

Edgar Filing: AMR CORP - Form 8-K

AMR CORP  
Form 8-K  
April 19, 2006

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION

Washington, D. C. 20549

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FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the  
Securities Exchange Act of 1934

Date of earliest event  
reported: April 19, 2006

AMR CORPORATION  
(Exact name of registrant as specified in its charter)

Delaware                                      1-8400                                      75-1825172  
(State of Incorporation) (Commission File Number) (IRS Employer  
Identification No.)

4333 Amon Carter Blvd.                      Fort Worth, Texas                                      76155  
(Address of principal executive offices)                                      (Zip Code)

(817) 963-1234  
(Registrant's telephone number)

(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

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### Item 2.02 Results of Operations and Financial Condition

AMR Corporation (the Company) is furnishing herewith a press release issued on April 19, 2006 by the Company as Exhibit 99.1 which is included herein. This press release was issued to report the Company's first quarter 2006 results.

### Item 9.01 Financial Statements and Exhibits

#### (c) Exhibits

Exhibit 99.1 Press Release of AMR dated April 19, 2006

### SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

AMR CORPORATION

/s/ Charles D. MarLett  
Charles D. MarLett  
Corporate Secretary

Dated: April 19, 2006

### EXHIBIT INDEX

| Exhibit | Description   |
|---------|---------------|
| 99.1    | Press Release |

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Exhibit 99.1

CONTACT: Al Becker  
Corporate Communications  
Fort Worth, Texas  
817-967-1577  
corp.comm@aa.com

FOR RELEASE: Wednesday, April 19, 2006

Editor's Note: A live Webcast reporting first quarter results will be broadcast on the Internet on April 19 at 2 p.m. EDT. (Windows Media Player required for viewing.)

AMR CORPORATION REPORTS A FIRST QUARTER LOSS  
OF \$92 MILLION, A \$70 MILLION IMPROVEMENT OVER LAST YEAR'S  
FIRST QUARTER LOSS OF \$162 MILLION

AMR Achieves The Improvement Despite The Impact Of High Fuel  
Costs

First Quarter Results Also Are Marked By An Operating Profit  
And Positive Operating Cash Flow Performance

FORT WORTH, Texas - AMR Corporation, parent company of American Airlines, Inc., today reported a net loss of \$92 million in the first quarter of 2006, or \$.49 per share, as compared to a net loss of \$162 million, or \$1.00 per share, in the first quarter of 2005. First quarter 2005 results included a benefit of \$69 million, or \$.43 per share, related to certain excise tax refunds.

"A loss of any size is never satisfactory," said AMR Chairman and CEO Gerard Arpey, "but it is somewhat gratifying to have improved our first quarter results by \$139 million year over year excluding last year's excise tax refunds, despite the Company paying \$349 million more for fuel because of higher fuel prices during the first quarter of 2006 versus the same period last year." Arpey also pointed out that the Company achieved a first quarter operating profit of \$115 million, and had positive operating cash flow for the period.

For the quarter, American's passenger revenue per available seat mile was up 10.8 percent year over year. American's load factor - or percentage of seats filled - for the first quarter was 77.2 percent, up 1.8 points over the first quarter of 2005, while yield, representing average fares, was up 8.2 percent. Overall, AMR's revenue from all sources - passenger, cargo and other categories - grew in the first quarter by \$594 million, or 12.5 percent, year

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over year.

"Thanks to the hard work of our people and the changes we have made, we are creating new streams of revenue and are bringing additional customers into the network. These efforts are driving unit revenues to near 2000 levels," Arpey said. "Unfortunately, the price of fuel has increased by more than 143 percent since then, adding \$3.6 billion to our annual cost structure. Even with strong demand for air travel, we have been able to pass only a very small portion of that increase on to our customers." On a year over year basis, American's mainline cost per available seat mile was up by 10.3 percent. Excluding fuel, mainline unit costs increased 2.9 percent versus the first quarter of last year.

