

UNIFIRST CORP  
Form DEF 14A  
December 01, 2016  
**UNITED STATES**

**SECURITIES AND EXCHANGE COMMISSION**

**Washington, D.C. 20549**

**SCHEDULE 14A**

**(Rule 14a-101)**

**INFORMATION REQUIRED IN PROXY STATEMENT**

**SCHEDULE 14A INFORMATION**

**Proxy Statement Pursuant to Section 14(a) of the**

**Securities Exchange Act of 1934**

**(Amendment No. )**

Filed by the Registrant

Filed by a Party other than the Registrant

Check the appropriate box:

Preliminary Proxy Statement

**Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))**

Definitive Proxy Statement

Definitive Additional Materials

Soliciting Material Pursuant to §240.14a-12

**UNIFIRST CORPORATION**

**(Name of Registrant as Specified In Its Charter)**

**(Name of Person(s) Filing Proxy Statement, if Other Than the Registrant)**

Payment of Filing Fee (Check the appropriate box):

No fee required.

Fee computed on table below per Exchange Act Rules 14a-6(i)(1) and 0-11.

(1) Title of each class of securities to which transaction applies:

(2) Aggregate number of securities to which transaction applies:

(3) Per unit price or other underlying value of transaction computed pursuant to Exchange Act Rule 0-11 (set forth the amount on which the filing fee is calculated and state how it was determined):

(4) Proposed maximum aggregate value of transaction:

(5) Total fee paid:

Fee paid previously with preliminary materials.

Check box if any part of the fee is offset as provided by Exchange Act Rule 0-11(a)(2) and identify the filing for which the offsetting fee was paid previously. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.

(1) Amount Previously Paid:

(2) Form, Schedule or Registration Statement No.:

(3) Filing Party:

(4) Date Filed:

**UNIFIRST CORPORATION**

**68 Jonspin Road**

**Wilmington, Massachusetts 01887**

**NOTICE OF ANNUAL MEETING OF SHAREHOLDERS**

**To Be Held On Tuesday, January 10, 2017**

The Annual Meeting of Shareholders (the “Annual Meeting”) of UniFirst Corporation (the “Company”) will be held at the corporate offices of the Company located at 68 Jonspin Road, Wilmington, Massachusetts 01887 on Tuesday, January 10, 2017 at 10:00 A.M. for the following purposes:

1. To elect three Class II Directors, nominated by the Board of Directors, each to serve for a term of three years until the 2020 Annual Meeting of Shareholders and until their respective successors are duly elected and qualified;
2. To ratify the appointment of Ernst & Young LLP as the Company’s independent registered public accounting firm for the fiscal year ending August 26, 2017; and
3. To consider and act upon any other matters which may properly come before the meeting or any adjournment or postponement thereof.

Proposal 1 above relates solely to the election of three Class II Directors of the Company nominated by the Board of Directors and does not include any other matters relating to the election of directors, including without limitation, the election of directors nominated by any shareholder of the Company.

The Board of Directors has fixed the close of business on November 17, 2016 as the record date for the Annual Meeting. All shareholders of record on that date are entitled to receive notice of and to vote at the meeting.

Under Securities and Exchange Commission rules, the Company is providing access to the proxy materials for the Annual Meeting to shareholders via the Internet. Accordingly, you can access the proxy materials and vote at [www.investorvote.com](http://www.investorvote.com). Instructions for accessing the proxy materials and voting are described below and in the Annual Shareholder Meeting Notice (the "Notice") that you received. Please review the proxy materials prior to voting.

**Your vote is very important.** Please vote by one of the following methods:

1. **BY INTERNET**, by going to the Internet web address [www.investorvote.com](http://www.investorvote.com) and following the instructions on the Notice you received and on the website. In order to vote via the Internet, you must use the numbers provided in the shaded bar of the Notice. Proxies submitted by the Internet must be received by 11:59 P.M., Eastern Time, on January 9, 2017.

2. **BY TELEPHONE**, if you received printed copies of the proxy materials by mail in accordance with the instructions in the Notice, by dialing 1-800-652-VOTE (8683) within the United States, U.S. territories, and Canada any time on a touch tone telephone and following the instructions provided by the recorded message. In order to vote via telephone, you must use the numbers provided in the proxy card. Proxies submitted by telephone must be received by 11:59 P.M., Eastern Time, on January 9, 2017.

3. **BY PROXY CARD**, if you received printed copies of the proxy materials by mail in accordance with the instructions in the Notice, by completing, dating, signing, and returning the proxy card in the postage-prepaid envelope provided. If you vote by Internet or telephone, please do not mail your proxy card. Your proxy card must be received prior to the Annual Meeting.

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If you attend the Annual Meeting, you may vote in person by ballot even if you have previously voted by Internet, by telephone or by returning your proxy card. Any proxy may be revoked by delivery of a later dated proxy.

If your shares are held by a broker, bank or other nominee in street name, please follow the instructions you receive from your broker, bank or other nominee to have your shares voted.

By Order of the Board of Directors,

RAYMOND C. ZEMLIN, Secretary

Wilmington, Massachusetts

December 1, 2016

**YOUR VOTE IS IMPORTANT. WHETHER OR NOT YOU EXPECT TO BE PRESENT AT THE ANNUAL MEETING, PLEASE REVIEW THE PROXY MATERIALS, INCLUDING OUR 2016 ANNUAL REPORT ON FORM 10-K, AT [WWW.INVESTORVOTE.COM](http://WWW.INVESTORVOTE.COM) AND VOTE BY INTERNET, BY TELEPHONE OR BY PROXY CARD IN ACCORDANCE WITH THE INSTRUCTIONS IN THIS PROXY STATEMENT AND THE NOTICE. IF YOU ATTEND THE MEETING, YOU MAY CONTINUE TO HAVE YOUR SHARES VOTED AS INSTRUCTED IN THE PROXY OR YOU MAY WITHDRAW YOUR PROXY AT THE MEETING AND VOTE YOUR SHARES IN PERSON.**

**Important**

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Please note that due to security procedures, if you decide to attend the Annual Meeting, you will be required to show a form of picture identification to gain access to the offices of UniFirst Corporation. Please contact the Company's Investor Relations group at (978) 658-8888 if you plan to attend the Annual Meeting.

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**UNIFIRST CORPORATION**

**68 Jonspin Road**

**Wilmington, Massachusetts 01887**

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**PROXY STATEMENT FOR 2017 ANNUAL MEETING OF SHAREHOLDERS**

**to be held on January 10, 2017**

**at 10:00 A.M. at the corporate offices of UniFirst Corporation**

**located at 68 Jonspin Road,**

**Wilmington, Massachusetts 01887**

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**General Information**

This Proxy Statement is furnished in connection with the solicitation of proxies by the Board of Directors of UniFirst Corporation (the “Company”, “UniFirst”, “we”, “our” or “us”) for use at the 2017 Annual Meeting of Shareholders to be held on Tuesday, January 10, 2017 (the “Annual Meeting”) and at any adjournments or postponements thereof. This Proxy Statement and the accompanying Notice of Annual Meeting of Shareholders are first being made available to shareholders on or about December 1, 2016.

The Board of Directors has fixed the close of business on November 17, 2016 as the “Record Date” for the determination of the shareholders entitled to notice of, and to vote at, the Annual Meeting and any adjournments or postponements thereof. As of the close of business on the Record Date, there were outstanding and entitled to vote 15,432,121 shares of common stock, par value \$0.10 per share (“Common Stock”), and 4,845,519 shares of Class B common stock, par value \$0.10 per share (“Class B Common Stock”). Transferees after such date will not be entitled to vote at the Annual Meeting. Each share of Common Stock is entitled to one vote per share. Each share of Class B Common Stock is entitled to ten votes per share.

As more fully described in this Proxy Statement, the purposes of the Annual Meeting are (1) to elect three Class II

Directors, nominated by the Board of Directors, each to serve for a term of three years until the 2020 Annual Meeting of Shareholders and until their respective successors are duly elected and qualified; (2) to ratify the appointment of Ernst & Young LLP as the Company's independent registered public accounting firm for the fiscal year ending August 26, 2017; and (3) to consider and act upon any other matters which may properly come before the Annual Meeting or any adjournment or postponement thereof.

With respect to the election of three Class II Directors, a plurality of the votes cast by holders of shares of Common Stock and Class B Common Stock, voting together as a single class and represented in person or by proxy at the Annual Meeting and entitled to vote thereon, is necessary to elect Ronald D. Croatti, Thomas S. Postek and Raymond C. Zemlin. Votes may be cast "For" or "Withhold" with respect to the election of each of Messrs. Croatti, Postek and Zemlin. With respect to the ratification of the appointment of Ernst & Young LLP as the Company's independent registered public accounting firm and each other matter expected to be voted upon at the Annual Meeting, the affirmative vote of a majority of the votes cast by holders of shares of Common Stock and Class B Common Stock, voting together as a single class and represented in person or by proxy at the Annual Meeting and entitled to vote thereon, is required for approval. Votes may be cast "For", "Against" or "Abstain" on the proposal to ratify the appointment of Ernst & Young LLP as the Company's independent registered public accounting firm for the fiscal year ending August 26, 2017.

The representation in person or by proxy of at least a majority of all Common Stock and Class B Common Stock issued, outstanding and entitled to vote at the Annual Meeting shall constitute a quorum for the transaction of business. Consistent with applicable law, the Company intends to count abstentions and broker non-votes for the purpose of determining the presence or absence of a quorum for the transaction of business. A broker "non-vote" refers to shares held by a broker or nominee that does not have the authority, either express or discretionary, to vote on a particular matter. Any shares not voted (whether by abstention, broker non-vote or otherwise) will have no impact on the election of Directors, except to the extent that the failure to vote for an individual results in another individual receiving a larger percentage of votes, and no impact on the proposal to ratify the appointment of Ernst & Young LLP as the Company's independent registered public accounting firm for the fiscal year ending August 26, 2017 or any other matter which may properly come before the Annual Meeting or any adjournment or postponement thereof.

**Your vote is very important.** Please vote by one of the following methods:

BY **INTERNET**, by going to the Internet web address [www.investorvote.com](http://www.investorvote.com) and following the instructions on the Annual Shareholder Meeting Notice (the "Notice") you received and on the website. In order to vote via the Internet, you must use the numbers provided in the shaded bar of the Notice. Proxies submitted by the Internet must be received by 11:59 P.M., Eastern Time, on January 9, 2017.



BY **TELEPHONE**, if you received printed copies of the proxy materials by mail in accordance with the instructions in the Notice, by dialing 1-800-652-VOTE (8683) within the United States, U.S. territories, and 2. Canada any time on a touch tone telephone and following the instructions provided by the recorded message. In order to vote via telephone, you must use the numbers provided in the proxy card. Proxies submitted by telephone must be received by 11:59 P.M., Eastern Time, on January 9, 2017.

BY **PROXY CARD**, if you received printed copies of the proxy materials by mail in accordance with the instructions in the Notice, by completing, dating, signing, and returning the proxy card in the postage-prepaid 3. envelope provided. If you vote by Internet or telephone, please do not mail your proxy card. Your proxy card must be received prior to the Annual Meeting.

If you attend the Annual Meeting, you may vote in person by ballot even if you have previously voted by Internet, by telephone or by returning your proxy card. Any proxy may be revoked by delivery of a later dated proxy.

If your shares are held by a broker, bank or other nominee in street name, please follow the instructions you receive from your broker, bank or other nominee to have your shares voted.

**Shares represented by a properly executed proxy received prior to the times above and not revoked will be voted at the Annual Meeting as directed on the proxy. If a properly executed proxy is submitted and no instructions are given, the proxy (1) will be voted "For" the election of each of the three nominees for Class II Director of the Company named in this Proxy Statement, each to serve for a term of three years until the 2020 Annual Meeting of Shareholders and until their respective successors are duly elected and qualified and (2) will be voted "For" the ratification of the appointment of Ernst & Young LLP as the Company's independent registered public accounting firm for the fiscal year ending August 26, 2017. It is not anticipated that any matter other than those set forth in this Proxy Statement will be presented at the Annual Meeting. If other matters are presented, proxies will be voted in accordance with the discretion of the proxy holders. The Board of Directors recommends a vote (1) "For" the election of each of the three nominees for Class II Director of the Company named in this Proxy Statement, each to serve for a term of three years until the 2020 Annual Meeting of Shareholders and until their respective successors are duly elected and qualified and (2) "For" the ratification of the appointment of Ernst & Young LLP as the Company's independent registered public accounting firm for the fiscal year ending August 26, 2017.**

A shareholder of record may revoke a proxy at any time before it has been exercised by (1) filing a written revocation with the Secretary of the Company at the address of the Company set forth above, (2) properly casting a new vote via the Internet or by telephone at any time before the closure of the Internet or telephone voting facilities, (3) filing a duly executed proxy bearing a later date, or (4) appearing in person and voting by ballot at the Annual Meeting. Any shareholder of record as of the Record Date attending the Annual Meeting may vote in person whether or not a proxy has been previously given, but the presence (without further action) of a shareholder at the Annual Meeting will not constitute revocation of a previously given proxy. Any written revocation of a proxy should be sent so as to be delivered to UniFirst Corporation, 68 Jonspin Road, Wilmington, MA 01887, Attention: Secretary prior to the vote at

the Annual Meeting.

If your shares are held through a broker, bank or other nominee and you instructed your broker, bank or other nominee to vote your shares by following the instructions that the broker, bank or other nominee provided to you, you may change your voting instructions by submitting new voting instructions to your broker, bank or other nominee.

The expense of this proxy solicitation will be borne by the Company. In addition to the solicitation of proxies by mail, on the Internet website [www.investorvote.com](http://www.investorvote.com) and by telephone, the Directors, officers and employees of the Company may also solicit proxies personally, by telephone or by mail without special compensation for such activities. The Company may also request persons, firms and corporations holding shares in their names or in the names of their nominees, which are beneficially owned by others, to send proxy material to and obtain proxies from such beneficial owners. The Company will reimburse such holders for their reasonable expenses in connection therewith.

The Company's 2016 Annual Report to Shareholders, including the Company's audited financial statements for the fiscal year ended August 27, 2016, is being made available to shareholders concurrently with this Proxy Statement at [www.investorvote.com](http://www.investorvote.com).

## **PROPOSAL 1**

### **ELECTION OF DIRECTORS**

The Board of Directors of the Company is currently composed of seven members, divided into three classes of two, three and two directors, respectively. One class is elected each year at the Annual Meeting of Shareholders. The Directors in each class serve for a term of three years and until their respective successors are duly elected and qualified. As the term of one class expires, a successor class is elected at each Annual Meeting of Shareholders.

