

GREEN MOUNTAIN POWER CORP  
Form 10-K  
March 13, 2007

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**FORM 10-K**

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 2006

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to

Commission file number: 001-08291

**GREEN MOUNTAIN POWER CORPORATION**

(Exact name of registrant as specified in its charter)

**VERMONT** **03-0127430**  
State or other jurisdiction of (I.R.S. Employer  
Incorporation or organization Identification No.)

**COLCHESTER VT** **05446**  
(Address of principal (Zip Code)  
Executive offices)

Registrant's telephone number, including area code (802) 864-5731

Securities registered pursuant to Section 12(b) of the Act:

<b>Title of each class</b>	<b>Name of each exchange on which registered</b>
COMMON STOCK, PAR VALUE \$3.33-1/3 PER SHARE	NEW YORK STOCK EXCHANGE

Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was

required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K (§229.405 of this chapter) is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes No

**The aggregate market value of the voting stock held by non-affiliates of the registrant as of June 30, 2006, was approximately \$179,174,308 based on the closing price of \$33.99 for the Common Stock on the New York Stock Exchange as reported by The Wall Street Journal.**

**The number of shares of Common Stock outstanding on February 28, 2007, was 5,307,592.**

DOCUMENTS INCORPORATED BY REFERENCE

Certain portions of Part III of this Form 10-K (Items 10, 11, 12, 13 and 14) will be incorporated by reference to the Company's Definitive Proxy Statement relating to its Annual Meeting of Stockholders to be filed with the Commission pursuant to Regulation 14A.

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Green Mountain Power Corporation  
Form 10-K for the fiscal year ended December 31, 2006

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## **PART I**

### **FORWARD-LOOKING STATEMENTS**

This report contains statements that may be considered forward-looking statements within the meaning of Section 27A of the Securities Act and Section 21E of the Securities Exchange Act of 1934. You can identify these statements by forward-looking words such as "may," "could," "should," "would," "intend," "will," "expect," "forecast," "anticipate," "believe," "estimate," "continue" or similar words. We intend these forward-looking statements to be covered by the safe harbor provisions for forward-looking statements contained in the Private Securities Reform Act of 1995 and are included in this statement for purposes of complying with these safe harbor provisions. You should read statements that contain these words carefully because they discuss the Company's future expectations, contain projections of the Company's future results of operations or financial condition, or state other "forward-looking" information.

There may be events in the future that we are not able to predict accurately or control and that may cause actual results to differ materially from the expectations described in forward-looking statements. Investors are cautioned that all forward-looking statements involve risks and uncertainties, and actual results may differ materially from those discussed in this document, including the documents incorporated by reference in this document. These differences may be the result of various factors, including changes in general, national, regional, or local economic conditions, changes in fuel or wholesale power supply costs, regulatory or legislative action or decisions, and other risk factors identified from time to time in our periodic filings with the Securities and Exchange Commission.

The factors referred to above include many, but not all, of the factors that could impact the Company's ability to achieve the results described in any forward-looking statements. You should not place undue reliance on forward-looking statements. You should be aware that the occurrence of the events described above and elsewhere in this document, including the documents incorporated by reference, could harm the Company's business, prospects, operating results or financial condition. We do not undertake any obligation to update any forward-looking statements as a result of future events or developments. There are risks, uncertainties and other factors that could cause actual results to be different from those projected. Some of the reasons that the results may be different are discussed under Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations ("MD and A") and in the accompanying Notes to Consolidated Financial Statements ("Notes"), all included herein.

### **ITEM 1. BUSINESS**

#### **THE COMPANY**

Green Mountain Power Corporation (the "Company" or "GMP") is a public utility operating company that transmits, distributes and sells electricity and utility construction services in the State of Vermont ("State" or "Vermont") in a service territory with approximately one quarter of Vermont's population. We serve approximately 92,000 customers. The Company was incorporated under the laws of Vermont on April 7, 1893.

Our sources of retail and wholesale revenue for the year ended December 31, 2006 were as follows:

- 31.3 percent from residential customers;
- 31.1 percent from small commercial and industrial customers;
- 20.5 percent from large commercial and industrial customers;
  - 11.1 percent from sales to other utilities; and
  - 6.0 percent from other sources.

Approximately 94.3 percent of all of our revenue resulted from the sale of electricity for the period 2006 compared to 96.1 percent in 2005.

See MD and A, Item 7 below, for further information about revenues.

During 2006, our energy resources for retail sales of electricity were obtained as follows:

- 50.8 percent from hydroelectric sources (38.4 percent Hydro Quebec, 7.8 percent Company-owned, and 4.6 percent independent power producers);
- 47.3 percent from a nuclear generating source (the Entergy Nuclear Vermont Yankee, LLC ("ENVY") nuclear plant described below);
  - 4.3 percent from wood;
  - 2.2 percent from natural gas or oil; and
  - measurably no percent from wind after sales of renewable energy certificates.

The 4.6 percent excess of resources obtained was sold on a short-term basis through the wholesale market operated by ISO New England, Inc., formerly the New England Power Pool ("NEPOOL").

In 2006, we estimate that we purchased under existing contracts or generated approximately 105 percent of our energy resources to satisfy our retail and wholesale sales of electricity under long-term arrangements, including our contract with Morgan Stanley Capital Group, Inc. (the "Morgan Stanley Contract") described below. The excess of supply is sold, or in years when our demand is greater than our generation and long term contract resources, remaining retail and wholesale sales were met, through short-term market purchases and sales and represent primarily volumetric differences between purchase commitments and our customers' retail demand. See Note J of Notes.

A major source of the Company's power supply is our entitlement to a share of the power generated by the 620 megawatt ("MW") nuclear generating plant owned and operated by ENVY (the "Vermont Yankee" or "VY" plant). We have a 33.6 percent equity interest in Vermont Yankee Nuclear Power Corporation ("VYNPC"), which has a long-term power supply contract with ENVY that entitles us to approximately 100MW to 106MW of Vermont Yankee plant output through 2012. For further information concerning Vermont Yankee, see Power Resources - Vermont Yankee, below.

The Company owns approximately 29.2 percent of the common stock of Vermont Electric Power Company, Inc. ("VELCO"). VELCO, through its investment in Vermont Transco LLC ("Transco"), owns the high-voltage transmission system in Vermont. On June 30, 2006, substantially all of VELCO's assets were transferred to Transco in exchange for 2.4 million Class A Membership Units and Transco's assumption of VELCO's debt. VELCO has a 30.8 percent ownership interest in Transco. Transco now owns and operates the transmission system in Vermont over which bulk power is delivered to all electric utilities in the State. The Company owns approximately 21.9 percent of the membership units of Transco. For further information concerning Transco, see Transco below.

VELCO's wholly-owned subsidiary, Vermont Electric Transmission Company, Inc. ("VETCO"), was formed to finance, construct and operate the Vermont portion of the 450 kV DC transmission line connecting the Province of Quebec with Vermont and New England. For further information concerning VELCO, see VELCO below.

The Company participates in the New England regional wholesale electric power markets operated by ISO New England, Inc. ("ISO-NE"), the regional bulk power transmission organization established to assure reliable and economical power supply in New England. The Federal Energy Regulatory Commission ("FERC") has granted approval to ISO-NE to become a regional transmission organization ("RTO") for New England. As a RTO, ISO-NE provides regional transmission service in New England, with operational control of the bulk power system and responsibility for administering wholesale markets. ISO-NE operates a market for all New England states for purchasers and sellers of electricity in the deregulated wholesale energy markets. Sellers place bids for the sale of their generation or purchased power resources and if demand is high enough the output from those resources is sold. We must purchase additional electricity to meet customer demand during periods of high usage, such as warmer than normal temperatures in summer months, to replace energy repurchased by Hydro Quebec under an agreement negotiated in 1997 and to replace power not delivered under our contracts and entitlements due to outages, curtailments or other events that result in reduced deliveries.



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Our principal service territory is an area roughly 25 miles in width extending 90 miles across north central Vermont between Lake Champlain on the west and the Connecticut River on the east. Included in this territory are the cities and towns of Montpelier, Barre, South Burlington, Vergennes, Williston, Shelburne, Colchester, and Winooski, as well as the Village of Essex Junction and a number of smaller communities. We also distribute electricity in four separate areas located in southern and southeastern Vermont that are interconnected with our principal service area through the transmission lines of Transco and others. Included in these areas are the communities of Vernon (where the Vermont Yankee nuclear plant is located), Bellows Falls, White River Junction, Wilder, Wilmington and Dover. The Company's right to distribute electrical service in its service territory is the utility's most important asset. We supply at wholesale a portion of the power requirements of several municipalities and cooperatives in Vermont. We are obligated to meet the changing electrical requirements of these wholesale customers, in contrast to our obligation to other wholesale customers, which is limited to amounts of capacity and energy established by contract.

Major business activities in our service areas include computer assembly and components manufacturing (and other electronics manufacturing), software development, granite fabrication, service enterprises such as government, insurance, regional retail shopping, tourism (particularly fall and winter recreation), and dairy and general farming.

Operating statistics for the past five years are presented in the following table.

GREEN MOUNTAIN  
POWER CORPORATION  
Operating Statistics

	For the years ended December 31,				
	2006	2005	2004	2003	2002
Net system peak in MW (1)	365.5	351.9	326.7	330.2	342.0
MWH Production and purchases (2)					
Hydro	1,038,129	879,147	777,292	838,855	901,998
Wind, net of renewable energy credits sold	821	1,484	-	8,568	9,577
Nuclear	965,080	816,989	764,010	884,585	771,781
Conventional steam	87,993	93,258	89,622	100,402	85,910
Internal combustion	6,239	7,547	13,026	12,603	4,090
Combined cycle	38,081	22,328	32,224	68,488	81,362
Bilateral and system purchases(3)	344,534	647,094	804,962	2,426,091	2,347,086
Total production	2,480,877	2,467,847	2,481,136	4,339,592	4,201,804
Less: non-firm sales to other utilities	439,542	365,000	408,601	2,284,003	2,104,172
Production for firm sales	2,041,335	2,102,847	2,072,535	2,055,589	2,097,632
Less firm sales	1,966,159	2,011,568	1,973,093	1,937,376	1,951,959
Losses and company use (MWH)	75,176	91,279	99,442	118,213	145,673
Losses as a % of total production	3.03%	3.70%	4.01%	2.72%	3.47%
System load factor (4)	63.8%	68.2%	72.4%	71.1%	70.0%
Net Production (% of Total)					
Hydro	41.8%	35.6%	31.3%	19.3%	21.5%
Wind	0.0%	0.1%	0.0%	0.2%	0.2%
Nuclear	38.9%	33.1%	30.8%	20.4%	18.3%
Conventional steam	3.5%	3.8%	3.6%	2.3%	2.0%

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Internal combustion	0.3%	0.3%	0.5%	0.3%	0.1%
Combined cycle	1.5%	0.9%	1.3%	1.6%	1.9%
Bilateral and system purchases	13.9%	26.2%	32.5%	56.0%	56.0%
Total	100.0%	100.0%	100.0%	100.0%	100.0%

Sales (MWH)					
Residential	583,228	598,606	580,710	581,047	553,294
Commercial & industrial - small	707,031	717,451	698,000	696,598	695,504
Commercial & industrial - large	668,522	686,260	684,104	651,709	689,618
Other	4,143	5,935	7,112	4,986	9,773
Total retail sales	1,962,924	2,008,252	1,969,926	1,934,340	1,948,189
Sales to Municipals & Cooperatives (Rate W)					
	3,235	3,316	3,166	3,036	3,770
Total Requirements Sales	1,966,159	2,011,568	1,973,093	1,937,376	1,951,959
Other Sales for Resale	439,542	365,000	408,601	2,284,003	2,104,172
Total sales (MWH)	2,405,701	2,376,568	2,381,694	4,221,379	4,056,131
Average Number of Electric Customers					
Residential	77,862	76,481	75,507	74,693	73,861
Commercial and industrial small	13,951	13,752	13,515	13,344	13,165
Commercial and industrial large	27	27	24	25	29
Other	62	60	62	65	65
Total	91,902	90,320	89,108	88,127	87,120
Average Revenue Per KWH (Cents)					
Residential	12.90	13.12	13.15	12.98	12.96
Commercial & industrial - small	10.57	10.66	10.63	10.40	10.44
Commercial & industrial - large	7.36	7.55	7.44	7.41	7.31
Total retail	10.20	10.38	10.32	10.22	10.09
Average Use and Revenue Per Residential Customer					
KWh's	7,491	7,827	7,691	7,779	7,491
Revenues	\$ 966	\$ 1,027	\$ 1,012	\$ 1,010	\$ 971

(1) MW - Megawatt is one thousand kilowatts.

(2) MWH - Megawatt hour is one thousand kilowatt hours.

(3) Includes MWh generated for renewable energy credits sold

(4) Load factor is based on net system peak and firm MWH production less off-system losses.

**STATE AND FEDERAL REGULATION**

**General.** The Company is subject to the regulatory authority of the Vermont Public Service Board ("VPSB" or the "Board"), which extends to retail rates, services and facilities, securities issues and various other matters. The separate Vermont Department of Public Service ("DPS" or the "Department"), created by statute in 1981, acts as the public advocate in rate and other state regulatory proceedings and is also responsible for development of energy supply plans for the State of Vermont, purchases of power as an agent for the State and other general regulatory matters. The VPSB principally conducts quasi-judicial proceedings, such as rate setting. The Department, through a Director for Public Advocacy, is entitled to participate as the public advocate in such proceedings and regularly does so. Customers, or social organizations that represent certain classes of customers, neighbors of our properties, or other persons or entities may petition the VPSB to be granted intervener status in such proceedings.

Our rate tariffs are uniform throughout our service area. We have entered into a number of jobs incentive agreements, providing for reduced capacity charges to large customers applicable only to new load. All such agreements must be approved by the VPSB. See Item 7. MD and A - Results of Operations - Operating Revenues and MWh Sales.

Certain components of the businesses of the Company and Transco, including certain rates, are subject to the jurisdiction of the FERC as follows: the Company as a licensee of hydroelectric developments under Part I of the Federal Power Act, and the Company and Transco as interstate public utilities under Parts II and III of the Federal Power Act, as amended and supplemented by the National Energy Act.

We provide transmission service to ten customers within the State under rates regulated by the FERC; revenues for such services amounted to less than 1.0 percent of our operating revenues for 2006.

On July 17, 1997, the FERC approved our Open Access Transmission Tariff. Our Open Access tariff could reduce the amount of capacity available to the Company from such facilities in the future. See Item 7. MD and A - Transmission Expenses.

On November 26, 2004, we received from FERC an exemption from the standards of conduct requirements of FERC Order 2004, governing separation of transmission operations.

**Licensing.** Pursuant to the Federal Power Act, the FERC has granted licenses for the following hydroelectric projects we own:

	<b>Issue Date</b>	<b>Licensed Period</b>
Project Site:		
Bolton	February 5, 1982	February 5, 1982 - February 4, 2022
Essex	March 30, 1995	March 1, 1995 - March 1, 2025
Vergennes	July 30, 1999	June 1, 1999 - May 31, 2029
Waterbury	July 20, 1954	expired August 31, 2001, renewal pending

Major project licenses provide that after an initial twenty-year period, a portion of the earnings of such project in excess of a specified rate of return is to be set aside in appropriated retained earnings in compliance with FERC Order 5, issued in 1978. The amounts appropriated are not material.

The re-licensing application for Waterbury was filed in August 1999. When re-licensing proceedings are complete, we expect the project to be re-licensed for a 30-year term. We do not have any competition for the Waterbury license.

**Department of Public Service Twenty-Year Electric Plan.** On January 19, 2005, the Department adopted a new twenty-year electrical power-supply plan (the "Plan") for the State. The Plan includes an overview of statewide

growth and development as they relate to future requirements for electrical energy; an assessment of available energy resources; and estimates of future electrical energy demand.

On August 14, 2003, we filed with the VPSB and the Department an integrated resource plan pursuant to Vermont Statute 30 V.S.A. § 218c. That filing was approved by the VPSB in December, 2003. We are required to file a new, updated integrated resource plan on or before May 15, 2007.

### **RECENT RATE DEVELOPMENTS**

On December 22, 2006, the VPSB approved a rate increase of 9.09%, effective January 1, 2007, and an Alternative Regulation Plan (the "2007 Alternative Regulation Plan") for the Company to be effective for three years beginning February 1, 2007. The rate increase allows us to recover increases in power and transmission costs in 2007 compared to 2006. The 2007 Alternative Regulation Plan's principal components include a power supply adjustment mechanism that allows the Company to adjust rates on a quarterly basis to reflect power supply cost changes in excess of \$300,000 plus 90 percent of amounts in excess of \$300,000 per quarter and an earnings sharing mechanism to permit sharing of earnings in excess of the Company's allowed return on equity and earnings shortfalls below the Company's allowed return on equity. The earnings sharing proposal allows the Company to earn up to 75 basis points above its allowed return on equity and to recover earnings shortfalls in excess of 100 basis points below its allowed return on equity. Under the 2007 Alternative Regulation Plan, the Company's allowed return on equity is 10.25 percent for 2007. We believe the 2007 Alternative Regulation Plan creates opportunities and incentives for the Company to become more efficient, improve customer service, decouple earnings from increased electricity sales, streamline cost recovery, share efficiency savings with customers, increase credit quality, and reduce regulatory and borrowing costs borne by customers.

During February 2006, we requested that the VPSB grant an accounting order to allow us to defer up to approximately \$3.7 million in incremental hurricane-related power supply expenses incurred in the first quarter of 2006, and to also allow us to defer and amortize \$1.3 million of incremental hurricane-related benefits realized in the fourth quarter of 2005 against these costs. The accounting order was approved by the VPSB in February 2006, and allowed the Company to defer power supply expenses of \$2.1 million in the first quarter of 2006.

The VPSB issued an order on December 22, 2003 approving the Company's 2003 Rate Plan (the "2003 Rate Plan"). The 2003 Rate Plan was in effect from January 1, 2004 through December 31, 2006. The 2003 Rate Plan:

- Allowed the Company to raise rates 1.9 percent, effective January 1, 2005; and 0.9 percent effective January 1, 2006, if the increases are supported by cost of service schedules submitted 60 days prior to the effective dates. The Company filed cost of service schedules pursuant to the plan in November 2004, November 2005, and December 2006 respectively, and received approval from the VPSB to implement the plan's 1.9 percent rate increase, effective January 1, 2005, and the plan's 0.9 percent rate increase, effective January 1, 2006.
- The 2003 Rate Plan set and capped the Company's allowed return on equity at 10.5 percent for the period beginning January 1, 2003 through December 31, 2006 and provided for recovery of various regulatory assets, including the remediation of the Pine Street environmental Superfund site in Burlington, VT.

For further discussion of the Company's 2007 Alternative Regulation Plan and the 2003 Rate Plan, see Item 7A. Quantitative and Qualitative Disclosures About Market Risk - Rates and 2007 Rate Plan.

### **MERGERS AND ACQUISITIONS**

On June 22, 2006, the Company announced that it had entered into an Agreement and Plan of Merger, dated as of June 21, 2006 (the "Merger Agreement"), among Northern New England Energy Corporation, a Vermont corporation ("NNEEC"), Northstars Merger Subsidiary Corporation, a Vermont corporation and wholly-owned subsidiary of NNEEC (the "Merger Sub"), and the Company, pursuant to which Merger Sub will be merged with and into the Company (the "Merger"). The Company will be the surviving company in the Merger as a wholly-owned subsidiary of

NNEEC. NNEEC is a wholly owned subsidiary of GazMétro Limited Partnership (“GazMétro”), a limited partnership organized under the laws of the Province of Québec.

