

BEARINGPOINT INC
Form S-1/A
May 04, 2004
Table of Contents

As filed with the Securities and Exchange Commission on May 4, 2004

Registration No. 333-100199

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

**POST-EFFECTIVE
AMENDMENT NO. 1 TO FORM S-3
ON FORM S-1
REGISTRATION STATEMENT**

Under

THE SECURITIES ACT OF 1933

BEARINGPOINT, INC.

(Exact name of Registrant as specified in its charter)

Delaware
(State or other jurisdiction of
incorporation or organization)

54161
(Primary Standard Industrial
Classification Code Number)
1676 International Drive

22-3680505
(I.R.S. Employer
Identification No.)

McLean, VA 22102

(703) 747-3000

(Address, including zip code, and telephone number, including area code, of registrants principal executive offices)

David W. Black, Esq.

Executive Vice President, General Counsel and Secretary

1676 International Drive

McLean, VA 22102

(703) 747-3000

(Name, address, including zip code, and telephone number, including area code, of agent for service)

Copies to:

Richard A. Steinwurtzel, Esq.

Vasiliki B. Tsaganos, Esq.

Fried, Frank, Harris, Shriver & Jacobson LLP

1001 Pennsylvania Avenue, N.W., Suite 800

Washington, D.C. 20004-2505

(202) 639-7000

Approximate date of commencement of proposed sale to public: From time to time after this Registration Statement becomes effective.

If any of the securities being registered on this Form are to be offered on a delayed or continuous basis pursuant to Rule 415 under the Securities Act of 1933, check the following box.

If this Form is filed to register additional securities for an offering pursuant to Rule 462(b) under the Securities Act, please check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same offering.

If this Form is a post-effective amendment filed pursuant to Rule 462(c) under the Securities Act, check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same offering.

If this is a post-effective amendment filed pursuant to Rule 462(d) under the Securities Act, check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same offering.

If delivery of the prospectus is expected to be made pursuant to Rule 434, please check the following box.

CALCULATION OF REGISTRATION FEE

Title of Each Class of Securities to be Registered	Amount to be Registered(1)	Proposed Maximum Offering Price Per Share(2)	Proposed Maximum Aggregate Offering Price(2)	Amount of Registration Fee(4)
Common Stock, par value \$0.01 per share(3)	16,501,650	\$6.46	\$196,844,656.14	\$18,110

- (1) 30,471,309 shares of our common stock were registered on a Form S-3 filed with the Securities and Exchange Commission on September 30, 2002 (Registration No. 333-100199). This post-effective amendment to Form S-3 on Form S-1 relates to 16,501,650 of the shares originally registered on the Form S-3.
- (2) Estimated in accordance with Rule 457(c) of the Securities Act of 1933, as amended, solely for the purpose of computing the amount of the registration fee, based on the average of the high and low sale price of BearingPoint, Inc. common stock reported on the Nasdaq National Market on September 25, 2002, which was within five days prior to the date of filing the Registration Statement on Form S-3.
- (3) Includes associated rights to purchase Series A junior participating preferred stock.
- (4) Previously paid.

The registrant hereby amends this registration statement on such date or dates as may be necessary to delay its effective date until the registrant shall file a further amendment which specifically states that this registration statement shall thereafter become effective in accordance with Section 8(a) of the Securities Act of 1933 or until the registration statement shall become effective on such date as the Securities and Exchange Commission, acting pursuant to said Section 8(a), may determine.

Table of Contents

THE INFORMATION IN THIS PROSPECTUS IS NOT COMPLETE AND MAY BE CHANGED. WE MAY NOT SELL THESE SECURITIES UNTIL THE REGISTRATION STATEMENT FILED WITH THE SECURITIES AND EXCHANGE COMMISSION IS EFFECTIVE. THIS PROSPECTUS IS NOT AN OFFER TO SELL THESE SECURITIES AND IT IS NOT SOLICITING AN OFFER TO BUY THESE SECURITIES IN ANY STATE WHERE THE OFFER OR SALE IS NOT PERMITTED.

SUBJECT TO COMPLETION, DATED MAY 4, 2004

PROSPECTUS

BEARINGPOINT, INC.

**16,501,650 SHARES OF
COMMON STOCK**

We are registering these shares of common stock for resale by the selling stockholders identified in this prospectus. We will not receive any of the proceeds from the selling stockholders' sale of their common stock.

Our common stock is quoted on the New York Stock Exchange under the symbol **BE**. On April 21, 2004, the last sale price of our common stock on the New York Stock Exchange was \$10.69 per share.

INVESTING IN OUR SECURITIES INVOLVES RISK. SEE RISK FACTORS BEGINNING ON PAGE 2.

Neither the Securities and Exchange Commission nor any state securities commission has approved or disapproved of these securities or passed upon the adequacy or accuracy of this prospectus. Any representation to the contrary is a criminal offense.

The date of this prospectus is May , 2004

Table of Contents

TABLE OF CONTENTS

	Page
<u>Prospectus Summary</u>	1
<u>Risk Factors</u>	2
<u>Disclosure Regarding Forward-Looking Statements</u>	20
<u>Use of Proceeds</u>	21
<u>Selling Stockholders</u>	21
<u>Plan of Distribution</u>	22
<u>Market for Our Common Stock</u>	25
<u>Selected Financial Data</u>	26
<u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	28
<u>Business</u>	55
<u>Management</u>	60
<u>Certain Relationships and Related Transactions</u>	72
<u>Principal Stockholders</u>	74
<u>Description of Common Stock</u>	77
<u>Legal Matters</u>	81
<u>Experts</u>	81
<u>Where You Can Find More Information</u>	81
<u>Index to Consolidated Financial Statements</u>	F-1

You should rely only on the information contained in this prospectus and any supplement. We have not authorized anyone to provide you with information that is different from that contained in this prospectus and any supplement. This document may only be used where it is legal to sell these securities. The information contained in this prospectus is accurate only as of the date of this prospectus, regardless of the time of delivery of this prospectus or any sale of the common stock. In this prospectus, the Company, we, us and our refer to BearingPoint, Inc.

Table of Contents

PROSPECTUS SUMMARY

The following summary highlights information contained elsewhere in this prospectus. It may not contain all of the information that is important to you. You should read this entire prospectus carefully, especially the discussion regarding the risks of investing in our common stock under the heading Risk Factors, before investing in our common stock.

BearingPoint, Inc.

We are a large business consulting, systems integration and managed services firm serving Global 2000 companies, which are large multi-national companies that we have identified as important customers; medium-sized businesses; government agencies and other organizations. We provide business and technology strategy, systems design, architecture, applications implementation, network infrastructure, systems integration and managed services. Our service offerings are designed to help our clients generate revenue, reduce costs and access the information necessary to operate their business on a timely basis.

On February 2, 2004, our board of directors approved a change in our fiscal year end from a twelve-month period ending June 30 to a twelve-month period ending December 31.

Our company was formed as a Delaware corporation in August 1999. Our headquarters are located at 1676 International Drive, McLean, VA 22102, and our telephone number is (703) 747-3000. Our web site address is www.bearingpoint.net. **The information contained on our web site is not part of this prospectus.**

BearingPoint Common Stock

Our common stock trades on the New York Stock Exchange under the symbol BE .

The Offering

The stockholders identified in this prospectus are offering for sale up to 16,501,650 shares of our common stock. We will not receive any of the proceeds from the selling stockholders' sale of their common stock. As of April 1, 2004, there were 196,399,468 shares of our common stock outstanding.

Table of Contents

RISK FACTORS

You should carefully consider the risks described below before making an investment decision. The risks described below are not the only ones facing our company. Additional risks not presently known to us or that we currently deem immaterial may also adversely affect our business or operations. Our business, financial condition or results of operations, cash flows or prospects could be materially adversely affected by the occurrence of any of the matters included in these risks. The trading price of our common stock could decline due to any of these risks, and you may lose all or part of your investment. All references to years, unless otherwise noted, refer to our twelve-month fiscal year, which prior to July 1, 2003, ended on June 30. For example, a reference to 2003 or fiscal year 2003 means the twelve-month period that ended on June 30, 2003.

Risks that Relate to Our Financial Results

Current and future economic downturns may cause our revenue to decline.

During the six months ended December 31, 2003, we had a net loss of approximately \$165.8 million, which included a \$127.3 million goodwill impairment charge, \$61.7 million lease and facilities charges and \$13.6 million charge related to workforce reductions. We continue to operate in a challenging economic environment in the United States and abroad, particularly in Europe. As a result of the difficult economic environment, some clients have cancelled, reduced or deferred expenditures for consulting and technology services. In addition, due to increased competition for engagements, we have also experienced pricing pressure which has eroded our revenue. We have implemented cost-management programs to manage our expenses as a percentage of revenue. However, current and future cost-management initiatives may not be sufficient to maintain our margins if the current challenging economic environment continues.

Our results of operations are affected by the level of business activity of our clients, which in turn is affected by economic conditions. Except as discussed above, we cannot predict the impact that the current global economic downturn will have on our future revenue, nor can we predict when economic conditions will improve. During an economic downturn, our clients and potential clients often cancel, reduce or defer existing contracts and delay entering into new engagements. In general, companies also reduce the amount of spending on information technology products and services during difficult economic times, resulting in limited implementations of new technology and smaller engagements.

Because there are fewer engagements in an economic downturn, competition usually increases and fees generally decline as competitors, particularly companies with significant financial resources, decrease rates to maintain or increase their market share in our industry. Our gross margin, which is the difference between our revenue and our costs of service, also may decline in an economic downturn due to lower utilization of our professionals, which means fewer billable hours per employee, and pressure on the rates we charge. A decline in gross margin typically causes our profitability to decline.

There will not be a consistent pattern in our financial results from quarter to quarter, which may result in increased volatility of our stock price.

Our quarterly revenue and profitability have varied in the past and are likely to vary significantly from quarter to quarter, making them difficult to predict. This may lead to volatility in our share price. We are a professional services organization. A major portion of our revenue is based on the number of hours billed by our professionals and their hourly billing rates. Companies like ours experience variations in profits during the

Edgar Filing: BEARINGPOINT INC - Form S-1/A

year. There are many reasons for these variations, but they can generally be attributed to the fact that our business is dependent on the decisions and actions of our clients. For example, a client could delay or cancel a project because that client's business is experiencing financial problems. When this happens, it could reduce, eliminate or delay our expected revenue, and we could lose the money that we have spent to obtain or staff the project.

Table of Contents

Also, the mix of client projects, the personnel required and their billing rates will affect results in our business in a meaningful way. Typically, client service hours are adversely affected during the second half of the calendar year (July - December) due to the large number of vacation days and holidays during this period. The demand for our services is also significantly affected by general domestic and international economic and political conditions. When economic activity slows down, as is currently the case in the United States and many other parts of the world, our clients are more likely to decrease their technology budgets and to delay or cancel consulting contracts.

In addition, when companies face eroding revenue and funding difficulties, they may reduce their spending on consulting services. While our revenue thus may be adversely affected by an economic downturn, our costs (especially staffing costs) may not decrease as quickly. In addition, other factors that could cause variations in our quarterly financial results are:

our ability to transition employees quickly from completed projects to new engagements;

the introduction of new products or services by us or our competitors;

changes in our pricing policies or those of our competitors; and

our ability to manage costs, including personnel costs and support services costs, particularly outside the United States, where local labor laws may significantly affect our ability to reduce personnel quickly or economically.

Our profitability will suffer if we are not able to maintain our prices and utilization rates and control our costs.

Our profit margin, and therefore our profitability, is largely a function of the rates we are able to charge for our services and the utilization rate, or chargeability, of our professionals. Accordingly, if we are not able to maintain the rates we charge for our services or an appropriate utilization rate for our professionals, we will not be able to sustain our profit margin and our profitability will suffer. The rates we are able to charge for our services are affected by a number of factors, including:

our clients' perception of our ability to add value through our services;

introduction of new services or products by us or our competitors;

pricing policies of our competitors; and

general economic conditions in the United States and abroad.

Our utilization rates are also affected by a number of factors, including:

seasonal trends, primarily as a result of our hiring cycle and holiday and summer vacations;

Edgar Filing: BEARINGPOINT INC - Form S-1/A

our ability to transition employees from completed projects to new engagements;

our ability to forecast demand for our services and thereby maintain an appropriately balanced and sized workforce;

our ability to manage attrition; and

our ability to reduce our workforce quickly or economically, especially outside the United States.

Our profitability is also a function of our ability to control our costs and improve our efficiency. We may from time to time increase the number of our professionals as we execute our strategy for growth, and we may not be able to manage a significantly larger and more diverse workforce, control our costs or improve our efficiency.

Table of Contents

We may have difficulty integrating or managing those businesses we have acquired or may acquire in the future, which may have a material adverse impact on our financial results or reputation in the marketplace.

In recent years, we have acquired consulting businesses, assets or market rights from the member firms of KPMG International in:

Argentina	Guatemala	New Zealand
Australia	Hong Kong	Nicaragua
Brazil	Ireland	Peru
Canada	Japan	Singapore
Colombia	Malaysia	South Korea
Costa Rica	Mexico	Taiwan
Finland	the Netherlands Antilles	Venezuela

Beginning late in fiscal year 2002, we acquired all or portions of selected independent business consulting practices, or hired consultants affiliated with Andersen Societe Cooperative Worldwide (Andersen Business Consulting) located in:

Australia	Hong Kong	South Korea
Brazil	Japan	Spain
China	Norway	Sweden
Finland	Peru	Switzerland
France	Singapore	United States

Further, we have acquired the Ernst & Young business consulting practice in Brazil. On August 22, 2002, we acquired BearingPoint GmbH, formerly KPMG Consulting AG. BearingPoint GmbH's operations consist primarily of the German, Swiss and Austrian consulting practices of KPMG Deutsche Treuhand-Gesellschaft AG. We may acquire additional consulting businesses in the future as part of our growth strategy. All of the transactions referred to in this paragraph are accounted for as business combinations under Generally Accepted Accounting Principles in the United States and are referred to as acquisitions in the body of this prospectus.

Each of these acquisitions involves the integration of separate companies that have previously operated independently and have different corporate cultures. As a result, we may not succeed at integrating or managing acquired businesses or in managing the larger company that results from these acquisitions. The process of combining these companies may be disruptive to their business and our business and could have an adverse impact on the reputation of our company as a result of the following difficulties, among others:

loss of key clients or employees;

inconsistencies in standards, controls, procedures and policies among the companies being combined, making it more difficult to implement and harmonize company-wide financial, accounting, billing, information and other systems;

coordination of geographically diverse organizations; and

diversion of management's attention from the day-to-day business of our company.

In July 2003, in connection with the audit of our financial statements for the year ended June 30, 2003, our independent accountants identified material weaknesses primarily with respect to the Germanic region. The material weaknesses (and, in addition, several reportable conditions) are discussed in the Management's Discussion and Analysis of Financial Condition and Results of Operations section of this prospectus under the caption Disclosure Controls and Internal Controls. These identified weaknesses are an example of the type of difficulty we could encounter when integrating acquired businesses with standards, controls, procedures and policies that are not fully consistent with our approach to these matters.

Table of Contents

We may also have difficulty retaining the personnel that join us in connection with the acquisitions, and we may have difficulty reducing workforce and office space quickly and efficiently when desirable to respond to overall client demand for services.

If we are unable to integrate our acquisitions in a timely manner, or at all, or if we experience difficulty integrating or managing the acquired businesses, we may not achieve the desired levels of synergies in connection with the transactions. Also, the costs of achieving those synergies may be greater than we anticipate. If we fail to achieve the desired levels of synergies, or if the costs of achieving them, including the cost of our restructuring plans, are substantially greater than we anticipate, our business, financial condition and results of operations may be adversely affected.

Difficulties with integration or management may also affect client satisfaction or create problems with the quality of client service, which could have an adverse impact on the reputation of our company.

Our profitability may decline due to financial and operational risks inherent in worldwide operations.

In fiscal year 2003 and for the six months ended December 31, 2003, approximately 70.3% and 67.7%, respectively, of our revenue was attributable to activities in North America. As a result of our acquisitions, and as we further expand globally, we expect that the percentage of our revenue from our international operations will grow significantly.

As a result, we face a number of financial and operational risks that may hinder our ability to improve profitability, including:

the lack of local recognition of the new brand that we have adopted, which will cause us to continue to spend significant amounts of time and money to build a new identity;

the costs of integrating and managing global operations, particularly in Europe;

difficulties relating to managing our business internationally;

operating losses incurred in certain countries as we develop and expand our international service delivery capabilities, and the non-deductibility of those losses for tax purposes;

restrictions on the repatriation of earnings;

tax law restrictions on our ability to use losses in one country to offset income in other countries;

difficulties in collecting payments in some countries;

Edgar Filing: BEARINGPOINT INC - Form S-1/A

restrictions on the movement of cash and other assets;

differences in, and uncertainties arising from, local business culture and practices;

multiple, and sometimes conflicting, laws and regulations, including tax laws;

the absence in some jurisdictions of effective laws to protect our intellectual property rights;

political, social and economic instability;

international political and trade tensions;

price controls or restrictions on exchanges of foreign currencies;

currency exchange fluctuations;

restrictions on the import and export of certain technologies;

changes in import or export duties and quotas;

introduction of tariff or non-tariff barriers; and

restrictions on employment policies, particularly with respect to termination of employees.

Table of Contents

In the past, we have incurred costs or experienced disruptions due to certain of the factors described above, and we expect to do so in the future. If we experience or continue to experience the risks, costs or restrictions discussed above, our operating results could be materially adversely affected.

Our international operations and acquisitions involve the use of foreign currencies, which subjects us to foreign exchange rate fluctuations and other currency risks.

The revenue and expenses of our international operations generally are denominated in local currencies, and some of our subsidiaries have third-party debt denominated in Japanese Yen. Accordingly, we are subject to exchange rate fluctuations between such local currencies and the U.S. dollar. These exchange rate fluctuations subject us to currency translation risk with respect to the reported results of our international operations and the cost of potential acquisitions, as well as to other risks sometimes associated with international operations. We are also subject to currency risk when our service contracts are denominated in a currency different than the currency in which we incur expenses related to those contracts. There can be no assurance that we will not experience fluctuations in financial results from our operations outside of the United States, and there can be no assurance that we will be able, contractually or otherwise, to reduce the currency risks associated with our international operations. At the present time, we do not use derivative financial instruments to manage or control foreign currency risk because most of our revenue and related expenses are in the same functional currencies. However, we cannot assure you that we will not use such financial instruments in the future or that any such use will be successful in managing or controlling foreign currency risks.

Our growth is dependent in part on our ability to make acquisitions, and we risk overpaying for acquired businesses.

Our growth strategy is dependent in part upon our ability to provide consulting services worldwide, including our ability to develop a presence throughout Europe. In recent years, as discussed in this prospectus, we have acquired all or portions of selected business consulting practices from member firms of KPMG International, Andersen Business Consulting and Ernst & Young. In addition, in August 2002, we acquired BearingPoint GmbH, formerly KPMG Consulting AG. While we have significantly expanded our consulting practice in Europe, we cannot assure you that we will reach agreements to acquire consulting practices in any of the other countries in Europe, including the United Kingdom, Italy or the Netherlands, or that the terms and conditions of any agreements will be favorable to us.

We may continue to explore other international expansion opportunities and strategic acquisitions if they will help us obtain well-trained, high-quality professionals, new service offerings, additional industry expertise, a broader client base or an expanded geographic presence. We cannot assure you, however, that we will be able to acquire specific practices, identify acceptable candidates or consummate acquisitions on terms that are acceptable or favorable to us. For example, during the six months ended December 31, 2003, we recorded a goodwill impairment charge of \$127.3 million related to our Europe, Middle East and Africa reporting unit. In addition, there can be no assurance that financing for acquisitions will be available on terms that are acceptable or favorable to us, if at all. We may issue shares of our common stock as part of, or in connection with, the purchase price for some or all of these acquisitions. Future issuances of our common stock in connection with acquisitions also may dilute our earnings per share.

We could face exposure to liabilities in connection with our acquisitions.

Creditors of Arthur Andersen LLP and other parties, including those representing the interests of shareholders of entities audited by Arthur Andersen LLP, may bring claims in the United States or elsewhere against us and others (and in one instance a retired partner of Arthur Andersen LLP has brought a claim against us and others) seeking recoveries for liabilities of Arthur Andersen LLP under various legal theories, including, but not limited to, successor liability and fraudulent conveyance. We do not believe that our acquisitions of all or portions of selected

business consulting practices affiliated with Andersen Business Consulting give rise to any

Table of Contents

liability for us under a theory of successor liability, fraudulent conveyance or any other theories of liability of which we are aware. Thus, we do not believe that the acquisitions expose us to potential liabilities associated with Arthur Andersen LLP's legal difficulties, particularly claims against it arising from its prior audit work or other services provided to Enron Corporation, WorldCom, Inc. and other companies. Nevertheless, we cannot assure you that should persons or entities with claims against Arthur Andersen LLP seek to hold us liable under one or more legal theories, we will be able to successfully avoid liability for such claims. If a court were to find us liable for liabilities of Arthur Andersen LLP arising from such claims, our financial condition and operations could be materially and adversely affected. In addition, litigation of this nature could divert management time and attention, and we could incur substantial defense costs.

In connection with other acquisitions, we are assuming some liabilities, depending on the structure of the transaction, some of which are subject to indemnities by the former owners of the businesses we are acquiring. Accordingly, we may be exposed to liabilities relating to these acquisitions for which the indemnity will be insufficient.

Our leverage may affect our business and may restrict our operating flexibility. In addition, we may not be able to refinance our debt or to do so on favorable terms.

On May 29, 2002, we entered into a new revolving credit facility agreement with an aggregate principal balance not to exceed \$250 million. We also have a facility pursuant to a receivables purchase agreement with an issuer of receivables-backed commercial paper up to \$150 million. We borrow under the revolving credit facility and the receivables facility from time to time. In November 2002, we completed a private placement of \$220 million in aggregate principal of senior notes. Subject to certain restrictions set forth in the revolving credit facilities and the senior notes, including the requirement that we meet certain financial tests, we may incur additional indebtedness in the future, including indebtedness incurred to finance, or which is assumed in connection with, acquisitions. However, our indebtedness under the revolving credit facility must rank at least equal to any additional new indebtedness. Our receivables facility also requires us to meet certain financial tests, which could limit our ability to incur additional indebtedness. We may in the future renegotiate or refinance our credit facilities with agreements that have different or more stringent terms. The level of our indebtedness could:

- limit cash flow available for general corporate purposes, such as acquisitions and capital expenditures, due to the ongoing cash flow requirements for debt service;

- limit our ability to obtain, or obtain on favorable terms, additional debt financing in the future for working capital, capital expenditures or acquisitions;

- limit our flexibility in reacting to competitive and other changes in our industry and economic conditions generally;

- expose us to a risk that a substantial decrease in net operating cash flows due to economic developments or adverse developments in our business could make it difficult to meet debt service requirements; and

- expose us to risks inherent in interest rate fluctuations because borrowings may be at variable rates of interest, which could result in high interest expense in the event of increases in interest rates.

Our ability to make scheduled payments of principal of, to pay interest on, or to refinance our indebtedness and to satisfy our other debt obligations will depend upon our future operating performance, which may be affected by general economic, financial, competitive, regulatory, business and other factors beyond our control, including those discussed herein. In addition, there can be no assurance that future borrowings or equity financing will be available for the payment or refinancing of any indebtedness we may have in the future. If we are unable to service our indebtedness, whether in the ordinary course of business or upon acceleration of such indebtedness, we may be forced to pursue one or more

Edgar Filing: BEARINGPOINT INC - Form S-1/A

alternative strategies, such as restructuring or refinancing our indebtedness, selling assets, reducing or delaying capital expenditures or seeking additional equity capital. There can be no assurance that any of these strategies could be effected on satisfactory terms, if at all.

Table of Contents

We may not be able to finance future needs or adapt our business plan to changes in economic or business conditions because of restrictions imposed on us by our credit facilities and the senior notes, and if we violate these limitations, we will be in default on these facilities and the senior notes.

Our revolving credit facility, the receivables facility and the senior notes contain a number of significant covenants that, among other things, restrict our ability to dispose of assets, incur additional indebtedness, incur liens on property or assets, repay other indebtedness, pay dividends, enter into certain investments, transactions or capital expenditures, repurchase or redeem capital stock, engage in mergers, acquisitions or consolidations or engage in certain transactions with affiliates and otherwise restrict corporate activities. Such restrictions could adversely affect our ability to operate our business, finance our future operations or capital needs or engage in or take advantage of other business activities or opportunities that may be in our interest. In addition, our revolving credit facility, the receivables facility and the senior notes also require us to maintain specified financial ratios and tests, including certain net worth, leverage ratios, fixed charge coverage ratios, net income ratios and debt-to-debt plus net worth ratios. Other agreements governing our indebtedness may also contain such affirmative and negative covenants and financial ratios and tests. Our ability to comply with such covenants, ratios and tests may be affected by events beyond our control.

A breach of any of these covenants, an inability to comply with the required financial ratios and tests or our failure to pay principal and interest when due could result in a default under the revolving credit facility, the receivables facility, the senior notes and other agreements. In the event of any such default, the lenders under these facilities could elect to declare all borrowings outstanding under these facilities, together with accrued interest and other fees, to be due and payable. In addition, any default under these facilities or agreements governing our other indebtedness could lead to an acceleration of debt under other debt instruments that contain cross-acceleration or cross-default provisions. Our revolving credit facility, receivables facility and senior notes contain cross-default provisions to each other and to other debt. If we were unable to repay any such borrowings when due, the lenders could proceed against their collateral, if any, or against our assets generally. If the indebtedness under these facilities were to be accelerated, our assets may not be sufficient to repay amounts due under these facilities or due on other debt securities then outstanding.

Risks that Relate to the Nature of Our Business

We changed our name and our existing and potential clients, industry vendors, recruiting candidates and investors may not recognize our new brand, which may cause our revenue and profitability to decline.

On October 2, 2002, we began marketing our business under the new name BearingPoint, Inc. Because we have previously marketed our business under the KPMG Consulting name, certain existing and potential clients, industry vendors and investors generally may not recognize our new brand. Our name change also may cause difficulties in recruiting qualified personnel. We cannot predict the impact of the change in trademarks and trade names on our business. We incurred approximately \$28 million of marketing expenses during fiscal year 2003 in connection with our rebranding initiative. If we fail to build a strong new brand recognition, our revenue and profitability may decline.

Our ability to retain our managing directors is critical to the success of our business.

The retention of our managing directors is particularly important to our future success. For fiscal year 2003 and the six months ended December 31, 2003, our cumulative annual rate of turnover among our North America-based managing directors was 4.0% and 6.6%, respectively, excluding any involuntary terminations and terminations as a result of reductions in our workforce. The cumulative annual rate of turnover among our United States-based managing directors was 4.7%, 8.4%, 10.8% and 3.1% for fiscal years 1999, 2000, 2001 and 2002, respectively, excluding any involuntary terminations and terminations as a result of reductions in our workforce. While the turnover rate remained relatively

Edgar Filing: BEARINGPOINT INC - Form S-1/A

low during the current and last fiscal years, this was partially a result of the general economic slowdown in the United States and abroad. The turnover rate could return to the historically higher levels experienced in prior years when there is an economic recovery. In addition, as a result

Table of Contents

of our change from a partnership to a corporate structure and the creation of stock option programs and other corporate employee benefits, our managing directors have accepted cash compensation that is less than the payments they received as consulting partners of KPMG LLP, and in some cases these reductions have been material. We cannot assure you that the substitution of cash compensation, equity-based incentives and other employee benefits in lieu of partnership profit distributed to consulting partners of KPMG LLP will be sufficient to retain these individuals. In addition, there is no guarantee that the non-competition agreements we have entered into with our managing directors and other senior professionals are sufficiently broad to prevent our consultants from leaving us for our competitors or that such agreements would be upheld by an arbitrator or a court if we were to seek to enforce our rights under those agreements. Similar considerations may apply with respect to managing directors who have joined us from other consulting practices as a result of our acquisitions or professional hires.

Our success is largely dependent on our ability to hire and retain talented people in an industry that periodically experiences a shortage of skilled professionals and a high rate of employee turnover.

Our business involves the delivery of professional services and is highly labor-intensive. Our success depends largely on our general ability to attract, develop, motivate and retain highly skilled professionals. The loss of some or a significant number of our professionals or the inability to attract, hire, develop, train and retain additional skilled personnel could have a serious negative effect on us, including our ability to obtain and successfully complete important engagements and thus maintain or increase our revenue. For fiscal year 2003 and the six months ended December 31, 2003, the cumulative annual rate of turnover among our North America-based professional consultants was 17.3% and 20.4%, respectively, excluding any involuntary terminations and terminations as a result of reductions in our workforce. The cumulative annual rate of turnover among our United States-based professional consultants was 19.5%, 23.3%, 22.6% and 12.9% for fiscal years 1999, 2000, 2001 and 2002, respectively, excluding any involuntary terminations and terminations as a result of reductions in our workforce. The turnover rate could return to the higher levels experienced in recent years when there is an economic recovery. In a strong economy, qualified consultants often are in great demand. In addition, certain of our alliance agreements, such as with SAP America, Inc., Cisco Systems, Inc. and Qwest Communications International, Inc., prohibit us from soliciting their employees or their affiliates' employees. These circumstances have required us in a strong economy to increase the compensation we pay our professionals at a rate higher than the general inflation rate. Even so, we cannot assure you that we will be successful in attracting and retaining the skilled professionals we require to conduct and expand our operations successfully when there is an economic recovery.

We depend on contracts with U.S. federal government agencies, particularly clients within the Department of Defense, for a significant portion of our revenue, and if our relationships with these agencies were harmed or if the spending policies or budget priorities of the federal government changed, we could lose significant revenue.

Contracts funded by U.S. federal government agencies accounted for 12.8%, 16.9%, 25.6%, 22.9% and 27.3% of our revenue for fiscal years 2000, 2001, 2002 and 2003 and for the six months ended December 31, 2003, respectively. Contracts funded by clients within the Department of Defense accounted for 6.7%, 8.6%, 12.8%, 10.4% and 12.9% of our revenue for the same periods. We believe that federal government contracts will continue to be a source of a significant amount of our revenue for the foreseeable future. For this reason, any issue that compromises our relationship with agencies of the federal government in general, or within the Department of Defense in particular, would cause serious harm to our business. Among the key factors in maintaining our relationships with federal government agencies and departments are our performance on individual contracts and delivery orders, the strength of our professional reputation, the relationships of our key executives with client personnel and our compliance with complex procurement laws and regulations relating to the formation, administration and performance of federal government contracts. In addition, our failure to obtain and maintain necessary security clearances may limit our ability to perform classified work for government

Table of Contents

clients, which could cause us to lose business. Security breaches in sensitive government systems we have developed also could damage our reputation and eligibility for additional work and expose us to significant losses. To the extent that our performance does not meet client expectations, or our reputation or relationships with one or more key clients are impaired, our revenue and operating results could be materially harmed.

Changes in federal government fiscal or spending policies could directly affect our financial performance. Among the factors that could harm our federal government contracting business are:

changes in spending policies or budget priorities of the federal government, particularly the Department of Defense, in light of the large U.S. budget deficit;

curtailment of the federal government's use of consulting and technology services firms;

a significant decline in spending by the federal government, in general, or by specific departments or agencies in particular;

the adoption of new laws or regulations that affect companies providing services to the federal government;

delays in the payment of our invoices by government payment offices;

federal governmental shutdowns, such as the shutdown that occurred during the government's 1996 fiscal year, and other potential delays in the government appropriations process; and

general economic and political conditions in the United States and abroad.

These and other factors could cause federal government agencies and departments to reduce their purchases under contracts, to exercise their right to terminate contracts in whole or in part, to issue temporary stop work orders or not to exercise options to renew contracts, any of which could cause us to lose revenue. We have substantial contracts in place with many federal departments and agencies, and our continued performance under these contracts, or the award of additional contracts from these agencies, could be materially harmed by federal government spending reductions or budget cutbacks at these departments or agencies.

Unfavorable government audit results could force us to adjust previously reported operating results and could subject us to a variety of penalties and sanctions.

The federal government audits and reviews our performance on contracts, pricing practices, cost structure and compliance with applicable laws, regulations and standards. Like most large government contractors, our contracts are audited and reviewed on a continual basis by federal agencies, including the Defense Contract Audit Agency. An audit of our work, including an audit of work performed by companies we have acquired or may acquire, or subcontractors we have hired or may hire, could result in a substantial adjustment to our previously reported operating results. For example, any costs which were originally reimbursed could subsequently be disallowed. In this case, cash we have already collected may have to be refunded, and operating margins may be reduced.

Edgar Filing: BEARINGPOINT INC - Form S-1/A

If a government audit, review or investigation uncovers improper or illegal activities, we may be subject to civil and criminal penalties and administrative sanctions, including termination of contracts, reimbursement of payments received, payment of certain government costs, forfeiture of profits, suspension of payments, fines and suspension or debarment from doing business with federal government agencies. These consequences could lead to a material reduction in our revenue. In addition, we could suffer serious harm to our reputation if allegations of impropriety were made against us, whether or not true. Although audits have been completed on our incurred contract costs through fiscal year 1999, audits for costs incurred or work performed after fiscal year 1999 have not yet been completed. In addition, non-audit reviews by the government may still be conducted on all our government contracts.

Table of Contents

If we were suspended or debarred from contracting with the federal government generally or any specific agency, if our reputation or relationship with government agencies were impaired, or if the government otherwise ceased doing business with us or significantly decreased the amount of business it does with us, our revenue and operating results could be materially harmed.

Federal government contracts contain provisions giving government clients a variety of rights that are unfavorable to us, including the ability to terminate a contract at any time for convenience.

Federal government contracts contain provisions and are subject to laws and regulations that provide government clients with rights and remedies not typically found in commercial contracts. These rights and remedies allow government clients, among other things, to:

terminate existing contracts, with short notice, for convenience, as well as for default;

reduce or modify contracts or subcontracts;

terminate our facility security clearances and thereby prevent us from receiving classified contracts;

cancel multi-year contracts and related orders if funds for contract performance for any subsequent year become unavailable;

decline to exercise an option to renew a multi-year contract;

claim rights in products, systems and technology produced by us;

prohibit future procurement awards with a particular agency due to a finding of organizational conflict of interest based upon prior related work performed for the agency that would give a contractor an unfair advantage over competing contractors;

subject the award of contracts to protest by competitors, which may require the contracting federal agency or department to suspend our performance pending the outcome of the protest and may also result in a requirement to resubmit bids for the contract or in the termination, reduction or modification of the awarded contract; and

suspend or debar us from doing business with the federal government or with a particular governmental agency.

If a government client terminates one of our contracts for convenience, we may recover, at most, only our incurred or committed costs, settlement expenses and profit on work completed prior to the termination. If a federal government client were to unexpectedly terminate, cancel or decline to exercise an option to renew with respect to one or more of our significant contracts or suspend or debar us from doing business with government agencies, our revenue and operating results could be materially harmed.

Loss of our General Services Administration schedule contracts or our position as a prime contractor on one or more Government-Wide Acquisition Contracts, GWACs, or other multiple award contracts could impair our ability to win new business.

We believe that a key element of our success in the public services sector is our position, as of December 31, 2003, as the holder of four GSA schedule contracts, and as a prime or sub contractor under approximately eight GWACs with approximately 720 related delivery orders. GSA schedule contracts and GWACs are pre-negotiated contracts with fixed rates. The federal government, subject to certain regulations and policies, may place delivery orders under GSA schedule contracts and GWACs without conducting full and open competitions. For the six months ended December 31, 2003 and the fiscal year ended June 30, 2003, revenue from GSA schedule contracts, GWACs and other indefinite delivery/indefinite quantity contracts accounted for approximately 17.1% and 12%, respectively, of our company-wide revenue. Because over the last several years the federal government has increased its use of the GSA schedule contracts and GWACs for procurements, we believe our position as a prime or sub contractor on these contracts has become increasingly important to our ability to sell our services to federal government clients. If we were to lose our position on one or more of these contracts, we could lose revenue and our operating results could be materially harmed.

