Innophos Holdings, Inc. Form 10-Q August 02, 2011 Table of Contents

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT

OF 1934

For the quarterly period ended June 30, 2011

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT

OF 1934

For the transition period from to .

Commission File Number 001-33124

INNOPHOS HOLDINGS, INC.

(Exact Name of Registrant as Specified in its Charter)

Delaware 20-1380758
(State or Other Jurisdiction of Incorporation or Organization) Identification No.)

259 Prospect Plains Road

Cranbury, New Jersey 08512

(Address of Principal Executive Offices) (Zip Code)

Registrant's Telephone Number, Including Area Code: (609) 495-2495

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No o

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes o No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definition of "accelerated filer," "large accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large Accelerated Filer o Accelerated Filer x
Non-accelerated filer o Smaller reporting company o

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the

Exchange Act). Yes o No x

As of June 30, 2011, the registrant had 21,765,889 shares of common stock outstanding

Table of Contents

TABLE OF CONTENTS

PART I Item 1. Item 2. Item 3. Item 4.	<u>Financial Statements</u> <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u> <u>Quantitative and Qualitative Disclosures About Market Risk</u> <u>Controls and Procedures</u>	Page 3 2 22 32 33
PART II Item 1. Item 1A. Item 2. Item 3. Item 4. Item 5. Item 6.	Legal Proceedings Risk Factors Unregistered Sales of Equity Securities and Use of Proceeds Defaults Upon Senior Securities (Removed and Reserved) Other Information Exhibits	34 34 34 34 34 34 34 34 34
Signature	<u>s</u>	<u>35</u>
2		

PART I

ITEM 1. FINANCIAL STATEMENTS

INNOPHOS HOLDINGS, INC. AND SUBSIDIARIES

Condensed Consolidated Balance Sheets (Unaudited)

(In thousands, except per share amounts, share amounts or where otherwise noted)

	June 30, 2011	December 31, 2010
ASSETS	2011	2010
Current assets:		
Cash and cash equivalents	\$79,712	\$63,706
Accounts receivable - trade	82,365	74,691
Inventories	147,884	123,182
Other current assets	67,739	75,898
Total current assets	377,700	337,477
Property, plant and equipment, net	188,611	191,625
Goodwill	51,706	51,706
Intangibles and other assets, net	44,267	46,082
Total assets	\$662,284	\$626,890
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current liabilities:		
Current portion of long-term debt	\$4,000	\$4,000
Accounts payable, trade and other	44,110	38,095
Other current liabilities	77,623	84,239
Total current liabilities	125,733	126,334
Long-term debt	138,000	145,000
Other long-term liabilities	28,501	24,840
Total liabilities	292,234	296,174
Commitments and contingencies (note 12)		
Stockholders' equity:		
Common stock, par value \$.001 per share; authorized 100,000,000; issued	22	21
21,766,411 and 21,463,934; outstanding 21,765,889 and 21,463,934 shares	22	21
Paid-in capital	109,947	106,032
Common stock held in treasury, at cost	(17) —
Retained earnings	263,345	227,752
Accumulated other comprehensive loss	(3,247) (3,089
Total stockholders' equity	370,050	330,716
Total liabilities and stockholders' equity	\$662,284	\$626,890
See notes to condensed consolidated financial statements		

INNOPHOS HOLDINGS, INC. AND SUBSIDIARIES

Condensed Consolidated Statement of Operations (Unaudited)

(In thousands, except per share amounts, share amounts or where otherwise noted)

	Three months ended		Six months end	led
	June 30,	June 30,	June 30,	June 30,
	2011	2010	2011	2010
Net sales	\$201,627	\$184,032	\$399,225	\$353,039
Cost of goods sold	152,463	136,971	292,732	269,272
Gross profit	49,164	47,061	106,493	83,767
Operating expenses:				
Selling, general and administrative	15,795	13,771	31,611	28,291
Research & development expenses	752	614	1,443	1,177
Total operating expenses	16,547	14,385	33,054	29,468
Operating income	32,617	32,676	73,439	54,299
Interest expense, net	1,282	5,278	2,585	11,105
Foreign exchange (gain) loss	(152	711	558	481
Income before income taxes	31,487	26,687	70,296	42,713
Provision for income taxes	10,741	9,064	23,581	14,740
Net income	\$20,746	\$17,623	\$46,715	\$27,973
Per share data (see Note 2):				
Income per Common share:				
Basic	\$0.95	\$0.82	\$2.15	\$1.31
Diluted	\$0.92	\$0.79	\$2.06	\$1.26
Weighted average common shares outstanding:				
Basic	21,732,093	21,415,978	21,733,653	21,397,491
Diluted	22,645,132	22,321,234	22,628,828	22,264,771
Dividends paid per share of common stock	\$0.25	\$0.17	\$0.42	\$0.34
Dividends declared per share of common stock	\$0.25	\$0.17	\$0.50	\$0.34
See notes to condensed consolidated financial state	ements			

INNOPHOS HOLDINGS, INC. AND SUBSIDIARIES

Condensed Consolidated Statements of Cash Flows (Unaudited) (Dollars in thousands)

	Six months ended June 30, 2011	Six months ended June 30, 2010	i
Cash flows from operating activities			
Net income	\$46,715	\$27,973	
Adjustments to reconcile net income to net cash provided from operating			
activities:			
Depreciation and amortization	20,917	24,914	
Amortization of deferred financing charges	312	1,414	
Deferred income tax provision	4,136	899	
Deferred profit sharing	(566)	(414)
Share-based compensation	4,028	1,916	
Changes in assets and liabilities:			
Decrease in restricted cash	_	1,749	
Increase in accounts receivable	(7,674)	(22,462)
Increase in inventories	(24,702)	(1,558)
Decrease (increase) in other current assets	8,159	(6,008)
Increase in accounts payable	6,015	1,749	
Decrease in other current liabilities	(8,410	(17,849)
Changes in other long-term assets and liabilities	(3,105)	250	
Net cash provided from operating activities	45,825	12,573	
Cash flows from investing activities:			
Capital expenditures	(16,698)	(15,308)
Net cash used for investing activities	(16,698)	(15,308)
Cash flows from financing activities:			
Proceeds from exercise of stock options	484	173	
Long-term debt repayments	(7,000	(56,000)
Excess tax benefits from exercise of stock options	2,487	533	
Common stock repurchases	(17)	_	
Dividends paid	(9,075)	(7,273)
Net cash used for financing activities	(13,121)	(62,567)
Net change in cash	16,006	(65,302)
Cash and cash equivalents at beginning of period	63,706	132,451	
Cash and cash equivalents at end of period	\$79,712	\$67,149	
See notes to condensed consolidated financial statements			

INNOPHOS HOLDINGS, INC. AND SUBSIDIARIES

Statements of Stockholders' Equity and Other Comprehensive Income (Loss) (Unaudited) (Dollars and shares in thousands)

	Number of Common Shares	Common Stock	Treasury Stock	Retained Earnings	Paid-in Capital	Accumulated Other Comprehensi Income (Loss		Total Stockholde Equity	ers'
Balance, January 1, 2010 Net income	21,334	\$21	\$—	\$197,541 45,155	\$100,066)	\$295,378 45,155	
Change in interest rate swaps, net of tax						223		223	
Change in pension and									
post-retirement plans, net of						(1,062)	(1,062)
tax									
Other comprehensive income,								44,316	
net of tax Proceeds from stock award									
exercises and issuances	119				236			236	
Issuance of annual retainer									
stock to external Board of	11							_	
Directors					5,000			5.000	
Share-based compensation Excess tax benefits from					5,090			5,090	
exercise of stock options					640			640	
Dividends declared				(14,944)				(14,944)
Balance, December 31, 2010	21,464	\$21	\$ —	\$227,752	\$106,032	\$ (3,089)	\$330,716	
Net income				46,715				46,715	
Change in interest rate swaps, net of tax						(587)	(587)
Change in pension and									
post-retirement plans, net of						429		429	
tax									
Other comprehensive income,								46,557	
net of tax								10,557	
Proceeds from stock award exercises and issuances	296	1			(2,600)			(2,599)
Issuance of annual retainer									
stock to external Board of	7								
Directors									
Share-based compensation					4,028			4,028	
Excess tax benefits from					2,487			2,487	
exercise of stock options Common stock repurchases	(1)		(17)					(17	`
Dividends declared	(1)		(17)	(11,122)				(11,122)
Balance, June 30, 2011	21,766	\$22	\$(17)	\$263,345	\$109,947	\$ (3,247)	\$370,050	,
See notes to condensed consol	idated finan	cial statem	ents						

<u>Table of Contents</u> INNOPHOS HOLDINGS, INC. AND SUBSIDIARIES Notes to Consolidated Financial Statements (Unaudited) (Dollars in thousands, except where noted)

1. Basis of Statement Presentation:

Summary of Significant Accounting Policies

The accompanying unaudited condensed consolidated financial statements of Innophos Holdings, Inc. and Subsidiaries, or Company, have been prepared in accordance with generally accepted accounting principles in the United States of America (U.S.) for interim financial reporting and do not include all disclosures required by generally accepted accounting principles in the U.S. for annual financial reporting, and should be read in conjunction with the audited consolidated and combined financial statements of the Company at December 31, 2010 and for the three years then ended

The accompanying unaudited condensed consolidated financial statements of the Company reflect all adjustments, consisting only of normal recurring accruals, which management considers necessary for a fair statement of the results of operations for the interim periods and is subject to year end adjustments. The results of operations for the interim periods are not necessarily indicative of the results for the full year. The December 31, 2010 condensed balance sheet data was derived from audited financial statements, but does not include all disclosures required by accounting principles generally accepted in the U.S.

Certain prior year balances have been restated to conform to current year presentation.

Recently Issued Accounting Standards

Adopted

In October 2009, the FASB issued Accounting Standards Update (ASU) No. 2009-13, Multiple-Deliverable Revenue Arrangements - a consensus of the FASB Emerging Issues Task Force (EITF), which provides principles for allocation of consideration among its multiple-elements, allowing more flexibility in identifying and accounting for separate deliverables under an arrangement. The EITF introduces an estimated selling price method for valuing the elements of a bundled arrangement if vendor-specific objective evidence or third-party evidence of selling price is not available, and significantly expands related disclosure requirements. This standard is effective on a prospective basis for revenue arrangements entered into or materially modified in fiscal years beginning on or after June 15, 2010. Alternatively, adoption may be on a retrospective basis, and early application is permitted. The implementation of this standard did not have a material impact on the Company's consolidated financial position and results of operations.

In May 2011, the FASB issued changes to conform existing guidance regarding fair value measurement and disclosure between U.S. GAAP and International Financial Reporting Standards. These changes both clarify the FASB's intent about the application of existing fair value measurement and disclosure requirements and amend certain principles or requirements for measuring fair value or for disclosing information about fair value measurements. The clarifying changes relate to the application of the highest and best use and valuation premise concepts, measuring the fair value of an instrument classified in a reporting entity's shareholders' equity, and disclosure of quantitative information about unobservable inputs used for Level 3 fair value measurements. The amendments relate to measuring the fair value of financial instruments that are managed within a portfolio; application of premiums and discounts in a fair value measurement; and additional disclosures concerning the valuation processes used and sensitivity of the fair value measurement to changes in unobservable inputs for those items categorized as Level 3, a reporting entity's use of a nonfinancial asset in a way that differs from the asset's highest and best use, and the categorization by level in the fair value hierarchy for items required to be measured at fair value for disclosure purposes only. These changes become effective for the Company on January 1, 2012. The implementation of this standard will not have a material impact on the Company's consolidated financial position and results of operations.

In June 2011, the FASB issued changes to the presentation of comprehensive income. These changes give an entity the option to present the total of comprehensive income, the components of net income, and the components of other comprehensive income either in a single continuous statement of comprehensive income or in two separate but

consecutive statements; the option to present components of other comprehensive income as part of the statement of changes in stockholders' equity was eliminated. The items that must be reported in other comprehensive income or when an item of other comprehensive income must be reclassified to net income were not changed. Additionally, no changes were made to the calculation and presentation of earnings per share. These changes become effective for the Company on January 1, 2012. Management is currently evaluating these changes to determine which option will be chosen for the presentation of comprehensive income. Other than the change in presentation, the implementation of this standard will not have an impact on

INNOPHOS HOLDINGS, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (Unaudited)

(Dollars in thousands, except where noted)

the Company's consolidated financial position and results of operations.

2. Earnings Per Share:

Dividends declared—aggregate

Dividends paid—per share

Dividends paid—aggregate

The Company accounts for earnings per share in accordance with ASC 260 and related guidance, which requires two calculations of earnings per share (EPS) to be disclosed: basic EPS and diluted EPS. Under ASC Subtopic 260-10-45, as of January 1, 2009 unvested awards of share-based payments with rights to receive dividends or dividend equivalents, such as our restricted stock, are considered participating securities for purposes of calculating EPS. Under the two-class method, a portion of net income is allocated to these participating securities and therefore is excluded from the calculation of EPS allocated to common stock, as shown in the table below.

The numerator for basic and diluted earnings per share is net earnings attributable to shareholders reduced by dividends attributable to unvested shares. The denominator for basic earnings per share is the weighted average number of common stock outstanding during the period. The denominator for diluted earnings per share is weighted average shares outstanding adjusted for the effect of dilutive outstanding stock options, performance share awards and restricted stock awards.

Total outstanding stock options, performance share awards and unvested restricted stock not included in the calculation of diluted earnings per share as the effect would be anti-dilutive are 377,329 and 627,642 for the three months ended June 30, 2011 and June 30, 2010, respectively and 395,193 and 665,618 for the six months ended June 30, 2011 and June 30, 2010, respectively. The following is a reconciliation of the basic number of common shares outstanding to the diluted number of common and common stock equivalent shares outstanding:

	Three Months Ended		Six Months En	nded
	*	June 30, 2010	*	June 30, 2010
Net income	20,746	17,623	46,715	27,973
Less: earnings attributable to unvested shares		(5)		(8)
Net income available to common shareholders	\$20,746	\$17,618	\$46,715	\$27,965
Weighted average number of common and potential				
common shares outstanding:				
Basic number of common shares outstanding	21,732,093	21,415,978	21,733,653	21,397,491
Dilutive effect of stock equivalents	913,039	905,256	895,175	867,280
Diluted number of weighted average common shares	22,645,132	22,321,234	22 620 020	22 264 771
outstanding	22,043,132	22,321,234	22,628,828	22,264,771
Earnings per common share:				
Income per common share—Basic	\$0.95	\$0.82	\$2.15	\$1.31
Income per common share—Diluted	\$0.92	\$0.79	\$2.06	\$1.26
3. Dividends:				
The following is the dividend activity for the three and s	ix months ende	d June 30, 2011	and June 30, 20)10:
	Three Months	Ended	Six Months En	nded
	June 30,	June 30,	June 30,	June 30,
	2011	2010	2011	2010
Dividends declared—per share	\$0.25	\$0.17	\$0.50	\$0.34

5,443

0.25

5,426

3,641

0.17

3,640

10,868

0.42

9,075

7,281

0.34

7,273

We are a holding company that does not conduct any business operations of our own. As a result, we are dependent upon cash dividends, distributions and other transfers from our subsidiaries, most directly Innophos, Inc., our primary operating subsidiary, and Innophos Investments Holdings, Inc., its parent, to make dividend payments on our Common Stock.

Table of Contents

INNOPHOS HOLDINGS, INC. AND SUBSIDIARIES Notes to Consolidated Financial Statements (Unaudited)

(Dollars in thousands, except where noted)

4. Share-Based Compensation:

Our compensation programs include share-based payments. The primary share-based awards and their general terms and conditions currently in effect are as follows:

Stock options, which entitle the holder to purchase, after the end of a vesting term, a specified number of shares of the Company's common stock at an exercise price per share set equal to the market price of the Company's common stock on the date of grant.

Performance share awards which entitle the holder to receive, at the end of a vesting term, a number of shares of the Company's common stock, within a range of shares from zero to a specified maximum (generally 200%), calculated using a combination of performance indicators as defined solely by reference to the Company's own activities. Dividends will accrue over the vesting period and are paid on performance share awards when fully vested and distributed.

Annual stock retainer grants, which entitle independent members of the Board of Directors to receive a number of shares of the Company's common stock equal to a fixed retainer value.

INNOPHOS HOLDINGS, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (Unaudited)

(Dollars in thousands, except where noted)

The following table summarizes the components of share-based compensation expense, all of which has been classified as selling, general and administrative expense:

	Three Months Ended		Six Months Ended	
	June 30, June 30,		June 30,	June 30,
	2011	2010	2011	2010
Stock options	\$806	\$424	\$1,237	\$635
Restricted stock		20	6	24
Performance share awards	949	751	2,785	1,257
Total share-based compensation expense	1,755	\$1,195	4,028	1,916

The fair value of the options granted during 2011 was determined using the Black-Scholes option-pricing model. The assumptions used in the Black-Scholes option-pricing model were as follows:

Non-qualified stock options

Expected volatility	54.43	%
Dividend yield	2.28	%
Risk-free interest rate	2.3	%
Expected term	6 years	
Weighted average grant date fair value of stock options	\$17.14	

In connection with the vesting of the performance share awards issued in 2007 and 2008, the Company issued 208,630 shares of common stock, net of certain tax withholdings, to certain employees as required under the terms of the plan. There were 95,920 non-qualified options granted at an exercise price of \$39.67 per share to certain employees on March 18, 2011 with a fair value of \$17.14 per common share, or \$1.6 million in the aggregate which reflects forfeiture assumptions. These awards are classified as equity awards and vest equally through March 18, 2014. The compensation expense is amortized on a straight-line basis over the requisite vesting period and accelerated for those employees that are retirement eligible during the vesting period. For these grants, the Company had chosen a blended volatility which consists of 50% historical volatility average of a peer group and 50% historical volatility of Innophos. The expected term for the stock options is based on the simplified method since the Company has limited data on the exercises of stock options. These stock options qualify as "plain vanilla" stock options in accordance with SAB 110. The dividend yield is the expected annual dividend payments divided by the average stock price from the announced increase in the dividend up to the date of grant. The risk-free interest rates are derived from the U.S. Treasury securities in effect on the date of grant whose maturity period equals the options expected term. The Company applies an expected forfeiture rate to stock-based compensation expense. The estimate of the forfeiture rate is based primarily upon historical experience of employee turnover. As actual forfeitures become known, stock-based compensation expense is adjusted accordingly.

There were 50,970 performance share awards granted, assuming achieving targeted contribution margin and return on invested capital growth, on March 18, 2011 with a fair value of \$39.67 per common share, or \$1.9 million in the aggregate which considers forfeiture assumptions. The expected term for the performance share awards is a 3 year cliff vesting. Declared dividend equivalents will accrue on the performance share awards and will vest over the same period. The compensation expense is amortized on a straight-line basis over the requisite vesting period and accelerated for those employees that are retirement eligible during the vesting period.

In May 2011 the six external members of the Board of Directors were each granted 1,144 shares of the Company's common stock with an aggregated fair value of \$0.3 million which immediately vested as part of their director fees.

Table of Contents

INNOPHOS HOLDINGS, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (Unaudited)

(Dollars in thousands, except where noted)

5. Inventories:

Inventories consist of the following:

	June 30,	December 31,
	2011	2010
Finished products	\$94,780	\$82,961
Raw materials	44,579	32,844
Spare parts	8,525	7,377
	\$147,884	\$123,182

Inventory reserves as of June 30, 2011 and December 31, 2010 were \$9,477 and \$8,473, respectively.

INNOPHOS HOLDINGS, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (Unaudited)

(Dollars in thousands, except where noted)

6. Other Current Assets:

Other current assets consist of the following:

	June 30,	December 31,
	2011	2010
Vendor inventory deposits (prepaid)	\$9,592	\$8,560
Rhodia indemnity receivable for CNA water tax claims (see note 12)	21,336	20,177
Prepaid income taxes	13,231	14,002
Creditable taxes (value added taxes)	12,723	15,868
Deferred income taxes	7,782	7,782
Other prepaids	1,794	2,832
Other	1,281	6,677
	\$67.739	\$75.898

7. Intangibles and Other Assets, net:

Intangibles and other assets consist of the following:

managreese and carer decore consist of the rolle wing.	Useful life	June 30,	December 31,
	(years)	2011	2010
Developed technology and application patents, net of	•		
accumulated amortization of \$13,002 for 2011 and \$12,057 for	10-20	\$23,598	\$24,543
2010			
Customer relationships, net of accumulated amortization of \$5,383 for 2011 and \$4,909 for 2010	5-15	5,947	6,421
Tradenames and license agreements, net of accumulated amortization of \$4,021 for 2011 and \$3,815 for 2010	5-20	5,339	5,545
Capitalized software, net of accumulated amortization of \$2,715 for 2011 and \$2,642 for 2010	3-5	255	323
Non-compete agreement, net of accumulated amortization of	5	126	189
\$504 for 2011 and \$441 for 2010			
Total Intangibles		\$35,265	\$37,021
Deferred financing costs, net of accumulated amortization of		\$2,287	\$2,599
\$541 for 2011 and \$229 for 2010			
Deferred income taxes		3,216	3,421
Other assets		3,499	3,041
Total other assets		\$9,002	\$9,061
		\$44,267	\$46,082

8. Other Current Liabilities:

Other current liabilities consist of the following:

	June 30,	December 31,
	2011	2010
CNA water tax claims (see Note 12)	\$41,805	\$41,573
Taxes	6,762	7,761
Payroll related	10,402	15,787
Dividends payable	5,442	3,648
Benefits and pensions	5,142	6,070
Freight and rebates	2,651	4,107
Other	5,419	5,293

\$77,623

\$84,239

INNOPHOS HOLDINGS, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (Unaudited)

(Dollars in thousands, except where noted)

9. Debt and Interest:

Short-term borrowings and long-term debt consist of the following:

	June 30,	December 31,
	2011	2010
Term loan due 2015	\$97,000	\$99,000
Revolver borrowings under the credit facility	45,000	50,000
	\$142,000	\$149,000
Less current portion	4,000	4,000
•	\$138,000	\$145,000

The Company's credit facility includes a term loan and a revolving line of credit of up to \$125.0 million, including a \$20.0 million letter of credit sub-facility, all maturing on August 26, 2015. As of June 30, 2011, \$97.0 million was outstanding under the Term Loan and \$45.0 million was outstanding under the revolving line of credit with total availability at \$78.7 million, taking into account \$1.3 million in face amount of letters of credit issued under the sub-facility.

The Company maintains an interest rate swap with a notional amount that corresponds directly with our Term Loan and has a fixed rate of 1.994% plus the applicable margin on the debt expiring in August 2015. The Company has the right to cancel the swap with no fee on September 28, 2012 and anytime thereafter. The fair value of this interest rate swap is a liability of approximately \$0.6 million as of June 30, 2011 and is a component of other comprehensive loss. As of June 30, 2011, the Company was in full compliance with all debt covenant requirements.

Total interest cash payments by the Company for all indebtedness for the six months ended June 30, 2011 and June 30, 2010 was \$3,012 and \$11,359, respectively.

Interest expense, net consists of the following:

	Three months ended			Six months ended			
	June 30,		June 30,		June 30,	June 30,	
	2011		2010		2011	2010	
Interest expense	\$1,451		4,579		\$2,997	10,266	
Deferred financing cost	154		983		312	1,414	
Interest income	(115)	(18)	(305) (144)
Less: amount capitalized for capital projects	(208)	(266)	(419) (431)
Total interest expense, net	\$1,282		\$5,278		\$2,585	\$11,105	
10. Other Long-term liabilities:							
Other long-term liabilities consist of the following:							
			June	e 30,		December 31,	
			201	1		2010	
Deferred income taxes			\$14	,805		\$10,989	
Post employment liabilities			10,1	49		10,141	
Environmental liabilities			1,10	00		1,100	
Other liabilities			2,44	17		2,610	
			\$28	,501		\$24,840	

INNOPHOS HOLDINGS, INC. AND SUBSIDIARIES Notes to Consolidated Financial Statements (Unaudited) (Dollars in thousands, except where noted)

11. Income Taxes:

The effective income tax rate on income before taxes was approximately 34% for the six months ended June 30, 2011 compared to approximately 35% for the comparable period in 2010. The variance in the effective tax rate is due to the reversal of the 2005 Mexican CNA water claims accrual (see note 12, Mexican CNA Water Tax Claims) being recorded as a discrete item for tax provision purposes and a result of increased earnings before tax in lower tax jurisdictions combined with a change in tax rates for our operations in multiple tax jurisdictions.

Currently, the Company is under examination by certain foreign jurisdictions for its income tax returns for the years 2004 through 2008. Recently, our subsidiary, Innophos Fosfatados, was assessed approximately \$7.7 million for the 2004 tax year by the Mexican Tax Authorities. On July 20, 2011, the Company filed a response to the Mexican tax authorities for the above tax matter disputing the full assessment. The Company believes that its tax position is more likely than not to be sustained and has not recorded a charge for this tax matter. Other than the Innophos Fosfatados assessment, as of June 30, 2011, no significant adjustments have been proposed to the Company's tax positions and the Company currently does not anticipate any adjustments that would result in a material change to its financial position during the next twelve months.

Net income taxes paid were \$16,175 and \$23,319 for the six months ended June 30, 2011 and June 30, 2010, respectively.

12. Commitments and Contingencies

Environmental

The Company's operations are subject to extensive and changing federal and state environmental laws and regulations. The Company's manufacturing sites have an extended history of industrial use, and soil and groundwater contamination have or may have occurred in the past and might occur or be discovered in the future. Environmental efforts are difficult to assess for numerous reasons, including the discovery of new remedial sites, discovery of new information and scarcity of reliable information pertaining to certain sites, improvements in technology, changes in environmental laws and regulations, numerous possible remedial techniques and solutions, difficulty in assessing the involvement of and the financial capability of other potentially responsible parties and the extended time periods over which remediation occurs. Other than the items listed below, the Company is not aware of material environmental liabilities which are probable and estimable. As the Company's environmental contingencies are more clearly determined, it is reasonably possible that amounts may need to be accrued. However, management does not believe, based on current information, that environmental remediation requirements will have a material impact on the Company's results of operations, financial position or cash flows.

Future environmental spending is probable at our site in Nashville, TN, the eastern portion of which had been used historically as a landfill, and a western parcel previously acquired from a third party, which reportedly had housed, but no longer does, a fertilizer and pesticide manufacturing facility. We have an estimated liability with a range of \$0.9-\$1.2 million. The remedial action plan has yet to be finalized, and as such, the Company has recorded a liability, which represents the Company's best estimate, of \$1.1 million as of June 30, 2011.

Litigation

2008 RCRA Civil Enforcement - Geismar, Louisiana plant

Following several inspections by EPA at our Geismar, LA purified phosphoric acid, or PPA, plant and related submissions we made to support claimed exemptions from the federal Resource, Conservation and Recovery Act, or RCRA, in March 2008, EPA referred our case to the Department of Justice, or DOJ, for civil enforcement. Although no citations were ever issued or formal proceedings instituted, the agencies claim we violate RCRA by failing to manage two materials appropriately, which DOJ/EPA allege are hazardous wastes. Those materials are: (i) Filter Material from an enclosed intermediate filtration step to further process green phosphoric acid we receive as raw material via pipeline from the adjacent site operated by an affiliate of Potash Corporation of Saskatchewan, or PCS;

and (ii) Raffinate, a co-product we provide to PCS under a long-term contract we have with PCS. Since referral of the case to DOJ, we and PCS have engaged in periodic discussions with DOJ/EPA and the Louisiana Department of Environmental Quality (LDEQ), collectively the Government Parties, in order to resolve the matter. In addition to asserting that the two materials in question are not hazardous wastes, we have also sought to demonstrate that both the nature and character of the materials as well as their use, handling and disposition were detailed in a solid waste permit amendment application filed in 1989 by PCS's predecessor, when our plant was first constructed, and approved by the Louisiana

<u>Table of Contents</u> INNOPHOS HOLDINGS, INC. AND SUBSIDIARIES Notes to Consolidated Financial Statements (Unaudited) (Dollars in thousands, except where noted)

Department of Environmental Quality under the state RCRA program.

In the course of discussions with the Government Parties, the DOJ/EPA has required that we undertake as an interim measure the construction of a new filter unit that would replace the existing closed system and allow the removal and separate handling of the Filter Material. We built that unit, which is ready for commissioning and operation once appropriate agreements are reached with the Government Parties.

We and PCS also have initiated joint efforts to explore possible technical solutions to remaining government concerns, including Raffinate treatment. To date, treatment techniques for Raffinate have not yet been fully evaluated from a technological or cost standpoint. The companies have proposed to DOJ/EPA a schedule for such evaluation, and although the government has not formally approved the schedule, the companies are continuing with it. Based upon work so far, there appears to be at least one technically viable approach, but costs of a full scale operation, as well as full evaluation of the ability to return the treated stream to PCS and other technologies, are not known at this time. Even though the companies have begun substantial technical work in an attempt to develop a feasible approach to address DOJ/EPA's concerns, we cannot guarantee that our technical efforts will be successful, whether either party would be willing to implement solutions at what cost allocation or, depending on those factors and the Government Parties' position, whether this matter will be settled with the Government Parties and/or between the companies, or will require litigation. Should litigation become necessary to defend our operations at Geismar as compliant with environmental laws and regulations or with PCS as to cost responsibility, no assurance can be given as to its outcome. Based upon advice of our environmental counsel, we have determined that the risk of an effort by the Government Parties to shut down our Geismar plant or PCS's Geismar plant from which we obtain the green acid raw material is remote. In addition, we have concluded that the contingent liability arising from compliance costs for this matter as discussed above is neither remote nor probable, but is reasonably possible but not reasonably estimable.

Mexican CNA Water Tax Claims

On October 6, 2010 the Mexican Supreme Court upheld claims by the Mexican Comision National del Agua, or CNA, for higher water duties payable by our Mexican subsidiary, Innophos Fosfatados S.A. de C.V, or Fosfatados, relating to water usage at our Coatzacoalcos, Veracruz, Mexico plant. The claims are for the period 1999 through 2002 and total approximately \$26.9 million (at current exchange rates), including basic charges of \$7.8 million and \$19.1 million for interest, inflation and penalties.

As a result of favorably concluded litigation in New York state courts against Rhodia, S.A. and affiliates, or the New York Litigation, concerning their indemnification obligation for CNA claims as "Taxes" under the agreement by which we purchased our business from those parties, Innophos is fully indemnified against the CNA, as well as any like claims pertaining to periods prior to the closing date of purchase, August 13, 2004, in the event those liabilities are incurred.

On July 19, 2011, Fosfatados filed a challenge to new resolutions adopted by CNA in June 2011 in connection with the 1999-2002 claims, which sought to correct miscalculations of surcharges noted by the courts in prior appeals of the case. Fosfatados is challenging the validity of the resolutions, statute of limitations as well as defective service. As a result of the Mexican Supreme Court determination and indemnification obligation, Innophos recorded a liability (charged to cost of goods sold) of \$26.9 million (including estimated inflation, interest and penalties) and a corresponding benefit for the Rhodia indemnity receivable of \$21.3 million, and an income tax benefit of \$5.6 million, resulting in no net charge to Innophos for the 1999-2002 CNA claims, most of which was recorded in the third quarter of 2010.

Probable Post-2002 Claims. Now that the 1999-2002 CNA claims have been sustained, Innophos believes it is likely the CNA will seek to claim similar higher duties, fees and other charges for fresh water extraction and usage from 2006 on into the future (2003, 2004 and 2005 are believed to be beyond the statute of limitations), or the Post-2002 Fresh Water Claims.

In late June 2010, Fosfatados received a CNA notice of audit and request for documents concerning fresh water usage for the period 2005-2009. In July 2011, Fosfatados received an audit observation notice indicating CNA's position that additional duties for those years appear to be payable.

Although not included in our court judgments in the New York Litigation against Rhodia, we believe Rhodia is required to indemnify us fully for post-closing "losses" caused by breaches of covenants set forth in the agreement, which could cover the remainder of the Post-2002 Fresh Water Claims exposure and additional resulting losses. Rhodia has contested

<u>Table of Contents</u> INNOPHOS HOLDINGS, INC. AND SUBSIDIARIES Notes to Consolidated Financial Statements (Unaudited) (Dollars in thousands, except where noted)

indemnification responsibility for those breaches, but its motion for partial summary judgment to dismiss our claims was denied by the New York trial court in January 2009. It is now likely that the New York Litigation will proceed to trial and involve further motions to resolve remaining issues. Upon receipt of the June 2010 CNA notice, we renewed our claim for indemnification and defense support from Rhodia, which was declined. As a result, Fosfatados is defending the matter with its own choice of counsel.

Based upon review of the Post-2002 Fresh Water Claims, the advice of counsel, and the facts and applicable law in the context of the recent Mexican Supreme Court decision, management concluded that liability for those claims had become probable. Accordingly, Innophos has an accrued liability of \$14.9 million as of June 30, 2011 including estimated inflation, interest and penalties. The Company recorded the reversal of the 2005 pre-tax charges of \$3.6 million in the first quarter of 2011 as a result of the expiration of the statute of limitations. In addition, the Company recorded pre-tax charges (including inflation, interest and penalties) of \$3.9 million in the first half of 2011. In summary, as of June 30, 2011 the Company has recorded a Rhodia indemnity receivable of \$21.3 million, a CNA liability of \$41.8 million and a tax benefit of \$8.8 million related to the CNA Fresh Water Claims.

The Company estimates that annual pre-tax expenses for increased inflation, interest and penalties will be approximately \$2.0 to \$3.0 million (at current exchange rates).

Other Legal Matters

In March 2008, Sudamfos S.A., or Sudamfos, an Argentine phosphate producer, filed a request for arbitration before the ICC International Court of Arbitration, Paris, France, or ICC, of a commercial dispute with Mexicana. Sudamfos claimed Mexicana agreed to sell Sudamfos certain quantities of phosphoric acid for delivery in 2007 and 2008, and sought an order requiring Mexicana to sell approximately 12,500 metric tons during 2008 in accordance with the claimed agreement. Subsequently, Sudamfos withdrew the request for arbitration. In October 2008, Mexicana filed a lawsuit in Mexico against Sudamfos to collect approximately \$1.2 million representing the contract price for prior deliveries of acid that Sudamfos had refused to pay. In October 2009, Sudamfos answered the suit and counterclaimed for \$3.0 million based upon the agreement alleged in the arbitration request to sell additional acid, which agreement Mexicana denies. In June 2010, the trial court ruled in favor of Mexicana's claim and denied Sudamfos' counterclaim. In July 2010, Sudamfos appealed that ruling. Since that time, the appeals process has continued with Sudamfos seeking, and thus far being denied, leeway to conduct additional discovery on its rejected counterclaim. If the current appeal process concludes with its indicated favorable result to Mexicana, we do not know if Sudamfos will attempt to contest the case further. Management has determined that the outstanding receivable is fully collectible, and that the contingent liability from the Sudamfos counterclaim is remote, and therefore no accrual is required. In addition, we are party to legal proceedings and contractual disputes that arise in the ordinary course of our business. Except as to the matters specifically discussed, management does not believe that these matters represent probable liabilities. However, these matters cannot be predicted with certainty and an unfavorable resolution of one or more of them could have a material adverse effect on our business, results of operations, financial condition, and/or cash flows.

Table of Contents

INNOPHOS HOLDINGS, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (Unaudited)

(Dollars in thousands, except where noted)

13. Pension:

Net periodic benefit expense for the United States plans for the three months ended June 30, 2011:

	2011			
	Pension	Other	Total	
	benefits	benefits	Total	
Service cost	\$	\$72	\$72	
Interest cost	28	37	65	
Expected return on assets	(18) —	(18)
Amortization of prior service cost		32	32	
Amortization of unrecognized (gains)/losses	_	(15) (15)
Net periodic benefit expense	\$10	\$126	\$136	

Net periodic benefit expense for the United States plans for the three months ended June 30, 2010:

	2010			
	Pension	Other	Total	
	benefits	benefits	Total	
Service cost	\$	\$90	\$90	
Interest cost	28	46	74	
Expected return on assets	(21) —	(21)
Amortization of prior service cost		66	66	
Amortization of unrecognized (gains)/losses	(1) (20) (21)
Net periodic benefit expense	\$6	\$182	\$188	

Net periodic benefit expense for the United States plans for the six months ended June 30, 2011:

2011			
Pension	Other	Total	
benefits	benefits	Total	
\$ —	\$147	\$147	
56	74	130	
(36) —	(36)
	67	67	
	(31) (31)
\$20	\$257	\$277	
	Pension benefits \$— 56 (36 — —	Pension Other benefits benefits \$— \$147 56 74 (36)— — 67 — (31	Pension benefits Other benefits Total \$— \$147 \$147 56 74 130 (36)— (36 — 67 67 — (31) (31

Net periodic benefit expense for the United States plans for the six months ended June 30, 2010:

Table of Contents

INNOPHOS HOLDINGS, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (Unaudited)

(Dollars in thousands, except where noted)

	2010			
	Pension	Other	Total	
	benefits	benefits	Total	
Service cost	\$ —	\$180	\$180	
Interest cost	55	92	147	
Expected return on assets	(42) —	(42)
Amortization of prior service cost	_	131	131	
Amortization of unrecognized (gains)/losses	(2) (39) (41)
Net periodic benefit expense	\$11	\$364	\$375	

We made our entire cash contributions of \$2.9 million for our U.S. defined contribution plan during the first quarter of 2011 for the plan year 2010. The U.S. defined benefit cash contributions will be, at a minimum, approximately \$0.2 million for 2011.

INNOPHOS HOLDINGS, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (Unaudited)

(Dollars in thousands, except where noted)

Net 1	periodic	benefit	expense for	the	Canadian	plans f	or the	three months	ended June	30.	. 2011:

Net periodic benefit expense for the Canadian plans to	2011	ended June 30, 2011	l .	
	Pension	Other	TD 4.1	
	benefits	benefits	Total	
Service cost	\$72	\$17	\$89	
Interest cost	147	24	171	
Expected return on assets	(247) —	(247)
Amortization of transition obligation	_	8	8	
Amortization of prior service cost	27	_	27	
Amortization of unrecognized (gains)/losses	43	10	53	
Exchange rate changes	20	5	25	
Net periodic benefit expense	\$62	\$64	\$126	
Net periodic benefit expense for the Canadian plans for	r the three months	ended June 30, 2010):	
	2010			
	Pension	Other	Total	
	benefits	benefits	Total	
Service cost	\$53	\$14	\$67	
Interest cost	138	22	160	
Expected return on assets	(219) —	(219)
Amortization of transition obligation				
Amortization of prior service cost	21	3	24	
Amortization of unrecognized (gains)/losses	28	10	38	
Exchange rate changes	74	(16) 58	
Net periodic benefit expense	\$95	\$33	\$128	
Net periodic benefit expense for the Canadian plans for	r the six months en	nded June 30, 2011:		
	2011			
	Pension	Other	Total	
	benefits	benefits		
Service cost	\$142	\$34	\$176	
Interest cost	291	48	339	
Expected return on assets	(488) —	(488)
Amortization of transition obligation	_	16	16	
Amortization of prior service cost	54	_	54	
Amortization of unrecognized (gains)/losses	84	20	104	
Exchange rate changes	186	(25) 161	
Net periodic benefit expense	\$269	\$93	\$362	
19				

INNOPHOS HOLDINGS, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (Unaudited)

(Dollars in thousands, except where noted)

Net periodic benefit expense for the Canadian plans for the six months ended June 30, 2010:

	2010			
	Pension	Other	Total	
	benefits	benefits	Total	
Service cost	\$105	\$27	\$132	
Interest cost	271	43	314	
Expected return on assets	(431) —	(431)
Amortization of transition obligation		_		
Amortization of prior service cost	46	10	56	
Amortization of unrecognized (gains)/losses	51	15	66	
Exchange rate changes	(5) (1) (6)
Net periodic benefit expense	\$37	\$94	\$131	

We made cash contributions to our Canadian defined benefit plan of \$0.4 million during the six months ended June 30, 2011. We expect to make additional cash contributions to our Canadian defined benefit plans of \$0.5 million during the remainder of 2011.

14. Segment Reporting:

The Company discloses certain financial and supplementary information about its reportable segments, revenue by products and revenues by geographic area. Operating segments are defined as components of an enterprise about which separate discrete financial information is evaluated regularly by the chief operating decision maker, in order to decide how to allocate resources and assess performance. The primary key performance indicators for the chief operating decision maker are Sales and Operating Income.

The Company reports its core specialty phosphates business separately from granular triple super-phosphate, or GTSP, and other non-specialty phosphate products. Specialty Phosphates consists of the products lines Specialty Ingredients, Food & Technical Grade Purified Phosphoric Acid (PPA), and Sodium Tripolyphosphate (STPP) & Detergent Grade PPA. GTSP & Other includes fertilizer co-product GTSP and other non-specialty phosphate products.

For the three months ended June 30,	Specialty	Specialty			
2011	Phosphates	Phosphates	GTSP & Other	Eliminations	Total
2011	US & Canada	Mexico			
Sales	\$132,068	\$38,531	\$ 31,028	\$ —	\$201,627
Intersegment sales	340	9,254	125	(9,719)	_
Total sales	132,408	47,785	31,153	(9,719)	201,627
Operating income	\$26,460	\$1,262	\$4,895	\$ —	\$32,617
Depreciation and amortization expense	\$5,199	\$3,981	\$ 1,543	\$ —	\$10,723
For the three menths anded June 20	Specialty	Specialty			
For the three months ended June 30,	Specialty Phosphates	Specialty Phosphates	GTSP & Other	Eliminations	Total
For the three months ended June 30, 2010			GTSP & Other	Eliminations	Total
•	Phosphates	Phosphates	GTSP & Other \$ 21,648	Eliminations \$—	Total \$184,032
2010	Phosphates US & Canada	Phosphates Mexico			
2010 Sales	Phosphates US & Canada \$123,086	Phosphates Mexico \$39,298	\$21,648	\$ —	\$184,032
2010 Sales Intersegment sales	Phosphates US & Canada \$123,086 372	Phosphates Mexico \$39,298 12,854	\$ 21,648 45	\$— (13,271)	\$184,032 —

Table of Contents

INNOPHOS HOLDINGS, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (Unaudited)

(Dollars in thousands, except where noted)

For the six months ended June 30, 2011	Specialty Phosphates US & Canada	Specialty Phosphates Mexico	GTSP & Other	Eliminations	Total
Sales	\$262,412	\$84,033	\$ 52,780	\$ —	\$399,225
Intersegment sales	772	20,681	180	(21,633)	
Total sales	263,184	104,714	52,960	(21,633)	399,225
Operating income (a)	\$56,282	\$5,215	\$11,942	\$ —	\$73,439
Depreciation and amortization expense	\$10,033	\$7,905	\$ 2,979	\$ —	\$20,917
	Specialty	Specialty			
For the six months ended June 30, 2010	Phosphates	Phosphates	GTSP & Other	Eliminations	Total
	US & Canada	Mexico			
Sales	\$246,444	\$72,497	\$ 34,098	\$ —	\$353,039
Intersegment sales	1,568	22,037	92	(23,697)	
Total sales	248,012	94,534	34,190	(23,697)	353,039
Operating income	\$46,816	\$5,438	\$ 2,045	\$ —	\$54,299
Depreciation and amortization expense	\$14,485	\$7,854	\$ 2,575	\$ —	\$24,914

Depreciation and amortization expense \$14,485 \$7,854 \$2,575 \$— \$24,914

(a) Includes a \$3.8 million benefit to earnings recorded in the first quarter related to the expected future CNA Fresh Water Claims, primarily for the reversal of the 2005 period which is now beyond the statute of limitations, in GTSP & Other.

ITEM 2. MANAGEMENT'S DISCUSSION & ANALYSIS OF FINANCIAL CONDITION & RESULTS OF OPERATIONS

This discussion contains forward-looking statements about our markets, the demand for our products and services and our future results. We based these statements on assumptions that we consider reasonable. Actual results may differ materially from those suggested by our forward-looking statements for various reasons including those discussed in the "Risk Factors" as contained in our 2010 Annual Report on Form 10-K and "Forward-Looking Statements" sections of that report.

Innophos is a leading North American producer of specialty phosphates. Most specialty phosphates are highly customized, application-specific compounds that are engineered to meet customer performance requirements. Specialty phosphates are often critical to the taste, texture and performance of foods, beverages, pharmaceuticals, oral care products and other applications. For example, specialty phosphates act as flavor enhancers in beverages, electrolytes in sports drinks, texture additives in cheeses, leavening agents in baked goods, calcium and phosphorus sources for nutritional supplements, pharmaceutical excipients and cleaning agents in toothpaste. Recent Trends and Outlook

The US and Canada Specialty Phosphates business continues to record domestic and export volume growth despite some softening in market growth rates, particularly in domestic markets. A recovery in volumes is expected in the Mexico Specialty Phosphates business with the Coatzacoalcos plant back to normal operating rates and the second quarter production shortfall expected to be fully recovered in the third quarter.

Price increases were achieved in the 2011 second quarter, with overall pricing for Specialty Phosphates up 6% year over year and 3% sequentially. The second quarter sequential increase in raw material costs was approximately \$9 million, near the upper end of earlier expectations, leading to a year over year increase of approximately \$14 million. Anticipating further raw material inflation in the second half, the business implemented further price increases during the second quarter. However, by the end of the 2011 second quarter, it became clear that phosphate fertilizer prices, and consequently Innophos' raw material costs, would increase significantly ahead of previously anticipated levels. Management now expects a further \$10-15 million sequential increase in quarterly raw material costs which will primarily affect the third quarter. Further selling price increases will therefore be necessary to offset the expected cost increases and additional price increases have already been announced to customers.

Overall, the targeted additional price increases should contribute an additional 2% above the previously indicated 11-12% Specialty Phosphates revenue growth in 2011. Volume growth is still expected to be in the 5-6% range.

With the anticipated increase in selling prices and raw material costs, an operating income margin of approximately 15% is now expected for Specialty Phosphates for the second half of 2011. This will deliver average margins for the year around one percentage point lower than the previous target of maintaining average margins in line with last year's 17%.

Operating income margin expectations for GTSP & Other remain unchanged at an anticipated 15% for full year 2011.

Capital Expenditures

Capital expenditure expectations are at \$35 to \$40 million of spending for 2011. Investment continues to be focused on debottlenecking US / Canada and Mexico Specialty Salts facilities, expanding geographically including previously announced investment in China, and enhancing Mexico's capability to process multiple grades of rock, consistent with the Company's supply chain diversification strategy. The expansion projects previously announced remain on track to deliver additional capacity in support of expected growth particularly for calcium and potassium phosphate product ranges. In addition, limited investment continues in order to evaluate Innophos' Mexican phosphate rock concessions. The Company is also in the final stages of investing in its enterprise resource planning, or ERP, system and business process redesign project, with management anticipating a start-up during the third quarter 2011.

Historical Performance

Results of Operations

The following table sets forth a summary of the Company's operations and their percentages of total revenue for the periods indicated.

	Three months ende	ed	Three months ende	d
	June 30, 2011		June 30, 2010	
	Amount	%	Amount	%
Net sales	\$201.6	100.0	\$184.0	100.0
Cost of goods sold	152.5	75.6	136.9	74.4
Gross profit	49.1	24.4	47.1	25.6
Operating expenses:				
Selling, general and administrative	15.8	7.8	13.8	7.5
Research & development expenses	0.7	0.3	0.6	0.3
Operating income	32.6	16.2	32.7	17.8
Interest expense, net	1.3	0.6	5.3	2.9
Foreign exchange loss (gain), net	(0.2)	(0.1)	0.7	0.4
Provision for income taxes	10.7	5.3	9.1	4.9
Net income	\$20.8	10.3	\$17.6	9.6
	Six months ended		Six months ended	
	June 30, 2011		June 30, 2010	
	Amount	Of.	Amount	%
	Amount	%	Amount	70
Net sales	\$399.2	% 100.0	\$353.0	100.0
- 1 - 1 - 2 - 2 - 2 - 2 - 2 - 2 - 2 - 2		, 0		, .
Net sales Cost of goods sold Gross profit	\$399.2	100.0	\$353.0	100.0
Cost of goods sold	\$399.2 292.7	100.0 73.3	\$353.0 269.2	100.0 76.3
Cost of goods sold Gross profit	\$399.2 292.7	100.0 73.3	\$353.0 269.2	100.0 76.3
Cost of goods sold Gross profit Operating expenses: Selling, general and administrative	\$399.2 292.7 106.5	100.0 73.3 26.7	\$353.0 269.2 83.8	100.0 76.3 23.7
Cost of goods sold Gross profit Operating expenses:	\$399.2 292.7 106.5 31.6	100.0 73.3 26.7	\$353.0 269.2 83.8 28.3	100.0 76.3 23.7 8.0
Cost of goods sold Gross profit Operating expenses: Selling, general and administrative Research & development expenses	\$399.2 292.7 106.5 31.6 1.4	100.0 73.3 26.7 7.9 0.4	\$353.0 269.2 83.8 28.3 1.2	100.0 76.3 23.7 8.0 0.3
Cost of goods sold Gross profit Operating expenses: Selling, general and administrative Research & development expenses Operating income	\$399.2 292.7 106.5 31.6 1.4 73.5	100.0 73.3 26.7 7.9 0.4 18.4	\$353.0 269.2 83.8 28.3 1.2 54.3	100.0 76.3 23.7 8.0 0.3 15.4
Cost of goods sold Gross profit Operating expenses: Selling, general and administrative Research & development expenses Operating income Interest expense, net	\$399.2 292.7 106.5 31.6 1.4 73.5 2.6	100.0 73.3 26.7 7.9 0.4 18.4 0.7	\$353.0 269.2 83.8 28.3 1.2 54.3 11.1	100.0 76.3 23.7 8.0 0.3 15.4 3.1

Three months ended June 30, 2011 compared to the three months ended June 30, 2010

Net Sales

Net sales represent the selling price of the products, net of any customer-related rebates, plus freight and any other items invoiced to customers. Net sales for the three months ended June 30, 2011 were \$201.6 million, an increase of \$17.6 million, or 9.6%, as compared to \$184.0 million for the same period in 2010. Selling price increases had a positive effect on revenue of 10.2% or \$18.8 million which occurred across all product lines and segments but most notably in GTSP & Other. Volumes decreased 0.6% or \$1.2 million primarily due to production issues in Mexico coming out of the 2011 first quarter planned maintenance turnaround that resulted in a 14% volume decline for the Mexico Specialty Phosphates segment.

The Company calculates pure selling price dollar variances as the selling price for the current year to date period minus the selling price for the prior year to date period, and then multiplies the resulting selling price difference by the prior year to date period volume. The current quarter selling price dollar variance is derived from the current quarter year to date selling price dollar variance. The selling price dollar variance is then divided by the prior period sales dollars to calculate the percentage change. Volume variance is calculated as the total sales variance minus the selling price variance and refers to the revenue effect of changes in tons sold at the relative prices applicable to the variation in tons, otherwise known as volume/mix. The following table illustrates for the three months ended June 30, 2011 the percentage changes in net sales by reportable segments compared with the same period in 2010, including the effect of price and volume/mix changes upon revenue:

	Price	Volume/Mix	Total	
Specialty Phosphates US & Canada	4.5	% 2.8	% 7.3	%
Specialty Phosphates Mexico	11.9	% (13.9)% (2.0)%
Total Specialty Phosphates	6.3	% (1.2)% 5.1	%
GTSP & Other	39.5	% 3.8	% 43.3	%
Total	10.2	% (0.6)% 9.6	%

The following table illustrates for the three months ended June 30, 2011 the percentage changes for net sales by Specialty Phosphates product lines compared with the same period in 2010, including the effect of price and volume/mix changes upon revenue:

	Price		Volume/Mix		Total	
Specialty Ingredients	5.5	%	3.3	%	8.8	%
Food & Technical Grade PPA	4.8	%	0.5	%	5.3	%
STPP & Detergent Grade PPA	12.1	%	(25.7)%	(13.6)%

Gross Profit

Gross profit represents net sales less cost of goods sold. Gross profit for the three months ended June 30, 2011 was \$49.1 million, an increase of \$2.0 million, or 4.2%, as compared to \$47.1 million for the same period in 2010. Gross margin decreased to 24.4% for the three months ended June 30, 2011 versus 25.6% for the same period in 2010 as the current period experienced the anticipated raw material cost increases. Gross profit was favorably affected by \$18.8 million for higher selling prices and \$1.3 million for lower depreciation expense, partially offset by \$1.0 million unfavorable exchange rate impact mostly from our Mexican peso based costs and unfavorable \$18.2 million due to lower sales volumes largely in the STPP & Detergent Grade PPA product line, higher raw material cost and higher manufacturing costs. Included in 2010 was \$1.1 million expense for the planned maintenance outage at our Geismar, La. manufacturing facility.

Operating Expenses and Research and Development

Operating expenses consist primarily of selling, general and administrative and R&D expenses. For the three months ended June 30, 2011, these costs were \$16.5 million, an increase of \$2.1 million, or 14.6%, as compared to \$14.4 million for the same period in 2010. The increase was primarily due to \$1.2 million strategic project expenses, \$0.6 million of non-cash stock compensation and higher employee medical related expenses, and \$0.3 million increase in all other expenses.

Operating Income

Operating income for the three months ended June 30, 2011 was \$32.6 million, a decrease of \$0.1 million, or 0.3%, as compared to \$32.7 million for the same period in 2010. Operating income as a percentage of net sales for the Company decreased to 16.2% versus 17.8% for the same period in 2010.

Interest Expense, net

Net interest expense, including deferred financing amortization expense, for the three months ended June 30, 2011 was \$1.3 million, a decrease of \$4.0 million, compared to \$5.3 million for the same period in 2010. This decrease is primarily due to the replacement in mid-2010 of \$246 million of notes averaging 9% interest rates with a partially drawn \$225 million senior secured credit facility that had average interest rates below 4% in the second quarter 2011. Foreign Exchange

Foreign exchange gain for the three months ended June 30, 2011 was \$0.2 million compared to a loss of \$0.7 million for the same period in 2010. The U.S. dollar is the functional currency of our Mexican and Canadian operations. Consequently, foreign exchange gain or loss is recorded on re-measurement of non-U.S. dollar denominated monetary assets and liabilities. Such gains and losses fluctuate from period to period as the foreign currencies strengthen or weaken against the U.S. dollar and the amount of non-U.S. dollar denominated assets and liabilities increases or decreases.

Provision for Income Taxes

The effective income tax rate was 34% for the three months ended June 30, 2011 compared to 34% for the same period in

2010.

Net Income

Net income for the three months ended June 30, 2011 was \$20.8 million, an increase of \$3.2 million, compared to net income of \$17.6 million for the same period in 2010, due to the factors described above.

Six months ended June 30, 2011 compared to the six months ended June 30, 2010

Net Sales

Net sales represent the selling price of the products, net of any customer-related rebates, plus freight and any other items invoiced to customers. Net sales for the six months ended June 30, 2011 were \$399.2 million, an increase of \$46.2 million, or 13.1%, as compared to \$353.0 million for the same period in 2010. Selling price increases had a positive effect on revenue of 9.8% or \$34.5 million which occurred across all product lines and segments. Volumes increased 3.3% or \$11.7 million with all major product lines except STPP & Detergent Grade PPA contributing. The following table illustrates for the six months ended June 30, 2011 the percentage changes in net sales by reportable segment compared with the same period in 2010, including the effect of price and volume/mix effects upon revenue:

	Price	Volume/Mix	Total	
Specialty Phosphates US & Canada	4.9	% 1.6	% 6.5	%
Specialty Phosphates Mexico	10.4	% 5.5	% 15.9	%
Total Specialty Phosphates	6.2	% 2.4	% 8.6	%
GTSP & Other	43.3	% 11.5	% 54.8	%
Total	9.8	% 3.3	% 13.1	%

The following table illustrates for the six months ended June 30, 2011 the percentage changes for net sales by major product lines compared with the same period in 2010, including the effect of price and volume/mix effects upon revenue:

	Price		Volume/Mix		Total	
Specialty Ingredients	4.8	%	4.0	%	8.8	%
Food & Technical Grade PPA	6.4	%	9.5	%	15.9	%
STPP & Detergent Grade PPA	12.6	%	(13.9)%	(1.3)%

Gross Profit

Gross profit represents net sales less cost of goods sold. Gross profit for the six months ended June 30, 2011 was \$106.5 million, an increase of \$22.7 million, or 27.1%, as compared to \$83.8 million for the same period in 2010. Gross margin increased to 26.7% for the six months ended June 30, 2011 versus 23.7% for the same period in 2010. Gross profit was favorably affected by \$34.5 million for higher selling prices, \$3.6 million for lower depreciation expense and \$3.6 million for the reversal of the 2005 Mexican CNA Fresh Water Claims (determined to be beyond the statute of limitations), partially offset by \$1.7 million unfavorable exchange rate impact mostly from our Mexican peso based costs and \$3.2 million expense for a planned maintenance outage at our Coatzacoalcos, Mexico manufacturing facility. Higher raw material costs and higher manufacturing expenses partially offset by increased sales volume had a combined unfavorable impact of \$15.2 million. Included in 2010 was \$1.1 million expense for the planned maintenance outage at our Geismar, La. manufacturing facility.

Operating Expenses and Research and Development

Operating expenses consist primarily of selling, general and administrative, and R&D expenses. For the six months ended June 30, 2011, these costs were \$33.0 million, an increase of \$3.5 million, or 11.9%, as compared to \$29.5 million for the same period in 2010. The increase was primarily due to \$2.8 million of non-cash stock compensation and higher employee medical related expenses, \$1.3 million strategic project expenses, and \$0.3 million increase in all other expenses, partially offset by \$0.9 million lower legal expenses related to the arbitration of a phosphate rock supply dispute in the prior year.

Operating Income

Operating income for the six months ended June 30, 2011 was \$73.5 million, an increase of \$19.2 million, or 35.4%, as compared to \$54.3 million for the same period in 2010. Operating income as a percentage of net sales for the

increased to 18.4% versus 15.4% for the same period in 2010.

Interest Expense, net

Net interest expense, including deferred financing amortization expense, for the six months ended June 30, 2011 was \$2.6 million, a decrease of \$8.5 million, compared to \$11.1 million for the same period in 2010. This decrease is primarily due to the replacement in mid-2010 of \$246 million of notes averaging 9% interest rates with a partially drawn \$225 million senior secured credit facility that had average interest rates below 4% in the first half of 2011.

Foreign Exchange

Foreign exchange loss for the six months ended June 30, 2011 was \$0.6 million compared to a loss of \$0.5 million for the same period in 2010. The U.S. dollar is the functional currency of our Mexican and Canadian operations. Consequently, foreign exchange gain or loss is recorded on remeasurement of non-U.S. dollar denominated monetary assets and liabilities. Such gains and losses fluctuate from period to period as the foreign currencies strengthen or weaken against the U.S. dollar and the amount of non-U.S. dollar denominated assets and liabilities increases or decreases.

Provision for Income Taxes

The effective income tax rate on income before taxes was 34% for the six months ended June 30, 2011 compared to 34% for the same period in 2010.

Net Income

Net income for the six months ended June 30, 2011 was \$46.7 million, an increase of \$18.7 million, compared to net income of \$28.0 million for the same period in 2010, due to the factors described above.

Segment Reporting

The Company reports its core Specialty Phosphates business separately from GTSP and other non-Specialty Phosphate products. Specialty Phosphates consists of the products lines Specialty Ingredients, Food & Technical Grade PPA, and STPP & Detergent Grade PPA. GTSP & Other includes fertilizer co-product GTSP and other non-specialty phosphate products. The primary performance indicators for the chief operating decision maker are sales and operating income. The following table sets forth the historical results of these indicators by segment:

	Three months ended		Three months ended			
	June 30,		June 30,			
	2011		2010		Net Sales %	Change
Segment Net Sales	2011		2010			
Specialty Phosphates US & Canada	\$132,068		\$123,086		7.3	%
Specialty Phosphates Mexico	38,531		39,298		(2.0)%
Total Specialty Phosphates	\$170,599		\$162,384		5.1	%
GTSP & Other	31,028		21,648		43.3	%
Total	\$201,627		\$184,032		9.6	%
1000	Ψ201,02 <i>1</i>		Ψ101,032			76
Segment Operating Income						
Specialty Phosphates US & Canada	\$26,460		\$26,757			
Specialty Phosphates Mexico	1,262		4,011			
Total Specialty Phosphates	\$27,722		\$30,768			
GTSP & Other	4,895		1,908			
Total	\$32,617		\$32,676			
Segment Operating Income % of net sales						
Specialty Phosphates US & Canada	20.0	%	21.7	%		
Specialty Phosphates Mexico	3.3	%	10.2	%		
Total Specialty Phosphates	16.2		18.9	%		
GTSP & Other	15.8	%	8.8	%		
Total	16.2	%	17.8	%		
Depreciation and amortization expense						
Specialty Phosphates US & Canada	\$5,199		\$7,060			
Specialty Phosphates Mexico	3,981		3,957			
Total Specialty Phosphates	\$9,180		\$11,017			
GTSP & Other	1,543		1,243			
Total	\$10,723		\$12,260			
	. ,					

	Six months ended June 30, 2011	Six months ended June 30, 2010	Net Sales % C	Change
Segment Net Sales				
Specialty Phosphates US & Canada	\$262,412	\$246,444	6.5	%
Specialty Phosphates Mexico	84,033	72,497	15.9	%
Total Specialty Phosphates	\$346,445	\$318,941	8.6	%
GTSP & Other	52,780	34,098	54.8	%
Total	\$399,225	\$353,039	13.1	%
Segment Operating Income				
Specialty Phosphates US & Canada	\$56,282	\$46,816		
Specialty Phosphates Mexico	5,215	5,438		
Total Specialty Phosphates	\$61,497	\$52,254		
GTSP & Other (a)	11,942	2,045		
Total	\$73,439	\$54,299		
Segment Operating Income % of net sales				
Specialty Phosphates US & Canada	21.4 %	9 19.0	9	
Specialty Phosphates Mexico	6.2	7.5	9	
Total Specialty Phosphates	17.8	16.4	9	
GTSP & Other (a)	22.6	6.0	2	
Total	18.4	5 15.4	2	
Depreciation and amortization expense				
Specialty Phosphates US & Canada	\$10,033	\$14,485		
Specialty Phosphates Mexico	7,905	7,854		
Total Specialty Phosphates	\$17,938	\$22,339		
GTSP & Other	2,979	2,575		
Total	\$20,917	\$24,914		

⁽a) The six months ended June 30, 2011 includes a \$3.8 million benefit to earnings recorded in the first quarter related to the expected future CNA Fresh Water Claims, primarily for the reversal of the 2005 period which is now beyond the statute of limitations.

Three months ended June 30, 2011 compared to the three months ended June 30, 2010 Segment Net Sales:

Specialty Phosphates US & Canada net sales increased 7.3% for the three months ended June 30, 2011 when compared with the same period in 2010. Selling prices increased 4.5% with increases across all product lines. Volumes increased 2.8%, as growth in Specialty Ingredients and Food & Technical Grade PPA were partially offset by STPP declines.

Specialty Phosphates Mexico net sales decreased 2.0% for the three months ended June 30, 2011 when compared with the same period in 2010. Volumes decreased 13.9% due to production issues in Mexico coming out of the 2011 first quarter planned maintenance turnaround. Selling prices increased 11.9% with increases across all product lines. GTSP & Other net sales increased 43.3% for the three months ended June 30, 2011, when compared with the same period in 2010, on 3.8% higher volumes and 39.5% higher selling prices reflecting strong fertilizer market conditions. Segment Operating Income % of Net Sales:

The 1.7% decrease in Specialty Phosphates US & Canada for the three months ended June 30, 2011 compared with the same period in 2010 is mainly due to higher raw material costs and increased operating expenses, partially offset by increased selling prices and lower depreciation expense. Manufacturing costs were unchanged with increases in 2011 offset by expense for the planned maintenance outage at our Geismar, La. manufacturing facility in 2010.

The 6.9% decrease in Specialty Phosphates Mexico for the three months ended June 30, 2011 compared with the same period in 2010 is mainly due higher raw material costs, unfavorable exchange rate impact on fixed costs, and increased manufacturing costs, partially offset by increased selling prices.

The 7.0% increase in GTSP & Other for the three months ended June 30, 2011 compared with the same period in 2010 is primarily due to higher selling prices partially offset by higher raw material cost.

Six months ended June 30, 2011 compared to the six months ended June 30, 2010

Segment Net Sales:

Specialty Phosphates US & Canada net sales increased 6.5% for the six months ended June 30, 2011 when compared with the same period in 2010. Selling prices increased 4.9% with increases across all product lines. Volumes increased 1.6% with growth in Specialty Ingredients and Food & Technical Grade PPA partially offset by declines in STPP & Detergent Grade PPA.

Specialty Phosphates Mexico net sales increased 15.9% for the six months ended June 30, 2011 when compared with the same period in 2010. Volumes increased 5.5% with increases in Specialty Phosphates sales partially offset by STPP & Detergent Grade PPA declines. Selling prices increased 10.4% with increases across all product lines. GTSP & Other net sales increased 54.8% for the six months ended June 30, 2011 when compared with the same period in 2010 on 11.5% higher volumes and 43.3% higher selling prices reflecting strong fertilizer market conditions. Segment Operating Income % of Net Sales:

The 2.5% increase in Specialty Phosphates US & Canada for the six months ended June 30, 2011 compared with the same period in 2010 is mainly due to increased selling prices, achieved at the beginning of 2011 in advance of higher raw material costs, and lower depreciation expense partially offset by increased raw material costs, increased manufacturing cost, and increased operating expenses. Included in 2010 was expense for the planned maintenance outage at our Geismar, La. manufacturing facility

The 1.3% decrease in Specialty Phosphates Mexico for the six months ended June 30, 2011 compared with the same period in 2010 is mainly due to increased raw material cost, increased manufacturing costs due to higher operating rates and a planned maintenance outage at the Coatzacoalcos manufacturing facility, and an unfavorable exchange rate impact on fixed costs, partially offset by increased selling prices and lower operating expense mainly related to the arbitration of a phosphate rock supply dispute in the prior year.

The 16.6% increase in GTSP & Other for the six months ended June 30, 2011 compared with the same period in 2010 is primarily due to higher selling prices and the reversal of the 2005 Mexican CNA water claims which are now beyond the statute of limitations, partially offset by higher manufacturing costs from a planned maintenance outage at the Coatzacoalcos manufacturing facility.

Liquidity and Capital Resources

The following table sets forth a summary of the Company's cash flows for the periods indicated.

	Six months ended	Six months ende	ed
	June 30,	June 30,	
	2011	2010	
Operating Activities	\$45.8	\$12.6	
Investing Activities	(16.7	(15.3))
Financing Activities	(13.1	(62.6)

Six months ended June 30, 2011 compared to six months ended June 30, 2010

Net cash provided by operating activities was \$45.8 million for the six months ended June 30, 2011 as compared to \$12.6 million for 2010, an increase of \$33.2 million. The increase in operating activities cash resulted primarily from favorable changes of \$18.7 million in net income as described earlier and \$17.7 million in working capital. The change in working capital is a use of cash of \$26.7 million in 2011 compared to a use in 2010 of \$44.4 million, an increase in cash of \$17.7 million. The increase in cash is mainly due to lower cash outlays for current liabilities (mainly income taxes, interest, and other accruals).

Net cash used for investing activities was \$16.7 million for the six months ended June 30, 2011, compared to \$15.3 million for 2010, as higher capital spending for several manufacturing expansion projects offset decreased spending on the Company's ERP project.

In the second quarter of 2009 the Company launched an ERP project to upgrade its systems technology and to improve its position as a reliable specialty phosphate supplier. To date the Company has spent approximately \$31.1 million on this project, of which approximately \$22.7 million was capitalized as of June 30, 2011. Management anticipates a start-up during the third quarter 2011.

The Company is investing to grow its food, beverage and pharmaceutical phosphate business, especially geographically, and also to diversify its raw material supply long term. Projects are underway in the U.S. to debottleneck and increase production capabilities of various specialty ingredients such as the \$4.5 million calcium leavening agents project at its Nashville, TN plant and the tri-calcium phosphate capacity expansion project at Chicago Heights, IL. In Mexico, projects are focused on debottlenecking Specialty Salts units and on enhancing Mexico's capability to process multiple grades of rock consistent with the Company's supply chain diversification strategy.

Management projects total 2011 capital expenditures to be approximately \$35 million to \$40 million.

Innophos currently estimates that full exploration costs to a proven reserves standard for its Santo Domingo mining concession deposit could require expenditures of \$10 to \$15 million over a period, currently estimated at three to five years, inclusive of expenditures to date. This estimate includes mineral rights payments, taxes, mineral resource measurement, beneficiation process design and completion of feasibility studies. Full expenditures would only occur if interim milestone goals were successfully attained. 2010 expenditures on the exploration of the Baja California Sur concession deposits were approximately \$1.0 million. It is estimated that 2011 overall concession-related expenditures will be approximately \$1.0 million to \$3.0 million. Innophos intends to seek one or more partners for these efforts, but anticipates no difficulties in completing the exploration phase without a partnership.

Net cash used for financing activities for the six months ended June 30, 2011, was a use of \$13.1 million, compared to a use of \$62.6 million in 2010, a decrease in the use of cash of \$49.5 million. This was mainly due to \$56.0 million Senior Unsecured Note redemption in 2010 partially offset by repayments of \$5.0 million on our revolving loan facility and \$2.0 million on our term loan in 2011.

