

LABORATORY CORP OF AMERICA HOLDINGS  
Form 8-K  
February 16, 2006

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

WASHINGTON, D.C. 20549

**FORM 8-K**

**CURRENT REPORT**

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

February 16, 2006

(Date of earliest event reported)

**LABORATORY CORPORATION OF  
AMERICA HOLDINGS**

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(Exact Name of Registrant as Specified in its Charter)

**DELAWARE**

**1-11353**

**13-3757370**

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(State or other jurisdiction  
of Incorporation)

(Commission  
File Number)

(I.R.S.  
Employer  
Identification  
No.)

**358 SOUTH MAIN STREET,  
BURLINGTON, NORTH CAROLINA**

**27215**

**336-229-1127**

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(Address of principal executive offices)

(Zip  
Code)

(Registrant's telephone number including area  
code)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- .. Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- .. Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- .. Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- .. Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

ITEM 7.01. Regulation FD Disclosure

Summary information of the Company dated February 16, 2006.

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Laboratory Corporation of America Holdings  
(Registrant)

Date: February 16, 2006

By: /s/Bradford T. Smith  
Bradford T. Smith, Executive Vice  
President  
and Secretary

8-K Filed February 16, 2006

*This slide presentation contains forward-looking statements which are subject to change based on various important factors, including without limitation, competitive actions in the marketplace and adverse actions of governmental and other third-party payors. Actual results could differ materially from those suggested by these forward-looking statements. Further information on potential factors that could affect the Company's financial results is included in the Company's Form 10-K for the year ended December 31, 2004, and subsequent filings, and will be available in the Company's Form 10-K for the year ended December 31, 2005, when filed.*

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**The Clinical Laboratory Testing  
Market - \$40 billion Annually**

Independent clinical lab share  
is \$16 billion

Represents 2% to 3% of all  
health care spending

Influences /directs  
approximately 80% of health  
care spending

Rapidly evolving technology,  
emphasis on preventative  
medicine and aging of  
population are all driving  
growth

Has grown at a CAGR of  
between 5% and 6%

**Source: Company estimates, industry reports and 2004 revenue for LabCorp.**

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**Profile of LabCorp**

A leader in the esoteric and genomic testing market and second-largest clinical laboratory company in North America

Offers a broad range of routine and esoteric/genomic tests

Conducts testing on more than 360,000 specimens daily

Provides lab services to physicians and other health care providers

Approximately 24,000 employees nationwide

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**Primary Testing Locations**

Primary LabCorp Testing Locations

Corporate Headquarters

Burlington, NC

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**LabCorp's Investment and  
Performance Fundamentals**

History of Strong Financial  
Performance

Significant Cash Generator

Industry leading EBITDA margins

Strong Balance Sheet

Investment Grade Credit Ratings

6

**Net Sales (in millions)**

7



**EBITDA Margin**

8

**EPS**

(1) Excluding the \$0.09 per diluted share impact in 2005 of restructuring and other special charges, and a non-recurring investment loss.

9

**Operating Cash Flow (in millions)**

*(1) Includes approximately \$50 million of benefit from one-time tax credits recorded in 2003.*

*(1)*

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To **lead** the industry in achieving long-term **growth and profitability** by strengthening our **nationwide core testing** business and expanding our **higher-growth, higher-value esoteric and genomic businesses**.

**LabCorp's Strategy**

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**Strategic Focus Areas**

**Scientific**

**Leadership**

**Managed**

**Care**

**Customer**

**Retention**

-Licensing/partnerships

-Cancer

-Specimen tracking

-Call center consolidation

-Report improvement

-Acquisitions

-Appropriate prices

-Reduce leakage

-Value of new lab tests

-Customer connectivity

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**Fourth Quarter Results (in millions, except per share data)**

12/31/04

12/31/05

+ / (-)

Revenue

\$766.5

\$822.3

7.3%

EBITDA

(1)

\$185.0

\$199.5

7.8%

EBITDA Margin

24.1%

24.3%

20

bp

Diluted EPS

(2)

\$0.58

\$0.67

15.5%

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(1) For definition of EBITDA and a reconciliation to the most comparable measure under Generally Accepted Accounting Principles, see Company's 4th quarter 2005 earnings release furnished on Form 8-K on February 16, 2006.

(2) Excluding \$0.03 per diluted share impact of restructuring and other special charges in the fourth quarter of 2005.

**Full-Year Results (in millions, except per share data)**

12/31/04

12/31/05

+ / (-)

Revenue

\$3,084.8

\$3,327.6

7.9%

EBITDA

(1)

\$787.8

\$845.8

7.4%

EBITDA Margin

25.5%

25.4%

(10

bp)

Diluted EPS

(2)

\$2.45

\$2.80

14.3%

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(1) For definition of EBITDA and a reconciliation to the most comparable measure under Generally Accepted Accounting Principles, see Company's 4th quarter 2005 earnings release furnished on Form 8-K on February 16, 2006.



(2) Excluding the \$0.09 per diluted share impact in 2005 of restructuring and other special charges, and a non-recurring investment loss.

**2005 Full-Year Financial  
Achievements**

Diluted EPS of \$2.80 (1)

EBITDA margin of 25.4% of sales

Operating cash flow of \$574.2 million

Increased revenues 7.9% (1.1% volume; 6.8%  
price)

Repurchased approximately \$589 million of  
LabCorp stock

Completed US LABS and Esoterix acquisitions

(1) Excluding the \$0.09 per diluted share impact of restructuring and other special charges, and a non-recurring investment loss.

