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WALT DISNEY CO/ Form 10-Q May 05, 2009

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF

THE SECURITIES EXCHANGE ACT OF 1934

For the Quarterly Period Ended March 28, 2009	Commission File Number 1-11605
Incorporated in Delaware	I.R.S. Employer Identification
500 South Buena Vista Stre	No. 95-4545390 et, Burbank, California 91521
(818) 5	560-1000
	equired to be filed by Section 13 or 15(d) of the Securities Exchange Act the registrant was required to file such reports), and (2) has been subject
Yes <u>X</u> No	
Indicate by check mark whether the registrant has submitted electronical File required to be submitted and posted pursuant to Rule 405 of Regulation that registrant was required to submit and post such files).	ally and posted on its corporate Web site, if any, every Interactive Data ation S-T during the preceding 12 months (or for such shorter period that
Yes No	
Indicate by check mark whether the registrant is a large accelerated file company. See the definitions of large accelerated filer, accelerated (Check one).	r, an accelerated filer, a non-accelerated filer, or a smaller reporting filer , and smaller reporting company in Rule 12b-2 of the Exchange Act
Large accelerated filer X	Accelerated filer
Non-accelerated filer (do not check if smaller reporting company) Indicate by check mark whether the registrant is a shell company (as de	Smaller reporting company fined in Rule 12b-2 of the Act).

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Yes No \underline{X}

There were 1,856,751,570 shares of common stock outstanding as of May 1, 2009.

PART I. FINANCIAL INFORMATION

Item 1: Financial Statements

THE WALT DISNEY COMPANY

CONDENSED CONSOLIDATED STATEMENTS OF INCOME

(unaudited; in millions, except per share data)

	Quart	er Ended	Six Months Ended			
	March 28, 2009	March 29, 2008	March 28, 2009	March 29, 2008		
Revenues	\$ 8,087	\$ 8,710	\$ 17,686	\$ 19,162		
Costs and expenses	(6,800)	(6,812)	(15,182)	(15,231)		
Restructuring and impairment charges	(305)		(305)			
Other income			114			
Net interest expense	(128)	(147)	(267)	(270)		
Equity in the income of investees	147	144	294	267		
Income before income taxes and minority interests	1,001	1,895	2,340	3,928		
Income taxes	(348)	(712)	(836)	(1,471)		
Minority interests	(40)	(50)	(46)	(74)		
Net income	\$ 613	\$ 1,133	\$ 1,458	\$ 2,383		
Earnings per share:						
Diluted	\$ 0.33	\$ 0.58	\$ 0.78	\$ 1.21		
Basic	\$ 0.33	\$ 0.60	\$ 0.79	\$ 1.26		
Weighted average number of common and common equivalent shares outstanding: Diluted	1,868	1,960	1,870	1,974		
Basic	1,855	1,883	1,854	1,893		

See Notes to Condensed Consolidated Financial Statements

CONDENSED CONSOLIDATED BALANCE SHEETS

(unaudited; in millions, except per share data)

	March 28, 2009	September 27, 2008		
ASSETS				
Current assets				
Cash and cash equivalents	\$ 3,369	\$ 3,001		
Receivables	4,939	5,373		
Inventories	1,233	1,124		
Television costs	743	541		
Deferred income taxes	1,024	1,024		
Other current assets	669	603		
Total current assets	11,977	11,666		
Film and television costs	5,631	5,394		
Investments	1,564	1,563		
Parks, resorts and other property, at cost				
Attractions, buildings and equipment	31,403	31,493		
Accumulated depreciation	(16,608)	(16,310)		
	14,795	15,183		
Projects in progress	1,260	1,169		
Land	1,155	1,180		
Laid	1,100	1,100		
	17,210	17,532		
Intangible assets, net	2,284	2,428		
Goodwill	22,368	22,151		
Other assets	1,998	1,763		
	\$ 63,032	\$ 62,497		
LIABILITIES AND SHAREHOLDERS EQUITY				
Current liabilities				
Accounts payable and other accrued liabilities	\$ 5,213	\$ 5,980		
Current portion of borrowings	2,187	3,529		
Unearned royalties and other advances	2,786	2,082		
Total current liabilities	10,186	11,591		
Borrowings	12,541	11,110		
Deferred income taxes	2,360	2,350		
Other long-term liabilities	3,646	3,779		
Minority interests	1,027	1,344		
Commitments and contingencies	1,027	1,544		
Shareholders equity				
Preferred stock, \$.01 par value				
Authorized 100 million shares, Issued none				
Common stock, \$.01 par value				
Authorized 3.6 billion shares, Issued 2.6 billion shares	26,693	26,546		
Retained earnings	29,191	28,413		
Accumulated other comprehensive income (loss)	47	(81)		
recommended outer comprehensive income (1000)	7/	(81)		

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	55,931	54,878
Treasury stock, at cost, 780.3 million shares at March 28, 2009 and 777.1 million shares at September 27, 2008	(22,659)	(22,555)
	33,272	32,323
	\$ 63,032	\$ 62,497

See Notes to Condensed Consolidated Financial Statements

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(unaudited; in millions)

