KEYSTONE AUTOMOTIVE INDUSTRIES INC Form 10-Q

February 07, 2007

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# **UNITED STATES**

# **SECURITIES AND EXCHANGE COMMISSION**

	Washington, DC 20549	
	FORM 10-Q	
(Ma	Mark One)	
X	Quarterly Report Pursuant to Section 13 or 15 (d) of the Secur For the quarterly period ended: Decem	
	or	
	Transition Report Pursuant to Section 13 or 15 (d) of the Secu For the Transition period from	
	Commission file number 0-28:	568
	KEYSTONE AUTOMOTIVE I	NDUSTRIES, INC
	(Exact name of registrant as specified in	its charter)
	California (State or other jurisdiction of	95-2920557 (I.R.S. Employer
	incorporation or organization) 700 East Bonita Avenue, Pomona, O	Identification Number)

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(Address of principal executive offices) (Zip Code)

(909) 624-8041

(Registrant s telephone number including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No "

Indicate by check mark whether the registrant is an accelerated filer, a large accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (check one):

Large accelerated filer " Accelerated filer x Non-accelerated filer "

Indicate by check mark whether the registrant is a shell company (as described in Rule 12b-2 of the Exchange Act). Yes "No x

The number of shares outstanding of the registrant s Common Stock, no par value, at February 5, 2007 was 16,331,885 shares.

# KEYSTONE AUTOMOTIVE INDUSTRIES, INC.

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## PART I - FINANCIAL INFORMATION

# Item 1. Financial Statements

**Keystone Automotive Industries, Inc.** 

# **Condensed Consolidated Balance Sheets**

(In thousands)

	December 29, 2006		March 31, 2006	
	Œ	naudited)	(Note)	
ASSETS			(,	
Current Assets:				
Cash and cash equivalents	\$	6,503	\$ 4,733	
Accounts receivable, net of allowance of \$1,072 at December 2006 and \$935 at March 2006		61,440	56,774	
Inventories, primarily finished goods		135,661	128,458	
Other current assets		13,789	17,137	
		217,393	207,102	
Plant, property and equipment, net		35,957	33,713	
Goodwill		39,446	39,369	
Other intangibles, net of accumulated amortization of \$1,855 at December 2006 and \$1,544 at March 2006		1,091	1,402	
Other assets		8,186	7,107	
		,	ĺ	
Total assets	\$	302,073	\$ 288,693	
		,,,,,,		
LIABILITIES AND SHAREHOLDERS EQUITY				
Current Liabilities:	_			
Credit facility	\$	• • • • • •	\$ 9,544	
Accounts payable		25,880	35,310	
Accrued liabilities		27,380	19,519	
		53,260	64,373	
Other long-term liabilities		1,459	1,373	
Commitments and contingencies				
Shareholders Equity:				
Preferred stock, no par value:				
Authorized shares 3,000				
None issued and outstanding				
Common stock, no par value:				
Authorized shares 50,000				
Issued and outstanding shares 16,332 at December 2006 and 16,269 at March 2006		101,196	97,956	
Restricted stock			1,154	
Additional paid-in capital		13,786	10,470	
Retained earnings		132,254	113,359	
Accumulated other comprehensive income		118	8	
		247,354	222,947	
	\$	302,073	\$ 288,693	

The accompanying notes are an integral part of these condensed consolidated financial statements.

NOTE: The balance sheet at March 31, 2006 has been derived from the audited consolidated financial statements at that date but does not include all of the information and footnotes required by U.S. generally accepted accounting principles for complete financial statements.

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## **Keystone Automotive Industries, Inc.**

## **Condensed Consolidated Statements of Income**

# (In thousands, except per share amounts)

# (Unaudited)

	Т	hirteen						
	Weeks Ended			Thirty-nine				
	Dec	December 20		Thirteen Weeks Ended Veeks Ended		Thirty-nine Weeks Ended		
		2006	Dec	ember 30, 2005	De	cember 29, 2006	De	cember 30, 2005
Net sales	\$	185,263	\$	164,387	\$	513,769	\$	448,389
Cost of sales		101,419		90,143		285,731		248,448
Gross profit		83,844		74,244		228,038		199,941
Operating expenses:		,		,		,		ĺ
Selling and distribution		50,680		47,897		146,933		135,494
General and administrative		18,116		14,840		50,569		41,676
Operating income		15,048		11,507		30,536		22,771
Other income		344		607		1,029		1,988
Interest expense		(35)		(334)		(281)		(466)
Income before income taxes		15,357		11,780		31,284		24,293
Income taxes		5,965		4,672		12,389		9,598
Net income	\$	9,392	\$	7,108	\$	18,895	\$	14,695
Per Common Share:								
Net income per share:								
Basic	\$	0.58	\$	0.44	\$	1.16	\$	0.92
Diluted	\$	0.57	\$	0.44	\$	1.15	\$	0.91
Weighted average common shares outstanding:								
Basic		16,315		16,008		16,256		15,956
Diluted		16,488		16,183		16,441		16,094

The accompanying notes are an integral part of these condensed consolidated financial statements.

# **Keystone Automotive Industries, Inc.**

# **Condensed Consolidated Statements of Cash Flows**

# (In thousands)

# (Unaudited)

	Th	irty-nine	Th	nirty-nine
	111	imity mic		eks Ended
		eks Ended aber 29, 2006	December 30, 2005	
Operating activities:				
Net income	\$	18,895	\$	14,695
Adjustments to reconcile net income to net cash provided by operating activities:				
Depreciation and amortization		7,506		6,014
Provision for losses on uncollectible accounts		979		1,294
Provision for write-down of inventories		1,200		2,340
Stock based compensation		2,127		534
Excess tax benefit from stock based compensation		(887)		
Gain on sale of assets		(72)		(25)
Changes in operating assets and liabilities, net of effect of business acquisitions:		( <b>7</b> < 1.1)		( <b>-</b>
Accounts receivable, net		(5,644)		(7,662)
Inventories		(8,481)		(7,150)
Other assets		2,797		1,280
Accounts payable and accrued liabilities		(889)		10,347
Net cash provided by operating activities		17,531		21,667
Investing activities:				
Proceeds from sale of assets		153		295
Purchases of property, plant and equipment		(9,520)		(5,344)
Acquisitions of certain service centers, net of cash received				(37,185)
Net cash used in investing activities		(9,367)		(42,234)
Financing activities:				
(Payments) borrowings on credit facility		(9,544)		21,363
Other debt, net		, ,		(66)
Excess tax benefit from stock based compensation		887		
Net proceeds on option exercise		2,263		815
Net cash (used in) provided by financing activities		(6,394)		22,112
Net increase in cash and cash equivalents		1,770		1,545
Cash and cash equivalents at beginning of period		4,733		4,054
Cash and cash equivalents at end of period	\$	6,503	\$	5,599
Supplemental disclosures				
Interest paid during the period	\$	319	\$	444
Income taxes paid during the period	\$	11,704	\$	7,311

The accompanying notes are an integral part of these condensed consolidated financial statements.