Under the terms of the Merger Agreement, at the effective time of the Merger, each issued and outstanding share of the Company’s common stock, including all deferred stock and stock options issued but not exercised, par value \$3.33 1/3 per share (other than shares which are held by any wholly-owned subsidiary of the Company or in the treasury of the Company or which are held by NNEEC or Merger Sub, or any direct or indirect wholly-owned subsidiary of NNEEC, all of which shall cease to be outstanding and shall be canceled and none of which shall receive any payment with respect thereto, and other than dissenting shares), will be converted into the right to receive \$35.00 in cash, without interest thereon.

The Company and NNEEC have made customary representations, warranties and covenants in the Merger Agreement. In particular, the Company covenants to NNEEC, subject to certain exceptions, (1) not to solicit or knowingly encourage or facilitate the making or submission of any alternative acquisition proposal nor initiate, encourage, or participate in any discussions or negotiations with, or furnish any non-public information to, any person (other than NNEEC or Merger Sub) in connection with any acquisition proposal; (2) for its Board of Directors not to withdraw or modify the Board's action to recommend the Merger in a manner adverse to NNEEC; and (3) to use its best efforts to convene a special meeting of the Company’s shareholders to consider and vote upon the approval of the Merger Agreement and the Merger.

On June 21, 2006, Merger Sub entered into employment agreements with the following employees of the Company: Christopher L. Dutton, Robert J. Griffin, Mary G. Powell, Donald J. Rendall, Jr., Walter Oakes and Dawn D. Bugbee. These agreements generally provide that they shall become effective upon consummation of the Merger and that the employees subject to the employment agreements will continue to be employed by the Company for a period of at least three years thereafter. Each agreement contains provisions relating to compensation, benefits, the applicable employee’s rights upon a Change of Control (as such term is defined in the employment agreement), confidentiality and the effect of the termination of an employee’s employment.

A more complete description of the terms of the proposed Merger is set forth in the Company's Current Report on Form 8-K dated June 22, 2006 and in the Company’s Proxy Statement on Schedule 14A dated September 20, 2006.

On October 31, 2006, a special meeting of the Company’s shareholders was held in Colchester, Vermont to vote on the proposal to approve the Merger Agreement so that the Merger can occur. At such meeting, the Company’s shareholders approved the Merger Agreement.

A petition for approval of the Merger was filed with the VPSB on August 7, 2006 and remains pending. The VPSB completed hearings on the Merger in January 2007 and the petition is presently under advisement by the VPSB. We currently expect a VPSB decision whether to approve the Merger to be issued by the end of March 2007 and, if approval is granted, what conditions to impose. A decision could be issued before or after the expected time; there is no deadline for issuance of the decision. All other regulatory approvals required for the Merger have been obtained.

#### **SINGLE CUSTOMER DEPENDENCE**

The Company’s one major retail customer, IBM, accounted for 15.0 percent, 15.3 percent and 16.4 percent of the Company’s retail operating revenues in 2006, 2005 and 2004, respectively. No other retail customer accounted for more than 1.0 percent of our revenue during the past three years.

We believe, based on a number of projected variables, that a hypothetical shutdown of the IBM facility, inclusive of the tertiary effects on commercial and residential customers, may necessitate a modest retail rate increase because the Company could sell some of the contracted power supply resources into the wholesale market at prices in excess of those charged to IBM. The amount of such an increase would change materially as a result of any significant reductions in wholesale energy prices or increases in retail rates paid by IBM.

## COMPETITION AND RESTRUCTURING

Competition currently takes several forms. At the wholesale level, New England has implemented its version of FERC's "standard market design ("SMD"), which is a detailed competitive market framework that has resulted in bid-based competition of power suppliers rather than prices set under cost of service regulation. At the retail level, customers have energy options such as propane, natural gas or oil for heating, cooling and water heating, and self-generation. Another competitive risk is the potential for customers to form municipally owned utilities in the Company's service territory.

In 1987, the Vermont General Assembly enacted legislation that authorized the Department to sell electricity on a significantly expanded basis. Under the 1987 law, the Department can sell electricity purchased from any source at retail to all customer classes throughout the State, but only if the VPSB and other State officials determine that the public good will be served by such sales. Since 1987, the Department has made limited retail sales of electricity.

In certain states across the country, including other New England states, legislation has been enacted to allow retail customers to choose their electricity suppliers, with incumbent utilities required to deliver that electricity over their transmission and distribution systems. Increased competitive pressure in the electric utility industry could potentially restrict the Company's ability to charge energy prices sufficient to recover embedded costs, such as the cost of purchased power obligations or of generation facilities owned by the Company. There are currently no regulatory proceedings, court actions or pending legislative proposals to adopt electric industry restructuring in Vermont.

## CONSTRUCTION AND CAPITAL REQUIREMENTS

Our capital expenditures for 2004 through 2006 and projected for 2007 are set forth in Item 7. MD and A - Liquidity and Capital Resources-Construction. Construction projections are subject to continuing review and may be revised from time-to-time in accordance with changes in the Company's financial condition, load forecasts, the availability and cost of labor and materials, licensing and other regulatory requirements, changing environmental standards and other relevant factors. See Item 7. MD and A - Liquidity and Capital Resources.

## POWER RESOURCES

We generated, purchased or transmitted 2,041,335 MWh of energy for retail and requirements wholesale customers for the twelve months ended December 31, 2006. The corresponding maximum one-hour integrated demand during that period was 365.5 MW on August 2, 2006. This compares to the previous all-time peak of 351.9 MW on July 19, 2005. The following table shows the net generated and purchased energy, the source of such energy for the twelve-month period and the capacity in the month of the period system peak. See Note J of Notes.

### Net Electricity Generated and Purchased and Capacity at Peak

	Generated and Purchased for the year ended December 31, 2006		Capacity At time of of annual peak	
	MWH	percent	KW	percent
Wholly-owned plants:				
Hydro	160,140	7.8%	23,370	6.4%
Diesel and Gas Turbine	6,239	0.3%	58,550	15.9%
Wind*	821	0.0%	960	0.3%
Jointly-owned plants:				
Wyman #4	583	0.0%	6,470	1.8%
Stony Brook I	26,116	1.3%	30,936	8.4%
McNeil	29,099	1.4%	5,770	1.6%
Long Term Purchases:				

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Vermont Yankee/ENVY	965,080	47.3%	97,451	26.5%
Hydro Quebec	784,098	38.4%	107,391	29.2%
Stony Brook I	11,965	0.6%	14,124	3.8%
Other:				
Independent Power Producers	151,382	7.4%	22,593	6.1%
-				-
ISO-NE and Short-term purchases, net	(94,188)	-4.7%	-	-
Net Own Load	2,041,335	100.0%	367,615	100.0%

\*Net of renewable energy certificates sold representing 10,000MWh

### Vermont Yankee Nuclear Power Corporation Contract

On July 31, 2002, VYNPC completed the sale of its nuclear power plant to ENVY. ENVY, through its power contract with VYNPC, provides approximately 100MW to 106MW of the plant output to the Company through 2012, adjusted for uprate, which is expected to represent approximately 35 percent of our projected energy requirements.

Prices under the Power Purchase Agreement (the "PPA") between VYNPC and ENVY range from \$39 to \$45 per megawatt-hour for the period beginning January 2003. The PPA calls for a downward adjustment in the price if market prices for electricity fall by defined amounts beginning in November 2005. If market prices rise, however, contract prices are not adjusted upward. The Company remains responsible for procuring replacement energy at market prices during periods of scheduled or unscheduled outages at the Vermont Yankee plant.

Our ownership share of VYNPC is 33.6 percent. VYNPC's primary role consists of administering its power supply contract with ENVY and its contracts with VYNPC's present sponsors.

During periods when Vermont Yankee power is unavailable, the costs of replacement power occasionally exceed those costs that we would have incurred for power purchased pursuant to our power supply agreement with VYNPC. The Company remains responsible for procuring replacement energy at market prices during periods of scheduled or unscheduled outages at the ENVY plant. Replacement power is available to us from the wholesale market and through contractual arrangements with other utilities. Replacement power costs can adversely affect cash flow, and, unless deferred and/or recovered in rates, such costs could adversely affect reported earnings. The Company maintains insurance for unscheduled outages for the Vermont Yankee plant and those costs are included in rates. The Company's outage insurance coverage is for 60 days and includes a \$1 million deductible amount and is limited to \$6 million total coverage for incremental on-peak energy replacement costs. In the case of unscheduled outages of significant duration resulting in substantial unanticipated costs for replacement power, the VPSB generally has authorized deferral and recovery of such costs, net of insurance recoveries.

Vermont Yankee's current operating license expires March 2012. Since the Company no longer owns an interest in the plant, we are not responsible for the costs of decommissioning the plant, nor are we responsible for any plant repairs or maintenance costs during outages.

During the year ended December 31, 2006, we used 965,080 MWh of Vermont Yankee energy (supplied by ENVY) representing 47.3 percent of the net electricity generated and purchased ("net power supply") by the Company.

See Item 7A. Quantitative and Qualitative Disclosures About Market Risk - Other Power Supply Risks, and Notes B and J of Notes for additional information.

### Hydro Quebec Power Supply Contracts

Highgate Interconnection. The transmission facilities at Highgate include a 225-MW AC-to-DC-to-AC converter terminal and seven miles of 345-kV transmission line. VELCO built the converter facilities, which we own jointly with a number of other Vermont utilities. Commencing with implementation of New England's RTO, the Highgate facilities are now controlled and operated by ISO-NE. We do not expect ISO-NE's control or operation of these facilities to affect the Company's deliveries of power from Hydro Quebec under our current power contract commitments.

Hydro Quebec Interconnection. VELCO and certain other ISO-NE members have entered into agreements with Hydro Quebec, which constructed in two phases a direct interconnection between the electric systems in New England and the electric system of Hydro Quebec in Canada. The Vermont participants in this project, which has a capacity of 2,000 MW, derive approximately 9.0 percent of the total power-supply benefits associated with the ISO-NE/Hydro Quebec interconnection. The Company, in turn, receives approximately one-third of the Vermont share of those benefits. The benefits of the interconnection include:

- deliveries of a portion of our contract power supply entitlements from Hydro Quebec;
  - access to surplus hydroelectric energy from Hydro Quebec; and
- a provision for emergency transfers and mutual backup to improve reliability for both the Hydro Quebec system and the New England systems.

Phase I. The first phase ("Phase I") of the Hydro Quebec Interconnection consists of transmission facilities having a capacity of 690 MW that originate at the Des Cantons Substation on the Hydro Quebec system near Sherbrooke, Canada and traverse a portion of eastern Vermont and extend to a converter terminal located in Comerford, New Hampshire. VETCO was formed to construct and operate the portion of Phase I within the United States. Under the Phase I contracts, each New England participant, including the Company, is required to pay monthly its proportionate share of VETCO's total cost of service, including its capital costs. Each participant also pays a proportionate share of the total costs of service associated with those portions of the transmission facilities constructed in New Hampshire by a subsidiary of National Grid, successor to New England Electric System. Phase I facilities are schedule to be retired in 2007.

Phase II. Phase II provides 2,000 MW of capacity for transmission of Hydro Quebec power to Sandy Pond, Massachusetts. The participants in this project, including the Company, have contracted to pay monthly their proportionate share of the total cost of constructing, owning and operating the Phase II facilities, including capital costs. As a supporting participant, the Company must make support payments under 30-year agreements. These support agreements meet the capital lease accounting requirements under SFAS 13. At December 31, 2006, the present value of the Company's obligation was approximately \$3.6 million. The Company's projected future minimum payments under the Phase II support agreements are approximately \$354,000 for each of the years 2007-2011 and an aggregate of \$1.8 million for the years 2012-2015.

The Phase II portion of the project is owned by New England Hydro-Transmission Electric Company, Inc. and New England Hydro-Transmission Corporation, subsidiaries of National Grid, successor to New England Electric System, in which certain of the Phase II participating utilities, including the Company, own equity interests. The Company owns approximately 3.2 percent of the equity of the corporations owning the Phase II facilities. See Notes B and I of Notes.

The bulk of our purchases from Hydro Quebec are pursuant to two power supply contract schedules, B and C3, of a Firm Contract dated December 1987 (the "VJO Contract"). Under these two schedules, we purchase 114.2 MW from Hydro Quebec. In November 1996, we entered into an agreement (the "9701 agreement") with Hydro Quebec under which Hydro Quebec paid \$8.0 million to the Company in exchange for certain power purchase options. See Item 7A. Quantitative and Qualitative Disclosures About Market Risk - Power Contract Commitments, and Note J of Notes.

During 2006, we used 464,139 MWh under Schedule B, and 319,959 MWh under Schedule C3 of the VJO Contract, representing 38.4 percent of our net power supply.

**Morgan Stanley Contract** - On February 11, 1999, the Company entered into a contract with Morgan Stanley Capital Group, Inc. ("Morgan Stanley"). The Morgan Stanley Contract expired on December 31, 2006. The contract provided us a means of managing price risks associated with changing fossil fuel prices. For additional information on the Morgan Stanley Contract, see 7A. Quantitative and Qualitative Disclosures About Market Risk - Power Contract Commitments and Note J of Notes.

**JP Morgan Contract** -The Company entered into a contract with JP Morgan Ventures Energy Corporation (the "JP Morgan Contract") during 2006 to purchase approximately 10 percent of the Company's retail load requirements for a four-year period commencing January 1, 2007 and ending December 31, 2010. The JP Morgan Contract will help the Company cover a portion of its retail load requirements. Approximately 10 percent of our off-peak load remains exposed to market prices during the period 2007 - 2010, as well as peak and off-peak load variances caused by weather variations or other factors. Management will continue to monitor the markets for opportunities to cover the Company's open position or purchase this energy in the spot market. The power costs reflected in the JP Morgan Contract and the forecasted costs of the Company's remaining open position are included in the Company's 2007 rates.

**ISO-NE and Short-term Opportunity Purchases and Sales** - We have arrangements with numerous utilities and power marketers actively trading power in New England and New York under which we purchase or sell power on short notice and generally for brief periods of time when required to balance electricity supply with demand. Opportunity purchases are also arranged when it is possible to purchase power for less than it would cost us to generate the power with our own sources. Purchases may also help us save on replacement power costs during an outage of one of our base load sources. Opportunity sale prices are generally set to recover all of the forecasted fuel or production costs and to recover some, if not all, associated capacity costs. During 2006, the Company sold 94,188 MWh representing 4.7 percent of the Company's net power supply.

**Stony Brook I.** The Massachusetts Municipal Wholesale Electric Company ("MMWEC") is principal owner and operator of Stony Brook, a 352.0-MW combined-cycle intermediate generating station located in Ludlow, Massachusetts, which commenced commercial operation in November 1981. In October 1997, we entered into a Joint Ownership Agreement with MMWEC, whereby we acquired an 8.8 percent ownership share of the plant, entitling us to 31.0 MW of capacity.

In addition to the ownership entitlement, we have contracted for 14.2 MW of capacity for the life of the Stony Brook I plant, for which we will pay a proportionate share of MMWEC's share of the plant's fixed costs and variable operating expenses. The three units that comprise Stony Brook I are all capable of burning oil. Two of the units are also capable of burning natural gas. The natural gas system at the plant was modified in 1985 to allow two units to operate simultaneously on natural gas.

During 2006, we used 38,081 MWh from this plant, representing 1.9 percent of our net power supply. See Notes H and J of Notes.

**Wyman Unit #4.** The W. F. Wyman Unit #4, located in Yarmouth, Maine, is an oil-fired steam plant with a capacity of 620 MW. Florida Power & Light is the principal owner and operator of the plant. We have a joint-ownership share of 1.1 percent (7.1 MW) in the Wyman #4 Unit, which began commercial operation in December 1978.

During 2006, we used 583 MWh from this unit, representing less than 1.0 percent of our net power supply. See Note H of Notes.

**McNeil Station.** The J.C. McNeil station (the "McNeil Plant"), located in Burlington, Vermont, is a wood chip and gas-fired steam plant with a capacity of 53.0 MW. The Burlington Electric Department is the principal owner and

operator of the McNeil Plant. We have an 11.0 percent or 5.8 MW joint ownership interest in the McNeil Plant, which began operation in June 1984. In 1989, the plant added the capability to burn natural gas on an as-available/interruptible service basis.

During 2006, we used 29,099 MWh from this unit, representing 1.4 percent of our net power supply. See Note H of Notes.

**Independent Power Producers.** The VPSB has adopted rules that implement for Vermont the purchase requirements established by federal law in the Public Utility Regulatory Policies Act of 1978 ("PURPA"). Under the rules, qualifying facilities have the option to sell their output to a central state-appointed purchasing agent under a variety of long-term and short-term, firm and non-firm pricing schedules. Each of these schedules is based upon the projected Vermont composite system's power costs that would be required but for the purchases from independent producers. The State's purchasing agent assigns the energy so purchased, and the costs of purchase, to each Vermont retail electric utility based upon the utility's pro rata share of total Vermont retail energy sales. Utilities may also contract directly with producers. The rules provide that all reasonable costs incurred by a utility under the rules will be included in the utilities' rates.

Currently, the State purchasing agent, Vermont Electric Power Producers, Inc. ("VEPPI"), is authorized to seek 150 MW of power from qualifying facilities under PURPA, of which our average pro rata share in 2006 was approximately 34.1 percent or 51.5 MW.

The rated capacity of the qualifying facilities currently selling power to VEPPI is approximately 74.5 MW. These facilities were all online by the spring of 1993, and no other projects are currently under development.

In 2006, through our direct contracts and VEPPI, we purchased 151,382 MWh of qualifying facilities production, representing 7.4 percent of our net power supply.

**Company Hydroelectric Power.** We wholly-own and operate eight hydroelectric generating facilities located on river systems within our service area, the largest of which has a generating output of 7.8 MW.

In 2006, Company-owned hydroelectric plants produced 160,140 MWh, representing 7.8 percent of our net power supply. See State and Federal Regulation - Licensing.

**VELCO.** The Company and fifteen other Vermont electric distribution utilities own VELCO. Since commencing operation in 1958, VELCO transmitted power for its owners in Vermont, including power from the New York Power Authority and other power contracted for by Vermont utilities. VELCO is a member of ISO-NE and represents Vermont electric utilities in some pool and RTO matters. See Note B of Notes and Transco.

**Transco.** In June 2006, VELCO transferred substantially all of its assets to Transco in exchange for 2.4 million Class A Membership Units and Transco's assumption of VELCO's debt. VELCO has a 30.8 percent ownership interest in Transco. Transco now owns and operates the transmission system in Vermont over which bulk power is delivered to all electric utilities in the State. The Company owns approximately 21.9 percent of the membership units of Transco. See Note B of Notes.

**Fuel.** See the discussion about energy resources under the description of the Company in Item 1.

We do not maintain long-term contracts for the supply of oil for our wholly-owned oil-fired peak generating stations (80 MW). We did not experience difficulty in obtaining oil for these units during 2006. None of the utilities from which we expect to purchase oil- or gas-fired capacity in 2006 has advised us of any expected difficulties in securing sources of oil and gas during the year.

Wood for the McNeil plant is furnished to the Burlington Electric Department from a variety of sources under short-term contracts ranging from several weeks' to six months' duration.

The Stony Brook combined-cycle generating station is capable of burning either natural gas or oil in two of its turbines. Natural gas is supplied to the plant subject to its availability. During periods of extremely cold weather, the supplier reserves the right to discontinue deliveries to the plant in order to satisfy the demand of its residential customers. We assume, for planning and budgeting purposes, that the plant will be supplied with gas during the months of April through November, and that it will run solely on oil during the months of December through March.

Searsburg Wind Project. The Company was selected by the Department of Energy ("DOE") and the Electric Power Research Institute ("EPRI") to build a commercial scale wind-powered facility in Searsburg, Vermont. The DOE and EPRI provided partial funding for the wind project of approximately \$3.9 million. The net expenditures to the Company of the project, located in the southern Vermont town of Searsburg, was \$7.8 million. The eleven wind turbines have a rating of 6 MW and were commissioned July 1, 1997. In 2006, the project produced 10,821 MWh, and the Company sold renewable energy certificates representing 10,000 MWh. Net of renewable energy credit sales, the wind-powered facility output represented less than 1.0 percent of the Company's net power supply.

### **SEGMENT INFORMATION**

Financial information about the Company's industry segment, the electric utility, is presented in Item 6, Selected Financial Data, and in the Notes included herein.

The Company has sold or disposed of substantially all of the operations and assets of Northern Water Resources, Inc. ("NWR"), formerly known as Mountain Energy, Inc., classified as discontinued operations in 1999.

### **SEASONAL NATURE OF BUSINESS**

Winter recreational activities, longer hours of darkness and heating loads from cold weather historically caused our average peak electric sales to occur in December, January or February. Summer air conditioning loads have increased in recent years as a result of steady economic growth in our service territory. As a result, our heaviest load, 365.5 MW, occurred on August 2, 2006.

### **EMPLOYEES**

As of December 31, 2006, the Company had 192 employees, exclusive of temporary employees. The Company considers its relations with employees to be excellent. The current labor contract expires December 31, 2007.

### **ENERGY EFFICIENCY**

In 2006, GMP did not offer its own energy efficiency programs. Energy efficiency services were provided to GMP's customers by a statewide Energy Efficiency Utility ("EEU") known as "Efficiency Vermont," created by the VPSB in 1999. The EEU is funded by a separate energy efficiency charge that appears as a line item on each customer bill. A charge per KW and per KWH is applied. The purpose of these charges is to apply equal efficiency charges across Vermont to customers with similar usage, regardless of their local utility rates. The charge represents two to three percent of each customer's total electric bill. The funds we collect are remitted to a fiscal agent representing the State of Vermont.

### **RATE DESIGN**

The Company seeks to design rates to encourage efficient electrical use. Since 1976, we have offered optional time-of-use rates for residential and commercial customers. In March 2004, the Company filed with the VPSB a new fully-allocated cost of service study and rate re-design, which re-allocates the Company's revenue requirement among all customer classes on the basis of current costs. The Company's new rate design was approved by the VPSB in 2005. The new rate design has not adversely affected operating results. The Company's rate design objectives are to provide a stable pricing structure and to reflect accurately the cost of providing electric services. Our current rate design helps to achieve these goals. Because inefficient use of electricity increases its cost, customers who are charged prices that

reflect the cost of providing electrical service have incentives to follow the most efficient usage patterns.

### **CURTAILABLE SERVICE**

At December 31, 2006, we had 18 customers receiving service under a curtailable power tariff. This tariff allows customers to receive a portion of their electricity at favorable rates except during times when energy prices or demand are high. The customer's demand during these periods is not considered in calculating the monthly billing. This program enables the Company and the customers to benefit from load control. We shift load from our high cost peak periods and the customer uses inexpensive power at a time when its use provides maximum value. This program is available by tariff for qualifying customers.

### **ENVIRONMENTAL MATTERS**

We had been notified by the Environmental Protection Agency ("EPA") that we were one of several potentially responsible parties for clean up at the Pine Street Barge Canal site in Burlington, Vermont. In September 1999, we negotiated a final settlement with the United States, the State of Vermont, and other parties over terms of a Consent Decree that covers claims addressed in earlier negotiations and implementation of the selected remedy. In October 1999, the federal district court approved the Consent Decree that addresses claims by the EPA for past Pine Street Barge Canal site costs, natural resource damage claims and claims for past and future oversight costs. The Consent Decree also provides for the design and implementation of response actions at the site. For information regarding the Pine Street Barge Canal site and other environmental matters, see Item 7. MD and A- Environmental Matters, and Note H of Notes.

### **UNREGULATED BUSINESSES**

During 1999, the Company discontinued operations of Northern Water Resources, Inc. ("NWR"), a subsidiary of the Company that invested in wastewater, energy efficiency and generation businesses. NWR's remaining assets include an interest in a wind generation facility in California, a non-performing note from a hydroelectric facility in New Hampshire, and a wastewater business in the process of completing dissolution. The net liability of the discontinued segment consists primarily of deferred tax liabilities. For information regarding our unregulated businesses, see Note A of Notes.

### **EXECUTIVE OFFICERS**

The names, ages, and positions of our Executive Officers, in alphabetical order, as of March 8, 2007 are:

Dawn D. Bugbee 50

Vice President, Chief Financial Officer and Treasurer since March 2006. Ms. Bugbee was previously Chief Financial Officer at the Northwestern Medical Center, Inc. in St. Albans, Vermont since 1996.

Christopher L. Dutton 58

President and Chief Executive Officer of the Company and Chairman of the Executive Committee of the Company since August 1997. Vice President, Finance and Administration, Chief Financial Officer and Treasurer from 1995 to August 1997. Vice President and General Counsel from 1993 to January 1995. Vice President, General Counsel and Corporate Secretary from 1989 to 1993.

Robert J. Griffin 50

Vice President, Power Supply and Risk Management since March 2006. Mr. Griffin was Chief Financial Officer and Principal Accounting Officer from December 2003 to March 2006. Vice President since July 2003. Treasurer from February 2002 until March 2006. Controller from October 1996 to December 2003. Manager of General Accounting from 1990 to 1996.

Walter S. Oakes 60

Vice President-Field Operations since August 1999. Assistant Vice President-Customer Operations from June 1994 to August 1999. Assistant Vice President, Human Resources from August 1993 to June 1994. Assistant Vice

President-Corporate Services from 1988 to 1993.

Mary G. Powell 46

Senior Vice President-Chief Operating Officer since April 2001. Senior Vice President-Customer and Organizational Development from December 1999 to April 2001. Vice President-Administration from February 1999 through December 1999. Vice President, Human Resources and Organizational Development from March 1998 to February 1999. Prior to joining the Company, Ms. Powell was President of HRworks, Inc., a human resources management firm, from January 1997 to March 1998. Prior to HRworks, Inc. Ms. Powell was Senior Vice President of Community Banking for Key Bank of Vermont, from 1992 to 1997.

Donald J. Rendall 51

Vice President, General Counsel and Corporate Secretary since July 2002, March 2002, and December 2002, respectively. Prior to joining the Company, Mr. Rendall was a principal in the Burlington, Vermont law firm of Sheehey, Furlong, Rendall & Behm, P.C. from 1988 to February 2002.

The Board of Directors of the Company and its wholly-owned subsidiaries, as appropriate, elect officers for one-year terms to serve at the pleasure of such boards of directors.

Additional information regarding compensation, beneficial ownership of the Company's stock, members of the board of directors, and other information will be presented in the Company's Proxy Statement to Shareholders, and is hereby incorporated by reference.

## **AVAILABLE INFORMATION**

Our Internet website address is: [www.greenmountainpower.biz](http://www.greenmountainpower.biz). We make available free of charge through the website our annual report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K and amendments to those reports filed or furnished pursuant to Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended, as soon as reasonably practicable after such documents are electronically filed with, or furnished to, the SEC. We also make available on the website the Company's Corporate Governance Guidelines, Code of Ethics and Conduct, Bylaws, and the Charters of the Audit, Compensation and Governance Committees of the Company. The information on our website is not, and shall not be deemed to be, a part of this report or incorporated into any other filings we make with the SEC.

## **ITEM 1A. RISK FACTORS**

The risk factors included in Item 7A - Quantitative and Qualitative Disclosures About Market Risk - are incorporated by reference herein.

## **ITEM 1B. UNRESOLVED STAFF COMMENTS**

None.

## **ITEM 2. PROPERTIES**

### **GENERATING FACILITIES**

Our Vermont properties are located in five areas and are interconnected by transmission lines of Transco and New England Power Company. We own and operate eight hydroelectric generating stations with a total nameplate rating of 36.1 MW. We also own two gas-turbine generating stations with an aggregate nameplate rating of 63.6 MW. We own two diesel generating stations with an aggregate nameplate rating of 6.0 MW. We also own a wind generating facility with a nameplate rating of 6.1 MW.

We also own:

- 33.6 percent of the outstanding common stock of Vermont Yankee Nuclear Power Corporation and, through its contract with ENVY, we are entitled to 106.2 MW of the capacity of the Vermont Yankee nuclear generating plant,
- 1.1 percent (7.0 MW of a total 620 MW) joint-ownership share of the Wyman #4 plant located in Maine,

- 8.8 percent (30.2 MW of a total 352 MW) joint-ownership share of the Stony Brook I intermediate units located in Massachusetts, and
- 11.0 percent (5.5 MW of a total 53 MW) joint-ownership share of the J.C. McNeil wood-fired steam plant located in Burlington, Vermont.

See Item 1. Business - Power Resources for plant details and the table hereinafter set forth for generating facilities presently available.

### **TRANSMISSION AND DISTRIBUTION**

The Company owned, at December 31, 2006, approximately 287 miles of overhead transmission lines consisting of 1.5 miles of 115 kV, 10.5 miles of 69 kV, 5.4 miles of 46 kV, 267.6 miles of 34.5 kV and 2.0 miles of 13.8 kV lines. Our distribution system included approximately 2,500 miles of overhead lines of 2.4 to 34.5 kV and approximately 442 miles of underground cable of 2.4 to 34.5 kV. We own approximately 104,800 kVA of substation transformer capacity in transmission substations and 416,200 kVA of substation transformer capacity in distribution substations and approximately 1,025,000 kVA of transformers for step-down from distribution to customer use.

The Company owns 34.8 percent of the Highgate transmission facilities, consisting of a 225-MW converter and transmission line used to transmit power from Hydro Quebec. The Company also owns 59.4 percent of the metallic neutral return, a neutral conductor for the ISO-NE/Hydro Quebec interconnection.

We also own 29.2 percent of the common stock and 30 percent of the preferred stock of VELCO. The Company also owns approximately 21.9 percent of the membership units of Transco. VELCO has a 30.8 percent ownership interest in Transco, which owns and operates the high-voltage transmission system interconnecting electric utilities in the State of Vermont.

The VELCO/Transco properties consist of approximately 580 miles of high voltage overhead transmission lines and associated substations. The lines connect on the west with the lines of Niagara Mohawk Power Corporation at the Vermont-New York state line near Whitehall, New York, and Bennington, Vermont, and with the submarine cable of NYPA near Plattsburgh, New York; on the south and east with the lines of National Grid; on the south with the facilities of Vermont Yankee; and on the north with lines of Hydro Quebec through the Highgate converter station and tie line jointly owned by the Company and several other Vermont utilities.

VELCO's wholly-owned subsidiary, VETCO, owns approximately 52 miles of high voltage DC transmission line connecting with the transmission line of Hydro Quebec at the Quebec-Vermont border in the Town of Norton, Vermont and connecting with the transmission line of New England Electric Transmission Corporation, a subsidiary of National Grid USA, at the Vermont-New Hampshire border near New England Power Company's Moore hydro-electric generating station.

### **PROPERTY OWNERSHIP**

Our wholly-owned plants are located on lands that we own in fee. Water power and floodage rights are controlled through ownership of the necessary land in fee or under easements.

Transmission and distribution facilities that are not located in or over public highways are, with minor exceptions, located either on land owned in fee or pursuant to easements which, in nearly all cases, are perpetual. Transmission and distribution lines located in or over public highways are so located pursuant to authority conferred on public utilities by statute, subject to regulation by state or municipal authorities.

### **INDENTURE OF FIRST MORTGAGE**

The Company's interests in substantially all of its properties and franchises are subject to the lien of the mortgage securing its First Mortgage Bonds. See Note E, Long-Term Debt, for more information concerning our First Mortgage Bonds.

**GENERATING FACILITIES OWNED**

The following table gives information with respect to generating facilities presently available in which the Company has an ownership interest. See also Item 1. Business - Power Resources.

	<b>Location</b>	<b>Name</b>	<b>Energy Source</b>	<b>Name Plate Rating MW</b>
<i>Wholly Owned</i>				
Hydro	Middlesex, VT	Middlesex #2	Hydro	3.6
	Marshfield, VT	Marshfield #6	Hydro	5.0
	Vergennes, VT	Vergennes #9	Hydro	2.6
	W. Danville, VT	W. Danville #15	Hydro	1.0
	Colchester, VT	Gorge #18	Hydro	3.0
	Essex Jct., VT	Essex #19	Hydro	7.2
	Waterbury, VT	Waterbury #22 (1)	Hydro	5.5
	Bolton, VT	DeForge #1	Hydro	8.4
Diesel	Vergennes, VT	Vergennes #9	Oil	4.0
	Essex Jct., VT	Essex #19	Oil	2.0
Gas Turbine	Berlin, VT	Berlin #5	Oil	46.6
	Colchester, VT	Gorge #16	Oil	17.0
Wind	Searsburg, VT	Searsburg	Wind	6.1
<i>Jointly Owned</i>				
Steam	Yarmouth, ME	Wyman #4	Oil	7.0
	Burlington, VT	McNeil (2)	Wood/Gas	5.5
Combined	Ludlow, MA	Stony Brook #1	Oil/Gas	30.2
Total Winter Capability				154.7

(1) Repairs to dam are complete. Our generation facility is awaiting re-licensing.

(2) The Company's entitlement in McNeil is 5.5 MW. However, we receive up to 6.6 MW as a result of other owners' losses.

**CORPORATE HEADQUARTERS**

Our headquarters and main service center are located in Colchester Vermont, one of the most rapidly growing areas of our service territory.

**ITEM 3. LEGAL PROCEEDINGS**

The Company is not involved in any material litigation at the present time. See the discussion under Item 7. MD and A - Other Risks, Environmental Matters, Rates, and Note H of Notes.

**ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS**

At a special meeting of shareholders held on October 31, 2006, there were 5,289,161 shares of common stock outstanding and entitled to vote, of which 3,921,722 were represented in person or by proxy. The following matters were submitted to a vote of the Company's shareholders at the special meeting with the voting results designated below each such matter:

1.

Shareholders were asked to approve or disapprove the Agreement and Plan of Merger by and among the Company, Northern New England Energy Corporation and Northstars Merger Subsidiary Corporation with 3,815,744 votes for, 85,694 votes against, and 20,284 votes abstaining.

2. Shareholders were asked to approve or disapprove granting authority to proxy holders to vote in their discretion with respect to the approval of any proposal to postpone or adjourn the special meeting to a later date for a reasonable business purpose, including to solicit additional proxies in favor of the approval of the Agreement and Plan Of Merger if there are not sufficient votes for approval of the Agreement and Plan of Merger at the special meeting, with 3,680,489 votes for, 212,081 votes against, and 29,152 votes abstaining.
3. There were no broker non-votes with respect to the matters voted upon by shareholders at the special meeting.

**PART II**

**ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES**

Outstanding shares of our Common Stock are listed and traded on the New York Stock Exchange under the symbol GMP. The following tabulation shows the high and low sales prices for the Common Stock on the New York Stock Exchange during 2006 and 2005:

	<b>HIGH</b>	<b>LOW</b>
<b>2006</b>		
First Quarter	\$ 30.50	\$ 27.10
Second Quarter	34.00	27.74
Third Quarter	34.00	33.00
Fourth Quarter	34.10	33.22
<b>2005</b>		
First Quarter	\$ 30.88	\$ 27.87
Second Quarter	30.00	28.85
Third Quarter	33.03	28.75
Fourth Quarter	33.08	26.62

The number of common stockholders of record as of February 28, 2007 was approximately 4,256, \$3.33333 par value.

Quarterly cash dividends were paid as follows during the past two years:

	<b>First Quarter</b>	<b>Second Quarter</b>	<b>Third Quarter</b>	<b>Fourth Quarter</b>
2005	\$0.25	\$0.25	\$0.25	\$0.25
2006	\$0.28	\$0.28	\$0.28	\$0.28

**PERFORMANCE GRAPH**

The following performance graph presents the yearly percentage change in the cumulative total shareholder return on the Company's Common Stock, as compared to the cumulative total returns of the Standard and Poor's 500 Stock Index and that of the members of Edison Electric Institute's Index.

	<b>12/01</b>	<b>12/02</b>	<b>12/03</b>	<b>12/04</b>	<b>12/05</b>	<b>12/06</b>
<b>Green Mountain Power Corporation</b>	<b>100.00</b>	<b>116.10</b>	<b>135.35</b>	<b>171.01</b>	<b>176.43</b>	<b>215.52</b>
<b>S &amp; P 500</b>	<b>100.00</b>	<b>77.90</b>	<b>100.24</b>	<b>111.15</b>	<b>116.61</b>	<b>135.03</b>
<b>EEI Investor-Owned Electrics</b>	<b>100.00</b>	<b>85.27</b>	<b>105.30</b>	<b>129.34</b>	<b>150.09</b>	<b>181.25</b>

**ITEM 6. SELECTED FINANCIAL DATA****Results of Operations for the years ended December 31,**

	2006	2005	2004	2003	2002
In thousands, except per share data					
Operating Revenues	\$ 240,476	\$ 245,860	\$ 230,574	\$ 280,470	\$ 274,608
Operating Expenses	224,355	229,779	215,096	265,164	259,528
Operating Income	16,121	16,081	15,478	15,306	15,080
Other Income					
AFUDC - equity	106	29	449	387	233
Other	1,117	1,696	1,638	1,692	2,252
Total other income	1,223	1,725	2,087	2,079	2,485
Interest Charges					
AFUDC - borrowed	(48)	(18)	(285)	(267)	(103)
Other	7,461	6,778	6,791	7,324	6,273
Total interest charges	7,413	6,760	6,506	7,057	6,170
Net Income from continuing operations before preferred dividends	9,931	11,046	11,059	10,328	11,395
Net Income (Loss) from discontinued operations, including provisions for loss on disposal	192	134	525	79	99
Dividends on Preferred Stock	-	-	-	3	96
Net Income Applicable to Common Stock	\$ 10,123	\$ 11,180	\$ 11,584	\$ 10,404	\$ 11,398
Common Stock Data					
Basic earnings per share-continuing operations	\$ 1.88	\$ 2.12	\$ 2.18	\$ 2.08	\$ 2.02
Basic earnings per share-discontinued operations	\$ 0.04	\$ 0.03	\$ 0.10	\$ 0.01	\$ 0.02
Basic earnings per share	\$ 1.92	\$ 2.15	\$ 2.28	\$ 2.09	\$ 2.04
Diluted earnings per share from continuing operations	\$ 1.85	\$ 2.09	\$ 2.10	\$ 2.01	\$ 1.96
Diluted earnings (loss) per share from discontinued operations	\$ 0.04	\$ 0.03	\$ 0.10	\$ 0.01	\$ 0.02
Diluted earnings per share	\$ 1.89	\$ 2.12	\$ 2.20	\$ 2.02	\$ 1.98
Cash dividends declared per share	\$ 1.12	\$ 1.00	\$ 0.88	\$ 0.76	\$ 0.60
Weighted average shares outstanding-basic	5,270	5,195	5,083	4,980	5,592
Weighted average equivalent shares outstanding-diluted	5,348	5,284	5,254	5,140	5,756

**Financial Condition as of December 31**

	2006	2005	2004	2003	2002
In thousands					
<b>Assets</b>					
Utility Plant, Net	\$ 246,992	\$ 236,911	\$ 232,712	\$ 228,862	\$ 223,476
Other Investments	37,262	20,663	18,959	13,706	21,552

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Current Assets	44,256	64,312	44,809	31,688	31,432
Deferred Charges	57,223	51,729	55,120	55,590	60,390
Non-Utility Assets	229	653	755	1,105	995
Total Assets	\$ 385,962	\$ 374,268	\$ 352,355	\$ 330,951	\$ 337,845
<b>Capitalization and Liabilities</b>					
Common Stock Equity	126,636	\$ 117,374	\$ 109,581	\$ 99,915	\$ 91,722
Redeemable Cumulative Preferred Stock	-	-	-	-	55
Long-Term Debt, Less Current Maturities	109,000	79,000	93,000	93,000	93,000
Capital Lease Obligation	3,562	3,944	4,493	4,963	5,287
Current Liabilities	31,219	63,156	33,815	22,715	38,491
Deferred Credits and Other	113,004	108,420	109,295	108,281	107,349
Non-Utility Liabilities	2,541	2,374	2,171	2,077	1,941
Total Capitalization and Liabilities	\$ 385,962	\$ 374,268	\$ 352,355	\$ 330,951	\$ 337,845

**ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS ("MD and A")**

From time to time in this report, we may make statements that constitute “forward-looking statements” within the meaning of the “safe-harbor” provisions of the Private Securities Litigation Reform Act of 1995. Such statements are based on our then current expectations and are subject to a number of risks and uncertainties that could cause actual results to differ materially from those addressed in the forward-looking statements. In these statements, you may find words such as believes, expects, plans, or similar words. These statements are not guarantees of our future performance. There are risks, uncertainties and other factors that could cause actual results to be different from those projected. Some of the reasons the results may be different include:

- regulatory and judicial decisions or legislation and other regulatory risks
- energy supply and demand, outages and other power supply volume risks
  - power supply price risks
  - customer concentration risks
- pension and postretirement health care risks
  - customer service quality
- changes in regional market and transmission rules
- contingent obligations or rights contained in contractual commitments
- credit risks, including availability, terms, and use of capital and counterparty credit quality
  - general economic and business environment
    - changes in technology
    - nuclear and environmental issues
- alternative regulation and cost recovery (including stranded costs)
  - weather
- customer growth and changes in customer demands, and
  - acts of terrorism

Additional risk factors that may cause such a difference are discussed in Item 7A, “Quantitative and Qualitative Disclosures About Market Risk” and elsewhere herein and are incorporated herein.

