court of Appeals, which was accepted in the fourth quarter of 2014. The parties' briefing has concluded and oral argument may be heard in 2016.

On November 28, 2012, the Company received an adverse verdict in the James Hellam claim in Oakland, CA. The jury found that the Company was responsible for seven percent (7%) of plaintiffs' non-economic damages of \$4.5 million, plus a portion of their economic damages of \$0.9 million. Based on California court rules regarding allocation of damages, judgment was entered against the Company in the amount of \$1.282 million. The Company filed post-trial motions requesting judgment in the Company's favor notwithstanding the jury's verdict and also requesting that settlement offsets be applied to reduce the judgment in accordance with California law. On January 31, 2013, the court entered an order disposing partially of that motion. On March 1, 2013, the Company filed an appeal regarding the portions of the motion that were denied. The court entered judgment against the Company in the amount of \$1.1 million. The Company appealed. By opinion dated April 16, 2014, the Court of Appeal affirmed the finding of liability against the Company, and the California Supreme Court denied review of this ruling. The Court of Appeal reserved the arguments relating to recoverable damages to a subsequent appeal that remains pending. On August 21, 2015, the Court of Appeal reversed the trial court with respect to a \$20,000 damages item, but affirmed the trial court in all other respects. The Company has sought review of that ruling before the Supreme Court of California. On February 25, 2013, a Philadelphia, Pennsylvania, state court jury found the Company responsible for a 1/10th share of a \$2.5 million verdict in the Thomas Amato claim and a 1/5th share of a \$2.3 million verdict in the Frank Vinciguerra claim, which were consolidated for trial. The Company filed post-trial motions requesting judgments in the Company's favor notwithstanding the jury's verdicts or new trials, and also requesting that settlement offsets be applied to reduce the judgment in accordance with Pennsylvania law. These motions were denied. The Company has appealed, and on April 17, 2015, a panel of the Superior Court of Pennsylvania affirmed the trial court's ruling. The Company's motion for reconsideration was denied, and it is seeking review before the Supreme Court of Pennsylvania.

On March 1, 2013, a New York City state court jury entered a \$35 million verdict against the Company in the Ivo Peraica claim. The Company filed post-trial motions seeking to overturn the verdict, to grant a new trial, or to reduce the damages, which the Company argues were excessive under New York appellate case law governing awards for non-economic losses and further were subject to settlement offsets. After the trial court remitted the verdict to \$18 million, but otherwise denied the Company's post-trial motion, judgment also entered against the Company in the amount of \$10.6 million (including interest). The Company has appealed. The Company has taken a separate appeal of the trial court's denial of its summary judgment motion. The Court has consolidated the appeals, which were heard in the fourth quarter of 2014.

On July 31, 2013, a Buffalo, New York state court jury entered a \$3.1 million verdict against the Company in the Lee Holdsworth claim. The Company filed post-trial motions seeking to overturn the verdict, to grant a new trial, or to reduce the damages, which the Company argues were excessive under New York appellate case law governing awards for non-economic losses and further were subject to settlement offsets. Post-trial motions were denied, and the court entered judgment in the amount of \$1.7 million. On June 12, 2015, the Appellate Division, Fourth Department, affirmed the trial court's ruling denying the Company's motion for summary judgment. The court denied reargument of that ruling. The Company is pursuing a further appeal of the trial court rulings and judgment.

On September 11, 2013, a Columbia, South Carolina state court jury in the Lloyd Garvin claim entered an \$11 million verdict for compensatory damages against the Company and two other defendants jointly, and also awarded

exemplary damages against the Company in the amount of \$11 million. The jury also awarded exemplary damages against both other defendants. The Company filed post-trial motions seeking to overturn the verdict, which were denied, except that the Court remitted the compensatory damages award to \$2.5 million and exemplary damages award to \$3.5 million. Considering settlement offsets, the Court further reduced the total damages award to \$3.5 million. The Company has settled the matter. The settlement is reflected in the first quarter 2015 indemnity amount.

On September 17, 2013, a Fort Lauderdale, Florida state court jury in the Richard DeLisle claim found the Company responsible for 16 percent of an \$8 million verdict. The trial court denied all parties' post-trial motions, and entered judgment against the Company in the amount of \$1.3 million. The Company has appealed.

On June 16, 2014, a New York City state court jury entered a \$15 million verdict against the Company in the Ivan Sweberg claim and a \$10 million verdict against the Company in the Selwyn Hackshaw claim. The two claims were consolidated for trial. The Company filed post-trial motions seeking to overturn the verdicts, to grant new trials, or to reduce the damages, which were denied, except that the Court reduced the Sweberg award to \$10 million, and reduced the Hackshaw award to \$6 million. Judgments have been entered in the amount of \$5.3 million in Sweberg and \$3.1 million in Hackshaw. The Company has appealed.

On July 2, 2015, a St. Louis, Missouri state court jury in the James Poage claim entered a \$1.5 million verdict for compensatory damages against the Company. The jury also awarded exemplary damages against the Company in the amount of \$10 million. The Company filed a motion seeking to reduce the verdict to account for the verdict set-offs.

That motion was denied, and judgment was entered against the Company in the amount of \$10.8 million. The Company will pursue additional issues through post-trial motions, and pursue an appeal if necessary.

Such judgment amounts are not included in the Company's incurred costs until all available appeals are exhausted and the final payment amount is determined.

The gross settlement and defense costs incurred (before insurance recoveries and tax effects) for the Company for the nine-month periods ended September 30, 2015 and 2014 totaled \$52.5 million and \$61.4 million, respectively. In contrast to the recognition of settlement and defense costs, which reflect the current level of activity in the tort system, cash payments and receipts generally lag the tort system activity by several months or more, and may show some fluctuation from quarter to quarter. Cash payments of settlement amounts are not made until all releases and other required documentation are received by the Company, and reimbursements of both settlement amounts and defense costs by insurers may be uneven due to insurer payment practices, transitions from one insurance layer to the next excess layer and the payment terms of certain reimbursement agreements. The Company's total pre-tax payments for settlement and defense costs, net of funds received from insurers, for the nine-month periods ended September 30, 2015 and 2014 totaled \$36.2 million and \$46.2 million, respectively. Detailed below are the comparable amounts for the periods indicated.

| (in millions)                             | Three Months Ended<br>September 30, |        | Nine Months Ended<br>September 30, |        | Year Ended<br>December 31, |
|-------------------------------------------|-------------------------------------|--------|------------------------------------|--------|----------------------------|
|                                           | 2015                                | 2014   | 2015                               | 2014   | 2014                       |
| Settlement / indemnity costs incurred (1) | \$4.6                               | \$3.2  | \$21.3                             | \$18.5 | \$25.3                     |
| Defense costs incurred (1)                | 10.2                                | 13.3   | 31.2                               | 43.0   | 55.9                       |
| Total costs incurred                      | \$14.7                              | \$16.5 | \$52.5                             | \$61.4 | \$81.1                     |
| Settlement / indemnity payments           | \$8.4                               | \$6.7  | \$19.5                             | \$19.1 | \$27.3                     |
| Defense payments                          | 9.7                                 | 15.5   | 30.4                               | 42.9   | 57.7                       |
| Insurance receipts                        | (6.7)                               | (6.8)  | (13.7)                             | (15.8) | (23.8)                     |
| Pre-tax cash payments                     | \$11.4                              | \$15.4 | \$36.2                             | \$46.2 | \$61.3                     |

(1) Before insurance recoveries and tax effects.

The amounts shown for settlement and defense costs incurred, and cash payments, are not necessarily indicative of future period amounts, which may be higher or lower than those reported.

Cumulatively through September 30, 2015, the Company has resolved (by settlement or dismissal) approximately 115,000 claims. The related settlement cost incurred by the Company and its insurance carriers is approximately \$446 million, for an average settlement cost per resolved claim of approximately \$3,900. The average settlement cost per claim resolved during the years ended December 31, 2014, 2013 and 2012 was \$3,800, \$3,300 and \$6,300, respectively. Because claims are sometimes dismissed in large groups, the average cost per resolved claim, as well as the number of open claims, can fluctuate significantly from period to period. In addition to large group dismissals, the nature of the disease and corresponding settlement amounts for each claim resolved will also drive changes from

period to period in the average settlement cost per claim. Accordingly, the average cost per resolved claim is not considered in the Company's periodic review of its estimated asbestos liability. For a

discussion regarding the four most significant factors affecting the liability estimate, see “Effects on the Condensed Consolidated Financial Statements”.

#### Effects on the Condensed Consolidated Financial Statements

The Company has retained the firm of Hamilton, Rabinovitz & Associates, Inc. (“HR&A”), a nationally recognized expert in the field, to assist management in estimating the Company’s asbestos liability in the tort system. HR&A reviews information provided by the Company concerning claims filed, settled and dismissed, amounts paid in settlements and relevant claim information such as the nature of the asbestos-related disease asserted by the claimant, the jurisdiction where filed and the time lag from filing to disposition of the claim. The methodology used by HR&A to project future asbestos costs is based largely on the Company’s experience during a base reference period of eleven quarterly periods (consisting of the two full preceding calendar years and three additional quarterly periods to the estimate date) for claims filed, settled and dismissed. The Company’s experience is then compared to the results of widely used previously conducted epidemiological studies estimating the number of individuals likely to develop asbestos-related diseases. Those studies were undertaken in connection with national analyses of the population of workers believed to have been exposed to asbestos. Using that information, HR&A estimates the number of future claims that would be filed against the Company and estimates the aggregate settlement or indemnity costs that would be incurred to resolve both pending and future claims based upon the average settlement costs by disease during the reference period. This methodology has been accepted by numerous courts. After discussions with the Company, HR&A augments its liability estimate for the costs of defending asbestos claims in the tort system using a forecast from the Company which is based upon discussions with its defense counsel. Based on this information, HR&A compiles an estimate of the Company’s asbestos liability for pending and future claims, based on claim experience during the reference period and covering claims expected to be filed through the indicated forecast period. The most significant factors affecting the liability estimate are (1) the number of new mesothelioma claims filed against the Company, (2) the average settlement costs for mesothelioma claims, (3) the percentage of mesothelioma claims dismissed against the Company and (4) the aggregate defense costs incurred by the Company. These factors are interdependent, and no one factor predominates in determining the liability estimate. Although the methodology used by HR&A can be applied to show claims and costs for periods subsequent to the indicated period (up to and including the endpoint of the asbestos studies referred to above), management believes that the level of uncertainty regarding the various factors used in estimating future asbestos costs is too great to provide for reasonable estimation of the number of future claims, the nature of such claims or the cost to resolve them for years beyond the indicated estimate. In the Company’s view, the forecast period used to provide the best estimate for asbestos claims and related liabilities and costs is a judgment based upon a number of trend factors, including the number and type of claims being filed each year; the jurisdictions where such claims are filed, and the effect of any legislation or judicial orders in such jurisdictions restricting the types of claims that can proceed to trial on the merits; and the likelihood of any comprehensive asbestos legislation at the federal level. In addition, the dynamics of asbestos litigation in the tort system have been significantly affected over the past five to ten years by the substantial number of companies that have filed for bankruptcy protection, thereby staying any asbestos claims against them until the conclusion of such proceedings, and the establishment of a number of post-bankruptcy trusts for asbestos claimants, which are estimated to provide \$36 billion for payments to current and future claimants. These trend factors have both positive and negative effects on the dynamics of asbestos litigation in the tort system and the related best estimate of the Company’s asbestos liability, and these effects do not move in a linear fashion but rather change over multi-year periods. Accordingly, the Company’s management continues to monitor these trend factors over time and periodically assesses whether an alternative forecast period is appropriate.