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### **Keystone Automotive Industries, Inc.**

### **Notes to Condensed Consolidated Financial Statements**

(Unaudited)

### December 29, 2006

### 1. Basis of Presentation

The accompanying unaudited financial statements have been prepared in accordance with U.S. generally accepted accounting principles for interim financial information and with the instructions for Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by accounting principles generally accepted in the United States for complete financial statements. In the opinion of management, all adjustments, consisting only of normal recurring accruals considered necessary for fair presentation, with respect to the interim financial statements, have been included. The results of operations for the 39-week period ended December 29, 2006 are not necessarily indicative of the results that may be expected for the full year ending March 30, 2007. For further information, refer to the financial statements and footnotes thereto for the year ended March 31, 2006, included in Keystone Automotive Industries, Inc. s (the Company ) report on Form 10-K filed with the Securities and Exchange Commission on June 14, 2006.

#### 2. Fiscal Year

The Company uses a 52/53 week fiscal year. The Company s current fiscal year, which is a 52-week year, ends on March 30, 2007.

#### 3. Income Taxes

The income tax provision for interim periods is based on an estimated effective annual income tax rate.

### 4. New Accounting Standards

In September 2006, the FASB issued Statement of Financial Accounting Standards (SFAS) No. 157, Fair Value Measurements (SFAS 157). SFAS 157 defines fair value, establishes a framework for measuring fair value, and expands disclosures about fair value measurements. SFAS 157 is effective for fiscal years beginning after November 15, 2007. The Company is currently in the process of evaluating the impact of SFAS 157 on the Company is consolidated financial position, results of operations and cash flows.

In September 2006, the FASB issued SFAS No. 158, Employers Accounting for Defined Benefit Pension and Other Postretirement Plans an amendment of FASB Statements Nos. 87, 106, and 132(R) (SFAS 158). SFAS 158 requires companies to recognize on a prospective basis the funded status of their defined benefit pension and postretirement plans as an asset or liability and to recognize changes in that funded status in the year in which the changes occur as a component of other comprehensive income, net of tax. As required, the Company will adopt SFAS 158 on March 30, 2007. The Company does not expect the adoption of this statement to have a material impact on the Company s consolidated financial position, results of operations or cash flows.

In September 2006, the SEC released Staff Accounting Bulletin No. 108, Considering the Effects of Prior Year Misstatements When Quantifying Misstatements in Current Year Financial Statements (SAB 108). SAB 108 provides interpretive guidance on how public companies quantify financial statement misstatements, including misstatements that were not material to prior years financial statements. SAB 108 will be effective in the Company s annual financial statements for its fiscal year ending March 30, 2007. The Company does not expect the adoption of SAB 108 to have a material impact on the Company s consolidated financial position, results of operations or cash flows.

In July 2006, the FASB issued Financial Interpretation No. 48, Accounting for Uncertainty in Income Taxes (FIN 48). FIN 48 provides guidance on the measurement, recognition, and disclosure of tax positions taken or expected to be taken in a tax return and requires that a tax position should only be recognized if it is more-likely-than-not that the position will be sustained upon examination by the appropriate taxing authority. FIN 48 also provides guidance on derecognition, classification, interest and penalties, transition and disclosure. The cumulative effect of applying the provisions of FIN 48 will be reported as an adjustment of beginning retained earnings in the period of adoption. FIN 48 will be effective for the Company s fiscal year beginning March 31, 2007. The Company is currently assessing the impact of FIN 48 on the Company s consolidated financial position, results of operations and cash flows.

In November 2005, the Financial Accounting Standards Board (FASB) issued FASB Staff Position No. FAS-123R-3 (FSP 123R-3), *Transition Election Related to Accounting for the Tax Effects of Share-Based Payment Awards*. FSP 123R-3 provides an elective alternative transition method for calculating the pool of excess tax benefits available to absorb tax deficiencies recognized

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subsequent to the adoption of FAS 123R. Companies may take up to one year from the effective date of FSP 123R-3 to evaluate the available transition alternatives and make a one-time election as to which method to adopt. The Company is currently in the process of evaluating the alternative methods.

### 5. Acquisitions

No acquisitions were completed in the thirty-nine weeks ended December 29, 2006.

In October 2005, the Company acquired substantially all of the assets of Veng USA LLC, a distributor of aftermarket collision replacement parts in the Northeast. Veng USA LLC had locations in Seekonk and Woburn, Massachusetts; Manchester and Milford, Connecticut; Manchester, New Hampshire and Auburn, Maine. The total purchase price of Veng USA LLC was approximately \$36.5 million in cash, net of cash received. This acquisition was accounted for under the purchase method of accounting and accordingly the assets acquired and liabilities assumed were recorded at their estimated fair value as of the date of the acquisition. The excess of the purchase price over the estimated fair values of the net assets acquired resulted in goodwill of approximately \$27.5 million.

The following unaudited proforma information presents the results of operations of the company as if the acquisition had taken place at the beginning of the applicable period.

		T	hirty-nine	
	Thirteen Weeks	Weeks Ended		
	Ended			
	December 30, 2005	December 30, 2005 (in Thousands)		
	(in Thousands)			
Net sales	\$ 167,186	\$	468,666	
Net income	\$ 7,161	\$	15,466	
Earnings per diluted share	\$ 0.44	\$	0.94	

In addition, in June of 2005, the Company acquired certain assets of S&E Auto Panels, LLC, a distributor of aftermarket collision replacement parts in Dexter, Missouri. The unaudited proforma results for fiscal 2006, assuming this acquisition had been made at the beginning of fiscal year 2006, would not be materially different from the results reported.

### 6. Stock Compensation Plans

The Company adopted its 2005 Omnibus Incentive Plan (the 2005 Plan ) in August 2005, pursuant to which awards of nonqualified stock options, service-based shares and performance-based shares have been made. The 2005 Plan replaced the Company s 1996 Employee Stock Incentive Plan (the 1996 Plan ). The 2005 Plan as adopted authorized the issuance of up to 1,850,000 shares plus shares awarded under the 1996 Plan to the extent outstanding awards are forfeited, expire or otherwise terminate without the issuance of shares. As of December 29, 2006, approximately 1.3 million shares remained available for grant under the 2005 Plan. Of the share authorization under the 2005 Plan, an aggregate of 740,000 full-value shares may be awarded and at December 29, 2006, 518,784 shares remain available for grant as full-value awards (service-based and performance-based shares).

Prior to April 1, 2006, the Company accounted for its stock-based compensation plans as prescribed by Accounting Principles Board, or APB, Opinion No. 25, Accounting for Stock Issued to Employees, or APB No. 25. Accordingly, the Company recorded no compensation cost in its statements of operations prior to fiscal 2007 for its fixed price stock option grants as the exercise price equaled the fair market value of the underlying stock on the grant date.

On April 1, 2006, the Company adopted the provisions of SFAS No. 123 (revised 2004), Share-Based Payment, or SFAS No. 123R. SFAS No. 123R replaces SFAS No. 123 and supersedes APB Opinion No. 25 and subsequently issued stock option related guidance. The Company elected to use the modified-prospective transition method of implementation. Under this transition method, stock-based compensation expense for the thirteen and thirty-nine weeks ended December 29, 2006 included compensation expense for all stock-based awards granted subsequent to April 1, 2006 based on the grant-date fair value estimated in accordance with the provisions of SFAS No. 123R, and compensation expense for all stock-based awards granted prior to but unvested as of April 1, 2006 based on the grant-date fair value estimated in accordance with the original provisions of SFAS No. 123.

The Company uses the Black-Scholes option-pricing model to value all options and the straight-line method to amortize this fair value as compensation cost over the requisite service period. Total stock option compensation expense included in general and administrative expenses in the Company s statement of operations for the thirteen and thirty-nine weeks ended December 29, 2006 was \$0.2 million and \$0.9 million, respectively. The related income tax benefit was \$0.1 million and \$0.4 million, respectively. The Company did not record any stock option compensation expense for the thirteen and thirty-nine weeks ended December 30, 2005. In accordance with the modified-prospective transition method of SFAS No. 123R, the Company has not restated prior periods.

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As a result of adopting SFAS No. 123R on April 1, 2006, the Company s earnings before income tax expense and net earnings for the thirteen weeks ended December 29, 2006 was \$0.2 million and \$0.1 million lower, respectively, than if the Company had continued to account for stock-based compensation under APB No. 25. The Company s earnings before income tax expense and net earnings for the thirty-nine weeks ended December 29, 2006 was \$0.9 million and \$0.5 million lower, respectively, than if the Company had continued to account for stock-based compensation under APB No. 25. The related impact in 2006 to basic and diluted earnings per share for the thirteen and thirty-nine weeks ended December 29, 2006 was approximately \$0.01 and \$0.02, respectively.

Prior to adoption of SFAS No. 123R, the Company reported all income tax benefits resulting from the exercise of stock options as operating cash inflows in its consolidated statements of cash flow. In accordance with SFAS No. 123R, the Company revised its statement of cash flows presentation to include the excess tax benefits from the exercise of stock options as financing cash inflows rather than operating cash inflows. Accordingly, for the thirty-nine weeks ended December 29, 2006, the Company reported \$0.9 million of excess tax benefits as a financing cash inflow.

The following table reflects the impact on net income and earnings per share as if the Company had applied the fair value based method of recognizing stock-based compensation costs as prescribed by SFAS No. 123 for the thirteen and thirty-nine weeks ending December 30, 2005.

Thirty-nine

	Thirteen Weeks Ended December 30, 2005 (in thous	Wee De	eks Ended ecember 30, 2005 except
	per sha	re amo	ount)
Pro forma:			
Net income as reported	\$ 7,108	\$	14,695
Add: Stock-based compensation as reported in net income	129		323
Less: Fair value stock-based compensation	(290)		(741)
Net income pro forma	\$ 6,947	\$	14,277
Net income per share as reported:			
Basic	\$ 0.44	\$	0.92
Diluted	\$ 0.44	\$	0.91
Net income per share pro forma:			
Basic	\$ 0.43	\$	0.90
Diluted	\$ 0.43	\$	0.89

The following table summarizes the fixed stock option transactions for the thirty-nine weeks ended December 29, 2006:

				Weighted-Average		
		Weigh	ted-Average	Remaining  Contractual Term		gregate nsic Value
	Number of Options	Ü	cise Price	(in years)	tho	(in ousands)
Fixed Price Options Outstanding at beginning of year	515,256	\$	20.15			
Granted	217,315		35.94			
Exercised	(130,067)		18.37			
Forfeited	(15,218)		28.90			
Outstanding at December 29, 2006	587,286	\$	26.16	7.32	\$	5,013

Exercisable at December 29, 2006 208,690 \$ 17.50 4.65 \$ 3,441

The aggregate intrinsic value in the preceding table is based on the Company s closing stock price of \$33.99 as of the last trading day of the period ended December 29, 2006. The aggregate intrinsic value of options (the amount by which the market price of the stock on the date of exercise exceeded the exercise price of the option) exercised during the thirty-nine weeks ended December 29, 2006 and December 30, 2005 was \$2.5 million and \$1.5 million, respectively. As of December 29, 2006, there was \$3.9 million of unrecognized compensation expense related to non-vested fixed price stock options that is expected to be recognized over a weighted-average period of 2.5 years.

The fair value of stock options granted during the thirty-nine weeks ending December 29, 2006 and December 30, 2005 was \$16.21 per share and \$8.84 per share, respectively. The fair value of each stock option was estimated on the date of grant using the Black-Scholes option-pricing model with the following weighted-average assumptions:

	December 29,	December 30,
	2006	2005
Black-Scholes Option Valuation Assumptions		
Risk free interest rate (1)	5.03%	4.35%
Expected life in years (2)	5.25	4.10
Expected volatility (3)	41.59%	40.26%
Expected dividend yield	0%	0%

<sup>(1)</sup> The risk-free interest rate is based on a U.S. Treasury constant maturity interest rate whose term is consistent with the expected life of the Company s stock options.

The Company s full value service-based share awards have a vesting period of one to four years. Compensation expense, representing the fair market value of the shares at the date of grant, net of assumptions regarding estimated future forfeitures, is charged to earnings over the vesting period. Compensation expense included in general and administrative expenses in the Company s statement of operations, relating to these stock grants for the thirteen and thirty-nine weeks ended December 29, 2006 and December 30, 2005 was \$0.2 million and \$0.9 million and \$0.2 million, respectively.

The following table summarizes the full value service-based stock transactions for the thirty-nine weeks ended December 29, 2006:

	Number of Shares	Gran	ted-Average t Date Fair Value
Shares of Service-Based Stock:			
Outstanding at April 1, 2006	81,022	\$	27.63
Granted	63,493		37.09
Vested	(14,022)		27.53
Forfeited	(5,303)		32.47
Outstanding at December 29, 2006	125,190	\$	33.72

The Company s performance-based share awards entitle participants to acquire shares of Common Stock upon the attainment of specific performance goals over a fixed performance period. Compensation expense, representing the fair market value of the shares at the date of the grant, net of assumptions regarding future forfeitures and the likelihood that the performance targets will be attained, is charged to earnings over the performance period. Compensation expense of \$0.1 million and \$0.3 million was recognized for the thirteen and thirty-nine weeks ended December 29, 2006 and was included in general and administrative expenses in the Company s statement of operations for those periods. There was no compensation expense incurred for the thirteen and thirty-nine weeks ended December 30, 2005.

The following table summarizes the performance-based share transactions for the thirty-nine weeks ended December 29, 2006:

Number of	Weighted-Average
Shares	<b>Grant Date Fair</b>

<sup>(2)</sup> The expected life of the Company s stock options represents the estimated period of time until exercise and is based on historical experience of such awards.

<sup>(3)</sup> Expected volatility is based on the historical volatility of the Company s common stock for the period consistent with the life of the Company s stock options.

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		Value
Shares of Performance-Based Stock:		
Outstanding at April 1, 2006		
Granted (1)	108,840	\$ 35.94
Forfeited	(4,174)	35.94
Earned		
Outstanding at December 29, 2006	104,666	\$ 35.94

Under the grant, from zero to 108,840 shares may be earned, with the target performance resulting in the issuance of 54,420 shares. For compensation expense purposes, the Company assumed that the target performance would be met with no forfeitures.

As of December 29, 2006, there was \$4.4 million of unrecognized compensation expense related to service-based and performance-based shares that is expected to be recognized over a weighted-average period of approximately 2.7 years.

### 7. Sales By Product

	Thirteen Weeks Ended			Thirty-nine Weeks Ended		
	December 29,	Dece	mber 30,	December 29,	Dece	ember 30,
	2006		2005	2006		2005
	(in millions)			(in millions)		
Automotive body parts	\$ 102.2	\$	88.2	\$ 272.3	\$	229.9
Bumpers	54.1		48.0	151.7		133.3
Paint and related materials	14.8		13.9	46.4		44.7
Wheels and related products	13.6		13.4	41.2		37.8
Other	.6		.9	2.2		2.7
Net sales	\$ 185.3	\$	164.4	\$ 513.8	\$	448.4

### 8. Employee Benefit Plans

The Company has suspended its defined benefit pension plan (the Plan) which was adopted to provide pension benefits to certain employees. Plan benefits are based on an employee s years of service and the compensation during the five years of employment which would yield the highest average compensation. Effective in April 1997, the Company suspended the accrual of future benefits.

The net periodic pension cost for the Company s benefit plan was as follows:

	Thirteen	Weeks Ended	Thirty-nine Weeks Ended			
	December 29,	December 30,	December 29,	December 30, 2005 ousands)		
	2006 (in th	2005 ousands)	2006 (in th			
Service cost	\$ 22	\$ 30	\$ 88	\$ 90		
Interest cost	63	67	213	213		
Expected return on plan assets	(95)	(80)	(294)	(267)		
Recognized net actuarial losses	21	45	93	155		
Prior service cost recognized		4		311		
	\$ 11	\$ 66	\$ 100	\$ 502		

# Item 2. MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS General

Except for the historical information contained herein, certain matters addressed in this Item 2 constitute forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Such forward-looking statements are subject to a variety of risks and uncertainties that could cause actual results to differ materially from those anticipated by the Company s management. The Private Securities Litigation Reform Act of 1995 (the Act ) provides certain safe harbor provisions for forward-looking statements. The words believes, expects, intends, plans, estimates, projects, might, will, should, similar expressions are intended to identify forward-looking statements. All forward-looking statements made in this Quarterly Report on Form 10-Q are made pursuant to the Act and are subject to the information set forth under. Item 1A. Risk Factors herein and in the Company s Form

10-K for the year ended March 31, 2006, on file with the Securities and Exchange Commission.

The following discussion should be read along with the unaudited condensed consolidated financial statements included in this Form 10-Q, as well as the Company s 2006 Annual Report on Form 10-K filed with the Securities and Exchange Commission, which provides a more thorough discussion of the Company s products and services, industry outlook and business trends.

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### **Critical Accounting Policies**

The Company s financial statements have been prepared in conformity with accounting principles generally accepted in the United States. The preparation of the financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingencies at the date of the financial statements as well as the reported amounts of revenues and expenses during the reporting period. Estimates have been prepared on the basis of the most current and best available information. Actual results could differ materially from those estimates.

There have been no significant changes in the Company s critical accounting policies during the thirty-nine weeks ended December 29, 2006. During the first three quarters of fiscal 2007, we consistently applied the critical accounting policies discussed in our annual report on Form 10-K for the year ended March 31, 2006. For a complete discussion regarding these critical accounting policies, refer to this annual report on Form 10-K. In addition to these critical accounting policies, we have added Share-Based Payments as a critical accounting policy upon the adoption of SFAS No. 123R as of April 1, 2006.

### **Share-Based Payments**

The Company accounts for our stock-based compensation plans as prescribed by the fair value provisions of SFAS No. 123R. We use the Black-Scholes option-pricing model to determine the fair value of our stock options. This model requires the use of certain assumptions, including the expected life of stock options and expected stock price volatility. If actual results are different from these assumptions, the stock-based compensation expense reported in our financial statements may not be representative of the actual economic cost of the stock-based compensation. In addition, significant changes in these assumptions could materially impact our stock-based compensation expense on future awards. Also, under SFAS No. 123R, the Company is required to record stock-based compensation expense net of estimated forfeitures. The Company s forfeiture rate assumption used in determining its stock-based compensation expense is estimated based on historical data. The actual forfeiture rate could differ from these estimates.

### **Results of Operations**

The following table sets forth for the periods indicated, certain selected income statement items as a percentage of net sales.

	Thirteen Weeks Ended December 29, 2006	Thirteen Weeks Ended December 30, 2005	Thirty-nine Weeks Ended December 29, 2006	Thirty-nine Weeks Ended December 30, 2005
Net sales	100.0%	100.0%	100.0%	100.0%
Cost of sales	54.7	54.8	55.6	55.4
Gross profit	45.3	45.2	44.4	44.6
Selling and distribution expenses	27.4	29.1	28.6	30.2
General and administrative expenses	9.8	9.0	9.9	9.3
Operating income	8.1	7.1	5.9	5.1
Other income	0.2	0.3	0.2	0.4
Interest expense, net		(0.2)		(0.1)
Income before income taxes	8.3	7.2	6.1	5.4
Income taxes	3.2	2.9	2.4	2.1
Net income	5.1%	4.3%	3.7%	3.3%

### Thirteen weeks ended December 29, 2006 compared to thirteen weeks ended December 30, 2005

Net sales were \$185.3 million for the quarter ended December 29, 2006 (the 2006 Quarter) compared to \$164.4 million for the quarter ended December 30, 2005 (the 2005 Quarter), an increase of \$20.9 million or 12.7%. Same store sales increased 11.4% during the 2006 Quarter, primarily as a result of increases in the specification of aftermarket parts in the repair of insured vehicles by insurance companies and

improvements in the Company s in-stock positions. The balance of the sales increase related to the Veng USA LLC acquisition, which was completed in October of last year and was included for all thirteen weeks of this quarter compared to nine weeks in the prior year.

During the 2006 Quarter, sales of automotive body parts (including fenders, hoods, headlights, radiators, grilles and other crash parts) increased by \$14.0 million (an increase of 15.9%); sales of new and recycled bumpers increased by \$6.1 million (an increase of 12.7%) sales of paint and related materials increased by \$0.9 million (an increase of 6.5%) and sales of remanufactured wheels and related products increased by \$0.2 million (an increase of 1.5%).

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Gross profit increased in the 2006 Quarter to \$83.8 million from \$74.2 million in the 2005 Quarter, an increase of \$9.6 million, or 12.9%. Gross profit as a percentage of net sales increased to 45.3% in the 2006 Quarter from 45.2% in the 2005 Quarter. The increase in gross profit as a percent of net sales is due to lower inventory control costs, primarily related to lower provisions for inventory write-down, and a slightly more favorable product mix partially offset by expenses relating to a new system of internal inventory distribution, referred to as cross-docks. The implementation of cross-docks has resulted in the elimination of certain expenses previously included in selling and distribution expenses, and have been replaced with logistical expenses reflected in cost of sales of approximately \$1.6 million for the 2006 quarter. Gross profit was also impacted by approximately \$0.3 million of costs associated with the startup of the Mexico bumper remanufacturing facility. The Company s gross profit margin has fluctuated, and is expected to continue to fluctuate, depending on a number of factors, including changes in product prices, product mix, competition and the strength of the United States dollar relative to the Taiwanese dollar.

Selling and distribution expenses increased to \$50.7 million (27.4% of net sales) in the 2006 Quarter from \$47.9 million (29.1% of net sales) in the 2005 Quarter, an increase of \$2.3 million, or 4.8%. The decrease in these expenses as a percentage of net sales was due in part to leveraging the higher sales and the elimination of certain costs as a result of the implementation of cross-docks of approximately \$1.3 million.

General and administrative expenses increased to \$18.1 million (9.8% of net sales) in the 2006 Quarter compared to \$14.8 million (9.0% of net sales) in the 2005 Quarter, an increase of 22.1%. The increase as a percentage of net sales was primarily due to higher incentives resulting from the strength of the 2006 Quarter of approximately \$0.6 million, higher equity based compensation expenses related primarily to the adoption of SFAS No. 123R Shared Based Payments of approximately \$0.5 million and higher promotional expenses of approximately \$0.4 million.

Other income decreased \$0.3 million for the 2006 Quarter, primarily due to the shift in reporting vendor discounts to cost of sales. Other income for the 2006 Quarter was made up of a number of components, but primarily finance fees from past-due customer accounts.

Interest expense decreased \$0.3 million for the 2006 Quarter compared to the 2005 Quarter, reflecting lower borrowings under the bank credit facility.

As a result of the above factors, the Company experienced an increase in net income for the 2006 Quarter to \$9.4 million, as compared to net income of \$7.1 million in the 2005 Quarter.

### Thirty-nine weeks ended December 29, 2006 compared to thirty-nine weeks ended December 30, 2005

Net sales were \$513.8 million for the thirty-nine weeks ended December 29, 2006 (the 2006 Nine Months) compared to \$448.4 million for the thirty-nine weeks ended December 30, 2005 (the 2005 Nine Months), an increase of \$65.4 million or 14.6%. Same store sales increased 11.1% during the 2006 Nine Months, primarily as a result of increases in the specification of aftermarket parts in the repair of insured vehicles by insurance companies and improvements in the Company s in-stock positions. The balance of the sales increase related to the Veng USA LLC acquisition, which was completed in October of last year and was included in all thirty-nine weeks of this year.

During the 2006 Nine Months, sales of automotive body parts (including fenders, hoods, headlights, radiators, grilles and other crash parts) increased by \$42.4 million (an increase of 18.4%); sales of new and recycled bumpers increased by \$18.4 million (an increase of 13.8%) sales of paint and related materials increased by \$1.7 million (an increase of 3.8%) and sales of remanufactured wheels and related products increased by \$3.4 million (an increase of 9.0%).

Gross profit increased in the 2006 Nine Months to \$228.0 million from \$199.9 million in the 2005 Nine Months, an increase of \$28.1 million, or 14.1%. Gross profit as a percentage of net sales decreased to 44.4% in the 2006 Nine Months from 44.6% in the 2005 Nine Months, due primarily to expenses relating to a new system of internal inventory distribution, referred to as cross-docks. The implementation of cross-docks has resulted in the elimination of certain expenses previously included in selling and distribution expenses, and have been replaced with logistical expenses reflected in cost of sales of approximately \$4.3 million in the 2006 Nine Months. Gross profit was also impacted by \$0.6 million of costs associated with the startup of the Mexico bumper remanufacturing facility. These costs were partially offset by lower inventory costs, primarily related to lower provisions for inventory write-down and a slightly more favorable product mix. The Company s gross profit margin has fluctuated, and is expected to continue to fluctuate, depending on a number of factors, including changes in product prices, product mix, competition and the strength of the United States dollar relative to the Taiwanese dollar.

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Selling and distribution expenses increased to \$146.9 million (28.6% of net sales) in the 2006 Nine Months from \$135.5 million (30.2% of net sales) in the 2005 Nine Months, an increase of \$11.4 million, or 8.4%. The decrease in these expenses as a percentage of net sales was due in part to leveraging the higher sales and the elimination of certain costs as a result of the implementation of cross-docks of approximately \$3.0 million.

General and administrative expenses increased to \$50.6 million (9.9% of net sales) in the 2006 Nine Months compared to \$41.7 million (9.3% of net sales) in the 2005 Nine Months, an increase of 20.1%. The increase as a percentage of net sales was primarily due to higher equity based compensation expenses related primarily to the adoption of SFAS No. 123R Shared Based Payments of approximately \$1.6 million, higher legal fees of approximately \$1.4 million primarily related to the Ford Global Technologies, LLC matter (see Part II. Item 1.) and higher promotional activity of approximately \$0.8 million.

Other income decreased \$1.0 million for the 2006 Nine Months, primarily due to the shift in reporting vendor discounts to cost of sales. Other income for the 2006 Nine Months was made up of a number of components, but primarily finance fees from past-due customer accounts.

Interest expense decreased \$0.2 million for the 2006 Nine Months compared to the 2005 Nine Months, reflecting lower borrowings under the bank credit facility in the 2006 Nine Months.

As a result of the above factors, the Company experienced an increase in net income for the 2006 Nine Months to \$18.9 million, as compared to net income of \$14.7 million in the 2005 Nine Months.

### Variability of Quarterly Results and Seasonality

The Company has experienced, and expects to continue to experience, variations in its sales and profitability from quarter to quarter due, in part, to the timing and integration of acquisitions and the seasonal nature of Keystone's business. The number of collision repairs is directly impacted by the weather. Accordingly, the Company's sales generally are highest during the five-month period from December to April. The impact of seasonality has declined somewhat as Keystone has become more geographically diversified. Other factors which influence quarterly variations include the number of business days during the holiday seasons, the timing of the introduction of new products, the level of consumer acceptance of new products, general economic conditions that affect consumer spending, the timing of supplier price changes and the timing of expenditures in anticipation of increased sales and customer delivery requirements.

## **Liquidity and Capital Resources**

The Company s primary use of funds over the past two years has been for acquisitions, for the development and implementation of an enterprise-wide management information system and for working capital to finance increased sales levels. At December 29, 2006, working capital was \$164.1 million compared to \$142.7 million at March 31, 2006. The Company has financed its working capital requirements primarily from cash flow from operations.

During the thirty-nine weeks ended December 29, 2006, the Company s cash and cash equivalents increased by \$1.8 million, while the Company reduced its borrowings under its bank credit facility by \$9.5 million. The increase in cash and cash equivalents is the result of (i) an increase in cash provided by operating activities of \$17.5 million, offset by (ii) a increase in cash used in financing activities of \$6.4 million and cash used in investing activities of \$9.4 million (primarily as a result of cash used to purchase property and equipment). The increase in cash used in financing activities resulted primarily from payments under the Company s credit facility partially offset by cash proceeds and the excess tax benefit from stock-based compensation from the exercise of stock options. The increase in cash provided by operating activities resulted primarily from the elimination of \$10.9 million of non-cash expenses from the reported net income of \$18.9 million. The most significant non-cash expenses were depreciation and amortization, the provision for a write-down of inventories and stock-based compensation net of excess tax benefit.

The Company has in place a \$75.0 million revolving secured line of credit with commercial lenders that matures on October 14, 2010. The Company has the option to expand the credit facility to \$100.0 million. Advances under the revolving line of credit bear interest either at LIBOR plus 0.75% or at the lender s prime rate. At December 29, 2006, no amount had been drawn down under the line of credit. The line of credit is subject to certain restrictive covenants set forth in the loan agreement, which requires that the Company maintain certain financial ratios. The Company was in compliance with all such covenants at December 29, 2006. The Company has outstanding lines of credit in the aggregate amount of \$11.8 million issued to its primary insurers to secure the Company s deductible reimbursement obligations. The amount of these letters of credit reduces the funds available under the Company s credit facility.

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The Company believes that its existing working capital, anticipated cash flow from operations and funds anticipated to be available under its line of credit will enable it to finance its operations, for at least the next 12 months. However, the Company s liquidity expectations are subject to numerous factors, many of which are beyond the Company s control. Anticipated cash flow from operations is subject to the risks of the business, the most significant of which are discussed under. Item 1A. Risk Factors in the Company s Form 10-K for the year ended March 31, 2006 and under. Part II, Item 1A. Risk Factors below. Because most of the Company s product sales are dependent upon the acceptance of aftermarket parts by insurance companies, adverse judgments, restrictive legislation and restrictions on certifications of aftermarket parties by CAPA due to intellectual property infringement claims, such as those described under. Item 1A. Risk Factors, could reduce sales and negatively impact cash flows from operations. A number of major insurance companies have adopted policies recommending or requiring the use of parts certified by CAPA, when available. The availability of funds under the Company s line of credit could also be restricted or eliminated in the event that the Company does not maintain the financial ratios required under the credit agreement. These ratios include items related to the amount of indebtedness, earnings before interest, taxes and depreciation and amortization, net worth and the current ratio. In the event that the Company s operations do not meet expectations, it is possible that needed liquidity may not be available under the credit facility.

The Company continues to evaluate acquisition opportunities and may, from time to time, negotiate to acquire other companies, however, there can be no assurance that the Company will consummate any acquisitions.

### Inflation

The Company does not believe that the relatively moderate rates of inflation over the past three years have had a significant effect on its net sales or its profitability.

### Long-Lived Assets

Goodwill, which represents the excess of cost over the fair value of net assets acquired, amounted to \$39.4 million at December 29, 2006, or approximately 13.1% of total assets or 16.0% of consolidated shareholders equity. Goodwill amounted to \$39.4 million at March 31, 2006, or approximately 13.6% of total assets or 17.7% of consolidated shareholders equity.

Other intangible assets, consisting primarily of covenants not to compete obtained in acquisitions, which have finite lives, will continue to be amortized over the finite life. As of December 30, 2006, other intangible assets amounted to \$1.1 million. For each of the nine months ended December 29, 2006 and December 30, 2005, amortization of other intangible assets was approximately \$0.3 million.

The Company reviews the recoverability of its long-lived assets as required by SFAS No. 144 and makes assumptions regarding estimated future cash flows and other factors to determine the fair value of the respective assets. If these estimates or their related assumptions change in the future, the Company may be required to record impairment charges for these assets not previously recorded.

### **New Accounting Standards**

See Note 4 to Notes to Condensed Consolidated Financial Statements.

### Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK

The Company s results of operations are exposed to changes in interest rates primarily with respect to borrowings under its credit facility, where interest rates are tied to the prime rate or LIBOR. Under its current policies, the Company does not use interest rate derivative instruments to manage exposure to interest rate changes. Based on the current levels of debt, the exposure to interest rate fluctuations is not considered to be material. The Company is also exposed to currency fluctuations, primarily with respect to its product purchases in Taiwan and its operations in Canada. While all transactions with Taiwan are conducted in U.S. Dollars, changes in the relationship between the U.S. dollar and the New Taiwan dollar might impact the price of products purchased in Taiwan. The Company might not be able to pass on any price increases to customers. The consolidated balance sheets and statements of income of our Canadian operations are translated into U.S. dollars at the current and average exchange rates, respectively. Under its present policies, the Company does not attempt to hedge its currency exchange rate exposure.

### Item 4. CONTROLS AND PROCEDURES

The Company maintains disclosure controls and procedures that are designed to ensure that information required to be disclosed in the Company s Exchange Act reports is recorded, processed, summarized and reported within the time periods specified in the SEC s rules and forms, and that such information is accumulated and communicated to the Company s management, including its

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Chief Executive Office and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure. In designing and evaluating the disclosure controls and procedures, management recognized that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives and management necessarily was required to apply its judgment in evaluating the cost-benefit relationship of possible controls and procedures.

The Company carried out an evaluation under the supervision and with the participation of the Company s management, including the Company s Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of the Company s disclosure controls and procedures as of December 29, 2006, the end of the period covered by this Report. Based on the foregoing, the Company s Chief Executive Officer and Chief Financial Officer concluded that the Company s disclosure controls and procedures were effective at the reasonable assurance level.

There have been no changes in the Company s internal controls over financial reporting that occurred during the Company s most recently completed fiscal quarter that have materially affected, or are reasonably likely to materially affect, the Company s internal control over financial reporting.

### PART II OTHER INFORMATION

### Item 1. <u>Legal Proceedings</u>.

As previously disclosed, in November 2002 General Motors Corporation instituted a suit against the Company and a Taiwan-based manufacturer in the Federal District Court for the Eastern District of Michigan, Southern Division. The complaint alleged that the Company distributed replacement grilles for General Motors—vehicles with a placeholder matched exactly to the—Chevrolet Bow Tie—design emblem and the—GMC mark emblem, which infringed on General Motors—federal, state and common law trademarks, violated the Lanham Act and constituted unfair competition under Michigan law. General Motors—filings have disclosed that it is seeking compensatory damages of between \$2.0 and \$2.3 million as well as certain equitable relief, including an injunction. In September 2004, General Motors moved for summary judgment on the Company—s defenses of waiver, ratification and unclean hands. On November 5, 2004, the Company moved for summary judgment on the issues of liability and damages and on the same date, General Motors moved for summary judgment on the issue of liability. After a hearing in May 2005, the Court granted the Company—s motion for summary judgment and dismissed General Motor—s complaint. On May 24, 2005, General Motors filed a Notice of Appeal. On June 30, 2006, the Federal Court of Appeals for the Sixth Circuit affirmed the District Court—s finding that the Company—s replacement grilles did not cause customer confusion as to the source of the grilles and that there was no—point of sale infringement. The Court of Appeals referred back to the District Court the narrow question as to whether portions of the emblem placeholder visible around or under an installed emblem might cause confusion among—downstream observers.—In 2007, the suit was settled and has been dismissed.

On December 2, 2005, Ford Global Technologies, LLC (Ford) filed a complaint with the United States International Trade Commission ( Commission or USITC ) against the Company and five other named Respondents, including four Taiwan-based manufacturers. On December 12, 2005, Ford filed an Amended Complaint. Both the Complaint and the Amended Complaint charge the Company and the other Respondents with infringement of 14 design patents that Ford alleges cover eight parts on the 2004-2005 Ford F-150 truck (the Ford Design Patents ). Ford has asked the USITC to issue a permanent general exclusion order excluding from entry into the United States all automotive parts that infringe the Ford Design Patents and that are imported into the United States, sold for importation in the United States, or sold within the United States after importation. Ford also seeks a permanent order directing the Company and the other Respondents to cease and desist from, among other things, selling, marketing, advertising, distributing and offering for sale imported automotive parts that infringe the Ford Design Patents. On December 28, 2005, the USITC issued a Notice of Investigation based on Ford s Amended Complaint. The USITC s Notice of Investigation was published in the Federal Register on January 4, 2006. On January 23, 2006, the Company filed its Response to the Complaint and Notice of Investigation. In the Response, the Company denies, among other things, that any of the Ford Design Patents is valid and/or enforceable and, accordingly, denies each and every allegation of infringement. In interlocutory rulings, the Administrative Law Judge ( ALJ ) struck the Company s affirmative defenses of patent exhaustion, permissible repair, license and patent misuse and the Company s affirmative defense that each of the patents is invalid for failure to comply with the ornamentality requirement of 35 U.S.C.§171. Additionally, the ALJ has granted Ford s request to drop four patents from the investigation. A hearing before the ALJ took place the last week of August 2006. On December 4, 2006, the ALJ issued an Initial Determination upholding seven of Ford s design patents and declaring the remaining three design patents to be invalid. Both Ford and the Company petitioned the Commission to review and set aside portions of the ALJ s Initial Determination. The Company s petition also seeks review of the ALJ s interlocutory rulings concerning certain of its affirmative defenses. The deadline for a determination by the USITC as to whether to review the ALJ s ruling is March 20, 2007, and a final determination by the USITC must be made by May 4, 2007. The Company will continue to vigorously defend this action. To date, the Company s sales of these parts have been minimal, but as the design for the 2004 model is incorporated into later year models of the F-150 and more of these trucks are on the road, the sale of aftermarket replacement parts could increase substantially. If the

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USITC were to uphold each of the remaining seven design patents in question, it is not anticipated that the loss of sales of these parts over time would be materially adverse to the financial condition or results of operations of the Company. However, depending upon the nature and extent of any adverse determination, other car manufacturers may attempt to assert similar allegations based upon design patents on a significant number of parts for other models, which over time could have a material adverse impact on the entire aftermarket parts industry. See Item 1A. Risk Factors below for additional actions being taken by Ford.

On December 1, 2006, MQVP, Inc. ( MQVP ) filed a lawsuit against the Company in the Federal Bankruptcy Court in Detroit, Michigan. MQVP, an independent validator of certain alternative collision replacement parts sold by qualified distributors such as the Company, filed for protection under Chapter 11 of the Bankruptcy Code in August 2006. MQVP alleges that the Company distributed non-MQVP approved parts, used the MQVP service mark without MQVP s permission, and traded on the goodwill of MQVP and its service mark in a way that confused the public. Based on these allegations, MQVP is seeking at least \$20 million in damages and equitable relief based on several claims (including false designation of origin, false advertising, unfair competition, breach of contract, and interference with business expectancy). The Company has denied the allegations in MQVP s complaint and brought its own claims against MQVP for breach of contract, unjust enrichment, and cancellation of the MQVP service mark. Based on the Company s evaluation of this lawsuit to date, the Company does not believe it has any liability to MQVP; however, should any liability be determined, the Company does not believe that it would have a material impact on its financial position.

### Item 1A. Risk Factors.

The following material changes to the risk factors from those disclosed in Part 1, Item 1A, in the Company s Annual Report on Form 10-K for the year ended March 31, 2006 appear below.

In October 2006, the Company received a letter from Ford Global Technologies, LLC (Ford) notifying the Company that it held rights to 169 patents on 23 models of Ford vehicles and that it had 133 pending patent applications on an additional 20 models. Based upon a preliminary assessment, management believes that of the issued patents identified in Ford s letter, 30 design patents directed to four basic vehicle models, may relate to parts currently offered by the Company. Certain of the affirmative defenses asserted in the ITC proceeding, and that currently are subject to the Company s petition for Commission review, would apply to the design patents identified in Ford s letter, if asserted against the Company. The Company estimates that during fiscal 2007, sales of these parts are expected to account for less than 1.0% of total sales. Because the Company is not currently able to ascertain which of its parts may relate to the pending patent applications, whether or not patents will be issued and if issued, whether they will be valid or enforceable, it is not possible to project any future impact on Company sales. Of the Company s products that may relate to the issued patents, 18 are certified by the Certified Automotive Parts Association (CAPA). CAPA recently informed certain aftermarket parts manufacturers that it is CAPA s policy not to certify a part that is protected by a car company s patent and requested the removal of certain parts from the CAPA certification program that are the subject of the International Trade Commission proceedings identified above.

The issued design patents identified in Ford s letter also include 10 patents that are the subject of the pending proceeding before the International Trade Commission described above under Item 1. Legal Proceedings.

Over time the actions being taken by Ford or similar actions by other car companies could be materially adverse to the Company s business and financial results. The Company is looking into Ford s issued patents as well as other actions it might take to protect its ability to offer consumers an alternative to car company collision replacement parts.

### Item 6. Exhibits.

a. Exhibits

### Exhibit No. Description

Certification Pursuant to Rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934, as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 signed by the Chief Executive Officer, filed herewith.

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Certification Pursuant to Rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934, as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 signed by the Chief Financial Officer, filed herewith.

- 32.1 Statement Required by 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 signed by the Chief Executive Officer, filed herewith.
- 32.2 Statement Required by 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 signed by the Chief Financial Officer, filed herewith.

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### **SIGNATURES**

Pursuant to the requirements of the Securities and Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

KEYSTONE AUTOMOTIVE INDUSTRIES, INC.

By: /s/ JEFFREY T. GRAY Jeffrey T. Gray Chief Financial Officer (Duly Authorized Officer and Principal

Financial and Accounting Officer)

Date: February 7, 2006

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