Under the tenets of its Turnaround Plan and working collaboratively with its employees and unions, American continues to focus sharply on numerous cost savings initiatives as it works to achieve sustained profitability. One such step is a flattening of the summer peak schedule that allows the airline to reduce the extra resources that it carries year-round to support the summer peak. As a result, American is placing 27 of its MD80 aircraft into temporary storage in phases by July 1, 2006, to improve the overall efficiency of its operations.

In an initiative to reduce distribution costs, American at the end of March successfully renegotiated its agreement with Worldspan, a global distribution system (GDS) that enables an airline to display its products over an extensive network of travel agencies. The new arrangement provides American with substantially lower costs and greater flexibility in continuing to adopt new cost-effective technologies as they become available. American is in discussions with some of the other GDSs as well.

Despite the continuing challenges of a very difficult industry, Arpey said he is pleased with the airline's progress to date, and expects a very robust summer. "It looks like another very busy summer for our industry," he said. "Our planes should be full, which among other things means we have a golden opportunity - if we stay focused on running a good airline, controlling costs, and giving our customers what they truly value - to build on the momentum reflected in the financial results we are reporting today."

Arpey pointed out that as of April 14, AMR had contributed \$120 million to its various defined benefit plans this year.

AMR ended the quarter with \$4.8 billion in cash and short-term investments, including a restricted balance of \$510 million.

Editor's Note: AMR's Chairman, President and Chief Executive Officer, Gerard Arpey, and its Executive Vice President and Chief Financial Officer, Thomas Horton, will make a presentation to analysts during a teleconference on Wednesday, April 19, from 2 p.m. to 2:45 p.m. EDT. Following the analyst call, they will hold a question-and-answer conference call for media from 3 p.m. to 3:45 p.m.

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EDT. Reporters interested in listening to the presentation or participating in the media Q&A should call 817-967-1577.

Statements in this release contain various forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, which represent the Company's expectations or beliefs concerning future events. When used in this release, the words "expects," "plans," "anticipates," "indicates," "believes," "forecast," "guidance," "outlook," "may," "will," "should," and similar expressions are intended to identify forward-looking statements. Forward-looking statements include, without limitation, the Company's expectations concerning operations and financial conditions, including changes in capacity, revenues and costs, future financing plans and needs, overall economic conditions, plans and objectives for future operations, and the impact on the Company of its results of operations in recent years and the sufficiency of its financial resources to absorb that impact. Other forward-looking statements include statements which do not relate solely to historical facts, such as, without limitation, statements which discuss the possible future effects of current known trends or uncertainties or which indicate that the future effects of known trends or uncertainties cannot be predicted, guaranteed or assured. All forward-looking statements in this release are based upon information available to the Company on the date of this release. The Company undertakes no obligation to publicly update or revise any forward-looking statement, whether as a result of new information, future events, or otherwise.

Forward-looking statements are subject to a number of factors that could cause the Company's actual results to differ materially from the Company's expectations. The following factors, in addition to other possible factors not listed, could cause the Company's actual results to differ materially from those expressed in forward-looking statements: the materially weakened financial condition of the Company, resulting from its significant losses in recent years; the ability of the Company to generate additional revenues and significantly reduce its costs; changes in economic and other conditions beyond the Company's control, and the volatile results of the Company's operations; the Company's substantial indebtedness and other obligations; the ability of the Company to satisfy existing financial or other covenants in certain of its credit agreements; continued high fuel prices and further increases in the price of fuel, and the availability of fuel; the fiercely competitive business environment faced by the Company, and historically low fare levels; competition with reorganized and reorganizing carriers; the Company's reduced pricing power; the Company's need to raise additional funds and its ability to do so on acceptable terms; changes in the Company's business strategy; government regulation of the Company's business; conflicts overseas or terrorist attacks; uncertainties with respect to the Company's international operations; outbreaks of a disease (such as SARS or avian flu) that affects travel behavior; uncertainties with respect to the Company's relationships with unionized and other employee work groups; increased insurance costs and potential reductions of available insurance coverage; the

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Company's ability to retain key management personnel; potential failures or disruptions of the Company's computer, communications or other technology systems; changes in the price of the Company's common stock; and the ability of the Company to reach acceptable agreements with third parties. Additional information concerning these and other factors is contained in the Company's Securities and Exchange Commission filings, including but not limited to the Company's Annual Report on Form 10-K for the year ended December 31, 2005.