These forward-looking statements represent our estimates and assumptions only as of the date of this report.

**Executive Overview** - Green Mountain Power Corporation (the "Company") typically generates most of its earnings from retail electricity sales. Our retail customer base typically grows at an average annual rate of between one and two

percent, about average for most electric utility companies in New England. In periods of very high energy prices, wholesale revenues and expenses arising primarily from sales and purchases to accommodate volumetric difference between energy supplies and customer demand can affect earnings to a significant degree. The Company's prices for retail electricity sales are regulated by the Vermont Public Service Board ("VPSB").

On June 22, 2006, the Company announced that it had entered into an Agreement and Plan of Merger, dated as of June 21, 2006 (the "Merger Agreement") under which the Company has agreed to become a wholly-owned subsidiary of Northern New England Energy Corporation ("NNEEC"), which is a wholly-owned subsidiary of GazMetro Limited Partnership ("GazMetro"); a Quebec-domiciled gas distribution enterprise. Under the Merger Agreement, all issued and outstanding shares of common stock, including all deferred stock and stock options issued but not exercised, of the Company will be acquired for \$35.00 per share upon closing. The merger is summarized below under "Mergers and Acquisitions."

The Company increased its common stock dividend in February 2006 from an annual rate of \$1.00 per share to \$1.12 per share. The Company's dividend payout ratio during 2006 was approximately 60 percent of 2006 earnings from continuing operations. The Company's dividend payout ratio during 2005 was approximately 47 percent of 2005 earnings from continuing operations. The Merger Agreement permits the Company to pay quarterly dividends of \$0.28 per share. Under the Merger Agreement, the Company has agreed not to increase the dividend prior to the closing of the Merger without the permission of NNEEC.

Fair regulatory treatment is fundamental to maintaining the Company's financial stability. Rates must be set at levels to recover costs, including a market rate of return to equity and debt holders in order to attract capital. The Company's allowed rate of return on its regulated operations was capped at 10.5 percent in 2006, reduced by amounts normally excluded for purposes of setting rates determined by the VPSB. Nearly all of the Company's continuing operations are treated for ratemaking purposes as regulated operations. Due principally to transaction costs related to the merger and exclusions mentioned above, the Company's 2006 return on equity was 8.35 percent. The Company operated through December 31, 2006 under a three-year rate plan approved by the VPSB in December 2003 (the "2003 Rate Plan"). The 2003 Rate Plan covers the period 2004 - 2006 and has provided the Company with a stable, predictable rate path through 2006 and a plan for full recovery of the Company's principal regulatory assets. The 2003 Rate Plan is described in more detail below under "Rates."

On December 22, 2006, the VPSB approved a rate increase of 9.09%, effective January 1, 2007, and an Alternative Regulation Plan (the "2007 Alternative Regulation Plan") for the Company to be effective for three years beginning February 1, 2007. The rate increase allows the Company to recover increases in power and transmission costs in 2007 compared to 2006. The 2007 Alternative Regulation Plan's principal components include a power supply adjustment mechanism and an earnings sharing mechanism to permit sharing of earnings in excess of the Company's allowed return on equity and earnings shortfalls below the Company's allowed return on equity.

For further discussion of the Company's 2007 Alternative Regulation Plan, see Item 7A. Quantitative and Qualitative Disclosures About Market Risk - Rates.

## **MERGERS AND ACQUISITIONS**

On June 22, 2006, the Company announced that it had entered into the Merger Agreement with NNEEC, Northstars Merger Subsidiary Corporation, a Vermont corporation and a wholly-owned subsidiary of NNEEC (the "Merger Sub"), and the Company, pursuant to which Merger Sub will be merged with and into the Company. The Company will be the surviving company in the Merger as a wholly-owned subsidiary of NNEEC. NNEEC is a wholly owned subsidiary of GazMétro.

Under the terms of the Merger Agreement, at the effective time of the Merger, each issued and outstanding share of the Company's common stock, including all deferred stock grants and stock options issued but unexercised, par value \$3.33 1/3 per share (other than shares which are held by any wholly-owned subsidiary of the Company or in the

treasury of the Company or which are held by NNEEC or Merger Sub, or any direct or indirect wholly-owned subsidiary of NNEEC, all of which shall cease to be outstanding and shall be canceled and none of which shall receive any payment with respect thereto, and other than dissenting shares), will be converted into the right to receive \$35.00 in cash, without interest thereon.

The Company and NNEEC have made customary representations, warranties and covenants in the Merger Agreement. In particular, the Company covenants to NNEEC, subject to certain exceptions, (1) not to solicit or knowingly encourage or facilitate the making or submission of any alternative acquisition proposal nor initiate, encourage, or participate in any discussions or negotiations with, or furnish any non-public information to, any person (other than NNEEC or Merger Sub) in connection with any acquisition proposal; (2) for its Board of Directors not to withdraw or modify the Board's action to recommend the Merger in a manner adverse to NNEEC; and (3) to use its best efforts to convene a special meeting of the Company's shareholders to consider and vote upon the approval of the Merger Agreement and the Merger.

On June 21, 2006, Merger Sub entered into employment agreements with the following employees of the Company: Christopher L. Dutton, Robert J. Griffin, Mary G. Powell, Donald J. Rendall, Jr., Walter Oakes and Dawn D. Bugbee. These agreements generally provide that they shall become effective upon consummation of the Merger and that the employees subject to the employment agreements will continue to be employed by the Company for a period of at least three years thereafter. Each agreement contains provisions relating to compensation, benefits, the applicable employee's rights upon a Change of Control (as such term is defined in the employment agreement), confidentiality and the effect of the termination of an employee's employment.

A more complete description of the terms of the proposed Merger is set forth in the Company's Current Report on Form 8-K dated June 22, 2006 and in the Company's Proxy Statement on Schedule 14A dated September 20, 2006.

On October 31, 2006, a special meeting of the Company's shareholders was held in Colchester, Vermont to vote on the proposal to approve the Merger Agreement so that the Merger can occur. At such meeting, the Company's shareholders approved the Merger Agreement.

A petition for approval of the Merger was filed with the VPSB on August 7, 2006 and still remains pending. The VPSB completed hearings on the Merger in January 2007 and the petition is presently under advisement by the VPSB. We currently expect a VPSB decision whether to approve the Merger petition to be issued by the end of March 2007 and, if approval is granted, what conditions to impose. A decision could be issued before or after the expected time; there is no deadline for issuance of the decision.

In 2001, as part of an order approving a retail rate settlement, the VPSB ordered that the Company and customers share equally any premium above book value realized by the Company's shareholders in any merger, subject to an \$8 million limit, adjusted for inflation. As part of the merger approval petition, the Company and NNEEC proposed to satisfy this order through creation of the Green Mountain Power Efficiency Fund (the "Efficiency Fund"), under which the Company will invest in efficiency, renewable energy and new technology programs that will return to our customers benefits covering the full amount required by the 2001 order. As proposed, the Company will earn a return of and on Efficiency Fund investments. The Department of Public Service has filed testimony supporting the Efficiency Fund proposal. One intervener, International Business Machines Corporation ("IBM"), filed testimony on November 21, 2006, opposing the Efficiency Fund and requested the Board to order a refund of \$8 million, adjusted by inflation since 2001, to customers. If the VPSB rejects the proposed Efficiency Fund and orders a refund as proposed by IBM, NNEEC could assert such a condition constitutes a material adverse event under the Merger Agreement.

All other regulatory approvals required for the Merger have been obtained.

## **OTHER**

Power supply expenses were equivalent to approximately 62.6 percent of total operating expenses in 2006. We have entered into long-term power supply contracts for most of our energy needs. All of our power supply contract costs are currently included in the rates we charge our customers. The risks associated with our power supply resources, including outage, curtailment, and other delivery risks, the timing of contract expirations, the volatility of wholesale prices, and other factors impacting our power supply resources and how they relate to customer demand are discussed below under Item 7A, "Quantitative and Qualitative Disclosure about Market Risk."

We also discuss other risks, including customer concentration risk related to our largest customer, IBM, and contingencies that could have a significant impact on future operating results and our financial condition.

Growth opportunities beyond the Company's normal investment in its infrastructure are also discussed, and include a planned increase in our equity investment in Vermont Transco, LLC ("Transco"), the operating subsidiary of Vermont Electric Power Company, Inc. ("VELCO"), and an opportunity for increased sales of utility services.

In this section, we explain the general financial condition and the results of operations for the Company and its subsidiaries. This explanation includes:

- factors that affect our business;
- our earnings and costs in the periods presented and why they changed between periods;
- the source of our earnings;
- our expenditures for capital projects and what we expect they will be in the future;
- where we expect to get cash for future capital expenditures; and
- how all of the above affect our overall financial condition.

## Earnings Summary

### Earnings Summary

	For the Years Ended		
	2006	2005	2004
Consolidated diluted earnings per share of common stock	\$ 1.89	\$ 2.12	\$ 2.20
Consolidated diluted earnings per share of common stock-continuing operations	\$ 1.85	\$ 2.09	\$ 2.10
Consolidated return on average common equity	8.35%	9.85%	11.06%

### Discussion for Year Ending 2006 compared to 2005:

Earnings per share decreased primarily as a result of \$1.6 million in merger related transactions costs incurred during 2006 in which NNEEC, an affiliate of GazMetro, has agreed to acquire the Company at \$35.00 per common share.

The Company's regulated earnings were capped in 2006 and 2005 to the allowed rate of return on equity of 10.5 percent under the Company's rate plan, approved in 2003. The regulated earnings cap calculation excludes costs that are not allowed for rate setting purposes, which reduce the Company's earning potential and limit the Company's ability to achieve its allowed rate of return on equity for its operations as a whole. Revenues in excess of allowed costs are deferred and appear in the Company's financial statements under the caption "Deferred Regulatory Revenues." The following table shows the comparative impact of the earnings cap and merger costs on net income:

**Green Mountain Power Consolidated Earnings**  
**Full Year Comparative Results**  
**2006, 2005 and 2004**

	Income (in thousands)			Diluted Earnings per Share		
	2006	2005	2004	2006	2005	2004
Net Income	\$ 10,123	\$ 11,180	\$ 11,584	1.89	2.12	2.20
Impact of Earnings						
Cap	\$ 5,732	\$ 582	\$ 0			
Less: Tax Effect	(2,293)	(233)	0			
Impact of Earnings						
Cap, net of taxes	3,439	349	0	0.64	0.07	0.00
Merger Costs	\$ 1,621	\$ 0	\$ 0	0.30	0.00	0.00
Weighted Avg Shares-Fully Diluted (in thous)				5,348	5,285	5,254

Any deferred regulatory revenues will be applied in future years as a reduction to regulatory assets, or possibly refunded to customers as a credit on customer bills, as directed by the Department of Public Service.

Retail and other operating revenues for 2006 decreased by \$3.7 million compared with 2005, reflecting the deferral of regulatory revenues of approximately \$5.7 million, which is recorded as a reduction to revenue. The milder summer and winter weather caused consumption to decrease resulting in a reduction in revenue of \$4.0 million. These impacts were partially offset by an increase of \$3.7 million in sales of utility services to other utilities and municipalities and approximately \$2 million in additional revenue generated from the 0.9 percent rate increase that took effect in January 2006, along with a slight increase in the number of customers.

Total retail megawatt hour sales of electricity decreased by 2.3 percent in 2006 compared with 2005. Sales to residential, small commercial and industrial, and large commercial and industrial customers in 2006 decreased by 2.7, 1.5 and 2.7 percent, respectively, compared with 2005, a year that was affected by warmer than normal summer temperatures. Increased revenues from the sale of utility services to other utilities and large industrial customers in 2006 contributed approximately \$3.7 million more to retail revenue growth than in 2005. Other operating expenses increased by \$4.1 million in 2006, reflecting an increase of \$3.6 million in utility services expense, compared to 2005. These sales of utility services are intended to build strategic expertise and revenue to the benefit of both customers and shareholders. The remaining \$500,000 increase in other operating expenses related to an increase in distribution expenses.

Power supply expenses decreased \$9.5 million in 2006 compared with 2005, reflecting increased entitlements under long-term contracts and greater output from the Company's hydroelectric generating facilities, which reduced reliance on expensive wholesale market purchases. This significant cost savings was the major driver contributing to the amount of deferred regulatory revenues. The Company exercised an option to purchase more power in 2006 under its long-term contract with Hydro-Quebec. A temporary increase in the Company's entitlement from the Entergy Nuclear Vermont Yankee ("ENVY") nuclear power plant (the "Vermont Yankee plant") also reduced dependence on market purchases. Prices for additional 2006 contract entitlements and Company hydroelectric generation were below wholesale market prices for 2006 and substantially below 2005 wholesale market prices. Market prices in 2005 were abnormally high, reflecting the interruption of gas supplies in the Gulf caused by hurricane activity and warmer than normal summer temperatures.

Depreciation and amortization expenses were \$704,000 lower in 2006 compared to the previous year, reflecting the impact of a new depreciation schedule adopted as a result of a study that was completed in 2005 and implemented in 2006.

Provisions for income taxes increased by approximately \$823,000 in 2006 compared to the same period last year, reflecting an increase in pretax book income and an increase in the effective tax rate due to nondeductible merger expenses, which were partially offset by a 8.7% decrease in the Vermont state corporate income tax rate.

Equity in earnings of affiliates and non-utility operations increased by \$1.2 million in 2006 compared to 2005 as a result of the Company's additional \$17.1 million in equity investments in Transco, which owns and operates most of the transmission grid in Vermont.

The increase in other expenses of \$1.6 million in 2006 related to costs incurred in connection with the proposed Merger.

Earnings from discontinued operations totaled \$.04 per share in 2006, compared with \$.03 per share in 2005, primarily as a result of adjustments to tax valuation allowances arising from the realization of tax capital losses.

On June 30, 2006, VELCO's assets were transferred to Transco in exchange for 2.4 million Class A Membership Units and Transco's assumption of VELCO's debt. VELCO and its employees will manage the operations of Transco under an operating agreement that includes the Company, Central Vermont Public Service Corporation and most of Vermont's electric utilities. We own approximately 29 percent of VELCO and 21.9 percent of Transco.

On December 22, 2006 the Company received approval from the VPSB for a rate increase of 9.09 percent effective January 1, 2007, with an allowed rate of return of 10.25 percent. The Company also received approval to implement the 2007 Alternative Regulation Plan.

For further discussion of the Company's 2007 Alternative Regulation Plan, see Item 7A. Quantitative and Qualitative Disclosures about Market Risk - Rates.

#### **Discussion for Year Ending 2005 compared to 2004:**

Total retail megawatt hour sales of electricity increased by 1.9 percent in 2005, compared with the same period in 2004. Sales to residential and small commercial and industrial customers increased by 3.0 percent and 2.7 percent, respectively, while sales to large commercial and industrial customers increased by 0.3 percent in 2005. Revenues from the sale of utility services to other utilities and large industrial and commercial customers increased by approximately \$4.3 million in 2005, compared with the prior year. Wholesale revenues in 2005 also increased by \$5.6 million compared with 2004, reflecting substantially higher wholesale energy prices in 2005. Other operating expenses increased by \$5.5 million in 2005, reflecting an increase of \$4.3 million in utility services expense. The Company's utility services business is designed to recover some of its administrative and staffing costs from other parties, ultimately reducing costs to customers and improving financial results between rate cases.

Power supply expenses increased \$6.0 million in 2005 compared with 2004 due to increased costs of market purchases to serve marginal load, increased purchases of power under the contract with Hydro Quebec, an increase in the cost of power under the power supply contract with Morgan Stanley Capital Group, Inc. (the "Morgan Stanley Contract"), and increased costs of transmission line losses and congestion charges allocated within the New England power pool by ISO New England ("ISO-NE"), the regional system operator. Congestion charges represent the cost of delivering energy to customers and reflect energy prices, customer demand, and the demands on transmission and generation resources. The Company paid an average market price of approximately \$95 per megawatt hour for system purchases during hours when customer demand exceeded supply during 2005, compared to \$57 per megawatt hour in the same period last year, inclusive of the effects of congestion and line losses. Our cost of market purchases in 2005 rose approximately \$2.3 million accordingly. Increased hydro production and deliveries under long-term power supply contracts with Hydro Quebec and Vermont Yankee Nuclear Power Corporation ("VYNPC") had a significant dampening effect on the increase in power supply expenses the Company experienced in 2005.

Maintenance expenses, depreciation and amortization, and transmission expenses also increased during 2005 compared with 2004. Maintenance expenses increased by \$1.5 million, reflecting an increase in transmission and distribution line maintenance and maintenance of our gas turbines. Depreciation and amortization were \$1.1 million higher than in the previous year, reflecting increased plant investments and a \$539,000 increase in amortization of regulatory assets. Transmission expenses increased by \$797,000 during 2005, compared with the prior year, as a result of an increase in charges allocated for system support in New England by ISO-NE, increased retail sales of energy and an increase in investments by VELCO, the entity that in 2005 owned and operated most of the transmission grid in Vermont.

Earnings from discontinued operations totaled \$.03 per share in 2005 compared with \$.10 per share in the prior year, reflecting diminished exposure to outstanding litigation against an inactive Northern Water Resources ("NWR") subsidiary that led to reversal of previously recorded reserves in 2004.

### Critical Accounting Policies

We believe our most critical accounting policies include the timing of expense and revenue recognition under the regulatory accounting framework within which we operate; the manner in which we account for certain power supply contracts that qualify as derivatives; revenue recognition, particularly as it relates to unbilled and deferred revenues; the assumptions that we make regarding our defined benefit pension and postretirement health care plans; the assumptions that we make about derivatives; and management judgments about the expected outcome of litigation for contingencies. These accounting policies, among others, affect significant judgments and estimates used in the preparation of our consolidated financial statements.