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Donald J. Evans, a Class II Director, will retire from the Board of Directors at the Annual Meeting and therefore will not stand for re-election at the Annual Meeting. The Company, management and the Board of Directors would like to thank Mr. Evans for his many years of valuable service.

Raymond C. Zemlin has been nominated by the Board of Directors, upon the recommendation of the Nominating and Corporate Governance Committee, as a Class II Director to serve until the 2020 Annual Meeting of Shareholders and until his successor is duly elected and qualified.

At the Annual Meeting, three Class II Directors will be elected to serve until the 2020 Annual Meeting of Shareholders and until their respective successors are duly elected and qualified. In addition to Mr. Zemlin, the Board of Directors has nominated Ronald D. Croatti and Thomas S. Postek as Class II Directors to be elected by holders of Common Stock and Class B Common Stock, voting together as a single class (collectively, the “Nominees”).

The Board of Directors has determined that Messrs. Postek and Zemlin are “independent” under the rules of the New York Stock Exchange.

Unless otherwise instructed, the persons named in the proxy will vote the shares to which the proxy relates “FOR” the election of the Nominees to the Board of Directors. While the Company has no reason to believe that any of the Nominees will be unable to serve as a Director, in the event any of the Nominees should become unavailable to serve at the time of the Annual Meeting, it is the intention of the persons named in the proxy to vote such proxy for such other person or persons as the Board of Directors may recommend.

### **Vote Required**

The affirmative vote of a plurality of the votes cast by holders of shares of Common Stock and Class B Common Stock, voting together as a single class and represented in person or by proxy at the Annual Meeting and entitled to vote thereon, is required to elect Ronald D. Croatti, Thomas S. Postek and Raymond C. Zemlin.

### **Recommendation**

**THE BOARD OF DIRECTORS RECOMMENDS THAT YOU VOTE “FOR” THE ELECTION OF RONALD D. CROATTI, THOMAS S. POSTEK AND RAYMOND C. ZEMLIN AS CLASS II DIRECTORS.**

**Information Regarding Nominees and Directors**

The following table sets forth certain information with respect to the three nominees for election as Class II Directors at the Annual Meeting and those continuing Directors of the Company whose terms expire at the Annual Meetings of Shareholders in 2018 and 2019, based on information furnished to the Company by each Director.

<b>Class II Nominees for Election at 2017 Annual Meeting – Nominated to Serve for a Term that Expires in 2020</b>	<b>Director Age Since</b>
<p><u>Ronald D. Croatti (1)</u>  <b>Mr. Croatti</b> joined the Company in 1965. He became Director of the Company in 1982, Vice Chairman of the Board in 1986 and has served as Chief Executive Officer since 1991. He has also served as President since 1995 and Chairman of the Board since 2002. Mr. Croatti has overall responsibility for the management of the Company. Mr. Croatti provides a critical contribution to the Board of Directors as a result of his extensive and detailed knowledge of the Company and of the Company’s industry, prospects, customers and strategic marketplace.</p>	<p>73 1982</p>
<p><u>Thomas S. Postek</u>  <b>Mr. Postek</b> has served as Director of the Company since 2008. He is a CFA charter holder currently affiliated with Geneva Advisors, LLC. Mr. Postek is a member of the Board of Directors of Lawson Products, Inc., a publicly traded distributor of fasteners and other industrial supplies. From 1986 to 2001, Mr. Postek was a partner and principal of William Blair &amp; Company, LLC. Mr. Postek brings to the Board of Directors extensive financial industry experience as well as a long-standing understanding of the Company’s industry and its competitors.</p>	<p>74 2008</p>
<p><u>Raymond C. Zemlin</u>  <b>Mr. Zemlin</b> is a new nominee to the Board of Directors. Mr. Zemlin is a partner in the law firm Goodwin Procter LLP. Mr. Zemlin joined Goodwin Procter LLP in 1980 and became a partner in 1988. He focuses primarily on securities law, mergers and acquisitions, corporate finance and governance matters for public companies. Mr. Zemlin brings to the Board of Directors an in-depth knowledge of the Company and the industries in which it operates combined with over 35 years of legal expertise and experience. It is expected that, if elected, Mr. Zemlin will replace Mr. Evans as Lead Director, as a member of the Compensation Committee</p>	<p>61 –</p>

and as a Chair of the Nominating and Corporate Governance Committee.

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	<b>Director</b>
	<b>Age</b>
	<b>Since</b>
<b>Class I Continuing Directors – Term Expires in 2018</b>	
<u>Kathleen M. Camilli (2)</u>	57 2012
<b>Ms. Camilli</b> has served as Director of the Company since January 2012. She is Founder and Principal of Camilli Economics, LLC, which provides clients, including corporations and investment organizations, with “real world” economic guidance for smart business and financial decisions. Ms. Camilli has served on the Board of Directors of AGF Management Limited, an investment management firm listed on the Toronto Stock Exchange, since June 2015. Ms. Camilli served on the Board of Directors of MASSBANK Corp., a bank holding company, from 2003 to 2008. Ms. Camilli brings to the Board of Directors her substantial experience as an economist for several of the leading financial institutions in the world.	
<u>Michael Iandoli</u>	71 2007
<b>Mr. Iandoli</b> has served as Director of the Company since 2007. He has been Chief Executive Officer of PEAK Technical Staffing USA, a provider of technical staffing, since August 2013. Mr. Iandoli previously served as Director of Strategic Staffing at PEAK Technical Staffing USA from 2007 to August 2013. He served for over 30 years as a senior executive and President of TAC Worldwide Companies, a contract labor firm serving the automotive and high-tech industries. Mr. Iandoli was President of the Executive Committee at the Larz Anderson Auto Museum from 2007 to January 2014. Mr. Iandoli brings to the Board of Directors his extensive executive leadership and operational experience.	
<b>Class III Continuing Directors – Term Expires in 2019</b>	
<u>Phillip L. Cohen (2)</u>	85 2000
<b>Mr. Cohen</b> has served as Director of the Company since 2000. Mr. Cohen has more than 39 years of accounting, auditing and financial reporting experience in a broad range of industries. He was a partner with Arthur Andersen & Co. from 1965 until his retirement in 1994 and has been a corporate director of several firms, financial consultant and private trustee since that date. He is a former Director and Treasurer of the Greater Boston Convention and Visitors Bureau and is a Director of Kazmaier Associates, Inc. Mr. Cohen brings to the Board of Directors his extensive public accounting and financial industry experience.	
<u>Cynthia Croatti (1)</u>	61 1995
<b>Ms. Croatti</b> joined the Company in 1980. She has served as Director since 1995, Treasurer since 1982 and Executive Vice President since 2001. In addition, she has primary responsibility for overseeing the human	

resources and purchasing functions of the Company. Ms. Croatti brings to the Board of Directors her detailed knowledge of the Company and the Company's industry and her executive leadership experience.

(1) Ronald D. Croatti and Cynthia Croatti are siblings.

(2) The Company has designated Ms. Camilli and Mr. Cohen as the Directors to be elected by the holders of Common Stock voting separately as a single class.

### **Meetings of the Board of Directors and Its Committees**

*Board of Directors.* The Company's Board of Directors is divided into three classes, and the members of each class serve for staggered three-year terms. The Board is currently composed of two Class I Directors (Ms. Camilli and Mr. Iandoli), three Class II Directors (Messrs. Croatti, Evans and Postek) and two Class III Directors (Mr. Cohen and Ms. Croatti). As discussed above, Mr. Evans will retire from the Board of Directors at the Annual Meeting and therefore will not stand for re-election at the Annual Meeting. Mr. Zemlin, a new nominee, has been nominated for election as a Class II Director at the Annual Meeting. If Mr. Zemlin is elected as a Class II Director at the Annual Meeting, the Board of Directors will be composed of seven members, with two Class I Directors (Ms. Camilli and Mr. Iandoli), three Class II Directors (Messrs. Croatti, Postek and Zemlin) and two Class III Directors (Mr. Cohen and Ms. Croatti). The terms of the continuing Class I and III Directors will expire upon the election and qualification of Directors at the Annual Meeting of Shareholders in 2018 and 2019, respectively. At each Annual Meeting of Shareholders, Directors generally will be elected for a full term of three years to succeed those Directors whose terms are expiring. The Board of Directors held four meetings during the Company's 2016 fiscal year.

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*Audit Committee.* During the 2016 fiscal year, the Audit Committee consisted of Messrs. Cohen (Chair), Evans, Postek and Ms. Camilli. The Audit Committee held nine meetings during fiscal 2016. The Audit Committee is responsible for assisting the Board of Directors in its oversight of (1) the integrity of the Company's financial statements and reporting process, (2) the qualifications, independence and performance of the Company's independent registered public accounting firm, (3) the performance of the Company's internal audit function, and (4) the Company's compliance with legal and regulatory requirements. The Board of Directors and the Audit Committee have adopted a written Audit Committee Charter, which is reviewed annually and revised from time to time. A current copy of the Audit Committee Charter, as amended and restated, is available on the Company's website at [www.unifirst.com](http://www.unifirst.com). The Board of Directors has determined that each of the members of the Audit Committee is "independent" under the rules of the New York Stock Exchange and the Securities and Exchange Commission (the "SEC") and has determined that Phillip L. Cohen and Thomas S. Postek are "audit committee financial experts" under the Securities Exchange Act of 1934, as amended (the "Exchange Act"). The Board of Directors and the Audit Committee have adopted a Statement of Corporate Policy and Code of Business Conduct, a current copy of which is available on the Company's website at [www.unifirst.com](http://www.unifirst.com). The Company's Audit Committee Complaint Procedure is also available on the Company's website at [www.unifirst.com](http://www.unifirst.com).

*Compensation Committee.* During the 2016 fiscal year, the Compensation Committee consisted of Messrs. Iandoli (Chair), Cohen, Evans, Postek and Ms. Camilli. The Compensation Committee met on six occasions during fiscal 2016. The Compensation Committee is responsible for reviewing and approving the Company's executive compensation program, recommending awards under the Company's equity compensation plans and establishing the compensation for the Company's Chief Executive Officer. The Board of Directors has determined that each of the members of the Compensation Committee is "independent" under the rules of the New York Stock Exchange. The Board of Directors and the Compensation Committee have adopted a written Compensation Committee Charter, which is reviewed annually and revised from time to time. A current copy of the Compensation Committee Charter is available on the Company's website at [www.unifirst.com](http://www.unifirst.com).

*Nominating and Corporate Governance Committee.* During the 2016 fiscal year, the Nominating and Corporate Governance Committee consisted of Messrs. Evans (Chair), Cohen and Iandoli. The Nominating and Corporate Governance Committee met on three occasions in fiscal 2016. The Nominating and Corporate Governance Committee reviews and evaluates potential nominees for election or appointment to the Board of Directors and recommends such nominees to the full Board of Directors. The Board of Directors and the Nominating and Corporate Governance Committee have adopted a written Nominating and Corporate Governance Committee Charter, which is reviewed annually and revised from time to time. A current copy of the Nominating and Corporate Governance Committee Charter is available on the Company's website at [www.unifirst.com](http://www.unifirst.com). The Board of Directors has determined that each of the members of the Nominating and Corporate Governance Committee is "independent" under the rules of the New York Stock Exchange. The Nominating and Corporate Governance Committee's policy is to review and consider all Director candidates recommended by any of the Company's Directors or shareholders. Such review and consideration is to proceed in accordance with the Company's By-laws, Corporate Governance Guidelines and Policy Regarding New Director Nominations. See "Other Matters — Shareholder Proposals" for a summary of certain of these requirements. While neither the Board of Directors nor the Nominating and Corporate Governance Committee has a specific policy with respect to diversity, the Policy Regarding New Director Nominations provides that the Nominating and Corporate Governance Committee believes that director candidates should have a background that is complementary to that of the existing Board members so as to provide management and the Board of Directors with a diversity and freshness of views. The Nominating and Corporate Governance Committee is also responsible for developing and



recommending to the Board of Directors a set of Corporate Governance Guidelines applicable to the Company and periodically reviewing such guidelines and recommending any changes to those guidelines to the Board of Directors. The current Corporate Governance Guidelines are available on the Company's website at [www.unifirst.com](http://www.unifirst.com). In addition, the Nominating and Corporate Governance Committee maintains a Policy Regarding New Director Nominations, a current copy of which is available on the Company's website at [www.unifirst.com](http://www.unifirst.com). Since this policy was adopted, there have been no material changes to the procedures by which shareholders may recommend nominees to the Board of Directors.

Each Director attended at least 75% of all of the meetings of the Board of Directors and of the committees of which the Director was a member held during the last fiscal year. Our Annual Meeting of Shareholders is generally held to coincide with one of the Board's regularly scheduled meetings. Directors are strongly encouraged to attend the Annual Meeting. Each of the Directors attended the 2016 Annual Meeting of Shareholders.

Please note that information contained in our website is not incorporated by reference in, or considered to be a part of, this Proxy Statement.

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## **Independence of Board Members**

The Board of Directors has determined that each of Messrs. Cohen, Evans, Iandoli, Postek and Ms. Camilli is, and Mr. Zemlin will be, an “independent director” in accordance with the corporate governance rules of the New York Stock Exchange as a result of having no material relationship with the Company other than (1) serving as a Director and a Board Committee member, (2) receiving related fees as disclosed in this Proxy Statement and (3) having beneficial ownership of the Company’s securities as disclosed in the section of this Proxy Statement entitled - “Security Ownership of Management, Directors, Director Nominees and Principal Shareholders.”

## **Board Leadership Structure**

The positions of Chairman of the Board and Chief Executive Officer are currently occupied by one individual, Mr. Croatti. The Board of Directors believes that this leadership structure has served the Company well in the past and continues to serve it well, as Mr. Croatti’s 51 years of experience in the Company’s industry and his extensive and detailed knowledge and understanding of the Company uniquely qualify him to serve as both Chairman and Chief Executive Officer. Combining the Chairman and Chief Executive Officer roles fosters clear accountability, effective decision-making, and aligns corporate strategy with the Company’s day-to-day operations. Combining the roles also promotes unified leadership and direction for the Board of Directors and management. In his combined role, Mr. Croatti sets the agenda for Board meetings with input from the Lead Director and presides over all meetings of the full Board. Since the Chairman and Chief Executive Officer positions are currently occupied by Mr. Croatti, the Board of Directors appointed Mr. Evans, an independent Director, as the Lead Director to ensure strong independent oversight. As Lead Director, Mr. Evans presides at all meetings of the Board of Directors at which the Chairman is not present and chairs the executive sessions of independent Directors, who regularly meet in executive sessions at which only independent Directors are present. Mr. Evans also provides input to the Chief Executive Officer and may make suggestions regarding meeting agendas and bear such further responsibilities as the Board of Directors may designate from time to time. Mr. Evans, from time to time, provides feedback to the Chief Executive Officer on executive sessions and facilitates discussion among the independent Directors outside of meetings of the Board of Directors.

