

FMC CORP  
Form 11-K  
June 23, 2004  
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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D. C. 20549

FORM 11-K

x ANNUAL REPORT PURSUANT TO SECTION 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934  
For the fiscal year ended December 31, 2003

OR

.. TRANSITION REPORT PURSUANT TO SECTION 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934 (NO FEE REQUIRED)

For the transition period from \_\_\_\_\_ to \_\_\_\_\_.  
Commission file number 1-2376.

A. FMC CORPORATION SAVINGS AND INVESTMENT PLAN

B. FMC CORPORATION  
1735 Market Street, Philadelphia, PA 19103

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**FMC CORPORATION**  
**SAVINGS AND INVESTMENT PLAN**

Financial Statements and Supplemental Schedule

December 31, 2003 and 2002

(With Report of Independent Registered Public Accounting Firm Thereon)

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**FMC CORPORATION**  
**SAVINGS AND INVESTMENT PLAN**

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**Report of Independent Registered Public Accounting Firm**

The Employee Welfare Benefits Plan

Committee of FMC Corporation:

We have audited the accompanying statements of net assets available for benefits of the FMC Corporation Savings and Investment Plan (the Plan) as of December 31, 2003 and 2002, and the related statements of changes in net assets available for benefits for the years then ended. These financial statements are the responsibility of the Plan's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the net assets available for benefits of the Plan as of December 31, 2003 and 2002, and the changes in net assets available for benefits for the years then ended in conformity with U.S. generally accepted accounting principles.

Our audits were performed for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplemental Schedule of Assets (Held at End of Year) is presented for the purpose of additional analysis and is not a required part of the basic financial statements but is supplementary information required by the Department of Labor's *Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974*. This supplemental schedule is the responsibility of the Plan's management and has been subjected to the auditing procedures applied in the audits of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

/s/ KPMG LLP

June 18, 2004

Philadelphia, PA

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**FMC CORPORATION**  
**SAVINGS AND INVESTMENT PLAN**

Statements of Net Assets Available for Benefits

December 31, 2003 and 2002

(In thousands)

	<u>2003</u>	<u>2002</u>
Assets:		
Investments	\$ 368,690	326,293
Receivables:		
Participants' loans	7,314	8,089
Net assets available for benefits	<u>\$ 376,004</u>	<u>334,382</u>

See accompanying notes to the financial statements.

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**FMC CORPORATION**  
**SAVINGS AND INVESTMENT PLAN**

Statements of Changes in Net Assets Available for Benefits

Years ended December 31, 2003 and 2002

(In thousands)

	<u>2003</u>	<u>2002</u>
<b>Additions:</b>		
Interest and dividend income	\$ 7,448	7,359
Net appreciation in fair value of investments (note 3)	48,376	
<b>Contributions:</b>		
Participant	15,041	15,650
Employer	5,917	6,137
<b>Total additions</b>	<u>76,782</u>	<u>29,146</u>
<b>Deductions:</b>		
Net depreciation in fair value of investments (note 3)		9,706
Benefits paid to participants (note 1)	34,823	59,391
Administrative expenses	337	387
<b>Total deductions</b>	<u>35,160</u>	<u>69,484</u>
<b>Net increase (decrease)</b>	41,622	(40,338)
Net assets available for benefits, beginning of year	334,382	374,720
<b>Net assets available for benefits, end of year</b>	<u>\$ 376,004</u>	<u>334,382</u>

See accompanying notes to the financial statements.

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**FMC CORPORATION**  
**SAVINGS AND INVESTMENT PLAN**

Notes to Financial Statements

December 31, 2003 and 2002

**(1) Description of the Plan**

The following description of the FMC Corporation (the Company) Savings and Investment Plan (the Plan) provides only general information. Participants should refer to the Plan document for a more complete description of the Plan's provisions.

**(a) General**

The Plan is a qualified defined contribution plan under Section 401(k) of the *Internal Revenue Code*, which covers substantially all full-time employees of the Company (other than employees who generally reside or work outside of the United States). Such employees are eligible to participate in the Plan immediately upon commencement of their employment with the Company. The Plan is subject to the provisions of the Employee Retirement Income Security Act (ERISA). The Plan is administered by the Employee Welfare Benefits Plan Committee of FMC Corporation.

**(b) Contributions**

Participants may elect to defer not less than 2% and no more than 20% of their annual compensation, and contribute it to the Plan's trust on a pretax basis up to the Internal Revenue Service maximum for 2003 of \$12,000. Participants may also elect to make after-tax contributions, either as an alternative to pretax contributions, or in addition to the maximum pretax contributions of \$12,000 (but not more than 20% of their total compensation in the aggregate). For eligible employees participating in the Plan, except for those employees covered by certain collective bargaining agreements, the Company makes matching contributions ranging from 40% to 100% of the portion of those contributions not in excess of 5% of the employee's compensation (Basic Contribution), regardless of the \$12,000 limit on pretax contributions.

**(c) Trust**

The Company and Fidelity Management Trust Company (the Trustee) established a trust (the Trust) for investment purposes as part of the Plan. The Trustee is also the Plan's recordkeeper.

**(d) Investment Options**

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Upon enrollment in the Plan, a participant may direct his or her contributions in 1% increments to each investment option selected. Investment options include the following:

1. **FMC Stock Fund** Funds are invested in common stock of FMC Corporation.
2. **Clipper Fund** Funds are invested in common stocks, which are considered undervalued by the fund manager, and in long-term bonds.
3. **Fidelity Blue Chip Growth Fund** Funds are invested primarily in common stocks of well-known and established companies.
4. **Fidelity Capital and Income Fund** Funds are invested in equity and debt securities, including defaulted securities, with emphasis on lower-quality debt securities.
5. **Fidelity Diversified International Fund** Funds are invested primarily in stocks of companies located outside the U.S.



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**FMC CORPORATION**

**SAVINGS AND INVESTMENT PLAN**

Notes to Financial Statements (continued)

December 31, 2003 and 2002

6. **Fidelity Freedom Funds** A series of asset allocation funds: Freedom 2000 Fund, Freedom 2010 Fund, Freedom 2020 Fund, Freedom 2030 Fund, and Freedom 2040 Fund. The five target date funds are designed for investors who want a simple approach to investing for retirement by investing in a collection of other Fidelity mutual funds by targeting their retirement dates.
7. **Freedom Income Fund** - Designed for those already in retirement, emphasizes bond and money market mutual funds.
8. **Fidelity Low-Priced Stock Fund** Funds are heavily invested in undervalued stocks which can lead to investment in small and medium-sized companies.
9. **Fidelity Magellan Fund** Funds are primarily invested in common stocks of growth or value companies or both.
10. **Fidelity Puritan Fund** Funds are invested in securities, including lower-quality debt securities, U.S. and foreign securities, including those in emerging markets.
11. **Fidelity Retirement Government Money Market Portfolio** Funds are invested in short-term obligations of the U.S. government or its agencies.
12. **U.S. Equity Index Pool Fund** Funds are invested primarily in common stocks of the 500 companies that comprise the S&P 500.
13. **Fidelity Managed Income Portfolio II Class 2** Funds are invested in investment contracts offered by insurance companies and other approved financial institutions. The selection of these contracts and administration of this fund is directed by the fund's investment manager. For the Plan years ending December 31, 2003 and December 31, 2002, the effective annual yield for the fund was approximately 4.42% and 5.15%, respectively.
14. **Morgan Stanley Institutional Fund Trust Mid Cap Growth** Funds are invested primarily in common stocks of small to mid-sized companies that are growing rapidly and are expected to perform well.
15. **Mutual Qualified Fund** Funds are invested primarily in common and preferred stocks, debt securities, and convertible securities that are considered undervalued by the fund manager.

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16. **PIMCO Emerging Companies Fund Inst.** Funds are invested primarily in common stocks of companies with market capitalizations of less than \$100 million with the potential for growth.
17. **PIMCO Total Return Fund** Funds are invested primarily in U.S. government, corporate, mortgage, and foreign bonds.
18. **Royce Special Equity** - Funds will invest at least 80% in common stocks of companies with market capitalizations less than \$1 billion, attempting to find inexpensive companies with high returns on assets and low leverage. The fund invests in companies whose price is significantly lower than the fund managers' assessment of their economic value.
19. **Sequoia Fund** Fund investments are concentrated in a relatively small number of mostly U.S.-headquartered companies with long-term growth potential.

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**FMC CORPORATION**

**SAVINGS AND INVESTMENT PLAN**

Notes to Financial Statements (continued)

December 31, 2003 and 2002

On December 31, 2001, the FMC Technologies Common Stock Fund was created as a result of the distribution of FMC Technologies, Inc. stock by the Company. In July 2002, FMC Corporation announced that the FMC Technologies Common Stock fund would be eliminated as an investment option in the Plan, effective July 1, 2003. The FMC Technologies Common Stock fund was previously closed to new investments as of December 31, 2001, the date on which it was created. Plan participants with balances in the FMC Technologies Common Stock fund had until June 30, 2003, to choose an alternative investment option within the plan from which to transfer the remaining balance in their FMC Technologies Common Stock fund. The transfers out of the FMC Technologies Common Stock fund were completed prior to the June 30, 2003 cut-off.

***(e) Vesting***

Participants are vested immediately in their contributions plus actual earnings thereon. Vesting in the Company's contributions and related earnings is applied using a graded scale which is based on years of service. A participant is 100% vested after five years of service.

***(f) Payment of Benefits***

Upon termination of service due to retirement, death, disability or attainment of age 59-1/2, etc., any participant or if applicable, their beneficiary, may elect to immediately receive a lump sum distribution equal to the vested interest of his or her account. Participants or beneficiaries whose accounts are valued at not less than \$5,000 may, upon termination, elect to defer their lump-sum distribution or receive installments (annually, quarterly, or monthly) over a period of 20 years or less or over the life expectancy of the participant.

The amount of benefits paid out from the plan during 2003 was substantially less than the benefits paid out during 2002. This was a result of having fewer participants leaving the plan in 2003 compared to the prior year. In addition, a significant portion of the benefits paid during 2002 were related to participants who retired or otherwise terminated service as a result of the spin off of FMC Technologies, Inc. in 2001.

***(g) Participant Withdrawals and Loans***

The Plan allows participants to make hardship cash withdrawals (subject to income taxation and Internal Revenue Service penalties) from some or all of their vested account balances. Eligible participants may also receive money from the Plan in the form of loans. The minimum that may be borrowed is \$1,000, and the maximum that may be borrowed is the lesser of \$50,000, as adjusted, or 50% of the participant's vested account balance. Loans must be repaid over 60 months with interest at the announced Fidelity Managed Income Portfolio II Class 2 Fund rate or some other reasonable rate as determined by the Company.

*(h) Forfeited Accounts*

At December 31, 2003 and 2002, forfeited nonvested accounts totaled approximately \$127,259 and \$105,000, respectively. These accounts will be used to pay for future plan expenses and may be used to reduce future employer contributions. Also, in 2003 and 2002, approximately \$196,597 and \$227,000, respectively, in plan expenses were paid from forfeited nonvested accounts.

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**FMC CORPORATION**

**SAVINGS AND INVESTMENT PLAN**

Notes to Financial Statements (continued)

December 31, 2003 and 2002

**(2) Summary of Significant Accounting Policies**

The following are the significant accounting policies followed by the Plan:

**(a) *Basis of Accounting***

The Plan's financial statements have been prepared using the accrual basis of accounting.

**(b) *Valuation of Investments and Income Recognition***

Quoted or estimated market prices and Net Asset Value (NAV) for mutual fund and stock (FMC Corporation and FMC Technologies, Inc.) funds are used to value investments except for certain benefit-responsive investment contracts with banks and insurance companies which guarantee repayment of principal with interest at a fixed or fixed minimum rate for a specified period of time. These contracts are valued at contract value, which approximates market value. Participants' loans are valued at their outstanding balances, which approximates fair value. Security transactions are recorded in the financial statements on a trade-date basis. Dividends are recorded as of the ex-dividend date. Interest is recorded as earned on the accrual basis.

**(c) *Use of Estimates***

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and changes therein, and disclosure of contingent assets and liabilities. Actual results could differ from these estimates.

**(d) *Payment of Benefits***

Benefit payments are recorded when paid.

*(e) Expenses*

The compensation and expenses of the Trustee are paid by the Company. All other expenses of the Plan may be paid by the Trustee out of the assets of the Plan and constitute a charge upon the respective investment funds or upon the individual participants' accounts as provided in the Plan.

**(3) Investments**

The following represents investments that are 5% or more of the Plan's total net assets available for benefits as of:

	<b>December 31</b>	
	<b>2003</b>	<b>2002</b>
	<b>(In thousands)</b>	
FMC Stock Fund	\$ 96,684	68,407
FMC Technologies Common Stock Fund <sup>(1)</sup>		53,275
Fidelity Managed Income Portfolio II Class 2	106,223	98,930
Fidelity Blue Chip Growth Fund	21,182	
Sequoia Fund	27,525	19,766
Clipper Fund	29,144	20,417

<sup>(1)</sup> The FMC Technologies Common Stock Fund was established as of December 31, 2001, and eliminated as an investment option effective July 1, 2003.

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**FMC CORPORATION**  
**SAVINGS AND INVESTMENT PLAN**

Notes to Financial Statements (continued)

December 31, 2003 and 2002

During 2003 and 2002, the Plan's investments (including gains and losses on investments bought and sold, as well as held during the year) appreciated (depreciated) as follows:

	Year ended December 31	
	2003	2002
	(In thousands)	
FMC Stock Fund	\$ 22,382	(9,359)
FMC Technologies Common Stock Fund	490	16,300
Clipper Fund	3,952	(2,099)
Fidelity Blue Chip Growth Fund	4,023	(5,642)
Fidelity Capital and Income Fund	269	(19)
Fidelity Diversified International Fund	1,905	(487)
Fidelity Freedom 2000 Fund	25	(14)
Fidelity Freedom 2010 Fund	179	(86)
Fidelity Freedom 2020 Fund	168	(75)
Fidelity Freedom 2030 Fund	111	(74)
Fidelity Freedom 2040 Fund	21	(12)
Fidelity Freedom Income Fund	26	(8)
Fidelity Low-Priced Stock Fund	3,728	(783)
Fidelity Magellan Fund	1,505	(1,995)
Fidelity Puritan Fund	700	(394)
U.S. Equity Index Pool Fund	1,971	(2,194)
Morgan Stanley Institutional Fund Trust Mid Cap Growth	865	(902)
Mutual Qualified Fund	2,271	(1,348)
PIMCO Total Return Fund	(44)	28
Sequoia Fund	3,829	(543)
	<u>\$ 48,376</u>	<u>(9,706)</u>

**(4) Nonparticipant Directed Investments**

Information about the net assets and the significant components of the changes in net assets relating to the nonparticipant-directed investments (in FMC common stock) is as follows:

	<b>December 31</b>	
	<b>2003</b>	<b>2002</b>
	<b>(In thousands)</b>	
Net assets:		
FMC common stock	\$ 51,610	38,377



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**FMC CORPORATION**  
**SAVINGS AND INVESTMENT PLAN**

Notes to Financial Statements (continued)

December 31, 2003 and 2002

	Year ended December 31, 2003
	(In thousands)
Changes in net assets:	
Contributions	\$ 5,917
Net appreciation	10,580
Benefits paid to participants	(3,264)
	\$ 13,233

**(5) Related-Party Transactions**

Certain Plan investments are managed by Fidelity Management Trust Company. Fidelity Management Trust Company is the Trustee as defined by the Plan and, therefore, these transactions qualify as party-in-interest transactions. Fees paid by the Plan for the investment management and certain administrative services amounted to \$337,000 for the year ended December 31, 2003.

**(6) Tax Status**

The Plan received a favorable determination letter from the Internal Revenue Service on May 22, 2000 indicating that it is qualified under Section 401(a) of the *Internal Revenue Code* and therefore, that the Plan and related Trust are exempt from tax under Section 501(a) of the *Internal Revenue Code*. The Plan was amended and restated effective September 28, 2001 to reflect Plan changes and changes in the *Internal Revenue Code* and further amended on August 12, 2002 and December 30, 2002. Although the Plan has been amended since receiving the determination letter, the Plan administrator and the Plan's tax counsel believe that the Plan is designed and is currently being operated in compliance with the applicable requirements of the *Internal Revenue Code*.

**(7) Plan Termination**

Although it has not expressed any intent to do so, the Company has the right under the Plan to discontinue its contributions at any time and to terminate the Plan subject to the provisions of the Plan and ERISA. In the event of plan termination, participants will become 100% vested in their account balances.

**(8) Risks and Uncertainties**

The Plan invests in various investment securities. Investment securities are exposed to various risks such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the statements of net assets available for benefits.

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**FMC CORPORATION**  
**SAVINGS AND INVESTMENT PLAN**

Schedule H, Line 4i Schedule of Assets (Held at End of Year)

December 31, 2003

(In thousands)

Identity of issue, borrower, lessor, or similar party	Description of investment including maturity date, rate of interest, collateral, par, or maturity value	Current value
FMC Stock Fund*	FMC Corporation Stock	
	Participant directed portion of FMC Stock Fund, approximately 1,321,000 shares	\$ 45,074
	Nonparticipant directed portion of FMC Stock Fund, approximately 1,511,804 shares	51,610
	(The cost basis for both the participant and nonparticipant directed portions of the FMC Corporation Stock Fund at December 31, 2003 totaled \$70,287.)	
Clipper Fund	Stock Long-term Growth Fund	29,144
Fidelity Blue Chip Growth Fund*	Large Companies Stock Fund	21,182
Fidelity Capital & Income Fund*	Equity Income & Growth Fund	2,868
Fidelity Diversified International Fund*	Growth Mutual Fund of Foreign Companies	7,212
Fidelity Freedom Funds:*		
Freedom Income Fund	Asset allocation series funds, primarily invest in other Fidelity mutual funds.	764
Freedom 2000 Fund	Invest in stock, bonds, and money market mutual funds	493
Freedom 2010 Fund	Invest in stock, bonds, and money market mutual funds	1,794
Freedom 2020 Fund	Invest in stock, bonds, and money market mutual funds	1,394
Freedom 2030 Fund	Invest in stock, bonds, and money market mutual funds	679
Freedom 2040 Fund	Invest in stock, bonds, and money market mutual funds	207
Fidelity Low-Priced Stock Fund*	Growth Mutual Fund	15,377
Fidelity Magellan Fund*	Stock Long-term Growth Fund	8,500
Fidelity Puritan Fund*	Stock and Bond Fund	5,269
Fidelity Retirement Government Money Market Portfolio	Money Market Mutual Fund	11,520
U.S. Equity Index Pool	Stock Index Fund	8,961
Fidelity Managed Income Portfolio II Class 2	Portfolio includes investment contracts offered by major insurance companies and other approved financial institutions	106,223
Morgan Stanley Institutional Fund Trust Mid Cap Growth	Stock Long-term Growth Fund	3,418
Mutual Qualified Fund	Stock Long-term Growth Fund	10,974
PIMCO Emerging Companies Fund - Inst.	Growth Mutual Fund	87
PIMCO Total Return Fund	Income Mutual Fund	8,356

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Royce Special Equity	Stock Long-term Growth Fund	59
Sequoia Fund	Stock Long-term Growth Fund	27,525
Participants loans receivable	Varying rates of interest 5.13% 8.02%	7,314
Total assets held for investment purposes		<u>\$ 376,004</u>

\* Represents a party-in-interest.

See accompanying independent auditors report.

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**Exhibit Index**

<b><u>Number in</u></b>	<b><u>Description</u></b>
23.1	Consent of Independent Registered Public Accounting Firm

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**Signatures**

**The Plan**

Pursuant to the requirements of the Securities Exchange Act of 1934, FMC Corporation, as plan administrator, has duly caused this annual report to be signed on its behalf by the undersigned thereunto duly authorized.

FMC CORPORATION SAVINGS AND

INVESTMENT PLAN

/s/ Andrea E. Utecht

Andrea E. Utecht

Vice President, General Counsel and Secretary

June 23, 2004