### Regulatory Accounting

The accompanying consolidated financial statements conform to accounting principles generally accepted in the United States of America applicable to rate-regulated enterprises in accordance with Statement of Financial Accounting Standards No. 71 ("SFAS 71"), "Accounting for Certain Types of Regulation." Under SFAS 71, the Company accounts for certain transactions in accordance with permitted regulatory treatment. As such, regulators may permit incurred costs or benefits, typically treated as expenses or income by unregulated entities, to be deferred and expensed or benefited in future periods. Costs are deferred as regulatory assets when the Company concludes that future revenue will be provided to permit recovery of the previously incurred cost. Revenue may also be deferred as regulatory liabilities that would be returned to customers by reducing future revenue requirements. The Company analyzes evidence supporting deferral, including provisions for recovery in regulatory orders, past regulatory precedent, other regulatory correspondence and legal representations. Management's conclusions on the recovery of regulatory assets represent a critical accounting estimate.

Conditions that could give rise to the discontinuance of SFAS 71 include increasing competition that restricts the Company's ability to recover specific costs, and a change in the manner in which rates are set by regulators from cost-based regulation to some other form of regulation.

In the event that the Company no longer satisfies the criteria under SFAS 71, the Company would be required to write off its regulatory assets, net of regulatory liabilities.

<b>Regulatory assets and liabilities</b>	<b>Total At December</b>		<b>Amortizable 2006 balances included in rates in 2007</b>
	<b>31, 2006</b>	<b>2005</b>	
	(in thousands)		
Regulatory assets:			
Demand-side management programs	\$ 4,376	\$ 5,835	\$ 4,376
Purchased power costs	3,683	1,812	3,683

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Pine Street barge canal	12,070	12,861	6,732
Derivative liability regulatory assets	22,526	30,135	-
Pension funding regulatory asset	11,789	-	-
Other regulatory assets	5,954	5,809	3,559
Total regulatory assets	60,398	56,452	18,350
Regulatory liabilities:			
Accumulated cost of removal	21,494	21,105	21,494
Deferred regulatory revenues	6,260	582	582
Derivative asset regulatory liability	468	15,342	-
Other regulatory liabilities	7,738	6,485	5,855
Other deferred liabilities	5,759	7,737	3,062
Total regulatory liabilities	41,719	51,251	30,993
Regulatory assets net of regulatory liabilities	\$ 18,679	\$ 5,201	\$ (12,643)

The 2007 Alternative Regulation Plan provides for amortization and recovery of the regulatory assets and regulatory liabilities as listed above, beginning January 2007, except for pension funding and the power supply portion of derivative regulatory assets and regulatory liabilities, which will not be amortized. The Pine Street Barge Canal regulatory asset is subject to amortization over a period of 20 years without a return on the remaining balance of the asset. The VPSB approval of regulatory assets under the 2003 Rate Plan and the 2007 Alternative Regulation Plan has eliminated much uncertainty regarding the recovery of these assets.

Pursuant to the adoption by the Company of SFAS No. 158, Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans, an amendment of FASB Statements No. 87, 88, 106, and 132(R), a regulatory asset for the total unfunded pension obligation was created. The following table summarizes the effect of adoption of SFAS 158 on the Company's consolidated financial statements.

in thousands	December 31 2005	2006 Activity	SFAS 158 and regulatory reclassification	December 31 2006
Prepaid pension	\$ 2,170	\$ 1,623	\$ (3,793)	\$ -
Regulatory asset FAS 158 pension funding obligation offset	-	-	11,789	11,789
Deferred tax asset - federal	3,271	(1,749)	2,459	3,982
Deferred tax asset - state	868	(464)	653	1,057
Accumulated other comprehensive income	3,263	(3,074)	(188)	-
Minimum pension funding liability	(5,486)	5,486	-	-
Total pension funding obligation	-	(317)	(12,116)	(12,433)
SERP liability	(3,897)	(202)	4,099	-
Post retirement health care liability	(832)	493	338	-
Deferred tax liability - federal	(695)	(520)	(2,561)	(3,776)
Deferred tax liability - state	(184)	(138)	(680)	(1,002)

### Derivatives

The derivative regulatory assets and liabilities represent the value of certain power supply contracts and interest rate positions ("swaps") that must be marked to fair value as derivatives under current accounting rules. The fair value of derivatives can vary significantly based on assumptions, including interest rates, price volatility for the power supply contracts and expected average forward market prices. The Company records contract specified prices for electricity as expense in the period used, as opposed to the fair market values of derivatives, in accordance with accounting required by a VPSB order. The power supply contract expenses are fully recovered in the rates we charge, and are

discussed in more detail under Power Supply and Other Derivatives. The final settlement of an interest rate swap will be amortized over the life of the related bond issue as a component of interest expenses.

### Revenue Recognition

Our operating revenues are derived principally from retail sales of electricity at regulated rates. Revenue is recognized when electricity is delivered. The Company accrues utility revenues, based on estimates of electric service rendered and not billed at the end of an accounting period and net of estimates of electricity lost ("line losses") during transmission and distribution. The Company estimates its range of line losses at between 3.0 percent and 5.0 percent. The Company estimates that a substantial change of 1.5 percent (e.g., from 3.5 percent to 5 percent) in its line loss rate used for calculating its unbilled revenues would result in a pre-tax change of approximately \$300,000.

### Defined Benefit Plans

The Company's defined benefit pension and postretirement health care plans' costs can vary significantly based on plan assumptions and results, including the following factors: interest rates, healthcare cost trends, return on assets and compensation cost trends. See Note G in the Notes to Consolidated Financial Statements for a discussion of sensitivities around certain defined benefit plan assumptions.

### Contingencies

Management also exercises judgments about the expected outcome of litigation for contingencies. If the Company determines that it is probable that it will sustain a loss associated with pending litigation, regulatory proceedings or tax matters, and if it can estimate the likely amount of such loss, it will record a liability for that amount.

Our critical accounting policies are discussed further below under Item 7A, "Quantitative and Qualitative Disclosures about Market Risk," under "Liquidity and Capital Resources", in Note A, "Significant Accounting Policies," in Note G, "Pension and Retirement Plans" and in Note H, "Commitments and Contingencies."

### Results of Operations

**Operating Revenues and MWh Sales** - Operating revenues, megawatt hour ("MWh") sales and number of customers for the years ended 2006, 2005 and 2004 were as follows:

	<b>For the Years ended December 31,</b>		
	<b>2006</b>	<b>2005</b>	<b>2004</b>
	(dollars in thousands)		
Operating Revenues			
Retail*	\$ 205,851	\$ 208,494	\$ 200,241
Regulatory Revenue (Deferred) Recognized	(5,678)	(582)	2,977
Net Retail Revenue	\$ 200,173	\$ 207,912	\$ 203,218
Sales for Resale	26,642	28,298	22,652
Other Revenues	13,661	9,650	4,704
Total Operating Revenues	\$ 240,476	\$ 245,860	\$ 230,574
MWH Sales-Retail	1,962,924	2,008,250	1,969,925
MWH Sales for Resale	442,777	368,317	411,769
Total MWH Sales	2,405,701	2,376,567	2,381,694

### Average Number of Customers

	<b>For the Years ended December 31,</b>		
	<b>2006</b>	<b>2005</b>	<b>2004</b>
Residential	77,862	76,481	75,507

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Commercial and Industrial	13,978	13,779	13,539
Other	62	60	62
Total Number of Customers	91,902	90,320	89,108

Comparative changes in operating revenues are summarized below:

Change in Operating Revenues	(In thousands)		
	2005 to 2006	2004 to 2005	2003 to 2004
Retail Rates	\$ 2,110	\$ 4,285	\$ (1,027)
Regulatory revenue (deferred) recognized	(5,096)	(3,559)	1,857
Retail Rates, net of regulatory revenue	(2,986)	726	830
Retail Sales Volume	(4,753)	3,968	3,671
Resales and Other Revenues	2,355	10,592	(54,397)
Increase (Decrease) in Operating Revenues	\$ (5,384)	\$ 15,286	\$ (49,896)

In 2006, retail revenues decreased \$7.7 million or 3.7 percent compared with 2005, due to:

- Decreased retail residential revenues of \$1.3 million, or 1.7 percent, arising from a 2.7 percent decrease in sales of electricity and a 0.9 percent retail rate increase effective January 1, 2006; and
- Increased retail small commercial and industrial ("C&I") revenues of \$300,000, or 0.4 percent, arising from a 1.5 percent decrease in sales of electricity and a 0.9 percent retail rate increase effective January 1, 2006; and
- Decreased retail large C&I revenues of \$1.4 million or 2.6 percent, arising from a 2.7 percent decrease in sales of electricity and a 0.9 percent retail rate increase effective January 1, 2006.

Wholesale revenues decreased by \$1.7 million in 2006 or 5.9 percent compared with the prior year, reflecting a 20 percent increase in volume sales but substantially lower market prices for electricity. These lower prices also affected the prices paid for wholesale market purchases.

Other operating revenue increased by \$4.0 million or 41.6 percent, reflecting a \$3.7 million increase from the sale of utility services to other utilities and large industrial customers. Other operating expense increased by a similar amount, reflecting the cost of sales for these activities.

In 2005, total retail revenues increased 4.7 million or 2.6 percent compared with 2004, due to:

- Increased retail residential revenues of \$3.5 million, or 4.7 percent, arising from a 3.0 percent increase in sales of electricity and a 1.9 percent retail rate increase effective January 1, 2005; and
- Increased retail small commercial and industrial ("C&I") revenues of \$3.4 million, or 4.6 percent, arising from a 2.7 percent increase in sales of electricity and a 1.9 percent retail rate increase effective January 1, 2005; and
- Increased retail large C&I revenues of \$1.2 million or 2.4 percent, arising from a 0.3 percent increase in sales of electricity and a 1.9 percent retail rate increase effective January 1, 2005.

These increases were partially offset by \$3.0 million in deferred revenues recognized in 2004 under the 2003 Rate Plan.

Wholesale revenues increased by \$5.6 million in 2005, compared with the prior year, reflecting substantially higher market prices for electricity. These higher prices also affected the prices paid for wholesale market purchases.

Other operating revenue more than doubled, increasing revenue by \$4.9 million and reflected a \$4.3 million increase from the sale of utility services to other utilities and large industrial customers. Other operating expense increased by a similar amount, reflecting the cost of sales for these activities.

**Power Supply Expenses** - Power supply expenses constituted 62.6, 65.3 and 67.0 percent of total operating expenses for the years 2006, 2005 and 2004, respectively.

The Company's most significant power supply contracts are the Hydro Quebec-Vermont Joint Owners ("VJO") Contract (the "VJO Contract"), the Vermont Yankee Nuclear Power Corporation Contract (the "VYNPC Contract"), through which we buy power from ENVY's nuclear power plant, and the Morgan Stanley Contract. The Morgan Stanley Contract expired December 31, 2006, was replaced by a contract with JP Morgan Venture Energy Corporation (the "JP Morgan Contract").

Power supply expenses decreased \$9.5 million in 2006 compared with 2005 reflecting increased entitlements under long-term contracts and greater output from the Company's hydroelectric generating facilities that reduced reliance on more expensive wholesale market purchases and other miscellaneous purchases as follows:

- Market purchases declined by approximately \$20 million on reduced purchases of 192,000 megawatt hours in 2006 compared to 2005. Other bilateral contracts declined by \$2.7 million on reduced purchases of 19,000 megawatt hours.
- Purchases from Morgan Stanley decreased by \$2.4 million reflecting the absence of a scheduled outage at the ENVY nuclear power plant in 2006.

These decreases were offset by the following:

- Increased purchases from VYNPC totaled \$7.9 million on increased volumes of 148,000 megawatt hours in 2006 compared to 2005, and resulted from a temporary increase in entitlements during a process ("uprate") to increase the output of the ENVY nuclear power plant and because 2006 had no scheduled outage for the plant which operates under an eighteen month refueling schedule.
- Increased entitlements under the VJO Contract with Hydro-Quebec amounted to 103,000 megawatt hours at a cost of \$3.9 million, and resulted from the VJO's exercise of an option to increase the load factor under the contract.
- Increased precipitation was principally responsible for increased purchases from Independent Power Producers ("IPPs") of \$3.2 million for 20,000 additional megawatt hours.
- Hydroelectric production was up substantially as the Company's generation costs increased by only \$402,000 on 44,000 additional megawatt hours of production.

The additional 2006 contract entitlements and Company hydroelectric generation were purchased or generated, on average, at prices below the wholesale market price for 2006 and substantially below 2005 wholesale market prices. Market prices in 2005 were extremely high reflecting the interruption of gas supplies in the Gulf caused by hurricane activity and warmer than normal summer temperatures.

Power supply expenses increased by \$6.0 million in 2005 when compared with 2004, and resulted from the following:

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A \$2.3 million increase in the cost of market purchases caused primarily by higher wholesale market prices (\$1.4 million) and a reduction of credits for the auction of transmission rights allocated by ISO-NE (\$840,000);

- A \$2.3 million increase in power supply expenses under agreements with Hydro Quebec caused by increased megawatt hour purchases of electricity;
- A \$1.5 million increase in purchases from Morgan Stanley caused primarily by an increase in contract prices; and
- A \$654,000 increase in the costs of electricity supplied by independent power producers caused by production increases due to higher levels of precipitation.

These increases were partially offset by a \$922,000 decrease in the cost of power under our contract with VYNPC.

**Other Operating Expenses** - Other operating expenses increased \$4.5 million, or 18.3 percent, in 2006 compared with 2005, primarily as a result of a \$3.6 million increase in expenses associated with the sale of utility services and a \$381,000 increase in administrative and general expenses.

Other operating expenses increased \$5.5 million, or 28.3 percent, in 2005 compared with 2004, primarily as a result of a \$4.3 million increase in expenses associated with the sale of utility services and an \$852,000 increase in administrative and general expenses.

**Transmission Expenses** - Transmission expenses decreased \$154,000, or 0.9 percent, in 2006 compared with 2005 resulting from regional transmission credits from ISO New England to VELCO.

Transmission expenses increased \$797,000, or 5.1 percent, in 2005 compared with 2004 resulting from a \$400,000 increase in system-wide allocation of costs associated with voltage control and reactive power ("VAR") in New England. The remainder of the increase is due primarily to increased sales of energy and investment in VELCO and Transco transmission facilities allocable to the Company.

ISO-NE was created to manage the operations of the New England Power Pool ("NEPOOL"), effective May 1, 1999. ISO-NE operates a market for all New England states for purchasers and sellers of electricity in the deregulated wholesale energy markets. Sellers place bids for the sale of their generation or purchased power resources and if demand is high enough the output from those resources is sold.

ISO-NE implemented its Standard Market Design ("SMD") plan governing wholesale energy sales in New England on March 1, 2003. SMD includes a system of locational marginal pricing of energy, under which prices are determined by zone, and based in part on transmission congestion experienced in each zone. Currently, the State of Vermont constitutes a single zone under the plan.

FERC has granted approval to ISO-NE to become a regional transmission organization ("RTO") for New England. On February 1, 2005, ISO-NE commenced operations as the RTO, providing regional transmission service in New England, with operational control of the bulk power system and responsibility for administering wholesale markets. Commencing with implementation of the RTO, costs associated with certain transmission facilities, known as the Highgate Facilities, of which the Company is a part owner, will be phased into region-wide rates over a 5-year period. When fully phased in, we estimate that this "roll-in" of the Highgate facilities will achieve approximately \$1.4 million in annual transmission costs savings for the Company.

VELCO, through its subsidiary Transco, the owner and operator of Vermont's principal electric transmission system assets, has proposed a project to substantially upgrade Vermont's transmission system (the "Northwest Reliability Project"), principally to support reliability and eliminate transmission constraints in northwestern Vermont, including most of the Company's service territory. We own approximately 29 percent of VELCO and 21.9 percent of Transco.

In January 2005, the project received regulatory approval from the VPSB. The project is estimated to cost approximately \$200 million through 2008. VELCO intends to finance the costs of constructing the Northwest Reliability Project in part through increased equity investment, primarily in Transco. In October 2004, the Company invested \$4.6 million in VELCO to support this project and other transmission projects. During 2006, the Company invested \$17.1 million in Transco and plans to invest \$8.4 million in 2007 for transmission infrastructure projects. The Company is evaluating opportunities to invest an additional \$19 million in Transco during 2007 for similar purposes. Under current NEPOOL and ISO-NE rules, which require qualifying large transmission project costs to be shared among all New England utilities, approximately 95 percent of the pool transmission facility costs of the Northwest Reliability Project will be allocated throughout the New England region, with Vermont utilities responsible for approximately 5 percent of allocated costs. Vermont utilities are required to pay approximately 5 percent of pool transmission facility upgrades in other New England states.

**Maintenance Expenses** - Maintenance expense decreased \$275,000 or 2.5 percent in 2006 compared with 2005 due to a \$204,000 decrease in maintenance expenditures on gas turbines.

Maintenance expense increased \$1.5 million or 15.4 percent in 2005 compared with 2004, due to a \$641,000 increase in maintenance expenditures on gas turbines and a \$486,000 increase in distribution expenses, principally for right-of-way maintenance programs.

**Depreciation and Amortization** - Depreciation and amortization expense decreased \$704,000 in 2006 or 4.7 percent compared with 2005 reflecting the impact of a new depreciation schedule adopted as a result of a study that was completed in 2005 and implemented in 2006, and a \$213,000 decrease in amortization of conservation expenditures.

Depreciation and amortization expense increased \$1.1 million in 2005 or 8.2 percent compared with 2004 due to a \$604,000 increase in depreciation of utility plant in service and a \$539,000 increase in amortization of conservation expenditures.

**Taxes other than income** - Taxes other than income taxes increased \$252,000, or 3.8 percent, in 2006 compared with 2005 due to a \$233,000 increase in property taxes and a \$19,000 increase in gross revenue tax.

Taxes other than income taxes decreased \$98,000, or 1.5 percent, in 2005 compared with 2004 due to a \$238,000 decrease in property tax offset partially by a \$144,000 increase in gross revenue tax.

**Income Taxes** - Income tax expense increased \$823,000, or 14.5 percent, in 2006 compared with 2005 due to an increase in the Company's taxable income, \$1.6 million of which was related to nondeductible merger expenses.

Income tax expense decreased \$86,000, or 1.5 percent, in 2005 compared with 2004 due to a decrease in the Company's pre-tax income.

**Total Other Income (net of other deductions)** - Total other income decreased \$502,000, or 29.1 percent, in 2006 compared with 2005 primarily due to \$1.6 million in merger expense, partially offset by increased earnings of VELCO and earnings of Transco LLC.

Total other income decreased \$362,000, or 17.4 percent, in 2005 compared with 2004 primarily due to \$402,000 of one-time gains in 2004 on the sale of non-utility property, and a decrease of \$420,000 in equity returns capitalized on regulatory assets in 2005, partially offset by increased earnings of VELCO.

**Interest Expense** - Interest expense increased \$653,000, or 9.7 percent, in 2006 compared with 2005 primarily due to the interest expense on \$30 million new first mortgage bonds issued in 2006.

Interest expense increased \$254,000, or 3.9 percent, in 2005 compared with 2004 primarily due to a \$266,000 decrease in interest capitalized on conservation expenditures that are being recovered under the Company's 2003 Rate Plan. Once plant or regulatory assets begin to be recovered in the rates we collect, interest is no longer capitalized on those assets.

### **ENVIRONMENTAL MATTERS**

The electric industry typically uses or generates a range of potentially hazardous products in its operations. We must meet various land, water, air and aesthetic requirements as administered by local, state and federal regulatory agencies. We believe that we are in substantial compliance with these requirements, and that there are no outstanding material complaints about our compliance with present environmental protection regulations.

The Company joined the Chicago Climate Exchange ("CCX"), a self-regulatory exchange that administers a market for reducing and trading greenhouse gas emission credits. We were the first utility in the northeast to join the CCX, and have achieved our voluntary goal to reduce our emissions by 4 percent below our 1998 - 2001 baseline average by 2006, either directly or by purchasing credits. Participation in this program is not expected to significantly affect Company operating results. As part of our commitment to transparency in our environmental, social and economic activities, we published our second Corporate Responsibility Report, covering 2005, in accordance with the Global Reporting Initiative guidelines. Investors can review the Company's 2005 Corporate Responsibility Report at [www.greenmountainpower.biz](http://www.greenmountainpower.biz), Who We Are, Environmental Policies.