## **Risk Oversight**

The Board of Directors is responsible for overseeing the Company’s risk assessment and management function, considering the Company’s major financial risk exposures and evaluating the steps that the Company’s management has taken to monitor and control such exposures. For example, the Board of Directors receives periodic reports from senior management on areas of material risk to the Company, including operational, financial, legal and regulatory and reputational risks. The Company believes that the leadership structure of the Board of Directors supports effective oversight of risk assessment and management.

### **Risk Considerations in the Company's Compensation Programs**

In connection with the Compensation Committee's compensation reviews, the Compensation Committee assesses whether the Company's compensation policies and practices are reasonably likely to have a material adverse effect on the Company. Based on its review, the Compensation Committee believes that the mix and design of the Company's compensation plans and policies do not encourage employees to assume excessive risk and therefore are not reasonably likely to have a material adverse effect on the Company. In making this determination, the Compensation Committee considered a number of matters, including the following elements of the Company's executive compensation plans and policies: (1) the Company sets performance goals that the Company believes are reasonable in light of past performance and market conditions; (2) the long-term vesting for the Company's equity incentive awards helps to align the interests of management with those of the Company's shareholders in respect of the Company's long-term performance; (3) a range of levels of performance under the Company's cash incentive bonus plans and its CEO incentive equity award results in corresponding levels of compensation under those plans, rather than an "all-or-nothing" approach; and (4) achievement of the targets under the Company's bonus plans is based on the satisfaction of corporate performance metrics such as revenues, earnings per share and adjusted operating margin, which serves to minimize the impact of excessive risk taking by any individual member of management.

### **Evaluation Program of the Board of Directors and its Committees**

In order to maintain the Company's governance standards, the Board of Directors, and each committee thereof, is required to undertake annually a formal self-evaluation process. As part of this process, the members of the Board of Directors and each committee thereof evaluate a number of competencies, including but not limited to its structure, roles, processes, composition, development, dynamics, effectiveness and involvement.

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### **Meetings of Independent Directors**

The independent Directors of the Company meet in executive sessions outside the presence of management. The presiding Director for these meetings is Mr. Evans, the Lead Director. Any interested party or shareholder who wishes to make their concerns known to the independent Directors may avail themselves of the same procedures provided below under the heading “Communication with the Board of Directors”. The Company’s Audit Committee Complaint Procedure is available on the Company’s website at [www.unifirst.com](http://www.unifirst.com).

### **Communication with the Board of Directors**

Any interested party or shareholder who wishes to communicate with any of the Company’s Directors or the Board of Directors as a group, may do so by writing to the Board of Directors, or such individual Director(s) c/o Chief Financial Officer, UniFirst Corporation, 68 Jonspin Road, Wilmington, MA 01887. The Company recommends that all correspondence be sent via certified U.S. mail, return receipt requested. All correspondence received by the Chief Financial Officer will be forwarded by him promptly to the appropriate addressee(s).

### **Director Stock Ownership Policy**

In January 2012, the Board of Directors adopted a stock ownership policy. Under the policy, Directors are expected to own shares of the Company’s stock having a value at least equal to four times the annual retainer fees for Directors. The policy provides a four-year phase-in period. The Board of Directors believes that this policy helps to align the interests of the Directors with those of the Company’s shareholders.

### **Policy Against Pledging Company Shares**

In October 2015, the Board of Directors adopted a policy that generally bars a non-employee Director from pledging Company shares without the express prior approval of the Compensation Committee. Similarly, the policy also prohibits a non-employee Director from holding Company shares in a margin account or making such shares held in a brokerage account available as collateral for a margin feature. Based on information furnished to the Company by each non-employee Director, no Company shares owned by any non-employee Director are held in a margin account, serve as collateral for any loan or are subject to any pledge obligation.

**Security Ownership of Management, Directors, Director Nominees and Principal Shareholders**

The following table sets forth as of November 17, 2016 certain information concerning shares of Common Stock and Class B Common Stock beneficially owned by (i) each Director and Nominee, (ii) each of the named executive officers of the Company in the Summary Compensation Table, and (iii) all executive officers, Directors and Nominees as a group, in each case based solely on information furnished by such individuals. Except as otherwise specified, the named beneficial owner has sole voting and investment power. The information in the table reflects shares outstanding of the Company's Common Stock and Class B Common Stock on November 17, 2016, stock options exercisable as of, or within 60 days after, November 17, 2016 and stock appreciation rights that were fully vested as of, or within 60 days after, November 17, 2016 and exercisable based on the closing price of the Company's Common Stock on November 17, 2016.

Name of Beneficial Owner	Amount and	Percentage of	Percentage of	
	Nature of Beneficial Ownership	All Outstanding Shares(1)	Voting Power(1)	
Ronald D. Croatti(2)(3)	1,176,570	5.8	%	17.3 %
Steven S. Sintros(7)	8,000	*		*
Cynthia Croatti(4)(7)	12,000	*		*
David M. Katz(7)	8,000	*		*
David A. DiFillippo(5)(7)	19,357	*		*
Kathleen M. Camilli(6)(7)	3,334	*		*
Phillip L. Cohen(3)(6)(7)	23,339	*		*
Donald J. Evans(3)(6)(7)	11,088	*		*
Michael Iandoli(6)(7)	8,503	*		*
Thomas S. Postek(3)(6)(7)	37,897	*		*
Raymond C. Zemlin(6)	2,000	*		*
All Directors, Nominees and executive officers as a group(3)(7)(8)	1,361,089	6.7	%	18.3 %
(13 persons)				

\* Less than 1%.

The percentages have been determined in accordance with Rule 13d-3 under the Exchange Act. As of November 17, 2016, a total of 20,277,640 shares of common stock were outstanding, of which 15,432,121 were shares of  
(1) Common Stock entitled to one vote per share and 4,845,519 were shares of Class B Common Stock entitled to ten votes per share. Each share of Class B Common Stock is convertible into one share of Common Stock.

Ronald D. Croatti owns 1,098,770 shares of Class B Common Stock, representing 22.7% of such class, 73,200 shares of Common Stock plus the options to purchase Common Stock listed in footnote 3. Of the shares owned by Mr. Croatti, 93,334 are subject to the satisfaction of performance criteria and time-based vesting and 46,666 are subject to time-based vesting such that any failure to satisfy such performance criteria and vesting may result in the forfeiture of some or all of such shares to the Company. The information presented does not include any shares owned by Mr. Croatti's children, as to which shares Mr. Croatti disclaims any beneficial interest. Mr. Croatti is a shareholder and director of each of the general partners of The Queue Limited Partnership and The Red Cat  
(2) Limited Partnership, which respectively own 1,734,986 and 1,015,717 shares of Class B Common Stock. The general partners of The Queue Limited Partnership and The Red Cat Limited Partnership own 199 and 3 shares of Class B Common Stock, respectively. Mr. Croatti is a trustee and beneficiary of The Marie Croatti QTIP Trust, which owns 4,374 shares of Class B Common Stock. Mr. Croatti is the manager of MMC Trust LLC, which owns 950 shares of Common Stock. The information presented for Mr. Croatti does not include any shares owned by The Queue Limited Partnership, The Red Cat Limited Partnership, their respective general partners, The Marie Croatti QTIP Trust or MMC Trust LLC. In addition, the information presented does not include any shares owned by certain other trusts of which Mr. Croatti is a trustee and which, in the aggregate, beneficially own 176,792 shares of Class B Common Stock.

Includes the right to acquire, pursuant to the exercise of stock options, as of or within 60 days after November 17,  
(3) 2016, 4,600 shares of Common Stock for Ronald D. Croatti. The non-employee Directors presently have exercisable options to purchase the following number of shares of Common Stock: 4,500 shares in the case of Mr. Cohen, 3,000 shares in the case of Mr. Postek and 1,000 shares in the case of Mr. Evans.

Ms. Croatti owns the fully vested stock appreciation rights listed in footnote 7. The information presented does not include any shares owned by Ms. Croatti's children, as to which shares Ms. Croatti disclaims any beneficial interest. Ms. Croatti is a shareholder and director of each of the general partners of The Queue Limited Partnership and the Red Cat Limited Partnership, which respectively own 1,734,986 and 1,015,717 shares of Class B  
(4) Common Stock. The general partners of The Queue Limited Partnership and The Red Cat Limited Partnership own 199 and 3 shares of Class B Common Stock, respectively. Ms. Croatti is a trustee and beneficiary of The Marie Croatti QTIP Trust, which owns 4,374 shares of Class B Common Stock. The information presented for Ms. Croatti does not include any shares owned by The Queue Limited Partnership, The Red Cat Limited Partnership, their respective general partners or The Marie Croatti QTIP Trust. In addition, the information presented for Ms. Croatti does not include any shares beneficially owned by certain other trusts for which Ms. Croatti is a trustee and certain entities for which Ms. Croatti serves as manager and which, in the aggregate, beneficially own 68,534 shares of Common Stock and 48,000 shares of Class B Common Stock.

Mr. DiFillippo owns 3,357 shares of Common Stock and the fully vested stock appreciation rights listed in  
(5) footnote 7. In addition, the information presented for Mr. DiFillippo does not include 450 shares of Common Stock beneficially owned by his children, as to which shares Mr. DiFillippo disclaims any beneficial interest.

Mr. Evans owns 6,838 shares of Common Stock, the options to purchase Common Stock listed in footnote 3 and the fully vested stock appreciation rights listed in footnote 7. Mr. Postek owns 26,109 shares of Common Stock, the options to purchase Common Stock listed in footnote 3 and the fully vested stock appreciation rights listed in footnote 7. Mr. Cohen owns 10,051 shares of Common Stock, the options to purchase Common Stock listed in footnote 3 and the fully vested stock appreciation rights listed in footnote 7. Mr. Iandoli owns 5,253 shares of Common Stock and the fully vested stock appreciation rights listed in footnote 7. Ms. Camilli owns 2,394 shares of Common Stock and the fully vested stock appreciation rights listed in footnote 7. Mr. Zemlin owns 2,000 shares of Common Stock with respect to which he has shared voting and investment power with his spouse.

Includes 8,000 fully vested stock appreciation rights owned by each of Messrs. Sintros and Katz, 12,000 fully vested stock appreciation rights owned by Ms. Croatti, 16,000 fully vested stock appreciation rights owned by Mr. DiFillippo, 8,788 fully vested stock appreciation rights owned by each of Messrs. Cohen and Postek, 3,250 fully vested stock appreciation rights owned by each of Messrs. Evans and Iandoli and 940 fully vested stock appreciation rights fully owned by Ms. Camilli.

(8) Includes the Directors, Nominees and named executive officers set forth in the table above and the other executive officers of the Company.

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To the knowledge of the Company, the following are the only beneficial owners of more than 5% of the outstanding shares of Common Stock or Class B Common Stock of the Company as of November 17, 2016. All information presented is based solely on information provided by each beneficial owner.

Name of Beneficial Owner	Amount and	Percentage of	Percentage of	
	Nature of Beneficial	All Outstanding	Voting	Power(1)
	Ownership	Shares(1)		
The Queue Limited Partnership(2)	1,735,185	8.6	%	27.2 %
Vanguard Group Inc.(3)	1,212,050	6.0		1.9
Ronald D. Croatti (4)	1,176,570	5.8		17.3
Wellington Management Group LLP(5)	1,125,075	5.5		1.8
BlackRock Fund Advisors(6)	1,083,749	5.3		1.7
The Red Cat Limited Partnership(7)	1,015,720	5.0		15.9
Royce & Associates LP(8)	925,702	4.6		1.4
Dimensional Fund Advisors LP(9)	798,535	3.9		1.2
Cecelia Levenstein(10)	578,157	2.9		7.2

(1) The percentages have been determined in accordance with Rule 13d-3 under the Exchange Act. As of November 17, 2016, a total of 20,277,640 shares of common stock were outstanding, of which 15,432,121 were shares of Common Stock entitled to one vote per share and 4,845,519 were shares of Class B Common Stock entitled to ten votes per share. Each share of Class B Common Stock is convertible into one share of Common Stock.

(2) The Queue Limited Partnership owns 1,734,986 shares of Class B Common Stock, representing 35.8% of such class. The general partner of The Queue Limited Partnership is Queue Management Associates, Inc., which has sole voting and dispositive power over the shares owned by The Queue Limited Partnership. Ronald D. Croatti, Cynthia Croatti and Cecelia Levenstein are the sole shareholders and directors of Queue Management Associates, Inc. In addition, Queue Management Associates, Inc. owns 199 shares of Class B Common Stock directly. All decisions by the directors of Queue Management Associates, Inc. must be made unanimously. The address of The Queue Limited Partnership is c/o UniFirst Corporation, 68 Jonspin Road, Wilmington, MA 01887.

(3) Vanguard Group Inc. beneficially owns shares of Common Stock representing 7.9% of such class. The address of Vanguard Group Inc. is P.O. Box 2600, Valley Forge, PA 19482. The Company has relied solely upon information contained in the Form 13F filed with the Securities and Exchange Commission by Vanguard Group Inc. on November 14, 2016.

(4) Ronald D. Croatti owns 1,098,770 shares of Class B Common Stock, representing 22.7% of such class, 73,200 shares of Common Stock plus the options to purchase Common Stock listed in footnote 3 to the prior table. Of the



shares owned by Mr. Croatti, 93,334 are subject to the satisfaction of performance criteria and time-based vesting and 46,666 are subject to time-based vesting such that any failure to satisfy such performance criteria and vesting may result in the forfeiture of some or all of such shares to the Company. The information presented does not include any shares owned by Mr. Croatti's children, as to which shares Mr. Croatti disclaims any beneficial interest. Mr. Croatti is a shareholder and director of each of the general partners of The Queue Limited Partnership and The Red Cat Limited Partnership, which respectively own 1,734,986 and 1,015,717 shares of Class B Common Stock. The general partners of The Queue Limited Partnership and The Red Cat Limited Partnership own 199 and 3 shares of Class B Common Stock, respectively. Mr. Croatti is a trustee and beneficiary of The Marie Croatti QTIP Trust, which owns 4,374 shares of Class B Common Stock. Mr. Croatti is the manager of MMC Trust LLC, which owns 950 shares of Common Stock. The information presented for Mr. Croatti does not include any shares owned by The Queue Limited Partnership, The Red Cat Limited Partnership, their respective general partners, The Marie Croatti QTIP Trust or MMC Trust LLC. In addition, the information presented does not include any shares owned by certain other trusts of which Mr. Croatti is a trustee and which, in the aggregate, beneficially own 176,792 shares of Class B Common Stock.