Each quarter, HR&A compiles an update based upon the Company’s experience in claims filed, settled and dismissed during the updated reference period (consisting of the preceding eleven quarterly periods) as well as average settlement costs by disease category (mesothelioma, lung cancer, other cancer and non-malignant conditions including asbestosis) during that period. In addition to this claims experience, the Company also considers additional quantitative and qualitative factors such as the nature of the aging of pending claims, significant appellate rulings and legislative developments, and their respective effects on expected future settlement values. As part of this process, the Company also takes into account trends in the tort system such as those enumerated above. Management considers all these factors in conjunction with the liability estimate of HR&A and determines whether a change in the estimate is

warranted.

Liability Estimate. With the assistance of HR&A, effective as of December 31, 2011, the Company updated and extended its estimate of the asbestos liability, including the costs of settlement or indemnity payments and defense costs relating to currently pending claims and future claims projected to be filed against the Company through 2021. The Company's previous estimate was for asbestos claims filed or projected to be filed through 2017. As a result of this updated estimate, the Company recorded an additional liability of \$285 million as of December 31, 2011. The Company's decision to take this action at such date was based on several factors which contribute to the Company's ability to reasonably estimate this liability for the additional period

noted. First, the number of mesothelioma claims (which although constituting approximately 8% of the Company's total pending asbestos claims, have accounted for approximately 90% of the Company's aggregate settlement and defense costs) being filed against the Company and associated settlement costs have recently stabilized. In the Company's opinion, the outlook for mesothelioma claims expected to be filed and resolved in the forecast period is reasonably stable. Second, there have been favorable developments in the trend of case law which has been a contributing factor in stabilizing the asbestos claims activity and related settlement costs. Third, there have been significant actions taken by certain state legislatures and courts over the past several years that have reduced the number and types of claims that can proceed to trial, which has been a significant factor in stabilizing the asbestos claims activity. Fourth, the Company has now entered into coverage-in-place agreements with almost all of its excess insurers, which enables the Company to project a more stable relationship between settlement and defense costs paid by the Company and reimbursements from its insurers. Taking all of these factors into account, the Company believes that it can reasonably estimate the asbestos liability for pending claims and future claims to be filed through 2021. While it is probable that the Company will incur additional charges for asbestos liabilities and defense costs in excess of the amounts currently provided, the Company does not believe that any such amount can be reasonably estimated beyond 2021. Accordingly, no accrual has been recorded for any costs which may be incurred for claims which may be made subsequent to 2021.

Management has made its best estimate of the costs through 2021 based on the analysis by HR&A completed in January 2012. Through September 30, 2015, the Company's actual experience during the updated reference period for mesothelioma claims filed and dismissed generally approximated the assumptions in the Company's liability estimate. In addition to this claims experience, the Company considered additional quantitative and qualitative factors such as the nature of the aging of pending claims, significant appellate rulings and legislative developments, and their respective effects on expected future settlement values. Based on this evaluation, the Company determined that no change in the estimate was warranted for the period ended September 30, 2015. Nevertheless, if certain factors show a pattern of sustained increase or decrease, the liability could change materially; however, all the assumptions used in estimating the asbestos liability are interdependent and no single factor predominates in determining the liability estimate. As noted above, the Company continues to monitor trend factors, such as the number and type of claims being filed each year, case management orders and legislation restricting the types of claims that can proceed to trial, significant appellate rulings and developments affecting the post-bankruptcy trusts for asbestos claimants to assess whether the existing forecast period is appropriate. Because of the uncertainty with regard to and the interdependency of such factors used in the calculation of its asbestos liability, and since no one factor predominates, the Company believes that a range of potential liability estimates beyond the indicated forecast period cannot be reasonably estimated.

A liability of \$894 million was recorded as of December 31, 2011 to cover the estimated cost of asbestos claims now pending or subsequently asserted through 2021, of which approximately 80% is attributable to settlement and defense costs for future claims projected to be filed through 2021. The liability is reduced when cash payments are made in respect of settled claims and defense costs. The liability was \$564 million as of September 30, 2015. It is not possible to forecast when cash payments related to the asbestos liability will be fully expended; however, it is expected such cash payments will continue for a number of years past 2021, due to the significant proportion of future claims included in the estimated asbestos liability and the lag time between the date a claim is filed and when it is resolved. None of these estimated costs have been discounted to present value due to the inability to reliably forecast the timing of payments. The current portion of the total estimated liability at September 30, 2015 was \$79 million and represents the Company's best estimate of total asbestos costs expected to be paid during the twelve-month period. Such amount is based upon the HR&A model together with the Company's prior year payment experience for both settlement and defense costs.

**Insurance Coverage and Receivables.** Prior to 2005, a significant portion of the Company's settlement and defense costs were paid by its primary insurers. With the exhaustion of that primary coverage, the Company began negotiations with its excess insurers to reimburse the Company for a portion of its settlement and/or defense costs as incurred. To date, the Company has entered into agreements providing for such reimbursements, known as "coverage-in-place", with eleven of its excess insurer groups. Under such coverage-in-place agreements, an insurer's policies remain in force and the insurer undertakes to provide coverage for the Company's present and future asbestos

claims on specified terms and conditions that address, among other things, the share of asbestos claims costs to be paid by the insurer, payment terms, claims handling procedures and the expiration of the insurer's obligations. Similarly, under a variant of coverage-in-place, the Company has entered into an agreement with a group of insurers confirming the aggregate amount of available coverage under the subject policies and setting forth a schedule for future reimbursement payments to the Company based on aggregate indemnity and defense payments made. In addition, with ten of its excess insurer groups, the Company entered into policy buyout agreements, settling all asbestos and other coverage obligations for an agreed sum, totaling \$82.5 million in aggregate. Reimbursements from insurers for past and ongoing settlement and defense costs allocable to their policies have been made in accordance with these coverage-in-place and other agreements. All of these agreements include provisions for mutual releases, indemnification of the insurer and, for coverage-in-place, claims handling procedures. With the agreements referenced above, the Company has concluded settlements with all but one of its solvent excess insurers whose policies are expected to respond to the aggregate

costs included in the updated liability estimate. That insurer, which issued a single applicable policy, has been paying the shares of defense and indemnity costs the Company has allocated to it, subject to a reservation of rights. There are no pending legal proceedings between the Company and any insurer contesting the Company's asbestos claims under its insurance policies.

In conjunction with developing the aggregate liability estimate referenced above, the Company also developed an estimate of probable insurance recoveries for its asbestos liabilities. In developing this estimate, the Company considered its coverage-in-place and other settlement agreements described above, as well as a number of additional factors. These additional factors include the financial viability of the insurance companies, the method by which losses will be allocated to the various insurance policies and the years covered by those policies, how settlement and defense costs will be covered by the insurance policies and interpretation of the effect on coverage of various policy terms and limits and their interrelationships. In addition, the timing and amount of reimbursements will vary because the Company's insurance coverage for asbestos claims involves multiple insurers, with different policy terms and certain gaps in coverage. In addition to consulting with legal counsel on these insurance matters, the Company retained insurance consultants to assist management in the estimation of probable insurance recoveries based upon the aggregate liability estimate described above and assuming the continued viability of all solvent insurance carriers. Based upon the analysis of policy terms and other factors noted above by the Company's legal counsel, and incorporating risk mitigation judgments by the Company where policy terms or other factors were not certain, the Company's insurance consultants compiled a model indicating how the Company's historical insurance policies would respond to varying levels of asbestos settlement and defense costs and the allocation of such costs between such insurers and the Company. Using the estimated liability as of December 31, 2011 (for claims filed or expected to be filed through 2021), the insurance consultant's model forecasted that approximately 25% of the liability would be reimbursed by the Company's insurers. While there are overall limits on the aggregate amount of insurance available to the Company with respect to asbestos claims, those overall limits were not reached by the total estimated liability currently recorded by the Company, and such overall limits did not influence the Company in its determination of the asset amount to record. The proportion of the asbestos liability that is allocated to certain insurance coverage years, however, exceeds the limits of available insurance in those years. The Company allocates to itself the amount of the asbestos liability (for claims filed or expected to be filed through 2021) that is in excess of available insurance coverage allocated to such years. An asset of \$225 million was recorded as of December 31, 2011 representing the probable insurance reimbursement for such claims expected through 2021. The asset is reduced as reimbursements and other payments from insurers are received. The asset was \$134 million as of September 30, 2015.

The Company reviews the aforementioned estimated reimbursement rate with its insurance consultants on a periodic basis in order to confirm its overall consistency with the Company's established reserves. The reviews encompass consideration of the performance of the insurers under coverage-in-place agreements and the effect of any additional lump-sum payments under policy buyout agreements. Since December 2011, there have been no developments that have caused the Company to change the estimated 25% rate, although actual insurance reimbursements vary from period to period, and will decline over time, for the reasons cited above.

**Uncertainties.** Estimation of the Company's ultimate exposure for asbestos-related claims is subject to significant uncertainties, as there are multiple variables that can affect the timing, severity and quantity of claims and the manner of their resolution. The Company cautions that its estimated liability is based on assumptions with respect to future claims, settlement and defense costs based on past experience that may not prove reliable as predictors. A significant upward or downward trend in the number of claims filed, depending on the nature of the alleged injury, the jurisdiction where filed and the quality of the product identification, or a significant upward or downward trend in the costs of defending claims, could change the estimated liability, as would substantial adverse verdicts at trial that withstand appeal. A legislative solution, structured settlement transaction, or significant change in relevant case law could also change the estimated liability.

The same factors that affect developing estimates of probable settlement and defense costs for asbestos-related liabilities also affect estimates of the probable insurance reimbursements, as do a number of additional factors. These additional factors include the financial viability of the insurance companies, the method by which losses will be allocated to the various insurance policies and the years covered by those policies, how settlement and defense costs will be covered by the insurance policies and interpretation of the effect on coverage of various policy terms and

limits and their interrelationships. In addition, due to the uncertainties inherent in litigation matters, no assurances can be given regarding the outcome of any litigation, if necessary, to enforce the Company's rights under its insurance policies or settlement agreements.

Many uncertainties exist surrounding asbestos litigation, and the Company will continue to evaluate its estimated asbestos-related liability and corresponding estimated insurance reimbursement as well as the underlying assumptions and process used to derive these amounts. These uncertainties may result in the Company incurring future charges or increases to income to adjust the carrying value of recorded liabilities and assets, particularly if the number of claims and settlement and defense costs change significantly, or if there are significant developments in the trend of case law or court procedures, or if legislation or another alternative solution is implemented; however, the Company is currently unable to estimate such future changes and,

accordingly, while it is probable that the Company will incur additional charges for asbestos liabilities and defense costs in excess of the amounts currently provided, the Company does not believe that any such amount can be reasonably determined beyond 2021. Although the resolution of these claims may take many years, the effect on the results of operations, financial position and cash flow in any given period from a revision to these estimates could be material.

#### Other Contingencies

##### Environmental Matters

For environmental matters, the Company records a liability for estimated remediation costs when it is probable that the Company will be responsible for such costs and they can be reasonably estimated. Generally, third party specialists assist in the estimation of remediation costs. The environmental remediation liability as of September 30, 2015 is substantially related to the former manufacturing sites in Goodyear, Arizona (the "Goodyear Site") and Roseland, New Jersey ("Roseland Site"), each discussed below.