Detailed financial information follows:

AMR CORPORATION  
CONSOLIDATED STATEMENTS OF OPERATIONS  
(in millions, except per share amounts)  
(Unaudited)

|  | Three Months Ended March 31,<br>2006 | 2005      | Percent<br>Change |
|--|--------------------------------------|-----------|-------------------|
| <b>Revenues</b>                                      |                                      |           |                   |
| Passenger - American Airlines                        | \$ 4,244                             | \$ 3,841  | 10.5              |
| - Regional Affiliates                                | 569                                  | 451       | 26.2              |
| Cargo  | 186                                  | 183       | 1.6               |
| Other revenues                                       | 345                                  | 275       | 25.5              |
| Total operating revenues                             | 5,344                                | 4,750     | 12.5              |
| <b>Expenses</b>                                      |                                      |           |                   |
| Wages, salaries and benefits                         | 1,729                                | 1,644     | 5.2               |
| Aircraft fuel  | 1,473                                | 1,097     | 34.3              |
| Other rentals and landing fees                       | 316                                  | 300       | 5.3               |
| Depreciation and amortization                        | 287                                  | 290       | (1.0)             |
| Commissions, booking<br>fees and credit card expense | 269                                  | 271       | (0.7)             |
| Maintenance,<br>materials and repairs                | 236                                  | 235       | 0.4               |
| Aircraft rentals                                     | 146                                  | 148       | (1.4)             |
| Food service   | 124                                  | 125       | (0.8)             |
| Other operating expense                              | 649                                  | 617       | 5.2               |
| Total operating expense                              | 5,229                                | 4,727     | 10.6              |
| Operating Income                                     | 115                                  | 23        | *                 |
| <b>Other Income (Expense)</b>                        |                                      |           |                   |
| Interest income                                      | 53                                   | 36        | 47.2              |
| Interest expense                                     | (261)                                | (235)     | 11.1              |
| Interest capitalized                                 | 7                                    | 23        | (69.6)            |
| Miscellaneous - net                                  | (6)                                  | (9)       | (33.3)            |
|  | (207)                                | (185)     | (11.9)            |
| Loss Before Income Taxes                             | (92)                                 | (162)     | (43.2)            |
| Income tax   | -                                    | -         | -                 |
| Net Loss   | \$ (92)                              | \$ (162)  | (43.2)            |
| Basic and Diluted Loss Per Share                     | \$ (0.49)                            | \$ (1.00) |                   |

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|                                      |     |     |
|--------------------------------------|-----|-----|
| Number of Shares Used in Computation |     |     |
| Basic and Diluted                    | 186 | 161 |

\* Greater than 100%

### AMR CORPORATION OPERATING STATISTICS (Unaudited)

|   | Three Months Ended March 31, |        | Percent  |
|---|------------------------------|--------|----------|
|   | 2006                         | 2005   | Change   |
| <b>American Airlines, Inc. Mainline Jet Operations</b>                                |                              |        |          |
| Revenue passenger miles (millions)  | 33,015                       | 32,327 | 2.1      |
| Available seat miles (millions)   | 42,752                       | 42,854 | (0.2)    |
| Cargo ton miles (millions)  | 521                          | 539    | (3.3)    |
| Passenger load factor   | 77.2%                        | 75.4%  | 1.8 pts. |
| Passenger revenue yield per passenger mile (cents)                                    | 12.85                        | 11.88  | 8.2      |
| Passenger revenue per available seat mile (cents)                                     | 9.93                         | 8.96   | 10.8     |
| Cargo revenue yield per ton mile (cents)  | 35.65                        | 33.95  | 5.0      |
| Operating expenses per available seat mile, excluding Regional Affiliates (cents) (1) | 10.81                        | 9.80   | 10.3     |
| Fuel consumption (gallons, in millions)   | 705                          | 729    | (3.3)    |
| Fuel price per gallon (cents) (2)   | 189.0                        | 136.6  | 38.4     |
| <b>Regional Affiliates</b>  |                              |        |          |
| Revenue passenger miles (millions)  | 2,277                        | 1,885  | 20.8     |
| Available seat miles (millions)   | 3,257                        | 2,916  | 11.7     |
| Passenger load factor   | 69.9%                        | 64.7%  | 5.2 pts. |
| <b>AMR Corporation</b>  |                              |        |          |
| Average Equivalent Number of Employees  |                              |        |          |
| American Airlines   | 73,200                       | 75,100 |          |
| Other   | 13,400                       | 13,400 |          |
| Total   | 86,600                       | 88,500 |          |