**Pine Street Barge Canal Superfund Site** - In 1999, the Company entered into a United States District Court Consent Decree constituting a final settlement with the United States Environmental Protection Agency ("EPA"), the State of Vermont and numerous other parties of claims relating to a federal Superfund site in Burlington, Vermont, known as the "Pine Street Barge Canal." The consent decree resolves claims by the EPA for past site costs, natural resource damage claims and claims for past and future remediation costs. The consent decree also provides for the design and implementation of response actions at the site. In 2006, 2005, and 2004, the Company disbursed approximately \$1.4 million, \$600,000, and \$1.4 million, respectively, to cover its obligations under the consent decree and we have estimated total future costs of the Company's future obligations under the consent decree to be \$4.5 million, net of recoveries. The estimated liability is not discounted, and it is possible that our estimate of future costs could change by a material amount. We have recorded a regulatory asset of \$12.1 million to reflect unrecovered past and future Pine Street costs. Pursuant to the Company's 2003 Rate Plan, as approved by the VPSB, the Company began to amortize past unrecovered costs in 2005. The Company expects to amortize the full amount of incurred costs over 20 years without a return. If there were a substantial increase in Pine Street remediation costs, it could result in an adverse impact on earnings under the 2007 Alternative Regulation Rate Plan.

### **RATES**

On December 22, 2006, the VPSB approved a 9.09 percent rate increase for the Company, effective January 1, 2007. The rate increase allows us to recover increased power and transmission costs in 2007 compared to 2006. The VPSB also approved the Company's 2007 Alternative Regulation Plan, effective for three years beginning February 1, 2007. The 2007 Alternative Regulation Plan includes the following principal elements:

- A power supply cost adjustment mechanism under which the Company will recover or credit to customers, on a quarterly basis, 90 percent of power supply costs that are \$300,000 (per quarter) higher or lower than power supply costs included in rates.
- An allowed rate of return on equity ("ROE") of 10.25 percent for 2007. The allowed ROE adjusts annually, up or down, in the amount of one-half the change in the ten-year Treasury bond rate.
- An annual earnings sharing mechanism under which the Company has the opportunity to earn up to 75 basis points above its allowed ROE and to recover earning shortfalls in excess of 100 basis points below the allowed ROE. Under the plan, certain exclusions, commonly made in setting rates, are applied to determine the Company's earnings and are expected to affect adversely the Company's ability to earn its allowed rate of return on equity for core utility operations.

- Base rates will be adjusted annually, based on the Company's cost of service. Non-power supply cost increases are capped at no more than \$1.25 million in 2008 and \$1.5 million in 2009, exclusive of ROE adjustments and extraordinary costs in excess of \$600,000 per year. Base rate adjustments must be approved by the VPSB.
- The VPSB retains the authority to investigate the Company's rates at any time and to modify or terminate the plan.

The 2007 Alternative Regulation Plan creates opportunities and incentives for the Company to become more efficient, improve customer service, decouple earnings from increased electricity sales, streamline cost recovery, share efficiency savings with customers, increase credit quality, and reduce regulatory and borrowing costs borne by customers.

During February 2006, the Company requested that the VPSB grant an accounting order to allow us to defer up to approximately \$3.7 million in incremental hurricane-related power supply expenses to be incurred in the first quarter of 2006, and to also allow the Company to defer and amortize \$1.3 million of incremental hurricane-related benefits realized in the fourth quarter of 2005 against these costs. The accounting order was approved by the VPSB in February 2006, allowing the Company to defer power supply expenses of \$2.1 million in the first quarter of 2006.

On December 22, 2003, the VPSB approved our 2003 Rate Plan, jointly proposed by the Company and the DPS. The 2003 Rate Plan covered the period from 2003 through 2006. Under the 2003 Rate Plan, the Company's rates remained unchanged through 2004, increased 1.9 percent effective January 1, 2005, and increased an additional 0.9 percent effective January 1, 2006. We submitted a cost of service schedule supporting the rate increases for 2005 and 2006. The Company's allowed return on equity was capped at 10.5 percent for the period January 1, 2003 through December 31, 2006. Certain exclusions, commonly made in setting rates, prevented the Company from achieving its allowed return on equity for its core utility operations for 2006 and 2005. Revenues in excess of allowed costs are deferred and appear in the Company's financial statements under the caption "Deferred Regulatory Revenues." Deferred regulatory revenues will be refunded to customers as a credit on customer bills or applied to reduce regulatory assets, as the Department directs.

Under the 2003 Rate Plan, the Company began amortizing (recovering), in January 2005, certain regulatory assets, including Pine Street Barge Canal environmental site costs and past demand-side management program costs, with those amortizations to be allowed in future rates. Pine Street costs will be recovered over a twenty-year period without a return.

In January 2001, the VPSB issued the 2001 Settlement Order, which included the following:

- Rates were set at levels that recover the Company's VJO Contract costs, effectively ending the regulatory disallowances experienced by the Company from 1998 through 2000;
- The Company and customers shall share equally any premium above book value realized by the Company's shareholders in any future merger, acquisition or asset sale, subject to an \$8.0 million limit on the customers' share, adjusted for inflation; and
- The Company's further investment in non-utility operations was restricted until new rates went into effect, which occurred in January 2005. Although this restriction has expired, we have no plans to make material investments in non-utility operations.

## LIQUIDITY AND CAPITAL RESOURCES

Our cash, net working capital and net operating cash flows are as follows:

	<b>At December 31,</b>	
	<b>2006</b>	<b>2005</b>
(In thousands)		

Cash and cash equivalents	\$	2,031	\$	6,500
Current assets	\$	44,256	\$	64,312
Less current liabilities		31,219		63,156
Net working capital	\$	13,037	\$	1,156
Net cash provided by operating activities	\$	18,142	\$	29,771

Cash and cash equivalents decreased by approximately \$4.5 million in 2006. Operating cash flows decreased by \$11.6 million from the prior year primarily as a result of income tax payments. Net cash used in investing activities totaled \$34.1 million, principally for investments in Transco and to construct utility plant.

We expect most of our utility construction expenditures and dividends to be financed by net cash provided by operating activities. We expect to finance our increasing investment in Transco through debt issuance. Material risks to cash flow from operations include regulatory risk, power supply risks, slower than anticipated load growth and unfavorable economic conditions.

**Construction and Investments** - Our capital requirements result from the need to construct facilities or to invest in programs to meet anticipated customer demand for electric service. During 2006, the Company invested \$17.1 million in Transco and plans to invest \$8.4 million through 2007 for transmission infrastructure projects. The Company is evaluating opportunities to invest an additional \$19 million in Transco during 2007 for similar purposes. Our planned investments will fund an increase in the amount of equity in Transco's capital structure and increased transmission investment, principally driven by construction of the Northwest Reliability Project and other Vermont construction projects.

Future capital expenditures, net of contributions in aid of construction of approximately \$2.5 million per year and excluding the planned investment in Transco, are expected to range from \$25 to \$28 million annually. Expected reductions in Pine Street remediation costs should be offset by increased generation expenditures. Capital expenditures over the past three years and forecasted for 2007 are as follows:

	Generation	Transmission	Distribution	Other*	Total
(In thousands)					
Actual:					
2004	\$ 3,053	\$ 2,898	\$ 8,662	\$ 5,005	\$ 19,618
2005	2,060	596	8,541	6,400	\$ 17,597
2006	\$ 4,895	\$ 1,001	\$ 13,869	\$ 4,581	\$ 24,346
Forecast:					
2007	\$ 6,232	\$ 4,345	\$ 11,368	\$ 3,702	\$ 25,647

\* Other includes Pine Street Barge Canal net expenditures of \$1.4 million in 2004 \$600,000 in 2005, \$1.4 million in 2006 and an estimated \$1.1 million in 2007.

**Dividend Policy** - The Company increased the annual dividend on its common stock in the first quarter of each of the past three years. Our recent dividend history is as follows:

Period Reflecting Dividend Change	New Annual Dividend Rate	Annual Payout Ratio
2006 1 <sup>st</sup> Quarter	1.12	60%
2005 1 <sup>st</sup> Quarter	1.00	47%
2004 1 <sup>st</sup> Quarter	.88	42%

Payout ratio is computed as annual dividend rate divided by annual earnings from continuing operations.

The Merger Agreement with NNEEC permits the Company to pay quarterly dividends at the current level of \$0.28 per common share. Under this agreement, the Company has agreed not to increase the dividend prior to the closing of the merger without the permission of NNEEC.

## FINANCING AND CAPITALIZATION

### Credit Facilities

Effective June 14, 2006, the Company obtained a five-year revolving credit facility of \$30 million with Sovereign Bank and Key Bank replacing the expiring 364-day revolving credit agreement with Bank of America and Sovereign Bank. The Sovereign/Key Bank revolving credit facility is unsecured, and allows the Company to choose any blend of a daily variable prime rate and a fixed term LIBOR-based rate. This revolving credit facility does not include any material adverse change or material adverse effect clauses, subsequent to the effective date, as pre-conditions for borrowing under the facility. There was no revolving credit short-term debt outstanding at December 31, 2006.

During June 2005, the Company negotiated a 364-day revolving credit agreement (the "Fleet-Sovereign Agreement") with Fleet Financial Services ("Fleet") joined by Sovereign Bank. The Fleet-Sovereign Agreement was for \$30.0 million, unsecured, and allowed the Company to choose any blend of a daily variable prime rate and a fixed term LIBOR-based rate. There was no short-term debt outstanding on the Fleet-Sovereign Agreement at December 31, 2005. There was no non-utility short-term debt outstanding at December 31, 2005. The Fleet-Sovereign Agreement expired June 14, 2006.

On August 3, 2006, the Company closed on the first tranche of the new \$30 million First Mortgage Bonds, 6.53% Series, due August 1, 2036 and received \$11 million in funds. The primary use of these funds was to partially fund additional capital investments by the Company in Transco. The second tranche of \$19 million was received in December 2006 and was used to repay \$14 million of First Mortgage Bonds and to repay short-term bank borrowings.

The credit ratings of the Company's first mortgage bonds at December 31, 2006 were:

	<b>Moody's</b>	<b>Standard &amp; Poor's</b>
First mortgage bonds	Baa1	BBB

The Moody's rating at December 31, 2006 expired when the \$4.0 million First Mortgage Bonds matured in December 2006. Subsequent to year end, the Company obtained a Moody's rating on the \$30.0 million First Mortgage Bonds issued during 2006. The rating was reinstated at Baa1.

### PERFORMANCE ASSURANCE

The Company is subject to performance assurance requirements associated with its power purchase and sale transactions through ISO-NE under the Financial Assurance Policy for NEPOOL members. While the Company is generally a net seller to ISO-NE, it must post collateral if the net amount owed exceeds its credit limit at ISO-NE. A company's credit limit is calculated as a percentage, based on its credit rating, of its net worth. The Company's present credit limit with ISO-NE is approximately \$2.9 million. ISO-NE reviews collateral requirements on a daily basis. As of December 31, 2006, the Company had no collateral requirements with ISO-NE.

The Company is also subject to performance assurance requirements under the VYNPC Contract to purchase power from ENVY. If ENVY, the seller, has commercially reasonable grounds for insecurity regarding the Company's ability to pay for its monthly purchases, ENVY may ask VYNPC and VYNPC may then ask the Company to provide

adequate financial assurance (collateral) payments. The Company has never been requested to post collateral under this contract.

In the event of a change in the Company's first mortgage bond credit rating to below investment grade, scheduled payments under the Company's first mortgage bonds would not be affected. Such a change would require the Company to post what would currently amount to a \$4.3 million bond under our remediation agreement with the EPA regarding the Pine Street Barge Canal site.

The Company typically utilizes EEI standard contracts for residual power supply contractual arrangements that contain triggers that require posting of letters of credit or other credit assurances if amounts due the creditor party exceed certain thresholds, frequently tied to the Company's credit rating. The JP Morgan Contract contains certain confidential credit assurance requirements if the Company's unsecured credit ratings fall below investment grade. While the Company's principal long-term contracts do not contain these strict provisions, if replacement contracts were entered into today, they likely would contain specified collateral thresholds and credit rating triggers.

The following table presents a summary of certain material contractual obligations and other expected payments existing as of December 31, 2006.

At December 31, 2006	Future Payments Contractually Due by Period				
	Total	2007	2008 and 2009	2010 and 2011	After 2011
			(In thousands)		
Long-term debt	\$ 109,000	\$ -	\$ -	\$ 6,000	\$ 103,000
Interest on long-term debt	115,872	7,493	14,986	14,623	78,769
Capital lease obligations	3,592	402	709	709	1,772
Hydro-Quebec power supply contracts	475,117	52,376	103,582	105,676	213,483
JP Morgan contract	75,680	17,029	36,973	21,678	-
Independent Power Producers	120,610	17,145	31,332	29,619	42,514
Stony Brook contract	23,573	3,858	7,844	7,878	3,994
VYNPC PPA	189,308	33,744	73,155	72,118	10,292
Benefit plan contributions*	39,366	3,366	7,150	7,250	21,600
Deferred Compensation	13,136	1,029	2,850	2,546	6,711
Transco capital contributions	24,930	8,400	10,730	5,800	-
Pine Street Barge Canal remediation, excluding recoveries	9,629	1,024	926	458	7,221
<b>Total</b>	<b>\$ 1,199,813</b>	<b>\$ 145,865</b>	<b>\$ 290,237</b>	<b>\$ 274,354</b>	<b>\$ 489,356</b>

See the captions "Power Supply Expense" and "Power Contract Commitments" for additional information about the Hydro-Quebec and JP Morgan power supply contracts

\*Benefit plan contributions and Deferred Compensation payments are estimated through 2016

**Off-Balance Sheet Arrangements and Other Contractual Obligations** - The Company does not use off-balance sheet financing arrangements, such as securitization of receivables or obtaining access to assets through special purpose entities. We have material power supply commitments that are discussed in detail under the captions "Power Contract Commitments" and "Power Supply Expenses." We own an equity interest in VELCO and Transco, which requires the Company to pay a portion of their operating costs, including debt service costs. We also own an equity interest in VYNPC in which we are obligated to pay a portion of VYNPC's operating costs based on our Vermont entitlement percentage.

**Effects of Inflation** - Financial statements are prepared in accordance with generally accepted accounting principles and report operating results in terms of historic costs. This accounting provides reasonable financial statements but does not always take inflation into consideration. As rate recovery is based on these historical costs and known and measurable changes, the Company is able to receive some rate relief for inflation. It does not receive immediate rate recovery relating to fixed costs associated with Company assets. Such fixed costs are recovered based on historic figures.

#### ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

We consider our principal risks to include power supply risks, our regulatory environment (particularly as it relates to the Company's periodic need for rate relief), risks associated with our principal customer, IBM, benefit plan cost sensitivity to interest rates and healthcare cost inflation, customer service quality measures, and weather. Discussion of these and other risks, as well as factors contributing to mitigation of these risks, follows.

##### Power Supply Risks.

**Power Contract Commitments** -The Company's most significant power supply contracts are the VJO Contract and the VYNPC Contract, which together are expected to cover approximately 75 to 80 percent of our retail load. The Company also entered into the Morgan Stanley Contract designed to manage wholesale electricity price risks associated with changing fossil fuel prices. The Morgan Stanley Contract made up approximately an additional ten percent of our power supply resources in 2006 and expired December 31, 2006. The Morgan Stanley Contract was replaced with the JP Morgan Contract for the period 2007-2010. The JP Morgan Contract is expected to supply just under 10 percent of the Company's retail load requirements for a four year period commencing January 1, 2007 and ending December 31, 2010. Both the Morgan Stanley Contract and JP Morgan Contract terms are subject to confidentiality agreements.

	2006	2006	2005	2005	2004	2004	Contract
	MWh	\$/MWh	MWh	\$/MWh	MWh	\$/MWh	Expires
VJO Contract	784,098	\$65.38	680,984	\$69.61	605,718	\$74.47	2015
VYNPC Contract	965,080	\$40.15	816,989	\$39.67	764,010	\$43.63	2012

Purchases under the VJO and VYNPC contract increased in 2006 reflecting the exercise of an option to increase the VJO load factor and the uprate of the Vermont Yankee nuclear power plant that provided the Company with a temporary increase in entitlement. The Company's current purchases under the VJO Contract with Hydro Quebec are as follows: (1) Schedule B -- 68 megawatts of firm capacity and associated energy for twenty years beginning in September 1995; and (2) Schedule C3 -- 46 megawatts of firm capacity and associated energy at any time for 20 years, beginning in November 1995.

In 1996, the Company entered into an agreement with Hydro Quebec (the "9701 agreement") under which Hydro Quebec paid \$8.0 million to the Company in 1997 and we provided Hydro Quebec options for the purchase of power in specified maximum amounts through 2015, as discussed below under "Power Supply Derivatives."

On July 31, 2002, VYNPC completed the sale of its nuclear power plant to ENVY. VYNPC entered into a Power Purchase Agreement ("PPA") with ENVY under which ENVY is obligated to provide between 100MW to 106MW of the plant output to the Company through 2012, which represents approximately 35 percent of our energy requirements. Prices under the PPA generally range from \$39 to \$45 per MWh. The PPA contains a provision known as the "low market adjuster," which calls for a downward adjustment in the price if market prices for electricity fall by defined amounts beginning in November 2005. If market prices rise, however, PPA prices are not adjusted upward in excess of the contract price. The Company remains responsible for procuring replacement energy at market prices during periods of scheduled or unscheduled outages at the ENVY plant. Current market prices are far above these levels so we do not expect the low market adjuster to affect contract pricing in the near future. We no longer bear the operating costs and risks associated with running and decommissioning the plant.

**JP Morgan Contract** -The Company entered into the JP Morgan Contract during 2006 to purchase approximately 10 percent of the Company's retail load requirements for a four year period commencing January 1, 2007 and ending December 31, 2010. The JP Morgan Contract will help the Company cover a portion of its retail load requirements. With the JP Morgan Contract in place approximately 10 percent of our off-peak load remains exposed to market prices during the period 2007 - 2010, as well as peak and off-peak load variances caused by weather variations or other factors. Management will continue to monitor the markets for opportunities to cover the Company's open position or purchase this energy in the spot market. The replacement power costs reflected in the JP Morgan Contract and the forecasted costs of the Company's remaining open position are included in the Company's 2007 rates.

**Power Supply Price Risk** - The Company meets most of its customer demand through a series of long-term physical and financial contracts. All of the Company's power supply contract costs are currently being recovered through rates approved by the VPSB. The Company records the annual cost of power obtained under long-term contracts as operating expenses. There are occasions when the Company's available supply of electricity is insufficient to meet customer demand. During those periods, electricity is purchased at market prices. The Company must also purchase energy at market prices for outages or other delivery interruptions under its principal supply contracts.

We expect more than 90 percent of our estimated load requirements through 2007 to be met by our contracts and generation and other power supply resources. These contracts and resources significantly reduce the Company's exposure to volatility in wholesale energy market prices.

A primary factor affecting future operating results is the volatility of the wholesale electricity market. Periods frequently occur when weather, availability of power supply resources and other factors cause significant differences between customer demand and electricity supply. Because electricity cannot be stored, in these situations the Company must buy from or sell the difference into a marketplace that has experienced volatile energy prices.

Market price trends also may make it more difficult to extend or enter into new power supply contracts at prices that avoid the need for rate relief. Under the Company's 2007 Alternative Regulation Plan approved by the VPSB in 2006, the Company obtained an automatic power supply adjustment clause ("Power Supply Adjustor") to adjust rates for higher or lower energy costs without prior regulatory approval under a formula that allows the Company to recover 90 percent of energy price increases in excess of \$300,000 on a quarterly basis or return to customers equivalent decreases in energy prices.

As an example, the estimated average variation of power supply costs to rate allowances under the Power Supply Adjustor formula for the past two years was \$360,000, and the highest quarterly variation was \$780,000. However, future power supply adjustments could include the effects of material outages that would cause the value of the power supply adjustment clause to be much higher.

The Company is charged for a number of power supply ancillary services, including costs for congestion, line losses, reserves, and regulation that vary in part due to changes in the price of energy. The method of settling the cost of congestion and other ancillary services is administered by ISO New-England and is subject to change. During periods of high prices, ancillary charges are volatile and can adversely impact earnings to a significant degree. In periods of high price volatility, we estimate that our power supply expenses could vary in excess of \$1 million annually due to changes in line loss and congestion costs. Congestion and loss charges represent the cost of delivering energy to customers and reflect energy prices, customer demand, and the demands on transmission and generation resources.

ISO-NE is implementing a new forward capacity market ("FCM") in an effort to differentiate the price generators receive for capacity at different locations within New England and support new investments. ISO-NE believes that proposed higher capacity payments in constrained areas will encourage the development of new generation where needed. The Company has existing power supply resources that meet most of our present needs. Incrementally, future FCM amounts for load growth beyond 2007 could be material, and if so, would be expected to increase Company rate requirements accordingly. The derating of generation capacity from our wholly-owned units by ISO-NE could require

the Company to purchase that lost capacity at market prices. The Company estimates that the 2007 impact of FCM price increases will raise our power supply expenses by approximately \$1 million, pre-tax, and those costs are included in our rates.

The Company has established a risk management program designed to mitigate some of the potential adverse cash flow and income statement effects caused by power supply risks, including credit risks associated with counterparties. Transactions permitted by the risk management program include futures, forward contracts, option contracts, swaps and the sale or purchase of transmission congestion rights. These transactions are used to hedge the risk of fossil fuel and spot market electricity price increases. Some of these transactions present the risk of potential losses from adverse changes in commodity prices. Our risk management policy specifies risk measures, the amount of tolerable risk exposure and authorization limits for transactions. Most of our principal power supply contract counter-parties and generators, including Hydro Quebec and JP Morgan, currently have investment grade credit ratings. ENVY does not have an investment grade rating.

**Power Supply and Other Derivatives** - The Company's 9701 agreement with Hydro Quebec grants Hydro Quebec an option to call power annually at prices that are expected to be below estimated future wholesale market prices. The terms of the 9701 agreement meet the definition of a derivative under Statement of Financial Accounting Standards No. 133 ("SFAS 133"). Management has estimated the fair value of the future net cost of this agreement at December 31, 2006 to be approximately \$20.6 million. We use forward contracts and power supply swaps to hedge forecasted calls by Hydro Quebec under the 9701 agreement and treat such contracts and swaps as derivatives under SFAS 133.

Under the 9701 Agreement, commencing April 1, 1998, and effective through the term of the VJO Contract, which ends in 2015, Hydro Quebec may purchase up to 52,500 MWh on an annual basis ("Option A") at the VJO Contract energy price. The cumulative amount of energy that may be purchased under Option A may not exceed 950,000 MWh (52,500 MWh in each contract year). We expect Hydro Quebec to exercise this option each year.

Hydro Quebec exercised Option A for delivery in January and February 2007. The Company has covered Hydro Quebec's 2007 call at a net cost of \$4.9 million. Hydro Quebec's call for 2006 was made during the fourth quarter of 2005 for delivery during January and February, timed to take advantage of extremely high forward energy prices resulting from the effects of hurricanes Katrina and Wilma that interrupted gas production in the Gulf of Mexico. Energy prices in the Northeast are heavily dependent upon natural gas prices. In February 2006, the Company requested an accounting order from the VPSB allowing it to defer in 2006 extraordinary hurricane-related costs. The VPSB granted our request in February 2006 and we recorded a regulatory asset of approximately \$2.1 million. These costs are included in rates.

The Company has other less significant derivative positions. The Company entered into forward sales contracts for the months of March and April, 2007 to sell energy excess of forecasted demand to capture forward energy prices that were high by historical standards. The interest rate swaps described below were used to hedge against rising interest rates for the issue of new first mortgage bonds in 2006 and 2007.

The table below presents the Company's estimated market risk of the 9701 agreement and other derivatives estimated as the potential loss in fair value resulting from a hypothetical ten percent adverse change in wholesale energy prices, which nets to \$3.7 million. Actual results may differ materially from the table illustration.

#### Commodity Price Risk

	At December 31, 2006	
	Fair Value	Market Risk
	(in thousands)	
Interest rate swap	\$ 193	\$ 19
Power supply swaps	(1,918)	\$ (654)
9701 agreement	(20,608)	(3,193)
Forward sale contracts	275	116

\$	(22,058)	\$	(3,712)
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The table below presents assumptions used to estimate the fair value of the 9701 agreement and other contracts treated as derivatives. The forward prices for electricity used in this analysis are consistent with the Company's current long-term wholesale energy price forecast.

	<b>Option Value Model</b>	<b>Risk Free Interest Rate</b>	<b>Price Volatility</b>	<b>Average Forward Price</b>	<b>Contract Expires</b>
Interest rate swap	Deterministic	n/a	n/a	n/a	2007
9701 agreement	Black-Scholes	4.4%	29%-10%	\$93	2015
Forward sale contracts	Deterministic	5%	n/a	\$70	2007
Power supply Swaps	Deterministic	4.8-5.1%	n/a	\$92	2007-2009

In March 2006, the Company entered into an interest rate swap relating to the Company's 2006 issuance of first mortgage bonds to mitigate the risk of rising interest rates. Approximately one-half of the new \$30 million first mortgage bonds in 2006 was covered. The interest rate swap was settled on August 2, 2006, with a final gain on settlement of approximately \$600,000, which will be amortized over the life of the bond issue as a component of interest expense. See Liquidity and Capital Resources.

In December 2006, the Company entered into a second interest rate swap relating to the Company's anticipated 2007 first mortgage bonds. Approximately \$15 million of the \$20 million first mortgage bonds proposed for 2007 was covered. The interest rate swap is still outstanding and has a fair value of \$193,000 as of December 31, 2006. The final settlement will be amortized over the life of the bond issue as a component of interest expense.

Under an accounting order issued by the VPSB, changes in the fair value of derivatives are deferred. If a derivative instrument were terminated early because it is probable that a transaction or forecasted transaction will not occur, any gain or loss would be recognized in earnings immediately. For derivatives held to maturity, the earnings impact is recorded in the period that the derivative is sold or matures.

**Other Power Supply Risk** - Hydro Quebec had the right to reduce the load factor from 75 percent to 65 percent under the VJO Contract a total of three times over the life of the contract. During 2004, Hydro Quebec exercised its third and last option for deliveries occurring principally during 2005 that resulted in an incremental expense of \$3.9 million based on current market prices. Hydro Quebec also retains the right to curtail annual energy deliveries to the Company by 10 percent up to five times, over the 2001 to 2015 period, if documented drought conditions exist in Quebec.

Under the VJO Contract, Vermont Joint Owners, including the Company, exercised their last option to adjust deliveries by a five percent load factor in the fourth quarter of 2006 for delivery effective November 1, 2006 to October 31, 2007.

We sometimes experience energy delivery deficiencies under the VJO Contract as a result of outages or other problems with the transmission interconnection facilities over which we schedule deliveries. When such deficiencies occur, we purchase replacement energy on the wholesale market, usually at prices that are substantially higher than VJO Contract energy costs. The VJO Contract energy prices are approximately \$30 per megawatt hour, while forward prices in 2007 have typically been in excess of \$70 per megawatt hour. We expect to purchase in excess of 700,000 megawatt hours during 2007 under the VJO contract, so any significant deficiencies in deliveries would increase power supply costs materially.

Our VJO contract contains cross default provisions that allow Hydro Quebec to invoke "step-up" provisions under which the other Vermont utilities that are also parties to the contract would be required to purchase their proportionate share of the power supply entitlement of any defaulting utility. The Company is not aware of any instance where this

provision has been invoked by Hydro Quebec.

In accordance with guidance set forth in FASB Interpretation No. 45, Guarantor's Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others ("FIN 45"), the Company is required to disclose the "maximum potential amount of future payments (undiscounted) the guarantor could be required to make under the guarantee." Such disclosure is required even if the likelihood of triggering the guarantee is remote. In regards to the "step-up" provision in the VJO Contract, the Company must assume that all other members of the VJO simultaneously default in order to estimate the "maximum potential" amount of future payments. The Company believes this is a highly unlikely scenario given that the majority of VJO members are regulated utilities with regulated cost recovery. Each VJO participant has received regulatory approval to recover the cost of this purchased power. Despite the remote chance that such an event could occur, the Company estimates that its undiscounted purchase obligation under the step-up provision would be approximately \$692 million for the remainder of the contract, assuming that all other members of the VJO defaulted by January 1, 2007 and remained in default for the duration of the contract. In such a scenario, the Company would then own the power and could seek to resell the energy in the wholesale power markets and recover the losses, if any, and/or recover its costs from the defaulting members or its retail customers. The range of outcomes (full cost recovery, potential loss or potential profit) would be highly dependent on Vermont regulation and wholesale market prices at the time.

While the Vermont Yankee plant has had an excellent operating record, future unscheduled outages could occur at times when replacement energy costs are well above VYNPC Contract costs. Based on current forward prices, we estimate that the Company could potentially have to pay increased costs of approximately \$60,000 to \$80,000 for each day that the Vermont Yankee plant experienced an unscheduled outage, if uncovered by insurance. The Company maintains insurance for unscheduled outages for the Vermont Yankee plant and those costs are included in rates. The Company's coverage is for 60 days of such unscheduled outage and includes a \$1 million deductible amount, with a maximum of \$6 million coverage for on-peak energy only. Historically, the VPSB has allowed the Company to defer, rather than expense, the higher costs resulting from extraordinary outages at the plant, not otherwise covered by insurance. Since the Company no longer owns an interest in the Vermont Yankee nuclear plant, we are not responsible for any fixed costs at the plant, the costs of decommissioning the plant, nor are we responsible for any plant repairs or maintenance costs during outages.

On June 18, 2004, a fire in the electrical conduits leading to a transformer outside the Vermont Yankee plant resulted in a shutdown of the plant. The outage ended on July 7, 2004. In response to the Company's request, the VPSB issued a final accounting order allowing the Company to defer its incremental replacement power costs during the outage totaling approximately \$500,000. The order also instructs the Company to apply any proceeds received under a Ratepayer Protection Plan ("RPP") to reduce the balance of deferred replacement power costs.

The RPP was a part of ENVY's request to uprate or increase the output of the Vermont Yankee nuclear plant that was approved by the VPSB. Under the RPP, we have indemnification rights of between approximately \$550,000 and \$1.6 million to recover uprate-related reductions in output for the three-year period beginning in May 2004 and ending after completion of the uprate (or a maximum of three years), depending on future wholesale energy market prices. ENVY disputes that the fire was uprate-related. In March 2006, the Company and ENVY agreed to a settlement that would pay amounts to the Company sufficient to eliminate the deferred outage costs of approximately \$500,000. The settlement agreement is subject to VPSB approval.

The Vermont Yankee plant received final approval for uprating from the Nuclear Regulatory Commission on March 2, 2006. Since that time the ENVY nuclear plant output has increased to the expected uprated power level of 120 percent or 620 megawatts. While the Company has been receiving its normal share at contract rates, it was temporarily obligated to purchase a share of uprate power at market rates. The purchases did not have a material effect on the Company's net income because the Company either resold the power for a comparable price in the same New England market or used it, displacing other market purchases.

The purchased power agreement between ENVY and VYNPC specifies that our percentage of energy output under VYNPC's contract with ENVY declines after the VY nuclear plant uprating is completed. Post uprate, the Company believes that it is entitled to approximately the same amount of power it received before the uprate process began. VYNPC and ENVY are discussing the calculations, which depend upon determination of the pre-uprate capability of the plant, which is presently disputed. The Company estimates the potential impact of the differing methods of calculation could adversely affect power supply expense by up to \$600,000 annually. In the event that the VY nuclear plant is derated in the future, then our rights to energy output could decline proportionately to such derating. If this were to occur, we estimate it would have a material adverse effect on our power supply costs. In this event we would seek recovery of these costs in rates.

The Company is currently a party to a VPSB Docket that was opened to investigate whether the reliability of the increased VY nuclear plant output will be adversely affected by the operation of the plant's steam dryer. On September 18, 2006, the VPSB issued a ruling requiring ENVY to provide additional ratepayer protections that would make Vermont ratepayers whole in the event that VY must reduce power due to uprate-related steam dryer failure. Under the VPSB ruling, these protections will only apply to incremental replacement power costs incurred under the terms of the PPA between ENVY and VYNPC. The additional ratepayer protections are required to remain in effect through a period two months after the first refueling outage in which VY operates successfully with no steam dryer-related outages or derates. VY's next scheduled refueling outage is presently scheduled for May 2007. ENVY has appealed the VPSB ruling to the Vermont Supreme Court, where the appeal is pending.

ENVY has announced that, under current operating parameters, it will exhaust the capacity of its existing nuclear waste storage pool in 2008 and will need to store nuclear waste in so-called "dry fuel storage" facilities to be constructed on the site. ENVY received approval from the Vermont legislature in 2005 and the VPSB in April 2006 to construct and use such dry fuel storage facilities.

**Regulatory Risk** - Management believes that fair regulatory treatment is crucial to maintaining its financial stability, including its ability to attract capital. Principal regulatory risks for the Company relate to the relative frequency and magnitude of rate increases sought in contested retail rate filings. Regulatory lag and uncertainty regarding the outcome of rate proceedings contributes to the risk that we will not achieve our allowed rate of return in any given year. When the Company's regulated earnings are capped at an allowed rate of return and certain costs that are disallowed for rate setting purposes reduce the earnings potential, the Company is at risk of not achieving its allowed rate of return on equity for its operations as a whole. The VPSB approved a retail rate increase of 9.09 percent in 2006 to be effective January 1, 2007. Principal reasons for the rate increase request include forecasted higher replacement energy costs upon expiration of the Morgan Stanley Contract on December 31, 2006, increased energy costs for uncovered load obligations and a forecasted increase in transmission expense.

Electric rates in Vermont are currently among the lowest in the New England region due in large part to Vermont utilities' relatively low cost, long-term contracts with VYNPC and Hydro Quebec. Since 2001, the Company's need for rate relief has been modest, reflecting only scheduled rate increases of 1.9 percent in 2005 and 0.9 percent in 2006 under the 2003 Rate Plan. The 9.09 percent retail rate increase that was approved for the Company for 2007, while significant, is below that of many other utility companies in Vermont and New England.

In December 2006, the VPSB approved an Alternative Regulation Plan (the "2007 Alternative Regulation Plan") for the Company effective February 1, 2007 and continuing for a three-year period ending January 31, 2009 (unless extended by approval of the VPSB). The 2007 Alternative Regulation Plan includes a power supply adjustment mechanism and an earnings sharing mechanism. The 2007 Alternative Regulation Plan is described in more detail below under "Rates."

Electric utility rates in Vermont are set based on the utility's cost of service. As a result, Vermont electric utilities are subject to certain accounting standards that apply only to regulated businesses. "SFAS 71" allows regulated entities, including the Company, in appropriate circumstances, to establish regulatory assets and liabilities, and thereby defer the income statement impact of certain costs and revenues that are expected to be realized in future rates.

Vermont is the only state in the New England region that has not adopted some form of electric industry restructuring. The Company, like all other electric utilities in Vermont, accordingly operates as a vertically integrated electric utility, with the obligation to serve all customers in our service territory with electrical transmission, distribution and energy supplies sufficient to satisfy customer load requirements.

**Customer Concentration Risk** - IBM, the Company's largest customer, operates a manufacturing facility in Essex Junction, Vermont. IBM's electricity requirements for its facility accounted for approximately 23.3, 23.5, and 24.1 percent of the Company's retail MWh sales in 2006, 2005, and 2004, respectively, and 15.0, 15.3, and 16.4 percent of the Company's retail operating revenues in 2006, 2005, and 2004, respectively. No other retail customer accounted for more than one percent of the Company's revenue in any year.

Company revenues from sales of electricity to IBM decreased \$1.1 million in 2006 when compared with 2005. Company revenue from sales of electricity to IBM decreased by approximately \$95,000 in 2005 compared with 2004. Our operating results are not adversely impacted by reductions in sales to IBM because IBM's retail rates have recently been below wholesale market prices. We believe, based on a number of projected variables, that a hypothetical shutdown of the IBM facility, inclusive of the tertiary effects on commercial and residential customers, may necessitate a modest retail rate increase. The amount of such an increase would change materially as a result of any significant reductions in energy prices or increases in retail rates paid by IBM.

**Pension and Postretirement Health Care Risk** - Other critical accounting policies involve the Company's defined benefit pension and postretirement health care benefit plans. The reported costs of these plans depend upon numerous factors relating to actual plan experience and assumptions of future experience.

Pension and postretirement health care costs are affected by actual employee demographics, Company contributions to the plans, income on plan assets and, for our postretirement health care plan, health care cost trends. The Company contributed approximately \$3.0 million, \$2.0 million, and \$2.2 million to its defined benefit plans during 2006, 2005, and 2004, respectively, and we expect to contribute approximately \$2.7 million during 2007 and in future years.

Our pension and postretirement health care benefit plan assets consist of equity and fixed income investments. Fluctuations in actual equity market returns, as well as changes in general interest rates, may increase or decrease costs in future periods. Changes in assumptions regarding current discount rates and expected rates of return on plan assets could also increase or decrease recorded defined benefit plan costs.

On December 17, 2003, the Company's employees ratified a four-year labor agreement that provides annual wage increases of between 3.5 and 4 percent and improved 401(k) and pension benefits for employees. This labor agreement caps future postretirement healthcare employee benefits provided by the Company for the majority of the present workforce. The cap on postretirement healthcare benefits is set approximately 13 percent above 2003 costs and grows at a 3 percent annual rate. This cap is expected to reduce the rate at which postretirement healthcare expenses grow in the future.

The adoption of SFAS 158 for the year ended December 31, 2006 affected the Company's consolidated financial statements in the following ways. First, the previously recognized amounts of Accumulated Other Comprehensive Income were reduced to zero. Second, recognition of the total pension funding obligation created a regulatory asset. The following table summarizes the effects of the adoption of SFAS 158.

	December 31 2005	2006 Activity	SFAS 158 and regulatory reclassification	December 31 2006
in thousands				
Prepaid pension	\$ 2,170	\$ 1,623	\$ (3,793)	\$ -
	-	-	11,789	11,789

Regulatory asset FAS 158 pension funding obligation offset				
Deferred tax asset - federal	3,271	(1,749)	2,459	3,982
Deferred tax asset - state	868	(464)	653	1,057
Accumulated other comprehensive income	3,263	(3,074)	(188)	-
Minimum pension funding liability	(5,486)	5,486	-	-
Total pension funding obligation	-	(317)	(12,116)	(12,433)
SERP liability	(3,897)	(202)	4,099	-
Post retirement health care liability	(832)	493	338	-
Deferred tax liability - federal	(695)	(520)	(2,561)	(3,776)
Deferred tax liability - state	(184)	(138)	(680)	(1,002)

In 2004 and 2005, a reduction in the pension plan's discount rate was primarily responsible for increasing the OCI charge and related net liability by \$566,000 and \$910,000, respectively. The 2004 and 2005 OCI charges had only an indirect effect on net income by adjusting the amount of equity used in the allowed rate of return on equity calculation.

**Customer Service Quality** - The Company has agreed to customer service performance requirements that impose penalties up to approximately \$750,000 in the event that the Company does not achieve certain goals. The Company typically exceeds the measurements, but in 2006 fell short on three goals due to extreme weather conditions, two unusual safety events and measurement protocol issues in our customer survey. Nevertheless, our performance fell well within the bandwidth that avoids financial penalties. The Company continues to enhance its use of technology to improve its performance and does not expect its measurements to fall below the prescribed penalty limits.