##### Goodyear Site

The Goodyear Site was operated by UniDynamics/Phoenix, Inc. ("UPI"), which became an indirect subsidiary of the Company in 1985 when the Company acquired UPI's parent company, UniDynamics Corporation. UPI manufactured explosive and pyrotechnic compounds, including components for critical military programs, for the U.S. government at the Goodyear Site from 1962 to 1993, under contracts with the Department of Defense and other government agencies and certain of their prime contractors. No manufacturing operations have been conducted at the Goodyear Site since 1994. The Goodyear Site was placed on the National Priorities List in 1983, and is now part of the Phoenix-Goodyear Airport North Superfund Site. In 1990, the U.S. Environmental Protection Agency ("EPA") issued administrative orders requiring UPI to design and carry out certain remedial actions, which UPI has done.

Groundwater extraction and treatment systems have been in operation at the Goodyear Site since 1994. A soil vapor extraction system was in operation from 1994 to 1998, was restarted in 2004, and is currently in operation. The Company recorded a liability in 2004 for estimated costs to remediate the Goodyear Site. On July 26, 2006, the Company entered into a consent decree with the EPA with respect to the Goodyear Site providing for, among other things, a work plan for further investigation and remediation activities (inclusive of a supplemental remediation investigation and feasibility study). During the fourth quarter of 2007, the Company and its technical advisors determined that changing groundwater flow rates and contaminant plume direction at the Goodyear Site required additional extraction systems as well as modifications and upgrades of the existing systems. In consultation with its technical advisors, the Company prepared a forecast of the expenditures required for these new and upgraded systems as well as the costs of operation over the forecast period through 2014. Taking these additional costs into consideration, the Company estimated its liability for the costs of such activities through 2014 to be \$41.5 million as of December 31, 2007. During the fourth quarter of 2008, based on further consultation with the Company's advisors and the EPA and in response to groundwater monitoring results that reflected a continuing migration in contaminant plume direction during the year, the Company revised its forecast of remedial activities to increase the level of extraction systems and the number of monitoring wells in and around the Goodyear Site, among other things. As of December 31, 2008, the revised liability estimate was \$65.2 million which resulted in an additional charge of \$24.3 million during the fourth quarter of 2008. During the fourth quarter of 2011, additional remediation activities were determined to be required, in consultation with the Company's advisors, to further address the migration of the contaminant plume. As a result, the Company recorded a charge of \$30.3 million during the fourth quarter of 2011, extending the accrued costs through 2016. During the third quarter of 2014, the EPA issued a Record of Decision amendment requiring, among other things, additional source area remediation resulting in the Company recording a charge of \$49.0 million, extending the accrued costs through 2022. The total estimated gross liability was \$67.5 million as of September 30, 2015, and as described below, a portion is reimbursable by the U.S. Government. The current portion of the total estimated liability was approximately \$15.5 million and represents the Company's best estimate, in consultation with its technical advisors, of total remediation costs expected to be paid during the twelve-month period.

Estimates of the Company's environmental liabilities at the Goodyear Site are based on currently available facts, present laws and regulations and current technology available for remediation, and are recorded on an undiscounted basis. These estimates consider the Company's prior experience in the Goodyear Site investigation and remediation, as well as available data from, and in consultation with, the Company's environmental specialists. Estimates at the Goodyear Site are subject to significant uncertainties caused primarily by the dynamic nature of the Goodyear Site conditions, the range of remediation alternatives available, together with the corresponding estimates of cleanup methodology and costs, as well as ongoing, required regulatory approvals, primarily from the EPA. Accordingly, it is likely that upon completing the supplemental remediation investigation and the feasibility study and reaching a final work plan, which is now expected to be completed in or before 2019, an adjustment to the Company's liability estimate may be necessary to account for the agreed upon additional work as further information and circumstances regarding the Goodyear Site characterization develop. While actual remediation cost therefore

may be more than amounts accrued, the Company believes it has established adequate reserves for all probable and reasonably estimable costs.

It is not possible at this point to reasonably estimate the amount of any obligation in excess of the Company's current accruals through the 2022 forecast period because of the aforementioned uncertainties, in particular, the continued significant changes in the Goodyear Site conditions and additional expectations of remediation activities experienced in recent years.

On July 31, 2006, the Company entered into a consent decree with the U.S. Department of Justice on behalf of the Department of Defense and the Department of Energy pursuant to which, among other things, the U.S. Government reimburses the Company for 21% of qualifying costs of investigation and remediation activities at the Goodyear Site. As of September 30, 2015, the Company has recorded a receivable of \$14.0 million for the expected reimbursements from the U.S. Government in respect of the aggregate liability as at that date. The receivable is reduced as reimbursements and other payments from the U.S. Government are received.

#### Roseland Site

The Roseland Site was operated by Resistoflex Corporation ("Resistoflex"), which became an indirect subsidiary of the Company in 1985 when the Company acquired Resistoflex's parent company, UniDynamics Corporation. Resistoflex manufactured specialty lined pipe and fittings at the site from the 1950s until it was closed in the mid-1980s. In 2009, at the request of the New Jersey Department of Environmental Protection ("NJDEP"), the Company performed certain tests of the indoor air quality of approximately 40 homes in a residential area surrounding the Roseland Site to determine if any contaminants (volatile organic compound vapors from groundwater) from the Roseland Site were present in those homes. The test results showed that three homes had volatile organic compound vapors above NJDEP's recommended concentration levels, and the Company installed vapor mitigation equipment in those homes. On April 15, 2011, those three homeowners, and the tenants in one of those homes, filed separate suits against the Company seeking unspecified compensatory and punitive damages for their lost property value and nuisance. In addition, a homeowner in the testing area, whose home tested negative for the presence of contaminants, filed a class action suit against the Company on behalf of himself and 138 other homeowners in the surrounding area, claiming damages in the nature of loss of value on their homes due to their proximity to the Roseland Site. The plaintiffs in these cases amended their complaints to assert claims under New Jersey's Environmental Rights Act for the Company's alleged failure to properly report its waste discharge practices in the late 1960s and early 1970s, and for natural resource damages. In late December 2013, the plaintiffs moved to have a class of 139 homeowners certified, and the motion was granted in early February 2014. At the same time the Court also entered partial summary judgment on liability for the three homes where the Company had installed vapor mitigation equipment. The Company reached an agreement to settle all current claims with the class and individual plaintiffs for a one-time payment of \$6.5 million. This agreement was approved by the Court on July 23, 2014 and the Company completed all obligations required of it to complete the settlement on October 10, 2014. The stipulation of dismissal with prejudice of all claims against the Company was filed on April 6, 2015.

The Company undertook an extensive soil remediation effort at the Roseland Site following its closure, and had been monitoring the Site's condition in the years that followed. In response to changes in remediation standards, the Company has conducted further site characterization and delineation studies. In the three months ended September 30, 2014, the Company, in consultation with its advisors, substantially completed its assessment of soil and groundwater contaminants at the Roseland Site, and developed an enhanced remediation plan for the site, which includes further soil removal, groundwater treatment, and soil vapor extraction, resulting in a charge of \$6.8 million for remediation activities which are expected to be completed by 2017. Estimates of the Company's environmental liabilities at the Roseland Site are based on currently available facts, present laws and regulations and current technology available for remediation, and are recorded on an undiscounted basis. While actual remediation cost may be more or less than amounts accrued, the Company believes it has established adequate reserves for all probable and reasonably estimable costs.

Other Environmental Matters

The Company has been identified as a potentially responsible party (“PRP”) with respect to environmental contamination at the Crab Orchard National Wildlife Refuge Superfund Site (the “Crab Orchard Site”). The Crab Orchard Site is located near Marion, Illinois, and consists of approximately 55,000 acres. Beginning in 1941, the United States used the Crab Orchard Site for the production of ordnance and other related products for use in World War II. In 1947, the Crab Orchard Site was transferred to the United States Fish and Wildlife Service (“FWS”), and about half of the Crab Orchard Site was leased to a variety of industrial tenants whose activities (which continue to this day) included manufacturing ordnance and explosives. A predecessor to the Company formerly leased portions of the Crab Orchard Site, and conducted manufacturing operations at the Crab Orchard Site from 1952 until 1964. General Dynamics Ordnance and Tactical Systems, Inc. (“GD-OTS”) is in the process

of conducting a remedial investigation and feasibility study for the Additional and Uncharacterized Sites Operable Unit (“AUS-OU”) at the Crab Orchard Site, pursuant to an Administrative Order on Consent between GD-OTS and the FWS, the EPA and the Illinois Environmental Protection Agency. The Company is not a party to that agreement, and has not been asked by any agency of the United States Government or the State of Illinois to participate in any investigative or remedial activity relative to the Crab Orchard Site. The Company has been informed that GD-OTS completed a Phase I remedial investigation in 2008, and a Phase II remedial investigation in 2010. Additionally, FWS completed initial human health and baseline ecological risk assessments in 2010, and its revised human health risk assessment and baseline ecological risk assessment were completed in June 2014. In January 2015, GD-OTS submitted a final remedial investigation report, which FWS approved on February 13, 2015. Work on interim deliverables for the feasibility study is reportedly underway, including discussions intended to define preliminary remedial goals. It is unclear when a feasibility study report or final Record of Decision may be issued.

GD-OTS has asked the Company to participate in a voluntary cost allocation/mediation exercise with respect to response costs it has incurred or will incur with respect to the AUS-OU. The Company, along with a number of other PRPs that were contacted, initially declined, citing the absence of certain necessary parties as well as an underdeveloped environmental record. More recently, in light of the ongoing investigative activities, and the apparent willingness of the U.S. government to participate in a mediation proceeding, a number of PRPs (including GD-OTS, the U.S. government, and the Company) have indicated their intention to participate in a non-binding mediation process, and have agreed upon the terms of a mediation process agreement. The Company and other PRPs executed this mediation agreement on March 16, 2015, and the U.S. government, following the resolution of a dispute between the U.S. Army and FWS over the contents of the remedial investigation report, executed the mediation agreement on August 6, 2015. The participants are in the process of exchanging relevant information and selecting a mediator. The Company at present cannot predict when any determination of the allocable share of the various PRPs, including the U.S. Government, is likely to be completed. Although a loss is probable, it is not possible at this time to reasonably estimate the amount of any obligation for remediation of the Crab Orchard Site because the extent of the environmental impact, allocation among PRPs, remediation alternatives, and concurrence of regulatory authorities have not yet advanced to the stage where a reasonable estimate can be made. The Company has notified its insurers of this potential liability and will seek coverage under its insurance policies.

On a related matter, the United States brought suit against GD-OTS and Schlumberger Technology Corporation (“Schlumberger”), seeking to recover response costs that the United States has allegedly incurred in connection with alleged environmental contamination at a portion of the Crab Orchard Site known as “Site 36,” which is within the Site's Miscellaneous Areas Operable Unit. This area, reported to be the wastewater treatment plant formerly serving the Crab Orchard Site, is not a part of the AUS-OU, as discussed above. On June 1, 2012, GD-OTS and Schlumberger filed a third-party complaint against the Company and seven other third-party defendants, seeking to shift a portion of any costs that GD-OTS and Schlumberger are held liable to pay to other entities formerly conducting activities at Site 36. GD-OTS and Schlumberger also counterclaimed against the United States, seeking to compel the United States to bear a share of the response costs the United States allegedly has incurred. The United States, GD-OTS, Schlumberger, the Company, and all remaining third-party defendants resolved their claims against each other and finalized the terms of a consent decree, which was entered by the Court on April 1, 2014. Pursuant to the parties’ agreement, the Company paid \$166,667 to resolve all past and future claims for response costs relating to Site 36. The Company notified its insurers of this liability and has obtained an agreement for coverage for the settlement amount referenced above.