	Six Mor	Six Months Ended		
	March 28, 2009	March 29, 2008		
OPERATING ACTIVITIES				
Net income	\$ 1,458	\$ 2,38	83	
Depreciation and amortization	802	77	76	
Gain on sale of equity investment	(114)			
Deferred income taxes	(49)	ϵ	60	
Equity in the income of investees	(294)	(26	57)	
Cash distributions received from equity investees	258	25	57	
Minority interests	46	7	74	
Net change in film and television costs	(537)	5	56	
Equity-based compensation	225	20	01	
Impairment charges	203			
Other	2	11	14	
Changes in operating assets and liabilities:				
Receivables	454	(48	31)	
Inventories	(74)	(12		
Other assets	(32)		(6)	
Accounts payable and other accrued liabilities	(256)		97	
Income taxes	(25)	(17		
Cash provided by operations	2,067	3,26	55	
INVESTING ACTIVITIES Investments in parks, resorts and other property Proceeds from sale of equity investment	(749) 185	(59	·	
Acquisitions	(487)	(16	53)	
Other	(3)	(4	48)	
Cash used in investing activities	(1,054)	(80)7)	
FINANCING ACTIVITIES				
Commercial paper repayments, net	(919)	(61	16)	
Borrowings	1,739	88		
Reduction of borrowings	(726)	(15		
Dividends	(648)	(66		
Repurchases of common stock	(104)	(1,96		
Exercise of stock options and other	13		48	
Cash used in financing activities	(645)	(2,26	58)	
Increase in cash and cash equivalents	368	10	90	
Increase in cash and cash equivalents Cash and cash equivalents, beginning of period	3,001	3,67		
Cash and cash equivalents, end of period	\$ 3,369	\$ 3,86	60	

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(unaudited; tabular dollars in millions, except for per share data)

1. Principles of Consolidation

These Condensed Consolidated Financial Statements have been prepared in accordance with accounting principles generally accepted in the United States of America (GAAP) for interim financial information and the instructions to Rule 10-01 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by GAAP for complete financial statements. In the opinion of management, we believe that we have included all normal recurring adjustments necessary for a fair statement of the results for the interim period. Operating results for the quarter and six months ended March 28, 2009 are not necessarily indicative of the results that may be expected for the year ending October 3, 2009. Certain reclassifications have been made in the prior year financial statements to conform to the current year presentation.

These financial statements should be read in conjunction with the Company s 2008 Annual Report on Form 10-K as amended on Form 8-K dated February 3, 2009.

In December 1999, DVD Financing, Inc. (DFI), a subsidiary of Disney Vacation Development, Inc. and an indirect subsidiary of the Company, completed a receivables sale transaction that established a facility that permitted DFI to sell receivables arising from the sale of vacation club memberships on a periodic basis. In connection with this facility, DFI prepares separate financial statements, although its separate assets and liabilities are also consolidated in these financial statements. DFI's ability to sell new receivables under this facility ended on December 4, 2008. (See Note 12 for further discussion of this facility in the Company s disclosures related to FSP FAS 140-4 and FIN 46(R)-8)

The terms Company, we, us, and our are used in this report to refer collectively to the parent company and the subsidiaries through which our various businesses are actually conducted.

2. Segment Information

The operating segments reported below are the segments of the Company for which separate financial information is available and for which segment results are evaluated regularly by the Chief Executive Officer in deciding how to allocate resources and in assessing performance. The Company reports the performance of its operating segments including equity in the income of investees, which consists primarily of cable businesses included in the Media Networks segment.

The Company has combined the operations and management of Disney Interactive Studios and the Walt Disney Internet Group into a new business unit, the Disney Interactive Media Group which creates and delivers Disney-branded entertainment and lifestyle content across interactive media platforms. The primary operating businesses of the Disney Interactive Media Group are Disney Interactive Studios, which produces video games for global distribution, and Disney Online, which produces web sites and online virtual worlds in the United States and internationally. The Disney Interactive Media Group also manages the Company s Disney-branded mobile phone initiatives and provides technical infrastructure services to the Company s non Disney-branded websites, such as ABC.com and ESPN.com, and to its Disney-branded e-commerce websites, principally Disneyshopping.com and Walt Disney Parks and Resorts Online. The Disney Interactive Media Group is reimbursed for the cost of providing these technical infrastructure services, and since these other websites are managed within the Company s other segments, the financial results of these websites are reported within the Company s other segments.

Beginning with the first quarter fiscal 2009 financial statements, the Company began reporting the Disney Interactive Media Group along with certain new business initiatives as Interactive Media for segment reporting purposes. Previously, Disney Interactive Studios and the Walt Disney Internet Group were reported in the Consumer Products and Media Networks segments, respectively, while the new

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(unaudited; tabular dollars in millions, except for per share data)

business initiatives were reported in corporate and unallocated shared expenses. The new presentation aligns with how management reports and measures segment performance for internal management purposes.

	Quarter Ended				Six Months Ended			
			arch 28, 2009	March 29, 2008				
Revenues ⁽¹⁾ :								2000
Media Networks	\$	3,620	\$	3,550	\$	7,523	\$	7,659
Parks and Resorts		2,407		2,725		5,072		5,497
Studio Entertainment		1,435		1,822		3,380		4,463
Consumer Products		496		457		1,269		1,111
Interactive Media		129		156		442		432
	\$	8,087	\$	8,710	\$	17,686	\$	19,162
						·		
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Segment operating income (loss) (1):								
Media Networks	\$	1,306	\$	1,356	\$	1,961	\$	2,285
Parks and Resorts		171		339		553		844
Studio Entertainment		13		377		200		891
Consumer Products		97		127		362		414
Interactive Media		(61)		(60)		(106)		(47)
	\$	1,526	\$	2,139	\$	2,970	\$	4,387

Quarter Ended

⁽¹⁾ Studio Entertainment segment revenues and operating income include an allocation of Consumer Products and Interactive Media revenues, which is meant to reflect royalties on sales of merchandise based on certain Studio film properties. The increases/(decreases) related to these allocations on segment revenues and operating income as reported in the above table are as follows: