

WSI INDUSTRIES, INC.

Form 10-Q

June 29, 2009

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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549  
FORM 10-Q**

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the quarterly period ended May 31, 2009  
OR**

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**Commission file number 0-619**

**WSI Industries, Inc.**

**(Exact name of registrant as specified in its charter)**

**Minnesota  
(State or other jurisdiction of  
incorporation or organization)**

**41-0691607  
(I.R.S. Employer  
Identification No.)**

**213 Chelsea Road, Monticello, Minnesota  
(Address of principal executive offices)**

**55362  
(Zip Code)**

**(763) 295-9202**

**(Registrant's telephone number, including area code)**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes ☐ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer ☐

Accelerated filer ☐

Non-accelerated filer ☐

Smaller reporting  
company ☒

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  
Yes ☐ No ☒

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date: 2,878,868 shares of common stock were outstanding as of June 26, 2009.



**WSI INDUSTRIES, INC.**  
**AND SUBSIDIARIES**  
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WSI INDUSTRIES, INC.  
AND SUBSIDIARIES  
CONDENSED CONSOLIDATED BALANCE SHEETS  
(Unaudited)

	<b>May 31, 2009</b>	<b>August 31, 2008</b>
<b>Assets</b>		
<b>Current Assets:</b>		
Cash and cash equivalents	\$ 2,787,329	\$ 1,843,601
Accounts receivable	2,302,796	3,753,354
Inventories	2,261,748	2,536,006
Prepaid and other current assets	216,220	188,933
Deferred tax assets	145,100	163,829
Total Current Assets	7,713,193	8,485,723
Property, Plant and Equipment Net	7,790,938	7,230,515
Deferred tax assets	666,727	557,689
Goodwill and other assets, net	2,368,452	2,372,861
	\$ 18,539,310	\$ 18,646,788
<b>Liabilities and Stockholders Equity</b>		
<b>Current Liabilities:</b>		
Trade accounts payable	\$ 2,014,749	\$ 2,498,624
Accrued compensation and employee withholdings	337,839	719,208
Other accrued expenses	52,213	54,723
Current portion of long-term debt	860,866	1,025,414
Total Current Liabilities	3,265,667	4,297,969
Long-term debt, less current portion	6,327,457	5,237,460
<b>Stockholders Equity:</b>		
Common stock, par value \$.10 a share; authorized 10,000,000 shares; issued and outstanding 2,878,868 and 2,825,358 shares, respectively	287,886	282,536

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Deferred compensation	(361,863)	(245,984)
Capital in excess of par value	2,817,627	2,573,797
Retained earnings	6,202,536	6,501,010
Total Stockholders' Equity	8,946,186	9,111,359
	\$ 18,539,310	\$ 18,646,788

See notes to condensed consolidated financial statements.

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WSI INDUSTRIES, INC.  
AND SUBSIDIARIES  
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS  
(Unaudited)

	13 weeks ended		39 weeks ended	
	May 31, 2009	May 25, 2008	May 31, 2009	May 25, 2008
Net sales	\$ 4,736,301	\$ 6,702,648	\$ 14,773,156	\$ 19,098,840
Cost of products sold	4,083,261	5,497,337	13,101,651	15,409,688
Gross margin	653,040	1,205,311	1,671,505	3,689,152
Selling and administrative expense	532,755	596,806	1,672,961	1,823,463
Interest and other income	(4,568)	(16,099)	(14,300)	(163,855)
Interest expense	106,281	75,123	315,924	219,384
Income (loss) before income taxes	18,572	549,481	(303,080)	1,810,160
Income tax (benefits)	6,687	192,018	(109,109)	633,256
Net income (loss)	\$ 11,885	\$ 357,463	\$ (193,971)	\$ 1,176,904
Basic earnings (loss) per share	\$ .00	\$ .13	\$ (.07)	\$ .43
Diluted earnings (loss) per share	\$ .00	\$ .13	\$ (.07)	\$ .42
Cash dividend per share	\$ .00	\$ .0375	\$ .0375	\$ .1125
Weighted average number of common shares outstanding, basic	2,792,729	2,763,895	2,788,713	2,740,577
Weighted average number of common shares outstanding, diluted	2,792,729	2,859,507	2,788,713	2,811,097

See notes to condensed consolidated financial statements.

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WSI INDUSTRIES, INC.  
AND SUBSIDIARIES  
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS  
(Unaudited)

	39 weeks ended	
	May 31, 2009	May 25, 2008
<b>Cash Flows From Operating Activities:</b>		
Net income (loss)	\$ (193,971)	\$ 1,176,904
Adjustments to reconcile net earnings to net cash provided by operating activities:		
Depreciation	779,977	592,230
Amortization	4,409	4,959
Gain on disposal of equipment		(94,869)
Deferred taxes	(90,309)	616,635
Stock option compensation expense	142,842	121,224
Changes in assets and liabilities:		
(Increase) decrease in accounts receivable	1,450,558	(364,572)
(Increase) decrease in inventories	274,258	(565,659)
Increase in prepaid expenses	(27,287)	(134,702)
Decrease in accounts payable and accrued expenses	(877,294)	(552,341)
Net cash provided by operations	1,463,183	799,809
<b>Cash Flows From Investing Activities:</b>		
Proceeds from sales of equipment		123,073
Purchase of property, plant and equipment	(421,357)	(171,106)
Net cash used in investing activities	(421,357)	(48,033)
<b>Cash Flows From Financing Activities:</b>		
Payments of long-term debt	(618,594)	(492,108)
Issuance of common stock		42,085
Proceeds from issuance of long-term debt	625,000	
Dividends paid	(104,504)	(309,170)
Net cash used in financing activities	(98,098)	(759,193)
<b>Net Increase (Decrease) In Cash And Cash Equivalents</b>	<b>943,728</b>	<b>(7,417)</b>
<b>Cash And Cash Equivalents At Beginning Of Year</b>	<b>1,843,601</b>	<b>1,626,801</b>
<b>Cash And Cash Equivalents At End Of Reporting Period</b>	<b>\$ 2,787,329</b>	<b>\$ 1,619,384</b>

**Supplemental cash flow information:**

Cash paid during the period for:

Interest	\$ 312,805	\$ 219,659
Income taxes	\$ 12,951	\$ 10,530
Payroll withholding taxes in cashless stock option exercise	\$ 9,540	\$ 414,255
Non-cash investing and financing activities:		
Acquisition of machinery through capital lease	\$ 919,043	\$ 1,659,820
Deferred tax benefit from exercise of stock options	\$	\$ 346,813
See notes to condensed consolidated financial statements.		

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**WSI INDUSTRIES, INC.**  
**AND SUBSIDIARIES**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
(Unaudited)

1. **CONDENSED**  
**CONSOLIDATED**  
**FINANCIAL**  
**STATEMENTS:**

The condensed consolidated balance sheet as of May 31, 2009, the condensed consolidated statements of operations for the thirteen and thirty-nine weeks ended May 31, 2009 and May 25, 2008 and the condensed consolidated statements of cash flows for the thirty-nine weeks then ended, respectively, have been prepared by the Company without audit. In the opinion of management, all adjustments (which include normal recurring adjustments) necessary to present fairly the financial position, results of operations and cash flows for all periods presented have been made. The condensed consolidated balance sheet at August 31, 2008 is derived from the audited consolidated balance sheet as of that date. Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States have been condensed or omitted. Therefore, these condensed consolidated financial statements should be read in conjunction with the financial statements and notes thereto included in the Company's 2008 annual report on Form 10-K. The results of operations for interim periods are not necessarily indicative of the operating results for the full year.

2. **INVENTORIES:**

Inventories consist primarily of raw material, work-in-progress (WIP) and finished goods and are valued at the lower of cost or market value:

	May 31, 2009	August 31, 2008
Raw material	\$ 479,230	\$ 1,004,577
WIP	1,212,834	883,284
Finished goods	569,684	648,145
	\$ 2,261,748	\$ 2,536,006

The Company did not dispose of any significant obsolete inventory during the quarter ended May 31, 2009 and therefore there was no material effect on gross margin from any dispositions.

3. **GOODWILL**  
**AND**  
**INTANGIBLE**  
**ASSETS:**

Goodwill and other intangible assets consist of costs resulting from business acquisitions which total \$2,368,452 (net of accumulated amortization of \$344,812 recorded prior to the adoption of SFAS No. 142 Goodwill and Other Intangible Assets). The Company assesses the valuation or potential impairment of its goodwill by utilizing a present value technique to measure fair value by estimating future cash flows. The Company constructs a discounted cash flow analysis based on various sales and cost assumptions to estimate the fair value of the Company (which is the only reporting unit). The result of the analysis performed in the fiscal 2008 fourth quarter did not indicate an impairment of goodwill and since that time no events or circumstances have occurred that suggest an impairment exists. The Company will analyze goodwill annually and more frequently should changes in events or circumstances, including

reductions in anticipated cash flows generated by our operations or negative operating results, occur.

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The Company recorded \$33,063 of deferred financing costs incurred in connection with mortgages entered into to purchase the Company's facility in Monticello, Minnesota in May 2004. The costs are being amortized over five years on a straight-line basis with the Company incurring \$1,102 and \$1,653 of amortization expense for the quarters ended May 31, 2009 and May 25, 2008, respectively.

4. **DEBT:**

When the Company purchased its current land and building it entered into two mortgages. The first mortgage was with its bank for \$1,360,000 that matures on May 1, 2014. The mortgage had an initial interest rate of 5.37% with a provision that the rate would adjust on May 3, 2009 to a rate 2.5% above the monthly yield on United States Treasury five-year securities. During the fiscal 2009 third quarter the interest rate was adjusted to 4.38%. The mortgage requires monthly principal and interest payments of \$7,637 based on a 20-year amortization schedule. The mortgage is secured by all assets of the Company.

On April 20, 2009, the Company amended its loan agreement with the City of Monticello Economic Development Authority (EDA) under which the Company extended the term of its original loan agreement for two years. Under the amendment, the term of the original loan agreement will be extended until May 3, 2011 at which time the loan will be due in full. The Company will continue to make the same monthly payment of \$1,483 to the EDA at an interest rate of 2% based on an original 25 year amortization schedule.

In August 2008, the Company entered into an agreement with its bank to finance a building addition to its existing manufacturing facility. The Company could draw upon the loan on a non-revolving basis through May 31, 2009 in an aggregate amount of \$1.2 million. The loan requires monthly payments of interest only at the bank's prime rate plus .50% with the loan due in full on June 30, 2010. At May 31, 2009, the principal balance due was \$1.2 million with an interest rate of 3.25%. The loan is secured by all assets of the Company.

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The following table sets forth the computation of basic and diluted earnings per share:

	Thirteen weeks ended		Thirty-nine weeks ended	
	May 31, 2009	May 25, 2008	May 31, 2009	May 25, 2008
Numerator for basic and diluted earnings per share:				
Net income (loss)	\$ 11,885	\$ 357,463	\$ (193,971)	\$ 1,176,904
Denominator				
Denominator for basic earnings per share weighted average shares	2,792,729	2,763,895	2,788,713	2,740,577
Effect of dilutive securities:				
Employee and non-employee options		95,612		70,520
Dilutive common shares				
Denominator for diluted earnings per share	2,792,729	2,859,507	2,788,713	2,811,097
Basic earnings (loss) per share	\$ .00	\$ .13	\$ (.07)	\$ .43
Diluted earnings (loss) per share	\$ .00	\$ .13	\$ (.07)	\$ .42

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**Item 2.**

**MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION**  
**AND**  
**RESULTS OF OPERATIONS**

**Critical Accounting Policies and Estimates:**

Management's Discussion and Analysis of Financial Condition and Results of Operations discuss our consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires management to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses and related disclosure of contingent assets and liabilities.

We base our estimates on historical experience and on various other assumptions that we believe are reasonable under the circumstances, the result of which forms the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Results may differ from these estimates due to actual outcomes being different from those on which we based our assumptions. The estimates and judgments utilized are reviewed by management on an ongoing basis and by the audit committee of our board of directors at the end of each quarter prior to the public release of our financial results.

The critical accounting policies and estimates followed in the preparation of the financial information contained in this Quarterly Report on Form 10-Q are the same as those described in the Company's Annual Report on Form 10-K for the year ended August 31, 2008. Refer to the Annual Report on Form 10-K for detailed information on accounting policies.

**Results of Operations:**

Net sales were \$4,736,000 for the quarter ending May 31, 2009 compared to \$6,703,000 in the same period of the prior year, a decrease of 29%. Year-to-date sales for the first three quarters of fiscal 2009 were \$14,773,000 compared to \$19,099,000 in the prior year, a decrease of 23%. The Company's fiscal third quarter and year-to-date sales decreased across virtually all business lines due to the current economic recession and tight credit conditions that have affected customers.

Sales from the Company's recreational vehicle market amounted to \$2,696,000 and \$3,444,000 for the quarters ended May 31, 2009 and May 25, 2008, respectively. Year-to-date sales for the Company's recreational vehicle market were \$7,850,000 and \$10,703,000 for the three quarters ended May 31, 2009 and May 25, 2008, respectively. The Company experienced sales declines in both its ATV and motorcycle markets; however the majority of the decreases came from a decrease in volume to its motorcycle business and is attributable to the economic downturn.

Sales from the Company's energy business amounted to \$1,578,000 and \$5,327,000 for the quarter and year-to-date ended May 31, 2009, respectively. In the prior year, the Company had \$2,471,000 and \$6,131,000 in sales for the quarter and year-to-date ended May 25, 2008. The Company believes that the decrease in sales for the respective periods is due to a combination of factors including the recession, tight credit conditions and lower oil prices.

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Sales from the Company's aerospace and defense markets amounted to \$350,000 and \$592,000 for the quarter ended May 31, 2009 and May 25, 2008, respectively. Year-to-date sales for the Company's aerospace and defense markets were \$1,206,000 and \$1,662,000 for the three quarters ended May 31, 2009 and May 25, 2008, respectively. As stated in prior paragraphs, the Company believes the decreases are due to the recession.

Sales from the Company's biosciences market totaled \$83,000 and \$162,000 for the quarter ended May 31, 2009 and May 25, 2008, respectively. Year-to-date sales for the biosciences market were \$302,000 and \$455,000 for the three quarters ended May 31, 2009 and May 25, 2008, respectively. Economic conditions again are believed to be the reason for the decreases.

Sales from the Company's other revenue markets are at or less than 1% of total sales in the current year and are immaterial to the Company's revenues as a whole.

Gross margin decreased to 13.8% for the quarter ending May 31, 2009 versus 18.0% in the prior year quarter. The decrease was due primarily to a decrease in overall sales and production volume. Year-to-date gross margins decreased to 11.3% from 19.3% with the decrease again attributable to volume.

Selling and administrative expense was \$533,000 for the quarter ending May 31, 2009 versus \$597,000 in the prior year quarter. Year-to-date selling and administrative expense of \$1,673,000 was \$150,000 lower than the comparable prior year period. Both quarter and year-to-date decreases were due primarily to decreases in compensation costs. Interest expense in the third quarter of fiscal 2009 was \$106,000 as compared to \$75,000 in the prior year quarter. Year-to-date interest expense for fiscal 2009 was \$316,000 versus \$219,000 in the prior year. Interest expense is up due primarily to new capitalized leases entered into during the last half of fiscal 2008 and the first quarter of fiscal 2009.

The Company recorded income tax expense at an effective tax rate of 36% for the quarter and year-to-date periods ended May 31, 2009 and 35% for the quarter and year-to-date periods ended May 25, 2008.

**Liquidity and Capital Resources**

On May 31, 2009, working capital was \$4,448,000 compared to \$4,188,000 at August 31, 2008. The ratio of current assets to current liabilities at May 31, 2009 was 2.36 to 1.0 compared to 1.97 to 1.0 at August 31, 2008. The improvement in both measures was due in large part to the extension of the maturity in the loan agreement with the Monticello Economic Development Authority.

The Company paid quarterly dividends of \$.0375 per share of its common stock in each of the first three quarters of fiscal 2008. The Company paid a dividend of \$.0375 per share in its fiscal 2009 first quarter, but discontinued the dividend in January 2009. The dividend payments for the first three quarters of fiscal 2008 totaled \$309,000 and \$105,000 in the first quarter of fiscal 2009.

It is the Company's belief that its internally generated funds, as well as its line of credit, will be sufficient to enable the Company to meet its working capital requirements during the next 12 months.

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**Cautionary Statement:**

Statements included in this Management's Discussion and Analysis of Financial Condition and Results of Operations, in future filings by the Company with the Securities and Exchange Commission, in the Company's press releases and in oral statements made with the approval of an authorized executive officer that are not historical or current facts are forward-looking statements. These statements are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995 and are subject to certain risks and uncertainties that could cause actual results to differ materially from historical earnings and those presently anticipated or projected. The Company wishes to caution readers not to place undue reliance on any such forward-looking statements, which speak only as of the date made and are not predictions of actual future results.