The Company was recently sued by a small group of homeowners in Missoula, Montana, whose homes are near the site of a former lumber mill and wood processing facility (the “White Pine Site”) that operated from approximately 1920 to 1996. The suit alleges that the homeowners’ property was damaged by coming into contact with certain hazardous substances that migrated from the White Pine Site. The White Pine Site was owned and operated by a predecessor to Huttig Building Products, Inc. (“Huttig”), which was a subsidiary of the Company from 1968 until Huttig’s shares were distributed to the Company’s shareholders in 1999. Under the terms of the distribution agreement, Huttig retained the

liability for its prior operations. The Company tendered the defense of this matter to Huttig, and Huttig has agreed to defend and indemnify the Company. In a related matter, Huttig brought suit against certain insurers who Huttig claims are obligated to provide insurance coverage for the environmental remediation costs and other damages caused by the operations at the White Pine Site. The Company was recently brought into that case as a third party defendant by two of the insurers seeking declaratory relief that no coverage obligations are owed to Huttig or the Company with respect to the White Pine Site. As of September 30, 2015, no loss amount has been accrued in connection with either of these matters because a loss is not considered probable, nor can an amount be reasonably estimated, and the Company does not believe that either of these matters is likely to have a material impact on its consolidated results of operations, financial position or the cash flows of the Company.

#### Other Proceedings

The Company regularly reviews the status of lawsuits, claims and proceedings that have been or may be asserted against the Company relating to the conduct of its business, including those pertaining to product liability, patent infringement, commercial, employment, employee benefits, environmental and stockholder matters. The Company records a provision for a liability for such matters when it is considered probable that a liability has been incurred and the amount of the loss can be reasonably estimated. These provisions, if any, are reviewed quarterly and adjusted as additional information becomes available. If either or both of the criteria are not met, the Company assesses whether there is at least a reasonable possibility that a loss, or additional losses, may have been incurred. If there is a reasonable possibility that a loss or additional loss may have been incurred for such matters, the Company discloses the estimate of the amount of loss or range of loss, discloses that the amount is immaterial, or discloses that an estimate of loss cannot be made, as applicable. The Company believes that as of September 30, 2015, there was no reasonable possibility that a material loss, or any additional material losses, may have been incurred for such matters, and that adequate provision has been made in its financial statements for the potential impact of all such matters.

#### Other Commitments

The Company entered into a five year operating lease for an airplane in the first quarter of 2014 which included a maximum residual value guarantee of \$7.8 million by the Company if the fair value of the airplane is less than \$9.5 million at the end of the lease term. In 2014, the Company made a \$9.5 million residual value guarantee payment in connection with the previous airplane lease which ended January 30, 2014. This payment was reported within "Other" in "Total used for operating activities" on the Condensed Consolidated Statements of Cash Flows.

## Note 9 - Pension and Other Postretirement Benefit Plans

The components of net periodic cost are as follows:

| (in millions)                      | Three Months Ended September 30, |          |                               |        | Nine Months Ended September 30, |          |                               |        |
|------------------------------------|----------------------------------|----------|-------------------------------|--------|---------------------------------|----------|-------------------------------|--------|
|                                    | Pension Benefits                 |          | Other Postretirement Benefits |        | Pension Benefits                |          | Other Postretirement Benefits |        |
|                                    | 2015                             | 2014     | 2015                          | 2014   | 2015                            | 2014     | 2015                          | 2014   |
| Service cost                       | \$1.4                            | \$1.3    | \$—                           | \$—    | \$4.0                           | \$3.8    | \$—                           | \$0.1  |
| Interest cost                      | 9.5                              | 10.2     | 0.1                           | 0.1    | 28.6                            | 30.7     | 0.3                           | 0.3    |
| Expected return on plan assets     | (15.7 )                          | (15.7 )  | —                             | —      | (46.9 )                         | (47.1 )  | —                             | —      |
| Amortization of prior service cost | (0.1 )                           | —        | (0.1 )                        | (0.1 ) | (0.2 )                          | 0.1      | (0.2 )                        | (0.2 ) |
| Amortization of net loss (gain)    | 3.1                              | 1.3      | —                             | —      | 9.3                             | 3.8      | (0.2 )                        | (0.1 ) |
| Curtailment gain *                 | (4.4 )                           | —        | —                             | —      | (4.4 )                          | —        | —                             | —      |
| Net periodic cost                  | \$(6.2 )                         | \$(2.9 ) | \$—                           | \$—    | \$(9.6 )                        | \$(8.8 ) | \$(0.1 )                      | \$—    |

\* See additional discussion in Notes 5 and 14.

The Company expects, based on current actuarial calculations, to contribute approximately \$17.0 million to its defined benefit plans and \$1.0 million to its other postretirement benefit plans in 2015, of which \$15.2 million and \$0.2 million have been contributed during the first nine months of 2015, respectively. The Company contributed \$24.5 million to its defined benefit plans and \$1.0 million to its other postretirement benefit plans in 2014. Cash contributions for subsequent years will depend on a number of factors, including the impact of the Pension Protection Act signed into law in 2006, changes in minimum funding requirements, long-term interest rates, the investment performance of plan assets and changes in employee census data affecting the Company's projected benefit obligations.

## Note 10 - Income Taxes

The Company's quarterly provision for income taxes is measured using an annual effective tax rate, adjusted for discrete items within the periods presented.

## Effective Tax Rates

The Company's effective tax rates are as follows:

|                                  | 2015  | 2014  |
|----------------------------------|-------|-------|
| Three months ended September 30, | 32.2% | 27.5% |
| Nine months ended September 30,  | 32.1% | 30.6% |

The Company's effective tax rates for both the three and nine months ended September 30, 2015 are higher than the prior year's comparable periods primarily due to a higher amount of income earned in jurisdictions with higher statutory tax rates, partially offset by a higher U.S. federal tax benefit for domestic manufacturing activities and a lower amount of statutorily non-deductible expenses.

The Company's effective tax rates for both the three and nine months ended September 30, 2015 are lower than the statutory U.S. federal tax rate of 35% primarily due to the favorable impacts of income earned in jurisdictions with tax rates lower than the U.S. statutory rate and the U.S. federal tax benefit for domestic manufacturing activities, partially offset by the unfavorable impacts of U.S. state taxes and certain expenses that are statutorily non-deductible for income tax purposes.

## Unrecognized Tax Benefits

During the three and nine months ended September 30, 2015, the Company's gross unrecognized tax benefits increased by \$1.8 million and \$3.6 million, respectively, primarily as a result of tax positions taken in both the current and prior periods, partially offset by reductions resulting from the expiration of statutes of limitation. During the three and nine months ended September 30, 2015, the total amount of unrecognized tax benefits that, if recognized, would affect the Company's effective tax rate increased by \$2.0 million and \$4.2 million, respectively.

The Company recognizes interest and penalties related to unrecognized tax benefits as a component of its income tax expense. During the three and nine months ended September 30, 2015, the Company recognized \$0.4 million and \$1.0 million, respectively, of interest and penalty expense related to unrecognized tax benefits in its Condensed Consolidated Statement of Operations. At September 30, 2015 and December 31, 2014, the total amount of accrued interest and penalty expense related to unrecognized tax benefits recorded in the Company's Condensed Consolidated Balance Sheets was \$5.7 million and \$4.7 million, respectively.

During the next twelve months, it is reasonably possible that the Company's unrecognized tax benefits may decrease by \$2.7 million due to the expiration of statutes of limitations and settlements with tax authorities. However, if the ultimate resolution of income tax examinations results in amounts that differ from this estimate, the Company will record additional income tax expense or benefit in the period in which such matters are effectively settled.

## Income Tax Examinations

The Company's income tax returns are subject to examination by the U.S. federal, U.S. state and local, and non-U.S. tax authorities.

The Company's federal income tax returns for the years 2010 through 2012 are currently under examination by the U.S. Internal Revenue Service, and its federal income tax returns for 2013 and 2014 remain subject to examination. In addition, acquired subsidiaries' federal income tax returns (2011 through 2013) and federal tax carry forwards (2006 through 2013) remain subject to examination.

With few exceptions, the Company is no longer subject to U.S. state and local or non-U.S. income tax examinations for years before 2009. Currently, the Company and its subsidiaries are under examination in various jurisdictions,

including California (2010 and 2011), Germany (2008 through 2012), Hungary (2011), Mexico (2012), and Spain (2010 and 2011).

## Note 11 - Long-Term Debt and Short-Term Borrowings

The following table summarizes the Company's debt as of September 30, 2015 and December 31, 2014:

| (in millions)                      | September 30,<br>2015 | December 31,<br>2014 |
|------------------------------------|-----------------------|----------------------|
| Long-term debt consists of:        |                       |                      |
| 2.75% notes due 2018               | \$250.0               | \$250.0              |
| 4.45% notes due 2023               | 300.0                 | 300.0                |
| 6.55% notes due 2036               | 199.2                 | 199.3                |
| Total long-term debt               | \$749.2               | \$749.2              |
| Short-term borrowings consists of: |                       |                      |
| Revolving credit facility          | \$—                   | \$100.0              |
| Commercial paper                   | 97.0                  | —                    |
| Other                              | 0.7                   | 0.8                  |
| Total short-term borrowings        | \$97.7                | \$100.8              |

On March 2, 2015, the Company entered into a commercial paper program (the "CP Program") pursuant to which it may issue short-term, unsecured commercial paper notes (the "Notes") pursuant to the exemption from registration contained in Section 4(a)(2) of the Securities Act of 1933, as amended. Amounts available under the CP Program may be borrowed, repaid and re-borrowed from time to time, with the aggregate principal amount of the Notes outstanding under the CP Program at any time not to exceed \$500 million. The Notes will have maturities of up to 397 days from date of issue. The Notes will rank at least pari passu with all of our other unsecured and unsubordinated indebtedness. At September 30, 2015, Notes with a principal amount of \$97.0 million were outstanding. The net proceeds of the issuances of the Notes were used to repay amounts under our revolving credit facility and for general corporate purposes.

On May 27, 2015, the Company entered into an amendment ("Amendment No. 2") to the Company's five-year, \$500 million Second Amended and Restated Credit Agreement. Amendment No. 2, among other things, (i) extends the maturity date under the Second Amended and Restated Credit Agreement to May 27, 2020 and (ii) amends the facility fee and applicable margins on the revolving loans made pursuant to the Second Amended and Restated Credit Agreement. Following the effectiveness of Amendment No. 2, at the Company's current credit rating, the facility fee is reduced by 5 basis points to 0.15% while the applicable margin on revolving loans is increased by 5 basis points to 0.10% for base rate loans and 1.10% for LIBOR loans.

## Note 12 - Derivative Instruments and Hedging Activities

The Company is exposed to certain risks related to its ongoing business operations, including market risks related to fluctuation in currency exchange. The Company uses foreign exchange contracts to manage the risk of certain cross-currency business relationships to minimize the impact of currency exchange fluctuations on the Company's earnings and cash flows. The Company does not hold or issue derivative financial instruments for trading or speculative purposes. As of and for the period ended September 30, 2015, the foreign exchange contracts designated as hedging instruments did not have a material impact on the Company's condensed consolidated statements of operations, balance sheet or cash flows. Foreign exchange contracts not designated as hedging instruments, which primarily pertain to foreign exchange fluctuation risk of intercompany positions, had a notional value of \$42 million and \$216 million as of September 30, 2015 and December 31, 2014, respectively. The settlement of derivative contracts for the three months ended September 30, 2015 and 2014 resulted in net cash inflow (outflow) of \$0.2 million and \$(7.1) million, respectively, and is reported within other in "Total used for operating activities" on the Condensed Consolidated Statements of Cash Flows. As of September 30, 2015 and December 31, 2014, the Company's receivable position for the foreign exchange contracts was \$0.2 million and \$31 thousand, respectively. As of September 30, 2015 and December 31, 2014, the Company's payable position for the foreign exchange contracts was \$0.2 million and \$2.5 million, respectively.