**Weather** - The Company periodically uses weather insurance to mitigate some of the risk of lost electricity sales caused by unfavorable weather conditions. The Company did not procure coverage for 2006 or 2005 because forward energy prices approximated average retail rate levels.

**ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA**

**GREEN MOUNTAIN POWER CORPORATION  
INDEX TO CONSOLIDATED FINANCIAL STATEMENTS AND SCHEDULES**

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The accompanying notes are an integral part of the consolidated financial statements.

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Cash and cash equivalents at beginning of period	6,500	1,720	786
<b>Cash and cash equivalents at end of period</b>	<b>\$ 2,031</b>	<b>\$ 6,500</b>	<b>\$ 1,720</b>

**Supplemental Disclosure of Cash Flow****Information:**

Cash paid for:

Interest	\$ 6,599	\$ 6,700	\$ 6,691
Income taxes	10,211	2,221	3,043
<b>Non-cash construction additions</b>	<b>5,119</b>	<b>1,229</b>	<b>1,563</b>

The accompanying notes are an integral part of these consolidated financial statements.

**GREEN MOUNTAIN POWER CORPORATION**  
**Consolidated Balance Sheets**

	At December 31,	
	2006	2005
ASSETS	(In thousands)	
<b>Utility plant</b>		
Utility plant, at original cost	\$ 362,970	\$ 347,947
Less accumulated depreciation	127,704	122,924
Utility plant, net of accumulated depreciation	235,266	225,023
Property under capital lease	4,060	4,369
Construction work in progress	7,666	7,519
Total utility plant, net	246,992	236,911
<b>Other investments</b>		
Associated companies, at equity	27,768	10,036
Other investments	9,494	10,627
Total other investments	37,262	20,663
<b>Current assets</b>		
Cash and cash equivalents	2,031	6,500
Accounts receivable, less allowance for doubtful accounts of \$401 and \$484	17,640	19,594
Accrued utility revenues	7,683	7,291
Fuel, materials and supplies, average cost	6,690	6,360
Power supply derivative asset	468	15,342
Power supply regulatory asset	4,213	7,791
Prepayments and other current assets	4,344	1,434
Income tax receivable	1,187	-
Total current assets	44,256	64,312
<b>Deferred charges</b>		
Demand side management programs	4,376	5,835
Purchased power costs	3,683	1,812
Pine Street Barge Canal	12,070	12,861
Power supply regulatory asset	18,313	22,344
Pension funding regulatory asset	11,789	-
Other regulatory assets	5,954	5,809
Other deferred charges	1,038	3,068
Total deferred charges	57,223	51,729
<b>Non-utility</b>		
Property and equipment	-	246
Other assets	229	407
Total non-utility assets	229	653
<b>Total assets</b>	<b>\$ 385,962</b>	<b>\$ 374,268</b>

The accompanying notes are an integral part of these consolidated financial statements.

**GREEN MOUNTAIN POWER CORPORATION**  
**Consolidated Balance Sheets**

	At December 31,	
	2006	2005
	(In thousands except share data)	
<b>CAPITALIZATION AND LIABILITIES</b>		
<b>Capitalization</b>		
Common stock, \$3.33 1/3 par value, authorized 10,000,000 shares (issued 6,131,489 and 6,060,962)	\$ 20,438	\$ 20,203
Additional paid-in capital	82,824	81,271
Retained earnings	40,075	35,864
Accumulated other comprehensive income	-	(3,263)
Treasury stock, at cost (827,639 shares)	(16,701)	(16,701)
Total common stock equity	126,636	117,374
Long-term debt, less current maturities	109,000	79,000
Total capitalization	235,636	196,374
<b>Capital lease obligation</b>	3,562	3,944
<b>Current liabilities</b>		
Current portion of long term debt	-	14,000
Accounts payable, trade and accrued liabilities	18,575	14,196
Accounts payable to associated companies	1,338	1,483
Accrued taxes	1,423	5,603
Power supply derivative liability	4,213	7,791
Power supply regulatory liability	468	15,342
Customer deposits	920	1,052
Interest accrued	1,491	1,137
Other	2,791	2,552
Total current liabilities	31,219	63,156
<b>Deferred credits</b>		
Power supply derivative liability	18,313	22,344
Accumulated deferred income taxes	28,989	28,092
Unamortized investment tax credits	1,998	2,280
Pine Street Barge Canal cleanup liability	4,535	6,096
Accumulated cost of removal	21,494	21,105
Deferred compensation	5,485	8,213
Deferred regulatory revenues	6,260	582
Other regulatory liabilities	7,738	6,485
Minimum pension liability	12,433	5,486
Other deferred liabilities	5,759	7,737
Total deferred credits	113,004	108,420
<b>COMMITMENTS AND CONTINGENCIES, Note 3</b>		
<b>Non-utility</b>		
Net liabilities of discontinued segment	2,541	2,374
Total non-utility liabilities	2,541	2,374
<b>Total capitalization and liabilities</b>	<b>\$ 385,962</b>	<b>\$ 374,268</b>

The accompanying notes are an integral part of these consolidated financial statements.

**Consolidated Statements of  
Changes in Stockholders'  
Equity  
and Comprehensive Income**

	Common Stock Shares	Common Stock Amount	Paid-in Capital	Retained Earnings	Accumulated Other Comprehensive Income	Treasury Stock	Total Common Equity
(In thousands except share data)							
<b>BALANCE, December 31, 2003</b>	<b>5,033,215</b>	<b>\$ 19,536</b>	<b>\$ 76,081</b>	<b>\$ 22,786</b>	<b>\$ (1,787)</b>	<b>\$ (16,701)</b>	<b>\$ 99,915</b>
Common stock issuance:							
Stock options and grants	107,264	358	2,771	-	-	-	3,129
Net income	-	-	-	11,584	-	-	11,584
Other comprehensive loss	-	-	-	-	(566)	-	(566)
Common stock dividends-\$0.88 per share	-	-	-	(4,481)	-	-	(4,481)
<b>BALANCE, December 31, 2004</b>	<b>5,140,479</b>	<b>19,894</b>	<b>78,852</b>	<b>29,889</b>	<b>(2,353)</b>	<b>(16,701)</b>	<b>109,581</b>
Common stock issuance:							
Stock options and grants	92,844	309	2,419	-	-	-	2,728
Net income	-	-	-	11,180	-	-	11,180
Other comprehensive loss	-	-	-	-	(910)	-	(910)
Common stock dividends-\$1.00 per share	-	-	-	(5,205)	-	-	(5,205)
<b>BALANCE, December 31, 2005</b>	<b>5,233,323</b>	<b>20,203</b>	<b>81,271</b>	<b>35,864</b>	<b>(3,263)</b>	<b>(16,701)</b>	<b>117,374</b>
Common stock issuance:							
Stock options and grants	70,527	235	1,553	-	-	-	1,788
Net income	-	-	-	10,123	-	-	10,123
Other comprehensive income	-	-	-	-	3,263	-	3,263
Common stock dividends-\$1.12 per share	-	-	-	(5,912)	-	-	(5,912)
<b>BALANCE, December 31, 2006</b>	<b>5,303,850</b>	<b>\$ 20,438</b>	<b>\$ 82,824</b>	<b>\$ 40,075</b>	<b>\$ -</b>	<b>\$ (16,701)</b>	<b>\$ 126,636</b>

**Consolidated Statements of Comprehensive Income**

	For the years ended December 31,		
	2006	2005	2004
	In thousands		
Net income	\$ 10,123	\$ 11,180	\$ 11,584
Minimum pension liability adjustment, net of applicable income taxes of \$2,223 expense, \$620 benefit and \$391 benefit, respectively	3,263	(910)	(566)
Other comprehensive income	\$ 13,386	\$ 10,270	\$ 11,018

The accompanying notes are an integral part of the consolidated financial statements.

## Notes to Consolidated Financial Statements

### A. SIGNIFICANT ACCOUNTING POLICIES

**Organization and Basis of Presentation.** Green Mountain Power Corporation (the "Company") is an investor-owned electric utility that generates, transmits, distributes and sells electricity and utility construction services in Vermont with a principal service territory that includes approximately one quarter of Vermont's population. Most of the Company's net income is generated from retail sales in its regulated electric utility operation, which purchases and generates electric power and distributes electricity to approximately 92,000 customer accounts. The Company's subsidiary, Green Mountain Power Investment Company ("GMPIC"), was created in December 2002 to hold the Company's investment in Vermont Yankee Nuclear Power Corporation ("VYNPC").

The results of the Company's unregulated rental water heater program are included in earnings of affiliates and non-utility operations in the Other Income section of the Consolidated Statements of Income. Summarized financial information for the Company's unregulated water heater program is as follows:

In thousands	For the Years ended December 31,		
	2006	2005	2004
Revenue	\$ 921	\$ 941	\$ 961
Expense	661	652	594
Net Income	\$ 260	\$ 289	\$ 367

The Company accounts for its investments in VYNPC, Vermont Electric Power Company, Inc. ("VELCO"), Vermont Transco LLC ("Transco"), New England Hydro-Transmission Corporation, and New England Hydro-Transmission Electric Company using the equity method of accounting. The Company's share of the net earnings or losses of these companies is also included in the Other Income section of the Consolidated Statements of Income. See Note B for additional information.

The Company's interests in jointly-owned generating and transmission facilities are accounted for on a pro-rata basis using the Company's ownership percentages and are recorded in the Company's Consolidated Balance Sheets. The Company's share of operating expenses for these facilities is included in the corresponding operating accounts on the Consolidated Statements of Income.

**Use of Estimates.** In preparing the financial statements, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and contingent liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Changes to these assumptions and estimates could have a material effect on the Company's financial statements, particularly as they relate to unbilled revenue, pension expense and contingencies. However, the Company believes it has taken reasonable positions, where assumptions and estimates are used, in order to minimize the impact to the Company that could result if actual results vary from the assumptions and estimates. In management's opinion, the areas of the Company where the most significant judgment is exercised is in the valuation of unbilled and deferred regulatory revenue, pension and postretirement plan assumptions, contingency reserves, accumulated removal obligations, regulatory assets and liabilities, the allowance for uncollectible accounts receivable and derivative valuation.

**Regulatory Accounting.** The Company's utility operations, including accounting records, rates, operations and certain other practices of its electric utility business, are subject to the regulatory authority of the Federal Energy Regulatory Commission ("FERC") and the VPSB.

The Company's operating results are subject to an earnings cap equal to its allowed rate of return on equity on investments allowed to be recovered by the VPSB, reduced by amounts normally excluded for purposes of setting rates. Nearly all of the Company's continuing operations are treated for ratemaking purposes as regulated operations. The Company's 2006 and 2005 return on equity was 8.35 and 9.85 percent, respectively, reflecting the exclusions mentioned above.

The accompanying consolidated financial statements conform to accounting principles generally accepted in the United States of America applicable to rate-regulated enterprises in accordance with Statement of Financial Accounting Standards No. SFAS 71 ("SFAS 71"), "Accounting for Certain Types of Regulation." Under SFAS 71, the Company accounts for certain transactions in accordance with permitted regulatory treatment. As such, regulators may permit incurred costs, typically treated as expenses by unregulated entities, to be deferred and expensed in future periods when recovered in future revenues. Incurred costs are deferred as regulatory assets when the Company concludes that future revenue will be provided to permit recovery of the previously incurred cost. Revenues in excess of allowed costs are deferred and appear in the Company's financial statements under the caption "Deferred regulatory revenues". The Company analyzes evidence supporting deferral, including provisions for recovery in regulatory orders, past regulatory precedent, other regulatory correspondence and legal representations.

Conditions that could give rise to the discontinuance of SFAS 71 include increasing competition that restricts the Company's ability to recover specific costs, and a change in the manner in which rates are set by regulators from cost-based regulation to another form of regulation. In the event that the Company no longer meets the criteria under SFAS 71, the Company would be required to write off related regulatory assets, net of regulatory liabilities.

<b>Regulatory assets and liabilities</b>	<b>Total At December 31, 2006</b>		<b>2005</b>	<b>Amortizable 2006 balances included in rates in 2007</b>
			(in thousands)	
Regulatory assets:				
Demand-side management programs	\$	4,376	\$ 5,835	\$ 4,376
Purchased power costs		3,683	1,812	3,683
Pine Street barge canal		12,070	12,861	6,732
Derivative liability regulatory assets		22,526	30,135	-
Pension funding regulatory asset		11,789	-	-
Other regulatory assets		5,954	5,809	3,559
<b>Total regulatory assets</b>		<b>60,398</b>	<b>56,452</b>	<b>18,350</b>
Regulatory liabilities:				
Accumulated cost of removal		21,494	21,105	21,494
Deferred regulatory revenues		6,260	582	582
Derivative asset regulatory liability		468	15,342	-
Other regulatory liabilities		7,738	6,485	5,855
Other deferred liabilities		5,759	7,737	3,062
<b>Total regulatory liabilities</b>		<b>41,719</b>	<b>51,251</b>	<b>30,993</b>
<b>Regulatory assets net of regulatory liabilities</b>	<b>\$</b>	<b>18,679</b>	<b>\$ 5,201</b>	<b>\$ (12,643)</b>

The derivative regulatory assets and liabilities represent the value of certain power supply contracts and interest rate swaps that must be marked to fair value as derivatives under current accounting rules. The Company records contract specified prices for electricity as expense in the period used, as opposed to fair market values reflected in the above table. The power supply contract expenses are fully recovered in the rates we charge, and are discussed in detail under Derivative Instruments.

The Company has historically deferred and amortized uninsured replacement power costs associated with significant unscheduled outages at the Vermont Yankee nuclear power plant owned by Entergy Nuclear Vermont Yankee LLC ("ENVY") and other extraordinary losses. The Company also had the ability to defer and amortize extraordinary costs associated with natural disaster, severe storms costs or significant loss of load under the Company's 2003 rate plan, when such costs are deemed probable of recovery. Such deferral and amortization require VPSB approval. The Company recovers these costs from customers over periods determined by the VPSB in a future rate filing. Under the 2007 Alternative Regulation Plan, 90 percent of extraordinary power costs in excess of \$300,000 per quarter will be recovered through the Plan's power supply adjustment mechanism (the "power supply adjustor")

Other regulatory assets totaled \$5.9 million and \$5.8 million at December 31, 2006 and 2005, respectively, and consist of regulatory deferrals of storm damages, rights-of-way maintenance, other employee benefits, preliminary survey and investigation charges, transmission interconnection charges, regulatory tax assets and various other projects and deferrals. Most of these assets are amortized over a period of between five and seven years.

Other regulatory liabilities totaled \$7.7 million and \$6.5 million at December 31, 2006 and 2005, respectively. It consisted of amounts received from VYNPC that were subject to a regulatory deferral order, a settlement from an interest rate swap, and regulatory tax liabilities.

The Company continues to believe, based on current regulatory circumstances, that the use of regulatory accounting under SFAS 71 remains appropriate and that its regulatory assets are probable of recovery. The Company provides for regulatory disallowances when management believes it is both probable and estimable that a regulatory liability exists.

Accumulated costs of removal represent asset retirement costs previously recovered from ratepayers for other than legal obligations. In accordance with SFAS 143, "Accounting for Asset Retirement Obligations," the Company reflects these amounts as a regulatory liability. Prior to SFAS 143, these amounts were recorded as a part of the Company's Accumulated Depreciation. We expect, over time, to recover or settle through future revenues any under- or over-collected net cost of removal pursuant to the adoption by the Company of SFAS 143.

In September 2006, FASB issued SFAS 158, "Employer's Accounting for Defined Benefit Pension and Other Postretirement Plans, an amendment of FASB Statements Nos. 87, 88, 106 and 132(R)," to be effective December 31, 2006. SFAS 158 requires an employer to recognize in its balance sheet the funded status of its benefit plans. This is measured as the difference between plan assets at fair value and the benefit obligation. Employers are to record previously unrecognized gains and losses, prior service costs, and the remaining transition asset or obligation as a result of adopting SFAS 87 and SFAS 106 as accumulated other comprehensive income ("OCI") or as a regulatory asset reflective of the recovery mechanism for pension and OPEB costs in the utility's jurisdictions.

The following table summarizes the effect of adoption of SFAS 158 on the Company's consolidated financial statements.

in thousands	<b>December 31 2005</b>	<b>2006 Activity</b>	<b>SFAS 158 and regulatory reclassification</b>	<b>December 31 2006</b>
Prepaid pension	\$ 2,170	\$ 1,623	\$ (3,793)	\$ -
Regulatory asset FAS 158 pension funding obligation offset	-	-	11,789	11,789
Deferred tax asset - federal	3,271	(1,749)	2,459	3,982
Deferred tax asset - state	868	(464)	653	1,057
Accumulated other comprehensive income	3,263	(3,074)	(188)	-
Minimum pension funding liability	(5,486)	5,486	-	-
Total pension funding obligation	-	(317)	(12,116)	(12,433)

SERP liability	(3,897)	(202)	4,099	-
Post retirement health care liability	(832)	493	338	-
Deferred tax liability - federal	(695)	(520)	(2,561)	(3,776)
Deferred tax liability - state	(184)	(138)	(680)	(1,002)

**Discontinued Operations.** The Company accounts for its wholly-owned subsidiary, Northern Water Resources ("NWR") as a discontinued operation. NWR's assets and liabilities consist primarily of deferred tax assets and liabilities relating to a number of investments that the Company has discontinued, inactivated, sold in part or retains as passive minority interests. Remaining holdings include a minority equity investment in a wind project that usually, but not always, generates tax losses; and non-performing loans. The Company recognized income of \$.04 per share in 2006 and \$.03 per share in 2005 from Discontinued Operations primarily as a result of the realization of tax capital loss carryforwards. Income in 2004 reflects diminished exposure to outstanding litigation that led to reversal of previously recorded reserves. Substantially all of NWR's investments have been written off except for associated deferred tax amounts, net of applicable valuation allowances.

**Impairment.** The Company is required to evaluate long-lived assets, including regulatory assets, for potential impairment. Assets that are no longer probable of recovery through future cash flows would be re-valued based upon future cash flows. Regulatory assets are charged to expense in the period in which they are no longer probable of future recovery. As of December 31, 2006, based upon management's analysis of the regulatory environment within which the Company currently operates, the Company does not believe that an impairment loss should be recorded. Competitive influences or regulatory developments may impact this status in the future.

**Utility Plant.** The cost of plant additions is recorded at original cost and includes all construction-related direct labor and materials, as well as indirect construction costs. The cost of plant additions includes the cost of money ("Allowance for Funds Used During Construction" or "AFUDC") when costs applicable to construction work in progress have not otherwise been provided a return through regulatory proceedings. The costs of renewals and improvements of property units are capitalized. The costs of maintenance, repairs and replacements of minor property items are charged to maintenance expense. The costs of units of property removed from service, net of salvage value, are charged to accumulated depreciation. The following table summarizes the Company's investments in utility plant.

Property Summary at December 31,	Approximate Average depreciable life in years	2006	2005
		In thousands	
Property, Plant and Equipment:			
Intangible, FERC Licenses and Software	13	\$ 8,501	\$ 11,162
Generation	41	77,445	73,413
Transmission	39	40,931	40,311
Distribution	37	204,235	193,261
General, including transportation	18	31,858	29,800
Total Plant in Service		362,970	347,947
Accumulated Depreciation and Amortization		(127,704)	(122,924)
Net Plant in Service		235,266	225,023
Capital Lease		4,060	4,369
Construction Work in Progress		7,666	7,519
Total Utility Plant, net		\$ 246,992	\$ 236,911

**Depreciation and Amortization.** The Company provides for depreciation using the straight-line method based on the cost and estimated remaining service life of the depreciable property outstanding at the beginning of the year and adjusted for salvage value and cost of removal of the property.