The following risks and uncertainties, as well as others not now anticipated, in some cases have affected, and in the future could affect, the Company's actual results and could cause the Company's actual financial performance to differ materially from that expressed in any forward-looking statement: (i) a severe and/or prolonged economic downturn or a negative or uncertain political climate could adversely affect our customers' financial condition and the levels of business activity of our customers and the industries we serve; (ii) the Company's ability to obtain additional manufacturing programs and retain current programs; (iii) the Company's ability to timely and cost effectively ramp up new programs; (iv) the loss of significant business from any one of its current major customers could have a material adverse effect on the Company; (v) the Company was dependent upon two customers for 87% of its revenues in fiscal year 2008 and expects that a significant portion of its future revenue will be derived from these customers; (vi) a significant downturn in the industries in which the Company participates could have an adverse effect on the demand for Company services; (vii) our sales are concentrated in a limited number of highly competitive industries, each with a limited number of customers; (viii) the prices of our products are subject to a downward pressure from customers and market pressure from competitors; (ix) the Company's ability to curtail its costs and expenses for new manufacturing programs, commensurate with expected revenues; (x) the Company's ability to comply with covenants of its credit facility; (xi) fluctuations in operating results due to, among other things, changes in customer demand for our product in our manufacturing costs and efficiencies of our operations; and (xi) a trend among our customers toward outsourcing manufacturing to foreign operations.

The foregoing list should not be construed as exhaustive and the Company disclaims any obligation subsequently to revise any forward-looking statements to reflect events or circumstances after the date of such statements or to reflect the occurrence of anticipated or unanticipated events.

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**ITEM 4. CONTROLS AND PROCEDURES**

(a) As of the end of the period covered by this Quarterly Report on Form 10-Q, an evaluation was performed under the supervision and with the participation of our management, including the Chief Executive Officer ( CEO ) and Chief Financial Officer ( CFO ), of the effectiveness of our disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)). Based on that evaluation, the CEO and CFO have concluded that as of May 31, 2009 our disclosure controls and procedures were not effective because of the material weakness in internal control over financial reporting described below. Notwithstanding the material weakness described below, we believe our consolidated financial statements presented in this Quarterly Report on Form 10-Q fairly represent, in all material respects, our financial position, results of operations and cash flows for all periods presented herein.

(b) Changes in Internal Controls over Financial Reporting.

There have been no changes in internal control over financial reporting that occurred during the fiscal period covered by this report that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting, except as described below.

During the quarter ended May 31, 2009, the Company reduced its staff in its finance and accounting department for financial reasons. Due to that reduction, we have limited staff that perform all aspects of our financial reporting process, including, but not limited to, access to the underlying accounting records and systems, the ability to post journal entries and responsibility for the preparation of financial statements. In conjunction with management's review of changes in internal control over financial reporting as assisted by its outside consulting firm that it hired, it was determined that the deficiencies caused by the limited staffing constituted a material weakness in the area of segregation of duties and adequacy of personnel. This reduction in our financial and accounting personnel, and the related identification of a material weakness, is a change in our internal control over financial reporting that is reasonably likely to materially affect our internal control over financial reporting.

Due to the lack of financial and personnel resources, we do not intend to take any action at this time to increase our financial accounting staff to remediate this material weakness, but will continue to rely on our remaining staff and historic oversight of management to provide reasonable assurances regarding the reliability of our financial reporting.

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**PART II. OTHER INFORMATION:**

**ITEM 6. EXHIBITS:**

A. The following exhibits are included herein:

- Exhibit 31.1      Certification of Chief Executive Officer pursuant to Rules 13a-14(a) and 15d-14(a) of the Exchange Act.
- Exhibit 31.2      Certification of Chief Financial Officer pursuant to Rules 13a-14(a) and 15d-14(a) of the Exchange Act
- Exhibit 32        Certification pursuant to 18 U.S.C. § 1350.

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

WSI INDUSTRIES, INC.

Date: June 29, 2009

/s/ Michael J. Pudil  
Michael J. Pudil, President & CEO

Date: June 29, 2009

/s/ Paul D. Sheely  
Paul D. Sheely, Vice President, Finance &  
CFO