## Note 13 - Fair Value Measurements

Accounting standards define fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value measurements are to be considered from the perspective of a market participant that holds the asset or owes the liability. The standards also establish a fair value hierarchy which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value.

The standards describe three levels of inputs that may be used to measure fair value:

Level 1: Quoted prices in active markets for identical or similar assets and liabilities.

Level 2: Quoted prices for identical or similar assets and liabilities in markets that are not active or observable inputs other than quoted prices in active markets for identical or similar assets and liabilities. Level 2 assets and liabilities include over-the-counter derivatives, principally forward foreign exchange contracts, whose value is determined using pricing models with inputs that are generally based on published foreign exchange rates and exchange traded prices, adjusted for other specific inputs that are primarily observable in the market or can be derived principally from or corroborated by observable market data.

Level 3: Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

The following table summarizes assets and liabilities measured at fair value on a recurring basis at the dates indicated:

|                                                | September 30, 2015                                                  |                                              |                                       |                     | December 31, 2014                                                   |                                              |                                       |                     |
|------------------------------------------------|---------------------------------------------------------------------|----------------------------------------------|---------------------------------------|---------------------|---------------------------------------------------------------------|----------------------------------------------|---------------------------------------|---------------------|
|                                                | Quoted<br>Prices in<br>Active<br>Markets for<br>Identical<br>Assets | Significant<br>Other<br>Observable<br>Inputs | Significant<br>Unobservable<br>Inputs | Total Fair<br>Value | Quoted<br>Prices in<br>Active<br>Markets for<br>Identical<br>Assets | Significant<br>Other<br>Observable<br>Inputs | Significant<br>Unobservable<br>Inputs | Total Fair<br>Value |
| (in millions)                                  | Level 1                                                             | Level 2                                      | Level 3                               |                     | Level 1                                                             | Level 2                                      | Level 3                               |                     |
| Assets:                                        |                                                                     |                                              |                                       |                     |                                                                     |                                              |                                       |                     |
| Derivatives -<br>foreign exchange<br>contracts | \$—                                                                 | \$0.2                                        | \$—                                   | \$0.2               | \$—                                                                 | \$—                                          | \$—                                   | \$—                 |
| Liabilities:                                   |                                                                     |                                              |                                       |                     |                                                                     |                                              |                                       |                     |
| Derivatives -<br>foreign exchange<br>contracts | \$—                                                                 | \$0.2                                        | \$—                                   | \$0.2               | \$—                                                                 | \$2.5                                        | \$—                                   | \$2.5               |

Valuation Technique - The Company's derivative assets and liabilities include foreign exchange contract derivatives that are measured at fair value using internal models based on observable market inputs such as forward rates and interest rates. Based on these inputs, the derivatives are classified within Level 2 of the valuation hierarchy.

The carrying value of the Company's financial assets and liabilities, including cash and cash equivalents, accounts receivable, accounts payable and short-term loans payable approximate fair value, without being discounted, due to the short periods during which these amounts are outstanding. Long-term debt rates currently available to the Company for debt with similar terms and remaining maturities are used to estimate the fair value for debt issues that are not quoted on an exchange. The estimated fair value of long-term debt is measured using Level 2 inputs and was \$811.7 million and \$815.2 million at September 30, 2015 and December 31, 2014, respectively.

## Note 14 - Restructuring

## 2015 Repositioning Actions

The Company initiated incremental restructuring activities and recorded pre-tax restructuring charges of \$8.0 million in 2015 which includes \$6.9 million of severance costs at selected facilities and \$1.1 million of non-cash restructuring costs related to an asset write-down. The Company expects these actions to result in workforce reductions of approximately 125 employees, or about 1%, of the Company's global workforce.

The following table summarizes the restructuring charges by cost type and business segment:

| (in millions)                 | Balance at<br>December 31,<br>2014 | Expense | Utilization | Balance at<br>September<br>30, 2015 |
|-------------------------------|------------------------------------|---------|-------------|-------------------------------------|
| Fluid Handling                |                                    |         |             |                                     |
| Severance                     | \$—                                | \$6.3   | \$(1.5 )    | \$4.8                               |
| Other                         | —                                  | —       | —           | —                                   |
| Total Fluid Handling          | \$—                                | \$6.3   | \$(1.5 )    | \$4.8                               |
| Aerospace & Electronics       |                                    |         |             |                                     |
| Severance                     | \$—                                | \$0.6   | \$(0.3 )    | \$0.3                               |
| Other                         | —                                  | —       | —           | —                                   |
| Total Aerospace & Electronics | \$—                                | \$0.6   | \$(0.3 )    | \$0.3                               |
| Total Restructuring           | \$—                                | \$6.9   | \$(1.8 )    | \$5.1                               |

The Company does not expect any further significant costs associated with these actions.

## 2014 Repositioning Actions

The Company recorded pre-tax restructuring charges of \$18.9 million in 2014, which included \$18.7 million of severance and other cash-related restructuring costs and \$0.2 million of non-cash restructuring costs related to asset write-downs. The \$18.7 million of severance and other cash-related restructuring costs included \$4.6 million related to the consolidation of a facility in the United Kingdom in the Fluid Handling segment, \$7.8 million primarily related to the consolidation of a facility in Europe in the Fluid Handling segment and \$6.3 million associated with certain facility consolidation activities in the Aerospace & Electronics segment. The Company expects these repositioning actions to result in workforce reductions of approximately 320 employees, or about 3% of the Company's global workforce.

During the nine months ended September 30, 2015, the Company recorded pre-tax restructuring charges of \$0.4 million which included \$0.6 million related to severance costs and \$0.2 million of a net restructuring gain driven by the sale of assets related to a consolidated facility.

The following table summarizes the accrual balances related to these cash-related restructuring charges:

| (in millions)                 | Balance at<br>December 31,<br>2014 | Expense | Utilization | Balance at<br>September<br>30, 2015 |
|-------------------------------|------------------------------------|---------|-------------|-------------------------------------|
| Fluid Handling                |                                    |         |             |                                     |
| Severance                     | \$10.7                             | \$—     | \$(8.9 )    | \$1.8                               |
| Other                         | —                                  | —       | —           | —                                   |
| Total Fluid Handling          | \$10.7                             | \$—     | \$(8.9 )    | \$1.8                               |
| Aerospace & Electronics       |                                    |         |             |                                     |
| Severance                     | \$1.9                              | \$0.1   | \$(1.8 )    | \$0.2                               |
| Other                         | 0.5                                | 0.5     | —           | 1.0                                 |
| Total Aerospace & Electronics | \$2.4                              | \$0.6   | \$(1.8 )    | \$1.2                               |
| Total Restructuring           | \$13.1                             | \$0.6   | \$(10.7 )   | \$3.0                               |

Related to the 2014 repositioning actions, in 2014, the Company recorded \$2.6 million and \$1.2 million for additional costs incurred as a direct result of the facility consolidations within the Fluid Handling segment and Aerospace & Electronics segments, respectively. During the nine months ended September 30, 2015, the Company recorded \$2.8 million and \$0.4 million within the Fluid Handling segment and Aerospace & Electronics segments, respectively. The Company does not expect any further significant costs associated with these actions.

#### Acquisition-Related Restructuring

In 2014, the Company recorded pre-tax restructuring charges of \$10.3 million, which included \$10.2 million of severance and other cash-related restructuring costs and \$0.1 million of non-cash restructuring costs related to asset write-downs related to the December 2013 acquisition of MEI in the Company's Payment & Merchandising Technologies segment. The Company expects these 2014 actions to result in workforce reductions of approximately 240 employees, or less than 2% of the Company's global workforce.

During the nine months ended September 30, 2015, the Company recorded pre-tax restructuring charges of \$0.3 million which included \$4.7 million of severance and other cash-related costs and a non-cash pension curtailment gain of \$4.4 million. See additional discussion in Notes 5 and 9.

The following table summarizes the accrual balances related to these cash-related restructuring charges:

| (in millions)                        | Balance at<br>December 31,<br>2014 | Expense | Utilization | Balance at<br>September<br>30, 2015 |
|--------------------------------------|------------------------------------|---------|-------------|-------------------------------------|
| Payment & Merchandising Technologies |                                    |         |             |                                     |
| Severance                            | \$7.0                              | \$4.5   | \$(3.3 )    | \$8.2                               |
| Other                                | —                                  | 0.2     | (0.2 )      | —                                   |
| Total Restructuring                  | \$7.0                              | \$4.7   | \$(3.5 )    | \$8.2                               |

The Company does not expect any further significant costs associated with these actions.

## Part I – Financial Information

### Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations

This Quarterly Report on Form 10-Q contains information about Crane Co., some of which includes “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are statements other than historical information or statements about our current condition. You can identify forward-looking statements by the use of terms such as “believes,” “contemplates,” “expects,” “may,” “could,” “should,” “would,” “anticipates,” other similar phrases, or the negatives of these terms.

Reference herein to “Crane”, “we”, “us”, and, “our” refer to Crane Co. and its subsidiaries unless the context specifically states or implies otherwise. References to “core business” or “core sales” in this report include sales from acquired businesses starting from and after the first anniversary of the acquisition, but exclude currency effects. Amounts in the following discussion are presented in millions, except employee, share and per share data, or unless otherwise stated.

We have based the forward-looking statements relating to our operations on our current expectations, estimates and projections about us and the markets we serve. We caution you that these statements are not guarantees of future performance and involve risks and uncertainties. In addition, we have based many of these forward-looking statements on assumptions about future events that may prove to be inaccurate. There are a number of other factors that could cause actual results or outcomes to differ materially from those addressed in the forward-looking statements. The factors that we currently believe to be material are detailed in Part II, Item 1A of this Quarterly Report on Form 10-Q and in our Annual Report on Form 10-K for the fiscal year ended December 31, 2014 filed with the Securities and Exchange Commission and are incorporated by reference herein.

#### Overall

Our sales depend heavily on industries that are cyclical in nature, or are subject to market conditions which may cause customer demand for our products to be volatile. These industries are subject to fluctuations in domestic and international economic conditions as well as currency movements, inflationary pressures, commodity costs and other factors.

As we exited 2014, we were cautious about the impact of economic uncertainty along with the substantial decline in oil prices; consequently, we expected lower customer capital spending in our Fluid Handling end markets. In order to better align our cost structure with expected demand, and reflecting our continued focus on productivity, we undertook certain repositioning actions at the end of 2014 in our Fluid Handling segment (and, to a lesser extent, in our Aerospace & Electronics segment). The costs associated with these repositioning actions were \$22.7 million in 2014 and are expected to be \$4 million to \$6 million in 2015. Savings associated with these repositioning actions are estimated to be \$10 million in 2015 and to increase to \$19 million on an annual basis in 2016.