Innophos and its subsidiaries and affiliates may from time to time seek to acquire or otherwise retire outstanding debt through privately negotiated transactions, exchanges or otherwise. Debt repurchases or exchanges, if any, will depend on prevailing market conditions, Company liquidity requirements, restrictive financial covenants and other factors applicable at the time. The amounts involved may be material.

The Company's available financial resources allow for the continuation of dividend payments, pursuit of several "bolt-

on" acquisition projects and further geographic expansion initiatives. We further believe that on-hand cash combined with cash generated from operations, including our Mexican operations, and availability under our revolving line of credit, will be sufficient to meet our obligations such as debt service, tax payments, capital expenditures and working capital requirements for at least the next twelve months. We expect to fund all these obligations through our existing cash and our future operating cash flows. However, future operating performance for the Company is subject to prevailing economic and competitive conditions and various other factors that are uncertain. If the cash flows and other capital resources available to the Company, such as its revolving loan facility, are insufficient to fund our debt and other liquidity needs, the Company may have to take alternative actions that differ from current operating plans. We are subject to Rhodia's ability to perform its obligations under our 2004 acquisition agreement, primarily to indemnify us against CNA Fresh Water Claims currently estimated at \$26.9 million for the periods through 2002. Such indemnification rights have been confirmed by court judgments.

Since the CNA Fresh Water Claims were upheld for the periods through 2002, it is possible that the CNA would seek to claim similar higher duties, fees and other charges for fresh water extraction and usage from 2006 on into the future (2003, 2004 and 2005 are believed to be beyond the statute of limitations). Innophos has an accrued liability of \$14.9 million as of June 30, 2011 including estimated inflation, interest and penalties for these post-2002 claims. Although not included in our court judgments in ongoing litigation against Rhodia, we believe Rhodia is required to indemnify us fully for post-closing "losses" caused by breaches of covenants set forth in our 2004 acquisition agreement. Rhodia has contested indemnification responsibility for those breaches. Refer to Note 12 of Notes to Consolidated Financial Statements in "Item 1. Financial Statements".

As of June 30, 2011, the Company has recorded a Rhodia indemnity receivable of \$21.3 million, a CNA liability of \$41.8 million and a tax benefit of \$8.8 million related to the CNA Water Claims.

On March 21, 2011 the Company declared an increase to its quarterly dividend from \$0.17 per share to \$0.25 per share.

Critical Accounting Estimates

There have been no material changes from the critical accounting estimates previously disclosed in our 2010 Annual Report on Form 10-K.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

We are exposed to certain market risks as part of our ongoing business operations. Primary exposures include changes in interest rates, as borrowings under our Loan Agreement will bear interest at floating rates based on LIBOR plus an applicable borrowing margin. We manage our interest rate risk by balancing the amount of fixed-rate and floating-rate debt to the extent practicable consistent with our credit status. For fixed-rate debt, interest rate changes do not affect earnings or cash flows. Conversely, for floating-rate debt, interest rate changes generally affect our earnings and cash flows, assuming other factors are held constant.

At June 30, 2011, we had \$97.0 million principal amount of variable-rate debt and a \$125.0 million revolving credit facility, of which \$45.0 million was outstanding, both of which approximate fair value. Total remaining availability was \$78.7 million, taking into account \$1.3 million in face amount of letters of credit issued under the sub-facility. In the third quarter of 2010 we entered into an interest rate swap with a notional amount that corresponds directly with our Term Loan and has a fixed rate of 1.994% plus the applicable margin on the debt, expiring in August 2015. The Company has the right to cancel the swap with no fee on September 28, 2012 and anytime thereafter.

Changes in economic conditions could result in higher interest rates, thereby increasing our interest expense on our revolving line of credit. Changes in economic conditions may also result in lower operating income, reducing our funds available for capital investment, operations or other purposes. In addition, a substantial portion of our cash flow has been used to service debt and fund working capital needs, which may affect our ability to make future acquisitions or capital expenditures. We may from time to time use interest rate protection agreements to minimize our exposure to interest rate fluctuation. Regardless of hedges, we may experience economic loss and a negative impact on earnings or net assets as a result of interest rate fluctuations. Based on \$45.0 million outstanding as floating rate debt, an immediate increase of one percentage point would cause an increase to cash interest expense of approximately \$0.5 million per year.

In the first quarter of 2011, we purchased forward natural gas price cap contracts which allow us to purchase a portion of our monthly natural gas usage requirements at a fixed price if prevailing market prices are greater than the contractual fixed price amount. These contracts are for periods expiring through May 2012, and apply to our U.S., Canadian and Mexican facilities.

We do not currently, but may from time to time, hedge our currency rate risks.

We believe that our concentration of credit risk related to trade accounts receivable is limited since these receivables are spread among a number of customers and are geographically dispersed. No one customer accounted for more than 10% of our sales in the last 3 years.

Foreign Currency Exchange Rates

The U.S. Dollar is the functional currency of the Canadian and Mexican operations. Accordingly, these operations' monetary assets and liabilities are translated at current exchange rates, non-monetary assets and liabilities are translated at historical exchange rates, and revenue and expenses are translated at average exchange rates and at historical exchange rates for the related revenue and expenses of non-monetary assets and liabilities. All transaction gains and losses are included in net income.

Our principal source of exchange rate exposure in our foreign operations consists of expenses, such as labor expenses, which are denominated in the foreign currency of the country in which we operate. A decline in the value of the U.S. Dollar relative to the local currency would generally cause our operational expenses (particularly labor costs) to increase (conversely, a decline in the value of the foreign currency relative to the U.S. Dollar would cause these expenses to decrease). We believe that normal exchange rate fluctuations consistent with recent historical trends would have a modest impact on our expenses, and would not materially affect our financial condition or results of operations. Nearly all of our sales are denominated in U.S. Dollars and our exchange rate exposure in terms of sales revenues is minimal.

Inflation and changing prices

Our costs and expenses will be subject to inflation and price fluctuations. Significant price fluctuations in raw materials, freight, and energy costs, if not compensated for by cost savings from production efficiencies or price increases passed on to customers, could have a material effect on our financial condition and results of operations.

Off-Balance Sheet Arrangements

We do not have any relationships with unconsolidated entities or financial partnerships, such as entities often referred to as "structured finance or special purpose entities", which would have been established for the purpose of facilitating off-balance sheet arrangements or other contractually narrow or limited purposes.

ITEM 4. CONTROLS AND PROCEDURES

Disclosure Control and Procedures

The Company maintains disclosure controls and procedures (as defined in Rule 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934) that are designed to provide reasonable assurance that information required to be reported in the Company's consolidated financial statements and filings is recorded, processed, summarized and reported within the periods specified in the rules and forms of the Securities and Exchange Commission, or SEC, and that such information is accumulated and communicated to the Company's management, including its Principal Executive Officer and Principal Financial Officer, as appropriate, to allow timely decisions regarding required disclosure. Any controls and procedures, no matter how well designed and operated, can provide only reasonable, not absolute, assurance of achieving the desired control objectives.

As of June 30, 2011, the Company completed an evaluation under the supervision and with the participation of the Company's management, including the Company's Principal Executive Officer and Principal Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures. Based upon that evaluation, the Principal Executive Officer and Principal Financial Officer concluded that the Company's disclosure controls and procedures are effective at the reasonable assurance level.

Changes in Internal Control Over Financial Reporting

There have been no changes in our internal control over financial reporting during or with respect to the second quarter of 2011 that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

As the Company has previously disclosed, it is in the process of an enterprise resource planning system and business process redesign project. The Company intends to start-up this system during the third quarter 2011. The implementation of this system includes modifications to the design and operation of internal controls over financial reporting.

Edgar Filing: Innophos Holdings, Inc. - Form 10-Q

Table of Contents

PART II

ITEM 1. LEGAL PROCEEDINGS

Note 12 of Notes to Consolidated Condensed Financial Statements in "Item 1. Financial Statements" contained in this Quarterly Report on Form 10-Q is incorporated herein by reference.

ITEM 1A. RISK FACTORS

There have been no material changes from the risk factors previously disclosed in our 2010 Annual Report on Form 10-K.

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

None.

ITEM 3. DEFAULTS UPON SENIOR SECURITIES

None.

ITEM 4. (REMOVED AND RESERVED)

ITEM 5. OTHER INFORMATION

None.

ITEM 6. EXHIBITS

a) Exhibits. The following exhibits are filed or furnished as part of this report:

escription

31.1 Certification of Principal Executive Officer dated August 2, 2011 pursuant to Section 302 of

the Sarbanes-Oxley Act of 2002

31.2 Certification of Principal Financial Officer dated August 2, 2011 pursuant to Section 302 of

the Sarbanes-Oxley Act of 2002

32.1* Certification of Principal Executive Officer dated August 2, 2011 pursuant to Section 906 of

the Sarbanes-Oxley Act of 2002

32.2* Certification of Principal Financial Officer dated August 2, 2011 pursuant to Section 906 of

the Sarbanes-Oxley Act of 2002

Not to be deemed filed for purposes of Section 18 of the Securities Exchange Act of 1934 or otherwise subject to

^{*} the liability of that section, nor deemed to be incorporated by reference into any filing under that Act or the Securities Act of 1933.

Edgar Filing: Innophos Holdings, Inc. - Form 10-Q

Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

INNOPHOS HOLDINGS, INC.

/s/ Randolph Gress

By: Randolph Gress

Its: Chief Executive Officer and Director

(Principal Executive Officer)

Dated: August 2, 2011

INNOPHOS HOLDINGS, INC.

/s/ Neil I. Salmon

By: Neil I. Salmon

Its: Vice President and Chief Financial Officer

(Principal Financial Officer)

Dated: August 2, 2011

Edgar Filing: Innophos Holdings, Inc. - Form 10-Q

Table of Contents

EXHIBIT INDEX	
Exhibit No.	Description
31.1	Certification of Principal Executive Officer dated August 2, 2011 pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
31.2	Certification of Principal Financial Officer dated August 2, 2011 pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
32.1	Certification of Principal Executive Officer dated August 2, 2011 pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
32.2	Certification of Principal Financial Officer dated August 2, 2011 pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
36	