Wellington Management Group LLP beneficially owns shares of Common Stock representing 7.3% of such class. (5) The address of Wellington Management Group LLP is 280 Congress Street, Boston, MA 02210. The Company has relied solely upon information contained in the Form 13F filed with the Securities and Exchange Commission by Wellington Management Group LLP on November 14, 2016.

BlackRock Fund Advisors beneficially owns shares of Common Stock representing 7.0% of such class. (6) The address of BlackRock Fund Advisors is 400 Howard Street, San Francisco, CA 94105. The Company has relied solely upon information contained in the Form 13F filed with the Securities and Exchange Commission by BlackRock Fund Advisors on November 8, 2016.

The Red Cat Limited Partnership owns 1,015,717 shares of Class B Common Stock, representing 21.0% of such class. (7) The general partner of The Red Cat Limited Partnership is Red Cat Management Associates, Inc., which has sole voting and dispositive power over the shares owned by The Red Cat Limited Partnership. Ronald D. Croatti and Cynthia Croatti are the sole shareholders and directors of Red Cat Management Associates, Inc. In addition, Red Cat Management Associates, Inc. owns 3 shares of Class B Common Stock directly. The address of the The Red Cat Limited Partnership is c/o UniFirst Corporation, 68 Jonspin Road, Wilmington, MA 01887.

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(8) Royce & Associates LP beneficially owns shares of Common Stock representing 6.0% of such class. The address of Royce & Associates LP is 745 Fifth Avenue, New York, NY 10151. The Company has relied solely upon the information contained in the Form 13F filed with the Securities and Exchange Commission by Royce & Associates LP on November 14, 2016.

(9) Dimensional Fund Advisors LP beneficially owns shares of Common Stock representing 5.2% of such class. The address of Dimensional Fund Advisors LP is 6300 Bee Cave Road, Austin, TX 78746. The Company has relied solely upon information contained in the Form 13F filed with the Securities and Exchange Commission by Dimensional Fund Advisors LP on November 10, 2016.

(10) Cecelia Levenstein is the daughter of Marie Croatti. Ms. Levenstein owns 444,349 shares of Class B Common Stock, representing 9.2% of such class, and 133,808 shares of Common Stock. Ms. Levenstein is a shareholder and director of the general partner of The Queue Limited Partnership, which owns 1,734,986 shares of Class B Common Stock. The general partner of The Queue Limited Partnership owns 199 shares of Class B Common Stock directly. The information presented for Ms. Levenstein does not include any shares owned by The Queue Limited Partnership or Queue Management Associates, Inc.. In addition, the information presented for Ms. Levenstein does not include any shares beneficially owned by certain other trusts for which Ms. Levenstein is a trustee and, which, in the aggregate, beneficially own 3,636 shares of Class B Common Stock. The address of Ms. Levenstein is c/o UniFirst Corporation, 68 Jonspin Road, Wilmington, MA 01887.

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## EXECUTIVE COMPENSATION

### Compensation Discussion and Analysis

The Compensation Committee of our Board of Directors, in collaboration with management, develops and implements our compensation policies. The Compensation Committee also reviews and establishes the compensation paid to our executive officers. We believe we provide an appropriate and competitive total compensation package to our executive officers through a combination of base salary, annual cash incentive bonuses, long-term equity incentive compensation and broad-based benefits programs. We place significant emphasis on pay for performance-based incentive compensation, which is designed to reward our executive officers based on the achievement of predetermined corporate goals.

This Compensation Discussion and Analysis describes our compensation objectives, policies and practices with respect to our Chief Executive Officer, Chief Financial Officer and the other three most highly-compensated executive officers as determined in accordance with applicable Securities and Exchange Commission rules (collectively, our “named executive officers”).

#### *Objectives of Our Executive Compensation Programs*

Our compensation programs for our named executive officers are designed to achieve the following objectives:

- attract and retain talented and experienced executives in the highly competitive uniform rental and sales industry;
- motivate and reward executives whose knowledge, skills and performance are critical to our success and the furtherance of our long-term strategic plan;
- align the interests of our executives and shareholders by motivating executives to increase shareholder value and by rewarding executives when shareholder value increases;
- provide a competitive compensation package which is weighted heavily towards pay for performance, and in which a significant portion of total compensation is determined by corporate and individual performance and the creation of shareholder value;
- ensure fairness among our executive officers by recognizing the contributions each executive makes to our success; and

- foster a shared commitment among executives by coordinating their corporate and individual goals.

### *Our Executive Compensation Programs and Plans*

We designed our executive compensation programs and plans to achieve the objectives described above. Our executive compensation primarily consists of base salary, annual cash incentive bonuses tied to the achievement of predetermined corporate performance goals, long-term equity incentive compensation and broad-based benefits programs.

Within the context of the overall objectives of our compensation programs, we typically determine the specific amounts of compensation to be paid to each of our named executive officers based on a number of factors:

- the performance of our named executive officers in prior years;
- the roles and responsibilities of our named executive officers;
- the individual experience and skills of our named executive officers;
- for each named executive officer, other than our Chief Executive Officer, the evaluations and recommendations of our Chief Executive Officer; and
- the amounts of compensation being paid to our other named executive officers.

In addition, we rely on our understanding of the amount of compensation paid by our principal competitors and similarly situated companies to their executives with comparable roles and responsibilities as a market check for the compensation decisions we make.

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Each of the primary elements of our executive compensation is discussed in detail below, including a description of how each element fits into the overall compensation of our named executive officers. We also discuss below the amounts of compensation paid to our named executive officers for fiscal 2016 under each of these elements. In the descriptions below, we highlight particular compensation objectives that we have designed specific elements of our executive compensation program to address. However, it should be noted that we have designed our compensation programs to complement each other and collectively serve all of our executive compensation objectives described above. Accordingly, whether or not specifically mentioned below, we believe that each element of our executive compensation program serves each of our objectives to a greater or lesser extent.

In fiscal 2016, we designed and granted to our CEO an incentive equity award program to replace the previous incentive equity program which became fully-vested in April 2016.

#### *Base Salary*

We pay our named executive officers a base salary, which we review and determine annually. We believe that a competitive base level of compensation is a necessary element of any compensation program that is designed to attract and retain talented and experienced executive officers who will facilitate the accomplishment of our long-term strategic plan and increase shareholder value. We also believe that attractive base salaries can motivate and reward executive officers for their overall performance. The base salaries paid to our named executive officers reflect the general performance of our named executive officers during prior years, their roles and responsibilities, and their experience, skills and contributions. The base salaries set forth in the “Summary Compensation Table” below reflect the base salaries earned by our named executive officers in fiscal 2016. We determine the base salaries of our named executive officers on a calendar year basis. For calendar 2016, in light of the challenging growth climate faced by the Company and consistent with the recommendation of our Chief Executive Officer, we froze the base salaries of all of our named executive officers at the 2015 levels. As a result, Mr. Croatti’s base salary remained at \$786,500 per year, Steven S. Sintros’ base salary remained at \$379,000 per year, Cynthia Croatti’s base salary remained at \$443,000 per year, David Katz’s base salary remained at \$365,000 per year and David A DiFillippo’s base salary remained at \$337,000 per year.

#### *Annual Cash Incentive Bonuses*

Consistent with our emphasis on performance incentive compensation programs, our named executive officers are eligible to receive annual cash incentive bonuses primarily based on their performance as measured against predetermined corporate financial goals that we establish. The primary objective of our annual cash incentive bonuses is to motivate our named executive officers and to reward them for meeting our short-term objectives using a performance-based compensation program with objectively determinable goals. Our annual cash incentive bonuses also align the interests of our named executive officers and our shareholders by providing our executives with incentives to increase shareholder value and a reward for doing so. To further incent our Chief Executive Officer, in

2012 we adopted a CEO Cash Incentive Bonus Plan. Under the CEO Bonus Plan, our Chief Executive Officer can earn an additional bonus based on the achievement of Company-wide performance objectives.

*Executive Bonus Plan.* Under our executive bonus plan, our named executive officers have the potential to earn annual cash incentive bonuses at a level that represents a meaningful portion of our named executive officers' cash compensation. For fiscal 2016, our executive bonus plan provided for potential annual cash incentive bonuses of up to 34% of the named executive officer's salary earned for the fiscal year. Potential bonus payments under our executive bonus plan are linked to objective criteria set forth in the plan. Our named executive officers can earn annual cash incentive bonuses based on predetermined goals tied to corporate revenues, earnings per share and customer retention.

At the beginning of the fiscal year, we set a fiscal year target for corporate revenues for purposes of our executive bonus plan. Each executive can earn a bonus of up to 10% of his or her salary earned during the fiscal year in question if actual revenues exceed a predetermined percentage of the target revenues. The amount of the bonus depends on the amount by which actual revenues varied from target revenues. To achieve the maximum bonus for the revenues goal, actual revenues must be 101.5% or more of the target revenues. In addition, if actual revenues are less than 99.5% of target revenues, then no bonus would be earned on account of the revenues goal.

At the beginning of the fiscal year, we also set a fiscal year target for consolidated diluted earnings per share (EPS) for purposes of our executive bonus plan. Each executive can earn a bonus of up to 20% of his or her salary earned during the fiscal year in question if actual EPS exceed a predetermined percentage of the target EPS. In addition, the executive bonus plan for fiscal 2016 included potential adjustments to actual EPS to take into account greater than anticipated Company costs and expenses associated with claims, litigation, regulatory or environmental matters, healthcare, the Company's initiative to update its customer relationship management (CRM) systems or asset impairment. The amount of the bonus depends on the amount by which actual EPS, subject to potential adjustment, varied from target EPS. To achieve the maximum bonus for the EPS goal, the actual EPS, subject to potential adjustment, must equal or exceed 104% of the target EPS. In addition, if actual EPS, subject to potential adjustment, is less than 96% of target EPS, then no bonus would be earned on account of the EPS goal.

Our executive bonus plan also provides for annual cash incentive bonuses of up to 4% of base salary for our named executive officers based on customer retention, but only if a bonus is otherwise earned with respect to either the revenues goal or the EPS goal.

In establishing our targeted bonus opportunities under the executive bonus plan, we consider the incentives that we want to provide to our executives and our historical practices. For fiscal 2016, we established the following corporate financial goals under our executive bonus plan. With respect to revenues, target revenues were set at \$1.475 billion. Our actual revenues for fiscal 2016 were \$1.468 billion. As a result, based on the percentage achievement levels, the named executive officers earned a 2% bonus on account of the revenues goal. With respect to EPS, target EPS was set at \$5.75. Our actual EPS was \$6.17. In determining the amount of the bonus earned on account of the EPS goal, none of the potential adjustments to actual EPS were taken into account. Based on the percentage achievement level, the named executive officers earned a 20% bonus on account of the EPS goal. With respect to customer retention levels, at our fiscal 2016 revenue growth rate, the named executive officers earned a bonus of 3% based on this criterion. However, in light of the Company's tepid revenue growth, at the recommendation of the Chief Executive Officer, the aggregate executive bonus level was reduced by 100 basis points to 24%.

For fiscal 2016, our named executive officers received the following annual cash incentive bonuses under our executive bonus plan:

<b>Name</b>	<b>Bonus</b>	<b>% of Base Salary</b>
Ronald D. Croatti	\$188,760	24%
Steven S. Sintros	\$90,960	24%
Cynthia Croatti	\$106,320	24%
David Katz	\$87,600	24%
David A. DiFillippo	\$80,880	24%

*CEO Bonus Plan.* In addition to the executive bonus plan, in 2012 we adopted a CEO Cash Incentive Bonus Plan. Under the CEO Bonus Plan, each fiscal year we set annual target bonus levels and Company-wide performance goals for our Chief Executive Officer. For fiscal 2016, we set the total bonus levels under the CEO Bonus Plan at a threshold of \$750,000, a target of \$1,125,000 and a maximum of \$1,500,000 based on the achievement of corresponding levels of revenues and adjusted operating margin. The adjusted operating margin metric is based on the Company's operating income, net of certain non-cash items, and subject to adjustments for certain levels of expenses related to natural catastrophes, wars, terrorism, claims, litigation, regulatory or environmental matters, impairments, energy costs, healthcare costs, the CRM project and other matters. The total bonus potential under the CEO Bonus Plan is split evenly between the revenues performance goals and the adjusted operating margin performance goals. For fiscal 2016, the revenues performance goals were set at a minimum goal of \$1.465 billion, a target goal of \$1.470 billion and a maximum goal of \$1.475 billion. For fiscal 2016, the adjusted operating margin performance goals were set at a minimum goal of 17.75%, a target goal of 18.00% and a maximum goal of 18.25%. The Company's actual revenues for fiscal 2016 were \$1.468 billion and therefore Mr. Croatti earned the minimum bonus of \$375,000 on account of this metric under the CEO Bonus Plan. With respect to the adjusted operating margin performance goals, we determined that the Company achieved the maximum performance goals for this metric and therefore Mr. Croatti earned a total bonus of \$1,125,000 for fiscal 2016 under the CEO Bonus Plan.

*Long-Term Equity Incentive Compensation*

We grant long-term equity incentive awards to our named executive officers as part of our total compensation package. We use long-term equity incentive awards as part of our emphasis on performance-based incentive compensation. Our long-term equity incentive awards align the interests of our named executive officers and our shareholders by providing our executives with incentives to increase shareholder value and a reward for doing so. We generally grant long-term incentive awards once each year to each of our named executive officers other than Mr. Croatti. Since Mr. Croatti was granted a CEO incentive equity award in 2016 which is subject to vesting through April 2020, we did not grant Mr. Croatti a separate annual equity award for fiscal 2016.

Prior to fiscal 2010, we granted non-qualified stock options to our named executive officers. In fiscal 2010, we determined that it was in the best interests of the shareholders and the executives to instead award stock-settled stock appreciation rights (“SAR”). These SARs are functionally very similar to non-qualified stock options; in each case, the recipient receives the value (in shares) of the appreciation in the market price of the Company’s Common Stock from the grant date to the exercise date. Consistent with the vesting schedule of stock options granted by us since 2003, the SARs are subject to a five-year cliff-vesting schedule under which the SARs become vested and exercisable in full after five years from the date of grant and expire ten years after the grant date. The Company refers to its non-qualified stock options and SARs collectively as “Share-Based Awards”. In fiscal 2016, we granted stock-settled SARs to all of our named executive officers other than Mr. Croatti.