During 2015, in response to additional challenges in our Fluid Handling markets, we initiated incremental restructuring activities and recorded pre-tax restructuring and related charges of \$8.0 million; we expect these actions to result in annual savings of approximately \$10 million by the end of 2016. In 2015, we now expect a total Company year-over-year sales decline of approximately 6.5%, driven by a 4% to 6% adverse impact from foreign exchange, a 0.5% adverse impact from divestitures, and an organic sales decline of approximately 1%. We expect difficult end markets in Fluid Handling to persist into 2016, although we believe that our cost structure is now properly aligned with our current market outlook.

In our Payment & Merchandising Technologies segment, our planned synergies in connection with the acquisition of MEI remain on track. We recorded \$20.1 million of integration and restructuring costs in 2014, and we expect to incur approximately \$8 million of integration and restructuring costs in 2015. We realized approximately \$10 million of acquisition-related synergies in 2014, and we expect incremental synergies in 2015 of at least \$9 million with a \$33 million annualized run rate by the end of 2016.

#### Fluid Handling

In 2015, in our Fluid Handling segment, we expect a sales decline driven primarily by unfavorable foreign currency translation, a decline in core sales and, to a lesser extent, the impact of a small divestiture. The expected core sales decline is primarily driven by continued weakness across the power, oil & gas, chemical and general industrial end markets for our process valve business. With respect to our commercial valve businesses, we expect an increase in sales in Canada and the Middle East, partially offset by lower sales in the United Kingdom. With respect to our Pumps

business, we expect a slight improvement in the municipal markets in the United States. We expect a decline in operating profit, driven by the impact of lower sales and unfavorable foreign exchange, pricing and product mix as well as higher restructuring costs, partially offset by productivity and savings from our repositioning initiatives.

Payment & Merchandising Technologies

In 2015, we anticipate Payment & Merchandising Technologies sales to decrease driven by unfavorable foreign currency translation and the impact of the conclusion of a transition services agreement related to a divested product line, partially offset by an increase in core sales. We expect core sales to increase from higher volume in both the Crane Payment Innovations and Merchandising Systems businesses. We expect an increase in operating profit primarily as a result of the impact of higher core sales, integration synergies and lower integration related costs, partially offset by the impact of unfavorable foreign exchange.

Aerospace & Electronics

In 2015, we expect commercial market conditions in the aerospace industry to remain generally positive for both new equipment and aftermarket products. We expect defense markets to remain relatively stable but we expect our military sales to increase as a result of initial shipments related to a large multi-year contract. Considering these factors, along with a slight adverse foreign exchange impact, we expect total segment sales and operating profit to be generally flat compared to 2014.

Engineered Materials

In 2015, we expect the Engineered Materials segment sales to be relatively flat compared to 2014. We expect operating profit to increase driven primarily by productivity initiatives and lower material costs.

## Results from Operations – Three Month Periods Ended September 30,

All comparisons below refer to the third quarter 2015 versus the third quarter 2014, unless otherwise specified.

| (dollars in millions)                                    | Third Quarter |         | Change   |         |    |
|----------------------------------------------------------|---------------|---------|----------|---------|----|
|                                                          | 2015          | 2014    | \$       | %       |    |
| Net sales                                                | \$669.9       | \$727.4 | \$(57.5) | (7.9)   | )% |
| Environmental provision                                  | —             | 55.8    | NM       | NM      |    |
| Restructuring and related charges                        | 2.0           | 3.5     | (1.5)    | (42.9)  | )% |
| Acquisition integration related charges                  | 2.2           | 1.0     | 1.2      | 120.0   | %  |
| Operating profit                                         | 93.2          | 47.7    | 45.5     | 95.4    | %  |
| Operating margin                                         | 13.9          | % 6.6   | %        |         |    |
| Other income (expense):                                  |               |         |          |         |    |
| Interest income                                          | 0.5           | 0.4     | 0.1      | 25.0    | %  |
| Interest expense                                         | (9.1)         | (9.6)   | 0.5      | (5.2)   | )% |
| Miscellaneous - net                                      | (0.3)         | 0.3     | (0.6)    | (200.0) | )% |
|                                                          | (8.9)         | (8.8)   | (0.1)    | 1.1     | %  |
| Income before income taxes                               | 84.3          | 38.9    | 45.4     | 116.7   | %  |
| Provision for income taxes                               | 27.1          | 10.7    | 16.4     | 153.3   | %  |
| Net income before allocation to noncontrolling interests | 57.2          | 28.2    | 29.0     | 102.8   | %  |
| Less: Noncontrolling interest in subsidiaries' earnings  | 0.3           | 0.1     | 0.2      | 200.0   | %  |
| Net income attributable to common shareholders           | \$56.9        | \$28.1  | \$28.8   | 102.5   | %  |

Third quarter 2015 sales decreased \$57.5 million, or 7.9%, compared to the third quarter of 2014. The decline in sales was driven by unfavorable foreign currency translation of \$36.1 million, or 5.0%, a core sales decline of \$19.1 million, or 2.6%, and a divestiture impact of \$2.3 million, or 0.3%. Net sales related to operations outside the United States were 39.3% and 41.4% of total net sales for the quarters ended September 30, 2015 and 2014, respectively.

Operating profit was \$93.2 million in the third quarter of 2015 compared to \$47.7 million in the same period of 2014. The increase in operating profit reflected the absence of an environmental charge in 2014, along with increases in profit in our Aerospace & Electronics, Engineered Materials and Payment & Merchandising Technologies segments, partially offset by a decrease in our Fluid Handling segment. Operating profit in the third quarter of 2015 included restructuring and related charges of \$2.0 million associated with repositioning actions, as well as integration costs of \$2.2 million related to the acquisition of MEI. Operating profit in the third quarter of 2014 included an environmental charge of \$55.8 million which included a \$49.0 million charge related to an increase in the Company's liability for its Goodyear, AZ Superfund Site and a \$6.8 million charge for expected remediation costs associated with a former facility in Roseland, NJ. Third quarter results also included restructuring and related charges of \$3.5 million associated with repositioning actions and integration costs of \$1.0 million related to the acquisition of MEI. Operating profit margins were 13.9% in the third quarter of 2015, compared to 6.6% in the comparable period in 2014.

Our effective tax rate is affected by a number of items, both recurring and discrete, including the amount of income we earn in different jurisdictions and their respective statutory tax rates, acquisitions and dispositions, changes in the valuation of our deferred tax assets and liabilities, changes in tax laws, regulations and accounting principles, the continued availability of statutory tax credits and deductions, the continued reinvestment of our overseas earnings, and examinations initiated by tax authorities around the world.

Our effective tax rate of 32.2% for the three months ended September 30, 2015 is higher than the prior year's comparable period primarily due to a higher amount of income earned in jurisdictions with higher statutory tax rates, partially offset by a higher U.S. federal tax benefit for domestic manufacturing activities and a lower amount of statutorily non-deductible expenses.



|                                                                                      | Three Months Ended<br>September 30, |          |
|--------------------------------------------------------------------------------------|-------------------------------------|----------|
|                                                                                      | 2015                                | 2014     |
| Net income before allocation to noncontrolling interests                             | \$57.2                              | \$28.2   |
| Other comprehensive (loss) income, net of tax                                        |                                     |          |
| Currency translation adjustment                                                      | (26.7)                              | (70.2)   |
| Changes in pension and postretirement plan assets and benefit obligation, net of tax | 2.1                                 | 0.9      |
| Other comprehensive loss                                                             | (24.6)                              | (69.3)   |
| Comprehensive income before allocation to noncontrolling interests                   | 32.6                                | (41.1)   |
| Less: Noncontrolling interests in comprehensive (loss) income                        | —                                   | —        |
| Comprehensive income (loss) attributable to common shareholders                      | \$32.6                              | \$(41.1) |

Comprehensive income (loss) attributable to common shareholders was \$32.6 million for the three months ended September 30, 2015 compared to a loss of \$41.1 million in the same period of 2014. The change was primarily due to a \$29.0 million increase in net income before allocation to noncontrolling interests and \$43.5 million less of unrealized loss on foreign currency translation adjustments resulting from a more modest weakening of the euro, British pound and Japanese yen against the U.S. dollar in the third quarter of 2015 compared to the third quarter of 2014.

## Segment Results of Operations Three Month Periods Ended September 30,

The following information should be read in conjunction with our condensed consolidated financial statements and related notes.

## Fluid Handling

| (dollars in millions)               | Third Quarter |         | Change   |        |    |
|-------------------------------------|---------------|---------|----------|--------|----|
|                                     | 2015          | 2014    |          |        |    |
| Sales                               | \$264.7       | \$314.5 | \$(49.8) | (15.8) | )% |
| Operating profit                    | \$29.4        | \$48.1  | \$(18.7) | (38.9) | )% |
| Restructuring and related charges * | \$1.8         | \$1.1   | \$0.7    | 63.6   | %  |
| Operating margin                    | 11.1          | % 15.3  | %        |        |    |

\* The restructuring and related charges are included in operating profit and operating margin.

Third quarter 2015 sales decreased by \$49.8 million from \$314.5 million in third quarter 2014 to \$264.7 million, reflecting a core sales decrease of \$25.8 million, or 8.2%, and unfavorable foreign currency translation of \$24.0 million, or 7.6%. The core sales decline was driven primarily by lower sales in our process valve business, with broad based weakness across most geographies and end markets. Operating profit in the third quarter of 2015 decreased \$18.7 million, or 38.9%, primarily reflecting a \$14.8 million impact from the lower sales, unfavorable foreign exchange, and to a lesser extent, competitive pricing and unfavorable product mix.

The Fluid Handling segment backlog was \$279 million at September 30, 2015, compared with \$311 million at December 31, 2014 and \$350 million at September 30, 2014.

## Payment &amp; Merchandising Technologies

| (dollars in millions)                                       | Third Quarter |         | Change   |       |    |
|-------------------------------------------------------------|---------------|---------|----------|-------|----|
|                                                             | 2015          | 2014    |          |       |    |
| Sales                                                       | \$170.6       | \$181.1 | \$(10.5) | (5.8) | )% |
| Operating profit                                            | \$25.2        | \$25.1  | \$0.1    | 0.4   | %  |
| Acquisition, integration and restructuring related charges* | \$2.2         | \$1.9   | \$0.3    | 15.8  | %  |
| Operating margin                                            | 14.8          | % 13.9  | %        |       |    |

\* The acquisition, integration and restructuring related charges are included in operating profit and operating margin.

Third quarter 2015 sales decreased \$10.5 million, or 5.8%, reflecting unfavorable foreign currency translation of \$11.5 million, or 6.3%, and the impact of the completion of a transition services agreement related to a divested product line of \$2.3 million, or 1.3%, partially offset by a core sales increase of \$3.3 million, or 1.8%. The increase in core sales reflected higher sales in our Crane Payment Innovations business, partially offset by lower sales in our Merchandising Systems business. The sales increase in our Crane Payment Innovations business reflected higher sales in retail, gaming and transportation end markets, partially offset by lower sales in vending and financial services end markets. The sales decrease in our Merchandising Systems business primarily reflected lower sales to certain large bottler customers and full line operators. Operating profit of \$25.2 million increased slightly in the third quarter of 2015 compared to the third quarter of 2014. The operating profit increase was primarily driven by a \$4.2 million impact from higher core sales, acquisition synergies and productivity gains, substantially offset by unfavorable foreign currency translation and product mix.

The Payment & Merchandising Technologies segment backlog was \$56 million at September 30, 2015 compared with \$68 million at December 31, 2014 and \$59 million at September 30, 2014.