(1) Excludes \$654 million and \$583 million of expense incurred related to Regional Affiliates in 2006 and 2005, respectively.

(2) Includes the impact of a \$55 million fuel excise tax refund in 2005.

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AMR CORPORATION  
NON-GAAP AND OTHER RECONCILIATIONS  
(Unaudited)

| American Airlines, Inc. Mainline Jet Operations<br>(in millions, except as noted)                        | Three Months Ended March 31, |          |
|--|------------------------------|----------|
|  | 2006                         | 2005     |
| Total operating expenses as reported   | \$ 5,275                     | \$ 4,781 |
| Less: Operating expenses incurred<br>related to Regional Affiliates                                      | 654                          | 583      |
| Operating expenses, excluding<br>expenses incurred related to<br>Regional Affiliates                     | \$ 4,621                     | \$ 4,197 |
| American mainline jet operations<br>available seat miles   | 42,752                       | 42,854   |
| Operating expenses per available seat<br>mile, excluding Regional<br>Affiliates (cents)                  | 10.81                        | 9.80     |
| Percent change   | 10.3%                        |          |
| Operating expenses, excluding<br>expenses incurred related to<br>Regional Affiliates                     | \$ 4,621                     | \$ 4,197 |
| Less: Fuel expense   | 1,332                        | 996      |
| Operating expenses, excluding expenses<br>incurred related to Regional<br>Affiliates and fuel expense    | \$ 3,289                     | \$ 3,201 |
| American mainline jet operations<br>available seat miles   | 42,752                       | 42,854   |
| Operating expenses per available seat<br>mile, excluding Regional<br>Affiliates and fuel expense (cents) | 7.69                         | 7.47     |
| Percent change   | 2.9%                         |          |

Note: The company believes that operating expenses per available seat mile, excluding the cost of fuel, assists investors in understanding the impact of fuel prices on the Company's operations.

AMR Corporation  
Fuel Price vs. 1st Quarter 2005

|                                       |       |       |
|---------------------------------------|-------|-------|
| Average fuel price per gallon (cents) |       |       |
| Three months ended March 31, 2006     |       | 189.7 |
| Three months ended March 31, 2005     | 137.9 |       |
| Add: Impact of fuel credit            | 6.9   |       |
|                                       |       | 144.8 |



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|   |    |      |
|---|----|------|
| Change in price (cents)                     |    | 44.9 |
| 2006 consumption (gallons, in millions)     | x  | 776  |
| Impact of fuel price variance (in millions) | \$ | 349  |

### AMR CORPORATION NON-GAAP AND OTHER RECONCILIATIONS (Unaudited)

| AMR Corporation<br>Impact of Special Items<br>(in millions) | Three Months Ended<br>March 31, |          |
|---|---------------------------------|----------|
|   | 2006                            | 2005     |
| Net loss  | \$ (92)                         | \$ (162) |
| Add: Impact of special items                                | -                               | (69)     |
| Net loss excluding special items                            | \$ (92)                         | \$ (231) |
| Difference  | \$ (139)                        |          |

Note: The Company believes that results of operations excluding the impact of special items assists investors in understanding the impact of special items on the Company's operations.

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Current AMR Corp news releases can be accessed via the Internet.  
The address is <http://www.aa.com>