Upon a holder’s exercise of a SAR, we are generally entitled to a tax deduction in the year in which the SAR is exercised equal to the fair market value of the shares of stock issued upon such exercise. The holder of such SAR is generally taxed on this same amount in the year of exercise.

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In fiscal 2016, we granted the following SARs to the following named executive officers:

Name	Number of Securities	Exercise or Base Price
	Underlying SARs	of SAR Awards (\$/Sh)
Ronald D. Croatti	–	–
Steven S. Sintros	4,000	\$ 104.67
Cynthia Croatti	6,000	\$ 104.67
David Katz	4,000	\$ 104.67
David A. DiFillippo	4,000	\$ 104.67

#### *CEO Incentive Equity Award*

In 2010, the Company granted to our Chief Executive Officer an incentive equity award which was eligible to be earned and vested over six years. Since that award would be fully-vested in April 2016, in October 2015 we began a process to develop and implement a replacement incentive equity award. As an initial step in the process, we retained Pearl Meyer & Partners, LLC (“Pearl Meyer”) to, among other responsibilities, develop an executive compensation comparison group for the Company for external benchmarking purposes, assess the competitiveness and alignment of pay with performance of the Company’s Chief Executive Officer compensation program, review and advise the Committee on the terms and performance metrics for CEO incentive equity program and make recommendations concerning such program. Pearl Meyer previously advised the Committee when it developed and implemented the 2010 CEO incentive equity award.

Pearl Meyer reviewed the executive compensation comparison group used in 2010 and identified companies which were no longer appropriate for benchmarking due to either the unavailability of comparison data (as a result of being acquired or going private) or lagging financial performance. Working with the Chair of our Committee, Pearl Meyer then developed a pool of potential comparison companies based on the 2015 ISS peer group, a close competitor’s peer group and other criteria. From this pool, Pearl Meyer gave preference to those companies with revenues, market capitalization, EBITDA and a service model comparable to those of the Company. Based on this analysis, Pearl Meyer recommended a final comparison group consisting of the following companies: Aramark, Cintas Corporation, Comfort Systems USA, Inc., G&K Services, Inc., Insperty, Inc., Iron Mountain Incorporated, Kforce Inc., Rollins, Inc., Stericycle, Inc., Tetra Tech, Inc., Waste Connections, Inc. and Watts Water Technologies, Inc. This comparison group was approved by the Committee on December 21, 2015.

Utilizing this comparison group, Pearl Meyer developed diagnostics to analyze Mr. Croatti's current compensation and to compare that compensation to that earned by the Chief Executive Officers of the comparison companies. As part of this process, Pearl Meyer found that Mr. Croatti's annual target pay opportunity was below the 25<sup>th</sup> percentile of the comparison companies and was approximately \$2.1 million below the comparison group's median. Target pay opportunity included base salary and target cash bonus opportunity for the most recent fiscal year completed plus the three-year average of long-term incentive award grant date fair values. Pearl Meyer also concluded that in the absence of an incentive equity award program, Mr. Croatti's five-year realizable pay trailed the median of the comparison group by \$20.6 million. Realizable pay included base salary and cash bonuses paid over the prior five fiscal years plus the value of long-term incentives awarded over the past five years, as measured using the closing stock price for the most recent fiscal year end. Pearl Meyer then compared the Company's financial performance on one-year, three-year and five-year perspectives with respect to revenue growth, EBITDA growth, cash flow, EPS growth and total stockholder returns and determined that based on these metrics, the Company outperformed most members of the comparison group on a five-year perspective and kept pace with the comparison group medians based on the one-year and three-year perspectives. Pearl Meyer also modeled Mr. Croatti's total compensation under different performance scenarios.

Based on this analysis and assuming a market price of the Company's Common Stock in the range of \$100 to \$110 per share, Pearl Meyer recommended a maximum CEO incentive equity award of 150,000 shares. Pearl Meyer also recommended that the award be structured as follows:

a grant of performance-based restricted stock;

award would be earned based on achieving threshold, target or maximum performance criteria;

performance criteria would be tied to the Company's consolidated revenues and adjusted operating margin;

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performance metrics could be achieved or earned based on the Company's financial results for (i) each of the last six months of its 2016 fiscal year ("Fiscal 2016"), its 2017 fiscal year ("Fiscal 2017") or its 2018 fiscal year ("Fiscal 2018"), (ii) the aggregate results for Fiscal 2016 and Fiscal 2017 or (iii) the aggregate results for Fiscal 2016, Fiscal 2017 and Fiscal 2018; and

to the extent earned, the restricted shares would vest subject to Mr. Croatti's continued employment with the Company, with half the earned shares vesting on the third anniversary of the date of grant and the other half vesting on the fourth anniversary of the date of grant.

Utilizing these recommendations, the Chair of the Compensation Committee worked with the Company's Chief Financial Officer and its outside counsel to structure the proposed award and establish specific performance criteria and metrics. The full Compensation Committee then met on March 31, 2016 to consider the proposed award. We received a detailed presentation from Pearl Meyer regarding its analysis and recommendations and independently considered the pros and cons of such an award. In this regard, we considered a number of matters, including the Company's strong financial performance, the importance of Mr. Croatti's leadership and his exceptional performance as Chief Executive Officer, the effect of the proposed award on a number of constituencies, including stockholders, customers and employees, the likely reaction of such constituencies to such an award and the award's dilutive impact. We concluded that the performance criteria should continue to be tied to revenues and adjusted operating margin since these are key factors that drive the Corporation's success. Further, we favored the establishment of tiered performance levels since this avoided "all or nothing" results and is consistent with our performance-driven compensation structure. We compared the proposed metrics of this award to the 2010 award and considered the adjustments to the operating margin criteria. We reviewed the proposed performance metrics for each year. Working with the Company's Chief Financial Officer and Pearl Meyer, we selected performance metrics at the threshold level that we believed to be achievable based on reasonable performance by the Company and set the target and maximum performance levels at increasingly higher levels that would require enhanced performance.

Finally, we determined that it was appropriate to require Mr. Croatti to enter into an Amended and Restated Employment Agreement, which includes a two-year noncompetition clause as a means of ensuring Mr. Croatti's continued service as our Chief Executive Officer. To this end, we continued to limit Mr. Croatti's severance rights under the employment agreement to six-months of salary, payable only if the Company terminates his employment without cause. In addition, we did not provide for any special parachute or change-in-control payments.

Based on the findings and recommendations of Pearl Meyer and our analysis of the Company's relative performance, Mr. Croatti's strong performance and his compensation relative to the CEOs of the comparison group, we voted on April 6, 2016 to recommend to the Board the award of up to 140,000 shares of restricted stock tied to specific, quantitative performance criteria and metrics set that day. The Board acted on that recommendation later that day and approved the award. The actual issuance of the award was delayed pending receipt of clearance under the Hart-Scott-Rodino Antitrust Improvement Act. Once that clearance was effective, the award was issued.

*Terms*

Employment Agreement. The employment agreement with Mr. Croatti provides for his employment for a term of four years, subject to earlier termination as set forth in the agreement. Pursuant to the employment agreement, Mr. Croatti's base salary for 2016 was his base salary then in effect. The agreement provides that this salary will be reviewed on an annual basis consistent with our usual practices for senior executives of the Company. The agreement also provides for the grant to him of 140,000 shares of performance-based restricted stock pursuant to the performance-based restricted stock agreement described below. The employment agreement provides that in the event that the Company terminates Mr. Croatti's employment without cause during its term, Mr. Croatti would be entitled to receive as severance one-half of his annual base salary then in effect. Mr. Croatti agreed under the employment agreement not to compete with the Company or to solicit the Company's employees or customers for a period of 24 months following his termination.

Performance-Based Restricted Stock Agreement. The grant of 140,000 shares of performance-based restricted stock (the "Performance Restricted Shares") was made to Mr. Croatti pursuant to a restricted stock agreement (the "Award Agreement"). The number of Performance Restricted Shares to be earned by Mr. Croatti will depend on whether and the extent to which the Company achieves certain consolidated revenues and adjusted operating margins as set forth in the Award Agreement during the performance periods set forth in such agreement, including performance periods relating to the second half of fiscal year 2016 and fiscal years 2017 and 2018 (collectively, the "Performance Criteria"). The threshold, target and maximum numbers of Performance Restricted Shares eligible to be earned under the Award Agreement are 100,000, 120,000 and 140,000, respectively. The Performance Restricted Shares earned upon achievement of the Performance Criteria will vest in two equal amounts on the third and fourth anniversaries of the grant date provided that Mr. Croatti continues to be employed by the Company on each such date. Mr. Croatti may transfer all or a portion of the Performance Restricted Shares to any holder of Class B Common Stock of the Company in exchange for an identical number of shares of Class B Common Stock (the "Transferred Class B Shares"). Upon any such transfer, the restrictions and conditions to which the Performance Restricted Shares are subject under the Award Agreement will lapse and such restrictions and conditions will attach to the Transferred Class B Shares. In the event that Mr. Croatti's employment is terminated without cause or by reason of death or disability prior to the vesting of the Performance Restricted Shares, all of the Performance Restricted Shares that have been or will be earned upon achievement of the Performance Criteria through the end of the fiscal year during which such termination occurred will become fully vested.

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It should be noted that the foregoing summary of these agreements is qualified in its entirety by reference to each of them, copies of which have been filed as Exhibits to our Current Report on Form 8-K on April 22, 2016.

The Compensation Committee is responsible for determining whether the performance criteria under the Award Agreement have been achieved. Based on the Company's financial results for the last 6 months of Fiscal 2016, the Compensation Committee determined that the performance criteria for such period were achieved at the maximum level with respect to the Company's consolidated revenues and adjusted operating margin. Upon achievement of the applicable performance criteria, the shares of restricted stock will be subject to vesting in two equal installments beginning in 2019.

#### *Broad-Based Benefits Programs and Perquisites*

All full-time employees, including our named executive officers, may participate in our health and welfare benefit programs, including medical, dental and vision care coverage, disability insurance, life insurance and the UniFirst Corporation Profit Sharing Plan. In addition, certain of our full-time employees, including our named executive officers, may participate in the UniFirst Corporation Unfunded Supplemental Executive Retirement Plan. In fiscal 2016, our named executive officers also received certain perquisites and personal benefits set forth in the "Summary Compensation Table" below. We provide these benefits to retain and attract talented executives with the skills and experience to further our long-term strategic plan.

#### *Employment Agreements*

We generally do not enter into employment agreements with our executives. However, in connection with the CEO incentive equity award granted to Mr. Croatti in 2010, we determined that it was in the best interests of the shareholders to require him to enter into an employment agreement at that time. We then required Mr. Croatti to agree to an extension of this agreement in 2016 in conjunction with his above-described CEO incentive equity award. We believe that the contractual commitments set forth in the employment agreement, which include a two-year noncompetition clause, help to ensure Mr. Croatti's continued service as our Chief Executive Officer. To this end, we purposely limit Mr. Croatti's severance rights under the employment agreement to six-months of salary, payable only if the Company terminates his employment without cause. In addition, we did not provide for any special parachute or change-in-control payments.

#### *Our Executive Compensation Process*

The Compensation Committee of our Board of Directors is primarily responsible for establishing the compensation paid to our named executive officers. The Board of Directors has determined that each member of the Compensation Committee is “independent” as that term is defined under the applicable rules of the New York Stock Exchange. In determining executive compensation, our Compensation Committee annually reviews the performance of our named executive officers with our Chief Executive Officer, and our Chief Executive Officer makes recommendations to our Compensation Committee with respect to the appropriate base salary, annual cash incentive bonus payments and grants of long-term equity incentive awards for each of our named executive officers. Our Compensation Committee annually reviews the performance of our Chief Executive Officer and establishes the appropriate base salary, annual cash incentive bonus payments and grants of long-term equity incentive awards to be paid to him. In general, we do not engage in a formal benchmarking process in setting the compensation for our executives. However, we do benchmark against a comparison group in evaluating the periodic CEO incentive equity award.

### **Compensation Committee Report**

The Compensation Committee has reviewed and discussed the Compensation Discussion and Analysis contained in this Proxy Statement with management. Based on such review and discussions, the Compensation Committee recommended to the Board of Directors that the Compensation Discussion and Analysis be included in this Proxy Statement and the Company’s Annual Report on Form 10-K for the fiscal year ended August 27, 2016 for filing with the Securities and Exchange Commission.

### **Compensation Committee**

Michael Iandoli (Chair)

Kathleen M. Camilli

Phillip L. Cohen

Donald J. Evans

Thomas S. Postek

**Summary Compensation Table**

The following table sets forth summary information concerning the annual compensation for the years ended August 27, 2016, August 29, 2015 and August 30, 2014, respectively, awarded to, earned by or paid to our Chief Executive Officer, Chief Financial Officer and our other three most highly-compensated executive officers (collectively, for purposes of the tables set forth in this Proxy Statement, our “named executive officers”):

Name and Principal Position	Year	Salary	Bonus	Share-Based Awards(1)	Stock Awards	Non-Equity Incentive Plan Compensation	Change in Pension Value	All Other	Total
							and Nonqualified Deferred Compensation Earnings(2)	Compensation	
<i>Ronald D. Croatti</i> Chairman of the Board, President and Chief Executive Officer	2016	\$786,500	–	–	\$15,558,200(3)	\$1,313,760	\$213,841	\$28,000(4)	\$17,900,301
	2015	\$761,750	\$390,235	–	–	\$925,203	\$265,050	\$29,217	\$2,371,455
	2014	\$692,500	–	–	–	\$1,328,525	\$633,819	\$30,640	\$2,685,484
<i>Steven S. Sintros</i> Senior Vice President and Chief Financial Officer	2016	\$379,001	–	\$146,120	–	\$90,960	\$120,304	\$28,000(5)	\$764,385
	2015	\$372,424	\$7,448	\$321,760	–	\$85,658	\$23,596	\$29,514	\$840,400
	2014	\$349,643	–	\$313,280	–	\$115,382	\$61,505	\$31,225	\$871,035
<i>Cynthia Croatti</i> Executive Vice President and Treasurer	2016	\$443,000	–	\$219,180	–	\$106,320	\$326,114	\$28,000(6)	\$1,122,614
	2015	\$437,116	\$8,742	\$482,640	–	\$100,537	\$154,782	\$29,217	\$1,213,034
	2014	\$417,032	–	\$469,920	–	\$137,621	\$363,092	\$30,640	\$1,418,305
	2016	\$365,000	–	\$146,120	–	\$87,600	\$101,076	\$28,000(7)	\$727,796

<i>David M. Katz</i>									
Senior Vice President, Sales and Marketing	2015	\$358,423	\$7,168	\$321,760	–	\$82,438	\$35,335	\$29,514	\$834,638
	2014	\$339,106	–	\$313,280	–	\$111,905	\$61,068	\$30,963	\$856,322
<i>David A. DiFillippo</i>									
Senior Vice President, Operations	2016	\$337,000	–	\$146,120	–	\$80,880	\$225,076	\$28,000(8)	\$817,076
	2015	\$332,500	\$6,650	\$321,760	–	\$76,475	\$85,903	\$29,357	\$852,645
	2014	\$318,666	–	\$313,280	–	\$105,160	\$223,107	\$30,845	\$991,058

The amounts shown represent the aggregate grant date fair value related to the grant of stock appreciation rights to our named executive officers in fiscal 2016, 2015 and 2014, respectively, calculated in accordance with FASB ASC Topic 718 (excluding the effect of any estimate of future forfeitures). Additional information concerning our financial reporting of stock appreciation rights is presented in Notes 1 and 12 to our Consolidated Financial Statements set forth in our Annual Report on Form 10-K for the year ended August 27, 2016, Notes 1 and 12 to our Consolidated Financial Statements set forth in our Annual Report on Form 10-K for the year ended August 29, 2015 and in Notes 1 and 11 to our Consolidated Financial Statements set forth in our Annual Reports on Form 10-K for the year ended August 30, 2014. See the “Outstanding Equity Awards at Fiscal Year-End – 2016” table below for additional details regarding the stock appreciation rights that were granted to our named executive officers in fiscal 2016, 2015 and 2014.



(2) Amounts reported in this column for fiscal 2016 represent the present value of the accumulated benefit obligation as of August 27, 2016 minus the present value of the accumulated benefit obligation as of August 29, 2015 under the UniFirst Corporation Unfunded Supplemental Executive Retirement Plan, as amended (“SERP”). Amounts reported in this column for fiscal 2015 represent the present value of the accumulated benefit obligation as of August 29, 2015 minus the present value of the accumulated benefit obligation as of August 30, 2014 under our SERP. Amounts reported in this column for fiscal 2014 represent the present value of the accumulated benefit obligation as of August 30, 2014 minus the present value of the accumulated benefit obligation as of August 31, 2013 under our SERP. Our obligation has been estimated assuming benefits commence at normal social security retirement age and using FASB ASC Topic 715 assumptions for mortality, assumed payment form and discount rates in effect at the measurement dates. Since the Company does not credit interest at above-market rates, no interest amounts are included in these totals. See the “Pension Benefits Table – Fiscal 2016” below for additional details about the accumulated benefits of each named executive officer under our SERP with respect to fiscal 2016. See the “Pension Benefits Table – Fiscal 2015” in our Proxy Statement for the 2016 Annual Meeting of Shareholders filed with the Securities and Exchange Commission on December 1, 2015 for additional details about the accumulated benefits of each named executive officer under our SERP with respect to fiscal 2015. See the “Pension Benefits Table – Fiscal 2014” in our Proxy Statement for the 2015 Annual Meeting of Shareholders filed with the Securities and Exchange Commission on December 2, 2014 for additional details about the accumulated benefits of each named executive officer under our SERP with respect to fiscal 2014.

(3) The amount shown represents the aggregate grant date fair value related to the grant of 140,000 shares of restricted stock to Ronald D. Croatti in fiscal 2016 calculated in accordance with the FASB ASC Topic 718 (excluding the effect of any estimate of future forfeitures). Additional information concerning our financial reporting of restricted stock is presented in Notes 1 and 12 to our Consolidated Financial Statements set forth in our Annual Report on Form 10-K for the year ended August 27, 2016. Additional information regarding the 140,000 shares of restricted stock granted to Ronald D. Croatti is set forth under the heading “Potential Payments Upon Termination or Change in Control – Restricted Stock Award Agreement with Ronald D. Croatti” in this Proxy Statement.

(4) Includes car allowance (\$8,450), 401(k) contributions (\$10,600) and profit sharing plan contribution (\$8,950). The components of “All Other Compensation” for 2014 and 2015 for Mr. Croatti were reported in our 2014 and 2015 proxy statements.

(5) Includes car allowance (\$8,450), 401(k) contributions (\$10,600) and profit sharing plan contribution (\$8,950). The components of “All Other Compensation” for 2014 and 2015 for Mr. Sintros were reported in our 2014 and 2015 proxy statements.

(6) Includes car allowance (\$8,450), 401(k) contributions (\$10,600) and profit sharing plan contribution (\$8,950). The components of “All Other Compensation” for 2014 and 2015 for Ms. Croatti were reported in our 2014 and 2015 proxy statements.

(7) Includes car allowance (\$8,450), 401(k) contributions (\$10,600) and profit sharing plan contribution (\$8,950). The components of “All Other Compensation” for 2014 and 2015 for Mr. Katz were reported in our 2015 proxy statement.

(8) Includes car allowance (\$8,450), 401(k) contributions (\$10,600) and profit sharing plan contribution (\$8,950). The components of “All Other Compensation” for 2014 and 2015 for Mr. DiFillippo were reported in our 2014 and 2015 proxy statements.

**Amended and Restated Employment Agreement and Restricted Stock Award Agreement**

We entered into an Amended and Restated Employment Agreement and Restricted Stock Award Agreement with Mr. Croatti on April 21, 2016. Such agreements are described under the heading “Potential Payments Upon Termination or Change in Control”.

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**Grants of Plan-Based Awards – Fiscal 2016**

The following table contains information related to Share-Based Awards and restricted stock granted to our named executive officers under our Amended and Restated 2010 Stock Option and Incentive Plan during fiscal 2016:

Name	Grant Date	Approval Date	Estimated Future Payout Under Equity Incentive Plan Awards			All Other Share-Based Awards(2)	Exercise or Base Price of Share-Based Awards (\$/Sh)(3)	Grant Date Fair Value of Stock and Share-Based Awards(4)
			Threshold	Target	Maximum			
<i>Ronald D. Croatti</i>								
Chairman of the Board, President and Chief Executive Officer <i>Steven S. Sintros</i>	4/21/2016	4/21/2016	100,000(1)	120,000(1)	140,000(1)	–	–	\$15,558,200
Senior Vice President and Chief Financial Officer <i>Cynthia Croatti</i>	10/26/2015	10/26/2015	–	–	–	4,000	\$104.67	\$146,120
Executive Vice	10/26/2015	10/26/2015	–	–	–	6,000	\$104.67	\$219,180

President and  
Treasurer  
*David M. Katz*

Senior Vice President,	10/26/2015	10/26/2015	-	-	-	4,000	\$ 104.67	\$ 146,120
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Sales and  
Marketing  
*David A.  
DiFillippo*

Senior Vice President,	10/26/2015	10/26/2015	-	-	-	4,000	\$ 104.67	\$ 146,120
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Operations

Represents 140,000 shares of restricted stock that are subject to the satisfaction of performance criteria and  
(1) time-based vesting as more fully described under the heading “Potential Payments Upon Termination or Change in Control – Restricted Stock Award Agreement with Ronald D. Croatti” in this Proxy Statement.

Amounts represent the number of stock-settled stock appreciation rights granted to our named executive officers during fiscal 2016. These stock appreciation rights are subject to a five-year cliff vesting schedule under which the  
(2) stock appreciation rights become vested and exercisable five years from the date of grant. Each of these grants expires ten years from the date of grant.

Amounts represent the fair market value of our Common Stock on the date of the grant. Fair market value is  
(3) determined using the closing price of our Common Stock as reported on the New York Stock Exchange on the date of the grant.

Amounts represent the grant date fair value of each stock appreciation right and restricted stock award during  
(4) fiscal 2016. These amounts were calculated in accordance with FASB ASC Topic 718 (excluding the effect of any estimate of future forfeitures). None of the stock appreciation rights was repriced or otherwise modified.

**Outstanding Equity Awards at Fiscal Year-End – 2016**

The following table sets forth information concerning the outstanding shares of restricted stock and unexercised Share-Based Awards, which include options to purchase shares of our Common Stock as well as stock appreciation rights, held as of August 27, 2016 by our named executive officers:

Name	Share-Based Awards			Stock Awards			Equity	Equity
	Number of Securities Underlying Unexercised Share-Based Awards	Number of Securities Underlying Unexercised Share-Based Awards	Share-Based Exercise Price	Number of Shares of Stock That Have Not Vested	Market Value of Shares of Stock That Have Not Vested	Equity Incentive Awards: Number of Unearned Shares That Have Not Vested	Equity Incentive Plan Awards: Market or Payout Value of Unearned Shares That Have Not Vested	
<i>Ronald D. Croatti</i>	2,100	–	\$37.92	11/6/2017	–	–	–	–
Chairman of the Board, President and Chief Executive Officer	2,500	–	\$27.08	11/11/2018	–	–	–	–
	–	–	–	–	46,666(5)	\$5,955,981(6)	93,334(7)	\$11,912,219(6)
<i>Steven S. Sintros</i>	8,000	–	\$49.67	10/25/2021	–	–	–	–
Senior Vice President and Chief Financial Officer	–	8,000(1)	\$69.05	10/22/2022	–	–	–	–
	–	8,000(2)	\$102.90	10/28/2023	–	–	–	–
	–	8,000(3)	\$106.99	10/27/2024	–	–	–	–
	–	4,000(4)	\$104.67	10/26/2025	–	–	–	–
<i>Cynthia Croatti</i>	12,000	–	\$49.67	10/25/2021	–	–	–	–
Executive Vice President and Treasurer	–	12,000(1)	\$69.05	10/22/2022	–	–	–	–
	–	12,000(2)	\$102.90	10/28/2023	–	–	–	–
	–	12,000(3)	\$106.99	10/27/2024	–	–	–	–
	–	6,000(4)	\$104.67	10/26/2025	–	–	–	–
<i>David M. Katz</i>	8,000	–	\$49.67	10/25/2021	–	–	–	–

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Senior Vice President, Sales and Marketing	–	8,000(1)	\$ 69.05	10/22/2022	–	–	–
	–	8,000(2)	\$ 102.90	10/28/2023	–	–	–
	–	8,000(3)	\$ 106.99	10/27/2024	–	–	–
	–	4,000(4)	\$ 104.67	10/26/2025	–	–	–
<i>David A. DiFillippo</i>	8,000	–	\$ 45.57	10/26/2020	–	–	–
Senior Vice President, Operations	8,000	–	\$ 49.67	10/25/2021	–	–	–
	–	8,000(1)	\$ 69.05	10/22/2022	–	–	–
	–	8,000(2)	\$ 102.90	10/28/2023	–	–	–
	–	8,000(3)	\$ 106.99	10/27/2024	–	–	–
	–	4,000(4)	\$ 104.67	10/26/2025	–	–	–

(1) These stock-settled stock appreciation rights are subject to a five-year cliff vesting schedule and become vested and exercisable on October 22, 2017.

(2) These stock-settled stock appreciation rights are subject to a five-year cliff vesting schedule and become vested and exercisable on October 28, 2018.

(3) These stock-settled stock appreciation rights are subject to a five-year cliff vesting schedule and become vested and exercisable on October 27, 2019.

(4) These stock-settled stock appreciation rights are subject to a five-year cliff vesting schedule and become vested and exercisable on October 26, 2020.

(5) Represents 46,666 shares of restricted stock that were earned upon the satisfaction of performance criteria and that are subject to the satisfaction of time-based vesting as more fully described under the heading “Potential Payments Upon Termination or Change in Control – Restricted Stock Award Agreement with Ronald D. Croatti” in this Proxy Statement.

(6) Amounts shown are based on the closing price of the Company’s Common Stock of \$127.63 per share on August 26, 2016, the last trading day of fiscal 2016, as reported by the New York Stock Exchange.

(7) Represents 93,334 shares of restricted stock that are subject to both the satisfaction of performance criteria and time-based vesting as more fully described under the heading “Potential Payments Upon Termination or Change in Control – Restricted Stock Award Agreement with Ronald D. Croatti” in this Proxy Statement.

**Option Exercises and Stock Vested Table – Fiscal 2016**

The following table sets forth the number of shares of Common Stock acquired or that vested and the aggregate dollar value realized as a result of stock option exercises, stock-settled SAR exercises and the vesting of restricted stock during fiscal 2016 with respect to our named executive officers:

Name	Share-Based Awards			Stock Awards		
	Number of Shares	Value Realized	Acquired on Exercise(1)	Number of Shares	Value Realized	Acquired on Vesting(2)
<i>Ronald D. Croatti</i>						
Chairman of the Board,	2,100	\$ 148,155	(3)	95,835	\$10,359,764(4)	
President and Chief Executive Officer						
<i>Steven S. Sintros</i>	2,667	\$ 173,008	(5)	–	–	
Senior Vice President and Chief Financial Officer	2,667	\$ 179,142	(6)	–	–	
<i>Cynthia Croatti</i>	2,666	\$ 184,780	(7)	–	–	
Executive Vice President and Treasurer	4,000	\$ 236,400	(8)	–	–	
<i>David M. Katz</i>	4,000	\$ 252,680	(9)	–	–	
Senior Vice President, Sales and Marketing	4,000	\$ 226,760	(10)	–	–	
<i>David A. DiFillippo</i>	2,666	\$ 156,707	(11)	–	–	
Senior Vice President, Operations	2,667	\$ 150,739	(12)	–	–	
	2,667	\$ 158,553	(13)	–	–	
	466	\$ 34,661	(14)	–	–	
	467	\$ 36,160	(15)	–	–	
	467	\$ 36,762	(16)	–	–	
	467	\$ 33,661	(17)	–	–	
	467	\$ 33,661	(18)	–	–	
	155	\$ 11,744	(19)	–	–	
	156	\$ 11,088	(20)	–	–	
	155	\$ 12,022	(21)	–	–	
	667	\$ 55,308	(22)	–	–	
	667	\$ 55,308	(23)	–	–	
	222	\$ 19,227	(24)	–	–	
	222	\$ 18,186	(25)	–	–	
	222	\$ 19,625	(26)	–	–	

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2,666	\$ 179,822	(27)	–	–
2,666	\$ 179,822	(28)	–	–
889	\$ 63,243	(29)	–	–
889	\$ 59,074	(30)	–	–
890	\$ 64,908	(31)	–	–

- (1) Value realized on exercise is calculated as the market value of our Common Stock at the time of exercise of the stock option less the exercise price paid, multiplied by the number of shares underlying the stock option exercised.
  - (2) Value realized on vesting is calculated as the market value of our Common Stock at the time of vesting, multiplied by the number of shares that vested.
  - (3) Value realized on exercise is as follows: \$70.55 (the market value at the time of exercise of \$105.38 less the exercise price of \$34.83), multiplied by 2,100 shares acquired upon exercise.
  - (4) Value realized on vesting is as follows: \$108.10 (the market value at the time of vesting), multiplied by 95,835 shares vested.
  - (5) Value realized on exercise is as follows: \$64.87 (the market value at the time of exercise of \$110.44 less the exercise price of \$45.57), multiplied by 2,667 shares acquired upon exercise.
  - (6) Value realized on exercise is as follows: \$67.17 (the market value at the time of exercise of \$112.74 less the exercise price of \$45.57), multiplied by 2,667 shares acquired upon exercise.
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- (7) Value realized on exercise is as follows: \$69.31 (the market value at the time of exercise of \$114.88 less the exercise price of \$45.57), multiplied by 2,666 shares acquired upon exercise.
- (8) Value realized on exercise is as follows: \$59.10 (the market value at the time of exercise of \$104.67 less the exercise price of \$45.57), multiplied by 4,000 shares acquired upon exercise.
- (9) Value realized on exercise is as follows: \$63.17 (the market value at the time of exercise of \$108.74 less the exercise price of \$45.57), multiplied by 4,000 shares acquired upon exercise.
- (10) Value realized on exercise is as follows: \$56.69 (the market value at the time of exercise of \$102.26 less the exercise price of \$45.57), multiplied by 4,000 shares acquired upon exercise.
- (11) Value realized on exercise is as follows: \$58.78 (the market value at the time of exercise of \$104.35 less the exercise price of \$45.57), multiplied by 2,666 shares acquired upon exercise.
- (12) Value realized on exercise is as follows: \$56.52 (the market value at the time of exercise of \$102.09 less the exercise price of \$45.57), multiplied by 2,667 shares acquired upon exercise.
- (13) Value realized on exercise is as follows: \$59.45 (the market value at the time of exercise of \$105.02 less the exercise price of \$45.57), multiplied by 2,667 shares acquired upon exercise.
- (14) Value realized on exercise is as follows: \$74.38 (the market value at the time of exercise of \$110.43 less the exercise price of \$36.05), multiplied by 466 shares acquired upon exercise.
- (15) Value realized on exercise is as follows: \$77.43 (the market value at the time of exercise of \$113.48 less the exercise price of \$36.05), multiplied by 467 shares acquired upon exercise.
- (16) Value realized on exercise is as follows: \$78.72 (the market value at the time of exercise of \$114.77 less the exercise price of \$36.05), multiplied by 467 shares acquired upon exercise.
- (17) Value realized on exercise is as follows: \$72.08 (the market value at the time of exercise of \$110.00 less the exercise price of \$37.92), multiplied by 467 shares acquired upon exercise.
- (18) Value realized on exercise is as follows: \$72.08 (the market value at the time of exercise of \$110.00 less the exercise price of \$37.92), multiplied by 467 shares acquired upon exercise.

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- (19) Value realized on exercise is as follows: \$75.77 (the market value at the time of exercise of \$113.69 less the exercise price of \$37.92), multiplied by 155 shares acquired upon exercise.
- (20) Value realized on exercise is as follows: \$71.08 (the market value at the time of exercise of \$109.00 less the exercise price of \$37.92), multiplied by 156 shares acquired upon exercise.
- (21) Value realized on exercise is as follows: \$77.56 (the market value at the time of exercise of \$115.48 less the exercise price of \$37.92), multiplied by 155 shares acquired upon exercise.
- (22) Value realized on exercise is as follows: \$82.92 (the market value at the time of exercise of \$110.00 less the exercise price of \$27.08), multiplied by 667 shares acquired upon exercise.
- (23) Value realized on exercise is as follows: \$82.92 (the market value at the time of exercise of \$110.00 less the exercise price of \$27.08), multiplied by 667 shares acquired upon exercise.
- (24) Value realized on exercise is as follows: \$86.61 (the market value at the time of exercise of \$113.69 less the exercise price of \$27.08), multiplied by 222 shares acquired upon exercise.
- (25) Value realized on exercise is as follows: \$81.92 (the market value at the time of exercise of \$109.00 less the exercise price of \$27.08), multiplied by 222 shares acquired upon exercise.
- (26) Value realized on exercise is as follows: \$88.40 (the market value at the time of exercise of \$115.48 less the exercise price of \$27.08), multiplied by 222 shares acquired upon exercise.
- (27) Value realized on exercise is as follows: \$67.45 (the market value at the time of exercise of \$110.00 less the exercise price of \$42.55), multiplied by 2,666 shares acquired upon exercise.
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- (28) Value realized on exercise is as follows: \$67.45 (the market value at the time of exercise of \$110.00 less the exercise price of \$42.55), multiplied by 2,666 shares acquired upon exercise.
- (29) Value realized on exercise is as follows: \$71.14 (the market value at the time of exercise of \$113.69 less the exercise price of \$42.55), multiplied by 889 shares acquired upon exercise.
- (30) Value realized on exercise is as follows: \$66.45 (the market value at the time of exercise of \$109.00 less the exercise price of \$42.55), multiplied by 889 shares acquired upon exercise.
- (31) Value realized on exercise is as follows: \$72.93 (the market value at the time of exercise of \$115.48 less the exercise price of \$42.55), multiplied by 890 shares acquired upon exercise.

#### Pension Benefits Table – Fiscal 2016

The following table sets forth the actuarial present value of accumulated benefits under our Unfunded Supplemental Executive Retirement Plan, the number of years of credited service and the dollar amount of payments and benefits paid during fiscal 2016 to our named executive officers as of August 27, 2016:

Name	Plan Name	Number of Years of Credited Service(1)	Present Value of Accumulated Benefits(2)	Payments During Last Fiscal Year
<i>Ronald D. Croatti</i>	UniFirst Corporation			
Chairman of the Board, President and	Unfunded Supplemental	30	\$ 3,666,735	–
Chief Executive Officer	Executive Retirement Plan			
<i>Steven S. Sintros</i>	UniFirst Corporation			
Senior Vice President and Chief	Unfunded Supplemental	12	\$ 285,028	–
Financial Officer	Executive Retirement Plan			
<i>Cynthia Croatti</i>	UniFirst Corporation			
Executive Vice President and	Unfunded Supplemental	30	\$ 1,711,064	–
Treasurer	Executive Retirement Plan			
<i>David M. Katz</i>	UniFirst Corporation	8	\$ 269,464	–

Senior Vice President, Sales and Marketing	Unfunded Supplemental Executive Retirement Plan UniFirst Corporation			
<i>David A. DiFillippo</i>				
Senior Vice President, Operations	Unfunded Supplemental Executive Retirement Plan	30	\$ 1,049,262	–

(1) As discussed in more detail below under the heading “UniFirst Corporation Unfunded Supplemental Executive Retirement Plan”, our SERP limits the number of years of credited service to thirty for purposes of determining a participant’s benefits under the plan. The actual years of service of Messrs. Croatti and DiFillippo and Ms. Croatti are 51, 37 and 36, respectively.

(2) Amounts reported in this column represent the present value of the accumulated benefit obligation as of August 27, 2016. Our obligation has been estimated assuming benefits commence on the individual’s social security retirement date and using FASB ASC Topic 715 assumptions for mortality, assumed payment form and discount rates in effect at the measurement dates.

## **UniFirst Corporation Unfunded Supplemental Executive Retirement Plan**

Certain of our and our affiliates' employees are eligible to participate in our SERP, including our named executive officers. Retirement benefits provided by our SERP are based on a participant's average annual base earnings, exclusive of bonuses, commissions, fringe benefits and reimbursed expenses, for the last three years of full-time employment prior to the participant's retirement date ("Final Average Earnings"). Under the SERP, upon the retirement of a participant on their social security retirement date, a participant will receive a plan benefit in an aggregate amount equal to 1.33% of the participant's Final Average Earnings multiplied by their years of service, limited to 30 years, less 3.33% of the participant's primary Social Security benefit multiplied by their years of service, limited to 30 years.

Pension payments under our SERP are made at the intervals then in effect for the payment of base salaries to our executive officers. Upon the death of a participant, the participant's designated beneficiary will be paid retirement benefits for up to 12 years from the participant's date of retirement. Our SERP provides that, upon any change in control of the Company, participants in our SERP will receive a lump sum payment equal to the actuarial equivalent of their plan benefit as of the date of the change in control.

### **Potential Payments Upon Termination or Change in Control**

#### *Amended and Restated Employment Agreement with Ronald D. Croatti*

On April 21, 2016, we entered into an Amended and Restated Employment Agreement (the "Amended Employment Agreement") with Ronald D. Croatti, our Chairman, Chief Executive Officer and President. The Amended Employment Agreement extended the term of Mr. Croatti's existing Employment Agreement, dated as of April 5, 2010, that expired on April 5, 2016. The Amended Employment Agreement provides for the employment of Mr. Croatti for a term of four years, subject to earlier termination as set forth in the Amended Employment Agreement.

Pursuant to the Amended Employment Agreement, Mr. Croatti's base salary is his base salary currently in effect and will be reviewed on an annual basis consistent with our usual practices for senior executives. In addition, Mr. Croatti is entitled to participate in our executive cash bonus plan in the same manner as other senior executives of the Company and our CEO Cash Incentive Bonus Plan. Mr. Croatti is also entitled to receive a grant of 140,000 shares of restricted common stock pursuant to a Restricted Stock Award Agreement, which is described below. In the event that we terminate Mr. Croatti's employment without cause during the term of the Amended Employment Agreement, Mr. Croatti will be entitled to receive one-half of his annual base salary then in effect. If Mr. Croatti had been terminated without cause on August 26, 2016, the last business day of fiscal 2016, Mr. Croatti would have been entitled to receive \$393,250. Mr. Croatti has agreed under the Amended Employment Agreement not to compete with the

Company or to solicit the Company's employees or customers for a period of 24 months following his termination.

*Restricted Stock Award Agreement with Ronald D. Croatti*

On April 21, 2016, we entered into an Award Agreement with Mr. Croatti pursuant to which we granted 140,000 Performance Restricted Shares to Mr. Croatti. The number of Performance Restricted Shares to be earned will depend on whether and the extent to which we achieve certain Performance Criteria. The threshold, target and maximum numbers of Performance Restricted Shares eligible to be earned under the Award Agreement are 100,000, 120,000 and 140,000, respectively. The Performance Restricted Shares earned upon achievement of the Performance Criteria will vest in two equal amounts on the third and fourth anniversaries of the grant date provided that Mr. Croatti continues to be employed by us on each such date. As of August 27, 2016, 46,666 of the shares had been earned and all 140,000 shares remained unvested. In the event that Mr. Croatti's employment is terminated without cause or by reason of death or disability prior to the vesting of the Performance Restricted Shares, all of the Performance Restricted Shares that have been or will be earned upon achievement of the Performance Criteria through the end of the fiscal year during which such termination occurred will become fully vested. If Mr. Croatti's employment had been terminated without cause or by death or disability on August 26, 2016, the last business day of fiscal 2016, Mr. Croatti would have earned 46,666 Performance Restricted Shares, and all of such 46,666 Performance Restricted Shares would have become fully vested with a market value of approximately \$5,955,981 based on the closing price of our Common Stock of \$127.63 per share on such date as reported by the New York Stock Exchange.

The foregoing summaries of the Amended Employment Agreement and the Award Agreement are qualified in their entirety by reference to each of these agreements, copies of which have been filed as Exhibits to our Form 8-K on April 22, 2016.

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*Unfunded Supplemental Executive Retirement Plan*

As discussed under the heading “UniFirst Corporation Unfunded Supplemental Executive Retirement Plan” above, upon a change in control of the Company, our named executive officers will receive a lump sum payment under our SERP equal to the actuarial equivalent of their plan benefit as of the date of the change in control. For more information concerning our SERP, see the “Pension Benefits Table – Fiscal 2016” and the discussion under the heading “UniFirst Corporation Unfunded Supplemental Executive Retirement Plan” above.

**Director Compensation – Fiscal 2016**

The Compensation Committee determines Director compensation based on the following principles: (1) Director compensation should be aligned with the long-term interest of shareholders, (2) compensation should be used to motivate Director behavior; (3) Directors should be adequately compensated for their time and effort; and (4) Director compensation should be approached on an overall basis, rather than as an array of separate elements.

We determine Director compensation on a calendar year basis. The non-employee Director fee schedule for calendar 2016 and calendar 2017 is as follows: an annual fee of \$38,000; an annual fee for chairing the Audit Committee of \$10,000; an annual fee for chairing a Committee other than the Audit Committee of \$5,000; an annual fee for the Lead Director of \$5,000; a \$2,750 fee for each Board meeting attended; a \$1,800 fee for each Committee meeting attended; a \$1,250 fee for participating in a telephonic Board meeting; and a \$1,000 fee for participating in a telephonic Committee meeting. As part of the annual compensation, each non-employee Director receives a fully vested stock-settled stock appreciation right with respect to that number of shares of Common Stock which will result in such stock appreciation right having a value (based on the valuation methodology used by the Company for financial reporting purposes) at the time of grant equal to \$35,000, at an exercise price equal to the closing price of the Company’s Common Stock on the grant date. In addition, each non-employee Director receives shares of unrestricted Common Stock having a value (based on the closing price of the Company’s Common Stock on the grant date) equal to \$65,000. Those Directors who satisfy the minimum share ownership requirement under the Company’s Director Stock Ownership Policy may elect to receive a cash payment of \$65,000 in lieu of the shares of unrestricted Common Stock.

Each Director who was also an employee of our Company received no Director’s fees during fiscal year 2016 and will receive no Director’s fees during fiscal year 2017.

The compensation earned by our Directors during fiscal 2016 is set forth in the table below.

Name	Fees Earned or	Stock	Share-Based	All Other	Total
	Paid in Cash	Awards(1)	Awards(2)	Compensation	
Phillip L. Cohen (3)	\$ 150,600	–	\$ 35,004	–	\$ 185,604
Donald J. Evans (3)	\$ 148,800	–	\$ 35,004	–	\$ 183,804
Thomas S. Postek	\$ 70,200	\$ 65,058	\$ 35,004	–	\$ 170,262
Michael Iandoli (4)	\$ 107,600	\$ 26,044	\$ 35,004	–	\$ 168,648
Kathleen Camilli (3)	\$ 134,200	–	\$ 35,004	–	\$ 169,204

(1) The amounts shown represent the aggregate grant date fair value related to 632 shares of unrestricted stock awarded to each of our non-employee Directors on January 15, 2016, calculated in accordance with FASB ASC Topic 718 (excluding the effect of any estimate of future forfeitures). Such shares of Common Stock granted on January 15, 2016 were fully vested on the date of grant. As described above and below, certain of our non-employee Directors elected to receive some or all of the unrestricted stock award in cash in lieu of receiving shares. Additional information concerning our financial reporting of restricted stock is presented in Notes 1 and 12 to our Consolidated Financial Statements set forth in our Annual Report on Form 10-K for the year ended August 27, 2016.

(2) The amounts shown represent the aggregate grant date fair value related to the grant of 1,335 stock-settled stock appreciation rights to each of our non-employee Directors on January 15, 2016, calculated in accordance with FASB ASC Topic 718 (excluding the effect of any estimate of future forfeitures). These stock appreciation rights were fully vested upon grant and expire eight years after the grant date or on the second anniversary of the date that the Director ceases to be a member of the Board of Directors, whichever occurs first. Additional information concerning our financial reporting of stock appreciation rights is presented in Notes 1 and 12 to our Consolidated Financial Statements set forth in our Annual Report on Form 10-K for the year ended August 27, 2016.

(3) Amounts shown include \$65,000 as fees paid in cash in lieu of receiving a grant of 632 shares of unrestricted Common Stock listed in footnote (1) above.

(4) Amounts shown include \$38,956 as fees paid in cash in lieu of receiving a partial grant of 379 shares of the total of 632 shares of unrestricted Common Stock listed in footnote (1) above.



### **Compensation Committee Interlocks and Insider Participation**

During the 2016 fiscal year, the Compensation Committee consisted of Messrs. Iandoli, Evans, Cohen, Postek and Ms. Camilli. None of these individuals has served as an officer or employee of the Company or any of its subsidiaries. During the 2016 fiscal year, to the knowledge of the Company, none of its executive officers:

- served as a member of the compensation committee of another entity, one of whose executive officers served on the Compensation Committee;
- served as directors of another entity, one of whose executive officers served on the Compensation Committee; or
- served as members of the compensation committee of another entity, one of whose executive officers served as one of the Company's Directors.

### **REPORT OF THE AUDIT COMMITTEE**

The Audit Committee is composed entirely of independent directors meeting the requirements of applicable Securities and Exchange Commission and New York Stock Exchange rules. The key responsibilities of our committee are set forth in our Charter and include overseeing the integrity of UniFirst's financial statements, the independent auditors' qualifications and independence and the performance of the independent auditors and the internal audit function.

We serve in an oversight capacity and are not intended to be part of UniFirst's operational or managerial decision-making process. UniFirst's management is responsible for preparing the consolidated financial statements, for maintaining effective internal control over financial reporting, and for assessing the effectiveness of internal control over financial reporting and its independent registered public accounting firm is responsible for auditing those statements. Our principal purpose is to monitor these processes.

The Audit Committee has, among other things:

Reviewed and discussed with management and the independent registered public accounting firm the audited financial statements for the fiscal year ended August 27, 2016, including a discussion of accounting principles, judgments and disclosure in the audited financial statements.

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Reviewed and discussed with management and the independent registered public accounting firm the quarterly and annual earnings press releases prior to release and the quarterly and annual reports on Form 10-Q and 10-K prior to filing.

Reviewed the performance of the Company's internal audit function.

Discussed with management, the internal auditors and the independent registered public accounting firm the results of the testing of internal controls over financial reporting.

Discussed with the independent registered public accounting firm the overall scope and the plans for the annual audit, the results of their examination and the overall quality of UniFirst's financial reporting.

Discussed with the independent registered public accounting firm the matters required to be discussed by Auditing Standards No. 16 (Communications with Audit Committees), as adopted by the Public Company Accounting Oversight Board.

Reviewed all audit and non-audit services performed by the independent registered public accounting firm and considered whether the provision of non-audit services is compatible with maintaining the auditor's independence.

Reviewed the performance, qualifications and independence of the independent registered public accounting firm.

Received the written disclosures and the letter from the independent registered public accounting firm required by applicable requirements of the Public Company Accounting Oversight Board regarding the independent accountant's communications with the audit committee concerning independence, and discussed with the independent registered public accounting firm the auditors' independence.

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Based on the reviews and discussions with management and the independent registered public accounting firm and the report of the independent public accounting firm, the Audit Committee recommended to the Board of Directors, and the Board approved, the audited financial statements for the fiscal year ended August 27, 2016 be included in the Company's Annual Report on Form 10-K for filing with the Securities and Exchange Commission.

Submitted by the Audit Committee for fiscal 2016

Phillip L. Cohen (Chair)

Kathleen M. Camilli

Donald J. Evans

Thomas S. Postek

#### **Independent Registered Public Accounting Firm**

*Audit Fees.* During fiscal 2016, the aggregate fees for professional services rendered by Ernst & Young LLP ("Ernst & Young") for the audit of the Company's annual financial statements, audit of the effectiveness of the Company's internal controls over financial reporting, and review of the Company's quarterly financial statements totaled \$1,654,155. During fiscal 2015, the aggregate fees for professional services rendered by Ernst & Young for the audit of the Company's annual financial statements, audit of the effectiveness of the Company's internal controls over financial reporting, and review of the Company's quarterly financial statements totaled \$1,616,133.

*Audit-Related Fees.* During fiscal 2016 and 2015, there were no fees billed for assurance and related services rendered by Ernst & Young that were reasonably related to the performance of the audit or review of the Company's annual financial statements and review of the Company's quarterly financial statements.

*Tax Fees.* During fiscal 2016, the aggregate fees and expenses billed for professional services rendered by Ernst & Young for tax compliance, tax advice and tax planning totaled \$275,443. During fiscal 2015, the aggregate fees and expenses billed for professional services rendered by Ernst & Young for tax compliance, tax advice and tax planning totaled \$185,000.

*All Other Fees.* During fiscal 2016 and 2015, there were no fees and expenses billed for professional services rendered by Ernst & Young to the Company not covered in the three preceding paragraphs.

Under its charter, the Audit Committee must pre-approve all audit and permitted non-audit services to be provided by our independent registered public accounting firm unless an exception to such pre-approval exists under the Exchange Act or the rules of the Securities and Exchange Commission. Each year, the Audit Committee approves the retention of the independent registered public accounting firm to audit our financial statements, including the associated fee. All of the services described in the four preceding paragraphs were approved by the Audit Committee. The Audit Committee has considered whether the provisions of such services, including non-audit services, by Ernst & Young is compatible with maintaining Ernst & Young's independence and has concluded that it is.

### **Certain Relationships and Related Transactions**

The Company's Board of Directors has adopted a written Related Person Transaction Approval Policy to monitor transactions, arrangements or relationships in which the Company is a participant and any of the following have a direct or indirect material interest: (a) an executive officer, director or director nominee; (b) an immediate family member of an executive officer, director or director nominee; (c) a shareholder that beneficially owns more than 5% of the Company's Common Stock or Class B Common Stock; or (d) any immediate family member of such 5% shareholder. The policy generally covers related person transactions that meet the minimum threshold for disclosure under relevant Securities and Exchange Commission rules. Such related person transactions generally involve amounts exceeding \$120,000.

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The Company's Chief Financial Officer, together with outside legal counsel, identifies any potential related person transactions and, if he determines that a transaction constitutes a related person transaction under the policy, the Chief Financial Officer provides relevant details to the Audit Committee. If the Chief Financial Officer has an interest in a potential related person transaction, the Chief Executive Officer assumes the role of the Company's Chief Financial Officer under the policy. The Audit Committee reviews relevant information concerning any proposed transaction contemplated by the Company with an individual or entity that is the subject of a disclosed relationship, and approves or disapproves the transaction, with or without conditions. Certain related person transactions are deemed pre-approved by the Audit Committee, including transactions, arrangements or relationships where the rates or charges involved in the transactions are determined by competitive bids.

Mr. Zemlin, a Director nominee, is a partner in the law firm Goodwin Procter LLP, which serves as the Company's outside legal counsel. During fiscal 2016, the Company made payments for legal services to Goodwin Procter LLP in an amount that is less than one percent of Goodwin Procter LLP's revenues in its last fiscal year. During the 2016 fiscal year, the Company was not a participant in any other related party transactions that required disclosure under this heading.

#### **Section 16(a) Beneficial Ownership Reporting Compliance**

Executive officers, Directors and greater than 10% shareholders of the Company are required to file with the Securities and Exchange Commission pursuant to Section 16(a) of the Exchange Act, reports of ownership and changes in ownership. Such reports are filed on Form 3, Form 4 and Form 5 under the Exchange Act, as appropriate. Executive officers, Directors and greater than 10% shareholders are required by Exchange Act regulations to furnish the Company with copies of all Section 16(a) forms they file.

To the Company's knowledge, based solely on a review of the copies of such reports furnished to the Company or written representations that no such reports were required during the 2016 fiscal year, the Company believes that, during the 2016 fiscal year, all executive officers, Directors and greater than 10% shareholders of the Company complied with applicable Section 16(a) filing requirements except for the following: each of Messrs. Sintros, DiFillippo, Michael Croatti and Ms. Croatti inadvertently filed one late Form 4 with respect to one transaction and Mr. Katz inadvertently filed two late Forms 4 with respect to two transactions.

#### **PROPOSAL 2**

#### **RATIFICATION OF APPOINTMENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

The Audit Committee of the Board of Directors has appointed Ernst & Young LLP as the Company's independent registered public accounting firm for its fiscal year ending August 26, 2017. Ernst & Young LLP has served as the Company's independent registered public accounting firm since 2002. The Audit Committee is directly responsible for the appointment, retention, compensation and oversight of the work of the Company's independent registered public accounting firm for the purpose of preparing or issuing an audit report or related work. In making its determinations regarding whether to appoint or retain a particular independent registered public accounting firm, the Audit Committee takes into account the views of management. In addition, although not required by law, the Audit Committee will take into account the vote of the Company's shareholders with respect to the ratification of the appointment of the Company's independent registered public accounting firm.

A representative of Ernst & Young LLP is expected to be present at the Annual Meeting. He or she will have an opportunity to make a statement, if he or she desires to do so, and will be available to respond to appropriate questions.

#### **Vote Required**

The affirmative vote of a majority of the votes cast by holders of shares of Common Stock and Class B Common Stock, voting together as a single class and represented in person or by proxy at the Annual Meeting and entitled to vote thereon, is required for approval.

#### **Recommendation**

**THE BOARD OF DIRECTORS RECOMMENDS THAT YOU VOTE "FOR" THE RATIFICATION OF THE APPOINTMENT OF ERNST & YOUNG LLP AS THE COMPANY'S INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM FOR THE FISCAL YEAR ENDING AUGUST 26, 2017.**

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## **OTHER MATTERS**

Management is not aware of any other matters which may come before the Annual Meeting or any adjournment or postponement thereof; however, if any matters other than those set forth in the attached Notice of Annual Meeting should be properly presented at the Annual Meeting, the persons named in the proxy intend to take such action as will be, in their discretion, consistent with the best interest of the Company.

### **Shareholder Proposals**

Under the Company's By-laws, any shareholder desiring to present a proposal for inclusion in the Company's Proxy Statement in connection with the Company's 2018 Annual Meeting of Shareholders must submit the proposal so as to be received by the Secretary of the Company at the principal executive offices of the Company, 68 Jonspin Road, Wilmington, Massachusetts 01887, not later than August 3, 2017. In addition, in order to be included in the Proxy Statement, such a proposal must comply with the requirements as to form and substance established by applicable laws and regulations.

Shareholders wishing to present business for action, other than proposals to be included in the Company's Proxy Statement, or to nominate candidates for election as Directors at a meeting of the Company's shareholders, must do so in accordance with the Company's By-laws. The By-laws provide, among other requirements, that in order to be presented at the 2018 Annual Meeting of Shareholders, such shareholder proposals or nominations may be made only by a shareholder of record who shall have given notice of the proposal or nomination and the related required information to the Company no earlier than September 12, 2017 and no later than October 27, 2017.

### **Annual Report on Form 10-K**

**The Company will provide each shareholder with a copy of its Annual Report on Form 10-K, including the financial statements and schedules to such report but excluding exhibits, required to be filed with the Securities and Exchange Commission for the Company's most recent fiscal year, without charge, upon receipt of a phone call or written request from such person. Such request must be made to the Company's Investor Services group by calling (978) 658-8888 or by writing to Investor Services, UniFirst Corporation, 68 Jonspin Road, Wilmington, MA 01887.**

### **Delivery of Documents to Shareholders Sharing an Address**

If you share an address with any of the Company's other shareholders, your household might receive only one copy of the Proxy Statement, Annual Report and Notice, as applicable. To request individual copies of any of these materials for each shareholder in your household, please contact the Company's Investor Services, UniFirst Corporation, 68 Jonspin Road, Wilmington, MA 01887 (telephone: (978) 658-8888). The Company will deliver copies of the Proxy Statement, Annual Report and/or Notice promptly following your written or oral request. To ask that only one copy of any of these materials be mailed to your household, please contact your broker.

**YOUR VOTE IS IMPORTANT. WHETHER OR NOT YOU EXPECT TO BE PRESENT AT THE ANNUAL MEETING, PLEASE REVIEW THE PROXY MATERIALS, INCLUDING OUR 2016 ANNUAL REPORT ON FORM 10-K, AT [WWW.INVESTORVOTE.COM](http://WWW.INVESTORVOTE.COM) AND VOTE BY INTERNET, BY TELEPHONE OR BY PROXY CARD IN ACCORDANCE WITH THE INSTRUCTIONS IN THIS PROXY STATEMENT AND THE NOTICE. IF YOU ATTEND THE MEETING, YOU MAY CONTINUE TO HAVE YOUR SHARES VOTED AS INSTRUCTED IN THE PROXY OR YOU MAY WITHDRAW YOUR PROXY AT THE MEETING AND VOTE YOUR SHARES IN PERSON.**

Wilmington, Massachusetts

December 1, 2016

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