## Aerospace &amp; Electronics

| (dollars in millions)              | Third Quarter |         | Change  |        |    |
|------------------------------------|---------------|---------|---------|--------|----|
|                                    | 2015          | 2014    |         |        |    |
| Sales                              | \$171.7       | \$167.2 | \$4.5   | 2.7    | %  |
| Operating profit                   | \$36.5        | \$29.9  | \$6.6   | 22.1   | %  |
| Restructuring and related charges* | \$0.2         | \$2.2   | \$(2.0) | (90.9) | )% |
| Operating margin                   | 21.3          | % 17.9  |         |        | %  |

\* The restructuring and related charges are included in operating profit and operating margin.

The third quarter 2015 sales increase of \$4.5 million, or 2.7%, reflected an increase in both original equipment manufacturer ("OEM") and aftermarket sales. OEM sales increased 2.9%, driven primarily by higher shipments to commercial customers. Aftermarket sales increased 1.9%, driven by sales to both commercial and military markets. During the third quarter of 2015, sales to OEMs and sales to aftermarket customers were 73% and 27%, respectively, of total sales, compared to 72% and 28%, respectively, in the same period last year. Operating profit increased \$6.6 million, or 22.1%, in the third quarter of 2015 when compared to the same period in the prior year, driven primarily by higher volumes, a decrease in restructuring and related charges, a more favorable product mix and lower costs. The Aerospace & Electronics segment backlog was \$460 million at September 30, 2015, compared with \$422 million at December 31, 2014 and \$405 million at September 30, 2014.

## Engineered Materials

| (dollars in millions) | Third Quarter |        | Change  |       |    |
|-----------------------|---------------|--------|---------|-------|----|
|                       | 2015          | 2014   |         |       |    |
| Sales                 | \$62.9        | \$64.7 | \$(1.8) | (2.8) | )% |
| Operating profit      | \$12.5        | \$9.0  | \$3.5   | 38.9  | %  |
| Operating margin      | 19.9          | % 14.0 |         |       | %  |

Third quarter 2015 sales of \$62.9 million decreased \$1.8 million, or 2.8%, reflecting \$3.0 million of lower sales to our recreational vehicle ("RV") customers, partially offset by higher sales to our transportation related customers, and to a lesser extent, our building product customers. Operating profit in the third quarter of 2015 increased \$3.5 million, or 38.9%, primarily as a result of strong productivity and lower material costs, partially offset by the lower sales.

The Engineered Materials segment backlog was \$14 million at September 30, 2015, compared with \$17 million at December 31, 2014 and \$14 million at September 30, 2014.

## Results from Operations – Nine Month Periods Ended September 30

All comparisons below refer to the first nine months of 2015 versus the first nine months of 2014, unless otherwise specified

| (dollars in millions)                                    | Year-to-Date |           | Change |         |    |
|----------------------------------------------------------|--------------|-----------|--------|---------|----|
|                                                          | 2015         | 2014      | \$     | %       |    |
| Net sales                                                | \$2,060.0    | \$2,194.3 | (134.3 | ) (6.1  | )% |
| Environmental provision                                  | —            | 55.8      | (55.8  | ) NM    |    |
| Restructuring and related charges                        | 11.9         | 17.3      | (5.4   | ) (31.2 | )% |
| Acquisition integration related charges                  | 5.6          | 7.7       | (2.1   | ) (27.3 | )% |
| Operating profit                                         | 269.4        | 226.7     | 42.7   | 18.8    | %  |
| Operating margin                                         | 13.1         | % 10.3    | %      |         |    |
| Other income (expense):                                  |              |           |        |         |    |
| Interest income                                          | 1.4          | 1.1       | 0.3    | 27.3    | %  |
| Interest expense                                         | (28.5        | ) (29.1   | ) 0.6  | (2.1    | )% |
| Miscellaneous - net                                      | (0.2         | ) (1.4    | ) 1.2  | (85.7   | )% |
|                                                          | (27.3        | ) (29.4   | ) 2.1  | (7.1    | )% |
| Income before income taxes                               | 242.1        | 197.3     | 44.8   | 22.7    | %  |
| Provision for income taxes                               | 77.7         | 60.3      | 17.4   | 28.9    | %  |
| Net income before allocation to noncontrolling interests | 164.4        | 137.0     | 27.4   | 20.0    | %  |
| Less: Noncontrolling interest in subsidiaries' earnings  | 0.7          | 0.5       | 0.2    | 40.0    | %  |
| Net income attributable to common shareholders           | 163.7        | 136.5     | 27.2   | 19.9    | %  |

Year to date 2015 sales decreased \$134.3 million, or 6.1%, over the same period in 2014. The decline in sales was driven by unfavorable foreign currency translation of \$109.5 million, or 5.0%, a decrease in core sales of \$13.1 million, or 0.6% and the divestiture impact of Crane Water and the completion of a previously disclosed transition services agreement of \$11.7 million, or 0.5%. Net sales related to operations outside the United States for the nine month periods ended September 30, 2015 and 2014 were 38.9% and 41.7% of total net sales, respectively.

Operating profit was \$269.4 million in the first nine months of 2015, compared to \$226.7 million in the comparable period of 2014. The increase in operating profit reflected the absence of an environmental charge in 2014 and increases in our Payment & Merchandising Technologies and Engineered Materials segments, partially offset by decreases in our Fluid Handling and Aerospace & Electronics segments. Operating profit in the first nine months of 2015 included restructuring and related charges of \$11.9 million associated with repositioning actions, as well as integration costs of \$5.6 million related to the acquisition of MEI. Operating profit in the first nine months of 2014 included an environmental charge of \$55.8 million which included a \$49.0 million charge related to an increase in the Company's liability for its Goodyear, AZ Superfund Site and a \$6.8 million charge for expected remediation costs associated with a former facility in Roseland, NJ; restructuring and related charges of \$17.3 million associated with repositioning actions designed to improve profitability in 2015 and 2016; integration costs of \$7.7 million related to the acquisition of MEI; and a \$6.5 million charge related to the settlement of previously disclosed environmental lawsuits by certain homeowners in Roseland, New Jersey.

Our effective tax rate is affected by a number of items, both recurring and discrete, including the amount of income we earn in different jurisdictions and their respective statutory tax rates, acquisitions and dispositions, changes in the valuation of our deferred tax assets and liabilities, changes in tax laws, regulations and accounting principles, the continued availability of statutory tax credits and deductions, the continued reinvestment of our overseas earnings, and examinations initiated by tax authorities around the world.

Our effective tax rate of 32.1% for the nine months ended September 30, 2015 is higher than the prior year's comparable period primarily due to a higher amount of income earned in jurisdictions with higher statutory tax rates,

partially offset by a higher U.S. federal tax benefit for domestic manufacturing activities and a lower amount of statutorily non-deductible expenses.

|                                                                                      | Nine Months Ended<br>September 30, |         |
|--------------------------------------------------------------------------------------|------------------------------------|---------|
|                                                                                      | 2015                               | 2014    |
| Net income before allocation to noncontrolling interests                             | \$164.4                            | \$137.0 |
| Other comprehensive (loss) income, net of tax                                        |                                    |         |
| Currency translation adjustment                                                      | (70.9)                             | (60.8)  |
| Changes in pension and postretirement plan assets and benefit obligation, net of tax | 6.0                                | 3.2     |
| Other comprehensive loss                                                             | (64.9)                             | (57.6)  |
| Comprehensive income before allocation to noncontrolling interests                   | 99.5                               | 79.4    |
| Less: Noncontrolling interests in comprehensive (loss) income                        | 0.3                                | 0.4     |
| Comprehensive income attributable to common shareholders                             | \$99.2                             | \$78.9  |

Comprehensive income attributable to common shareholders was \$99.2 million for the nine months ended September 30, 2015 compared to \$78.9 million in the same period of 2014. The change was primarily driven by a \$27.4 million increase in net income before allocation to noncontrolling interests, partially offset by a \$10.1 million increase in unrealized loss on foreign currency translation adjustments resulting, primarily from further weakening of the Canadian dollar against the U.S. dollar for the nine months ended September 30, 2015 compared to the nine months ended September 30, 2014.

## Segment Results of Operations Nine Month Periods Ended September 30

The following information should be read in conjunction with our condensed consolidated financial statements and related notes.

## Fluid Handling

|                                    | Year-To-Date |         | Change    |        |    |
|------------------------------------|--------------|---------|-----------|--------|----|
| (dollars in millions)              | 2015         | 2014    |           |        |    |
| Sales                              | \$832.2      | \$949.8 | \$(117.6) | (12.4) | )% |
| Operating profit                   | \$96.2       | \$144.8 | \$(48.6)  | (33.6) | )% |
| Restructuring and related charges* | \$8.7        | \$4.9   | \$3.8     | 77.6   | %  |
| Operating margin                   | 11.6         | % 15.2  | %         |        |    |

\* Restructuring and related charges are included in operating profit and operating margin.

Year to date 2015 sales decreased \$117.6 million, or 12.4%, including unfavorable foreign currency translation of \$71.3 million, or 7.5%, a core sales decrease of \$41.0 million, or 4.3%, and the impact of the divestiture of Crane Water of \$5.3 million, or 0.6%. The core sales decline was driven primarily by lower sales in our process valve business, with broad based weakness across most geographies and end markets. Operating profit in the first nine months of 2015 decreased \$48.6 million, or 33.6%, primarily reflecting unfavorable foreign exchange, a \$26.2 million impact from the lower sales, competitive pricing, unfavorable product mix and a \$3.8 million increase in restructuring and related charges.

## Payment &amp; Merchandising Technologies

|                                                             | Year-To-Date |         | Change   |        |    |
|-------------------------------------------------------------|--------------|---------|----------|--------|----|
| (dollars in millions)                                       | 2015         | 2014    |          |        |    |
| Sales                                                       | \$529.0      | \$534.8 | \$(5.8)  | (1.1)  | )% |
| Operating profit                                            | \$72.5       | \$51.2  | \$21.3   | 41.6   | %  |
| Acquisition, integration and restructuring related charges* | \$3.6        | \$17.0  | \$(13.4) | (78.8) | )% |
| Operating margin                                            | 13.7         | % 9.6   | %        |        |    |

\* The acquisition, integration and restructuring related charges are included in operating profit and operating margin.

Year to date 2015 sales decreased \$5.8 million, or 1.1%, reflecting unfavorable foreign currency translation of \$35.8 million, or 6.7% and the impact of the completion of a previously disclosed transition services agreement related to a divested product line of \$6.3 million, or 1.2%, partially offset by a core sales increase of \$36.3 million, or 6.8%. The increase in core sales reflected higher sales in our Crane Payment Innovations business and, to a lesser extent, our Merchandising Systems business. The sales increase in our Crane Payment Innovations business reflected higher sales in gaming, retail and transportation end markets, partially offset by lower sales in vending and financial services vertical markets. Sales in our Merchandising Systems business remained relatively flat primarily reflecting higher sales to certain large bottler customers and full line operators in the first half of 2015, partially offset by lower sales in the third quarter of 2015. Operating profit of \$72.5 million increased \$21.3 million in the first nine months of 2015 compared to the comparable period in 2014. The operating profit increase was primarily driven by a \$25.2 million impact from the higher sales, a \$13.4 million decrease in acquisition, integration and restructuring related charges as well as acquisition synergies and productivity initiatives, partially offset by unfavorable product mix and foreign exchange.