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**Financial Performance**

*Price & Volumes: Trends by Payor Type*

**Client (Physicians)**

**Patient**

**Third Party**

**(MC/MD/Insurance)**

**Managed Care**

**Capitated**

**Fee for service**

**Total**

**LabCorp Total**

**2003**

**PPA**

**\$**

**Accessions**

**millions**

**\$27.07**

**118.48**

**34.25**

**9.95**

**45.68**

**32.74**

**\$33.43**

**31.7**

**2.5**

**18.1**

12.9

22.7

35.6

87.9

2004

PPA

\$

millions

\$26.61

123.59

34.84

10.36

46.01

33.67

\$33.86

32.7

2.5

18.9

12.8

24.2

37.0

91.1

Accessions

2005

PPA

\$

**millions**

**\$29.11**

**135.12**

**38.49**

**10.60**

**47.36**

**34.98**

**\$36.12**

**32.1**

**2.2**

**19.6**

**12.9**

**25.3**

**38.2**

**92.1**

**Accessions**

**16**

***Financial Performance***

**Revenue Analysis by Business Area**

**YTD DEC 2004**

**Revenue**

**% Accns**

**Accns**

**PPA**

**\$Million**

**to total**

**000**

**\$**

**Genomic**

**Identity/Gene  
Probes**

**All Genomic**

**Other Esoteric**

**Histology**

**All Genomic/  
Esoteric**

**Core**

**Total**

**\$294.4**

**2,510.3**

**2.8%**

**\$117.27**

**168.9**

**463.3**

**298.2**

**205.0**

**966.5**

**2,118.3**

**\$3,084.8**

**3,822.1**

**6,332.4**

**7,211.1**

**2,255.6**

**15,799.1**

**75,318.5**

**91,117.6**

**4.1%**

**6.9%**

**7.9%**

**2.5%**

**17.3%**

**82.7%**

**100.0%**

**44.20**

**73.16**

**41.35**

**90.89**

**61.18**

**28.12**

**\$33.86**

**YTD DEC 2005**

**Revenue**

*% Accns*

**Accns**

**\$Million**

**to total**

**000**

**\$331.7**

**2,868.0**

**3.1%**

**\$115.65**

**173.5**

**505.2**

**340.9**

**283.7**

**1,129.8**

**2,197.8**

**\$3,327.6**

**3,861.3**

**6,729.3**

**8,175.1**

**2,406.1**

**17,310.5**

**74,809.8**

**92,120.3**

**4.2%**



**7.3%**

**8.9%**

**2.6%**

**18.8%**

**81.2%**

**100.0%**

**44.93**

**75.07**

**41.69**

**117.92**

**65.26**

**29.38**

**\$36.12**

**PPA**

**\$**

**(1.4%)**

**1.7%**

**2.6%**

**0.8%**

**29.7%**

**6.7%**

**4.5%**

**6.7%**

**05 vs 04**

**PPA**

**Incr/(Decr)**



**Free Cash Flow Investment  
Strategy**

Acquisitions

Stock repurchase program

Retain flexibility in utilizing remaining cash

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## **2006 Financial Guidance**

Before the required change in accounting for stock based compensation, guidance for 2006 is as follows and assumes completion of the \$500 million share repurchase authorization announced on December 7, 2005:

*Revenue growth of approximately 6.5% to 7.5% compared to 2005.*

*EBITDA margins of 26.0 to 26.5% of revenues.*

*Diluted EPS in the range of \$3.15 to \$3.25.*

*Operating cash flow of between \$600 and \$620 million.*

*Capital expenditures of between \$100 and \$115 million.*

*Net interest expense of approximately \$47 million.*

*Bad debt rate of approximately 5.3% of sales.*

We estimate that the implementation of the required change in accounting for stock based compensation will have an EBITDA impact of approximately \$25 million and a diluted EPS impact of approximately \$0.11.

*Other Financial Information*

*For the Quarter and Year Ended December 31, 2005*

**Depreciation**

**Amortization**

**Capital expenditures**

**Bad debt as a percentage of sales**

**Q1**

**23.2**

**Zero coupon-subordinated notes**

**Cash flows from operations**

**Effective interest rate on debt:**

**5 1/2% Senior Notes (including  
effect of interest rate swap)**

**Days sales outstanding**

**YTD**

**2005**

**\$**

**97.2**

**\$**

**12.1**

**51.4**

**25.5**

**93.6**

**154.5**

**574.2**

**5.5%**

**5.4%**

2.00%

2.00%

5.38%

5.38%

3.31%

4.87%

55

54

\$

\$

\$

\$

\$

\$

(\$ in millions)

Q2

24.1

\$

13.1

20.2

86.5

5.3%

2.00%

5.38%

3.62%

55

\$

\$

\$

**Q3**

**24.2**

\$

**13.1**

**25.7**

**172.0**

**5.3%**

**2.00%**

**5.38%**

**4.34%**

**55**

\$

\$

\$

**Q4**

**25.7**

\$

**13.1**

**22.2**

**161.2**

**5.3%**

**2.00%**

**5.38%**

4.87%

54

\$

\$

\$

**Revolving credit facility  
(weighted average)**

**5 5/8% Senior Notes**

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5.75%

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5.75%

20