## Aerospace &amp; Electronics

| (dollars in millions)              | Year-To-Date |         | Change   |        |    |
|------------------------------------|--------------|---------|----------|--------|----|
|                                    | 2015         | 2014    |          |        |    |
| Sales                              | \$500.4      | \$513.7 | \$(13.3) | (2.6)  | )% |
| Operating profit                   | \$98.2       | \$98.3  | \$(0.1)  | (0.1)  | )% |
| Restructuring and related charges* | 1.9          | 6.7     | \$(4.8)  | (71.6) | )% |
| Operating margin                   | 19.6         | % 19.1  |          |        | %  |

\* Restructuring and related charges are included in operating profit and operating margin.

The year to date 2015 sales decrease of \$13.3 million, or 2.6%, reflected a decline in both OEM and aftermarket sales. OEM sales decreased 2.7%, driven primarily by lower military shipments. Aftermarket sales decreased 2.2%, driven by the timing of military spares shipments and lower retrofit activity. Sales to OEMs and sales to aftermarket customers were 73% and 27% of total sales in both 2015 and 2014. Operating profit decreased \$0.1 million, or 0.1%, in the first nine months of 2015 when compared to the same period in the prior year, driven primarily by a \$5.3 million impact from lower volumes, substantially offset by a \$4.8 million decrease in restructuring and related charges and lower costs.

## Engineered Materials

| (dollars in millions) | Year-To-Date |         | Change |      |   |
|-----------------------|--------------|---------|--------|------|---|
|                       | 2015         | 2014    |        |      |   |
| Sales                 | \$198.4      | \$196.1 | \$2.3  | 1.2  | % |
| Operating profit      | \$39.0       | \$29.6  | \$9.4  | 31.8 | % |
| Operating margin      | 19.6         | % 15.1  |        |      | % |

Year to date 2015 sales of \$198.4 million increased \$2.3 million, or 1.2%, reflecting \$1.1 million of higher sales to our RV customers as well as higher sales to our international and building products customers, partially offset by lower sales to our transportation related customers. Operating profit increased \$9.4 million, or 31.8%, primarily as a result of strong productivity, leverage on the higher sales and lower material costs.

## Liquidity and Capital Resources

Our operating philosophy is to deploy cash provided from operating activities, when appropriate, to provide value to shareholders by reinvesting in existing businesses, by making acquisitions that will complement our portfolio of businesses and by paying dividends and/or repurchasing shares.

On March 2, 2015, the Company entered into a commercial paper program (the "CP Program") pursuant to which it may issue short-term, unsecured commercial paper notes (the "Notes") pursuant to the exemption from registration contained in Section 4(a)(2) of the Securities Act of 1933, as amended. Amounts available under the CP Program may be borrowed, repaid and re-borrowed from time to time, with the aggregate principal amount of the Notes outstanding under the CP Program at any time not to exceed \$500 million. The Notes will have maturities of up to 397 days from date of issue. The Notes will rank at least pari passu with all of our other unsecured and unsubordinated indebtedness. At September 30, 2015, Notes with a principal amount of \$97 million were outstanding. The net proceeds of the issuances of the Notes were used to repay amounts under our revolving credit facility and for general corporate purposes. Our revolving credit facility serves as a liquidity backstop for its borrowings under the CP Program. On May 27, 2015, we entered into an amendment ("Amendment No. 2") to our five-year, \$500 million Second Amended and Restated Credit Agreement. Amendment No. 2, among other things, (i) extends the maturity date under the Second Amended and Restated Credit Agreement to May 27, 2020 and (ii) amends the facility fee and applicable margins on the revolving loans made pursuant to the Second Amended and Restated Credit Agreement. Following the effectiveness of Amendment No. 2, at our current credit rating, the facility fee is reduced by 5 basis points to 0.15% while the applicable margin on revolving loans is increased by 5 basis points to 0.10% for base rate loans and 1.10% for LIBOR loans.

Our current cash balance of \$335 million, together with cash we expect to generate from future operations and the \$403 million available under our CP Program is expected to be sufficient to finance our short- and long-term capital requirements, as well as to fund payments associated with our asbestos and environmental liabilities, restructuring and acquisition integration activities and expected pension contributions. In addition, we believe our credit ratings afford us adequate access to public and private markets for debt. We have borrowings totaling \$97 million outstanding under our CP Program. There are no other significant debt maturities coming due until 2018.

We have an estimated liability of \$564 million for pending and reasonably anticipated asbestos claims through 2021, and while it is probable that this amount will change and we may incur additional liabilities for asbestos claims after 2021, which additional liabilities may be material, we cannot reasonably estimate the amount of such additional liabilities at this time. Similarly, we have an estimated liability of \$68 million related to environmental remediation costs projected through 2022 related to our Goodyear Site and a \$2 million liability related to environmental remediation costs at our Roseland Site.

As of September 30, 2015, our non-U.S. subsidiaries held approximately \$325 million of cash, which would be subject to additional tax upon repatriation to the United States. Our intent is to indefinitely reinvest the earnings of our non-U.S. operations, and current plans do not anticipate that we will need funds generated from our non-U.S. operations to fund our U.S. operations. In the event we were to repatriate the cash balances of our non-U.S. subsidiaries, we would provide for and pay additional U.S. and non-U.S. taxes in connection with such repatriation.

## Operating Activities

Cash provided by operating activities was \$115.7 million in the first nine months of 2015, compared to \$113.4 million during the same period last year. The slight improvement resulted primarily from lower defined benefit plan and postretirement contributions and lower net asbestos-related payments, partially offset by higher environmental payments. Net asbestos-related payments in the first nine months of 2015 and 2014 were \$36.2 million and \$46.2 million, respectively. We expect to make payments related to asbestos settlement and defense costs, net of related insurance recoveries, of approximately \$54 million, environmental payments of approximately \$18 million and contributions to our defined benefit plans of approximately \$17 million.

## Investing Activities

Cash flows relating to investing activities consist primarily of cash provided by divestitures of businesses or assets and cash used for acquisitions and capital expenditures. Cash used for investing activities was \$26.4 million in the first nine months of 2015, compared to cash used for investing activities of \$19.0 million in the comparable period of 2014. The increase in cash used for investing activities was primarily due to the absence of proceeds from a purchase

price adjustment related to the acquisition of MEI, lower proceeds from the disposition of capital assets and the divestiture of a small business, partially offset by lower capital expenditures. Capital expenditures are made primarily for increasing capacity, replacing equipment, supporting new product development and improving information systems. We expect our capital expenditures to approximate \$45 million in 2015, reflecting anticipated increases in new product development initiatives, primarily in our Aerospace & Electronics and Fluid Handling segments.

#### Financing Activities

Financing cash flows consist primarily of payments of dividends to shareholders, share repurchases, repayments of indebtedness and proceeds from the issuance of common stock. Cash used for financing activities was \$78.3 million during the first nine months of 2015 compared to cash used for financing activities of \$49.1 million during the first nine months of 2014. The higher levels of cash used for financial activities was primarily due to cash used for open market share repurchases (we repurchased 398,095 shares of our common stock at a cost of \$25 million in the first nine months of 2015), partially offset by higher repayments of credit facility.

#### Recent Accounting Pronouncements

Information regarding new accounting pronouncements is included in Note 1 to the Condensed Consolidated Financial Statements.

#### Item 3. Quantitative and Qualitative Disclosures About Market Risk

There have been no material changes in the information called for by this item since the disclosure in our Annual Report on Form 10-K for the year ended December 31, 2014.

#### Item 4. Controls and Procedures

**Disclosure Controls and Procedures.** The Company's Chief Executive Officer and Chief Financial Officer have evaluated the effectiveness of the design and operation of the Company's disclosure controls and procedures as of the end of the period covered by this quarterly report. The Company's disclosure controls and procedures are designed to ensure that information required to be disclosed by the Company in the reports that are filed or submitted under the Securities Exchange Act of 1934 is recorded, processed, summarized, and reported within the time periods specified in the Securities and Exchange Commission's rules and forms and that the information is accumulated and communicated to the Company's Chief Executive Officer and Principal Financial Officer to allow timely decisions regarding required disclosure. Based on this evaluation, the Company's Chief Executive Officer and Chief Financial Officer have concluded that these controls are effective as of the end of the period covered by this quarterly report.

**Changes in Internal Control over Financial Reporting.** During the fiscal quarter ended September 30, 2015, there have been no changes in the Company's internal control over financial reporting, identified in connection with our evaluation thereof, that have materially affected, or are reasonably likely to materially affect, its internal control over financial reporting.

Item 6. Exhibits

|                 |                                                                                  |
|-----------------|----------------------------------------------------------------------------------|
| Exhibit 31.1    | Certification of Chief Executive Officer pursuant to Rule 13a-14(a) or 15d-14(a) |
| Exhibit 31.2    | Certification of Chief Financial Officer pursuant to Rule 13a-14(a) or 15d-14(a) |
| Exhibit 32.1    | Certification of Chief Executive Officer pursuant to Rule 13a-14(b) or 15d-14(b) |
| Exhibit 32.2    | Certification of Chief Financial Officer pursuant to Rule 13a-14(b) or 15d-14(b) |
| Exhibit 101.INS | XBRL Instance Document                                                           |
| Exhibit 101.SCH | XBRL Taxonomy Extension Schema Document                                          |
| Exhibit 101.CAL | XBRL Taxonomy Calculation Linkbase Document                                      |
| Exhibit 101.DEF | XBRL Taxonomy Extension Definition Linkbase Document                             |
| Exhibit 101.LAB | XBRL Taxonomy Label Linkbase Document                                            |
| Exhibit 101.PRE | XBRL Taxonomy Presentation Linkbase Document                                     |

Notes to Exhibits List:

Attached as Exhibit 101 to this Quarterly Report on Form 10-Q are the following documents formatted in XBRL (Extensible Business Reporting Language): (i) the Condensed Consolidated Statements of Operations for the three and nine months ended September 30, 2015 and 2014, respectively; (ii) the Condensed Consolidated Balance Sheets at September 30, 2015 and December 31, 2014; and (iii) the Condensed Consolidated Statements of Cash Flows for the nine months ended September 30, 2015 and 2014, respectively. Users of this data are advised that, pursuant to Rule 406T of Regulation S-T, this interactive data file is deemed not filed or part of a registration statement or prospectus for purposes of Sections 11 or 12 of the Securities Act of 1933, as amended, is not deemed to be filed for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, and otherwise is not subject to liability under these sections.

Part II : Other Information

Item 1. Legal Proceedings

Discussion of legal matters is incorporated by reference from Part 1, Item 1, Note 8, "Commitments and Contingencies", of this Quarterly Report on Form 10-Q, and should be considered an integral part of Part II, Item 1, "Legal Proceedings".

Item 1A. Risk Factors

Information regarding risk factors appears in in Item 1A of Crane Co.'s Annual Report on Form 10-K for the year ended December 31, 2014. There has been no significant change to the risk factors disclosed in the Company's Annual Report on Form 10-K for the year ended December 31, 2014.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

(a) Not applicable

(b) Not applicable

(c) Share Repurchases

We did not make any open-market share repurchases of our common stock during the quarter ended June 30, 2015. We routinely receive shares of our common stock as payment for stock option exercises and the withholding taxes due on stock option exercises and the vesting of restricted stock awards from stock-based compensation program participants.

Item 4. Mine Safety Disclosures

Not applicable

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

CRANE CO.  
REGISTRANT

Date  
November 5, 2015

By /s/ Max H. Mitchell  
Max H. Mitchell  
President and Chief Executive Officer

Date  
November 5, 2015

By /s/ Richard A. Maue  
Richard A. Maue  
Vice President, Finance and  
Chief Financial Officer

## Exhibit Index

| Exhibit No.     | Description                                                                      |
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