Table of Contents

GSA schedule contracts, GWACs and other indefinite delivery/indefinite quantity contracts typically have a one- or two-year initial term with multiple options that are exercisable by our government clients to extend the contract for one or more years. Although there are options to extend these contracts for a number of years, we cannot assure you that our clients will exercise these options.

We may face legal liabilities and damage to our professional reputation from claims made against our work.

Many of our engagements involve projects that are critical to the operations of our clients' businesses. If we fail to meet our contractual obligations, we could be subject to legal liability, which could adversely affect our business, operating results and financial condition. The provisions we typically include in our contracts that are designed to limit our exposure to legal claims relating to our services and the applications we develop may not protect us or may not be enforceable under some circumstances or under the laws of some jurisdictions. We have experienced liability claims in the past that have resulted in litigation expenses and payments for settlements. It is likely, because of the nature of our business, that we will be sued in the future. Moreover, as a consulting firm, we depend to a large extent on our relationships with our clients and our reputation for high caliber professional services and integrity to retain and attract clients and employees. As a result, claims made against our work may be more damaging in our industry than in other businesses.

The Internet and systems integration consulting markets are highly competitive, and we may not be able to compete effectively.

The Internet and systems integration consulting markets in which we operate include a large number of participants and are highly competitive. Based on revenue and the number of consultants we have, we are smaller than some of our competitors. In particular, these larger competitors may have the ability to deploy a large number of professionals more quickly in response to an urgent client need, thereby giving them a competitive advantage over us. Our primary competitors come from a variety of market segments, including other information technology service providers, large accounting, consulting and other professional service firms, packaged software vendors and service groups of computer equipment companies.

Our marketplace is experiencing rapid changes in its competitive landscape. For instance, some of the former Big 5 accounting and consulting firms sold their consulting businesses, and the former consulting practice of a former Big 5 accounting firm completed its initial public offering. These changes in our marketplace may create potentially larger and better capitalized competitors with enhanced abilities to attract and retain their professionals. We also compete with our clients' internal resources, particularly where these resources represent a fixed cost to the client. The competitive nature of our industry may impose additional pricing pressures on us.

Our ability to compete also depends in part on several factors beyond our control, including the ability of our competitors to hire, retain and motivate skilled professionals, the price at which others offer comparable services and our competitors' responsiveness to their clients. There is a significant risk that this severe competition will adversely affect our financial results in the future.

Loss of our significant joint marketing relationships could reduce our revenue and growth prospects.

We have significant joint marketing relationships with Cisco Systems, Inc., Oracle Corporation, PeopleSoft, Inc., Microsoft Corporation, SAP and Siebel Systems, Inc. These relationships enable us to increase revenue by providing us additional marketing exposure, expanding our sales coverage, increasing the training of our professionals and developing and co-branding service offerings that respond to customer demand. The loss of one or more of these relationships could adversely affect our business by decreasing our revenue and growth prospects. Mergers,

Edgar Filing: BEARINGPOINT INC - Form S-1/A

acquisitions and other business combinations involving one or more of these entities could result in changes in the degree to which they will cooperate with us in joint marketing and product development. In addition, if we engage in certain mergers, acquisitions and other business combinations, these entities could terminate these joint marketing and product development relationships. Moreover, because most of our

Table of Contents

significant joint marketing relationships are nonexclusive, if our competitors are more successful in, among other things, building leading-edge products and services, these entities may form closer or preferred arrangements with other consulting organizations, which could reduce our revenue.

We may lose money if we do not accurately estimate the cost of a large engagement, which is conducted on a fixed-price basis.

A significant percentage of our engagements in our public services industry group is performed on a fixed-price or fixed-time basis. During fiscal years 1999, 2000, 2001, 2002 and 2003 and for the six months ended December 31, 2003, our public services segment revenue represented 30%, 32%, 31%, 41%, 35% and 37%, respectively, of our total revenue. While we do not track the percentage of our engagements which are performed on a fixed-price or fixed-time basis, we believe that only a small percentage of our other engagements are performed on this basis. In addition, some of our engagements obligate us to provide ongoing maintenance and other supporting or ancillary services on a fixed-price basis or with limitations on our ability to increase prices. Billing for fixed-time engagements is made in accordance with the engagement terms agreed to with our client. Revenue for these types of engagements is recognized based upon professional costs incurred as a percentage of estimated total percentage costs of the respective contract, and unbilled revenue represents revenue for services performed that have not been billed. When making proposals for these types of engagements, we rely on our estimates of costs and timing for completing the projects. These estimates reflect our best judgment regarding the efficiencies of our methodologies and professionals as we plan to apply them to the projects. Any increased or unexpected costs or unanticipated delays in connection with the performance of fixed-price or fixed-time contracts, including delays caused by factors outside our control, could make these contracts less profitable or unprofitable.

If we are not able to keep up with rapid changes in technology or maintain strong relationships with software providers, our business could suffer.

Our market is characterized by rapidly changing technologies, such as the evolution of the Internet, frequent new product and service introductions and evolving industry standards. If we cannot keep pace with these changes, our business could suffer.

Our success will depend, in part, on our ability to develop service offerings that keep pace with rapid and continuing changes in technology, evolving industry standards and changing client preferences. Our success will also depend on our ability to develop and implement ideas for the successful application of existing and new technologies. We may not be successful in addressing these developments on a timely basis or our ideas may not be successful in the marketplace. Also, products and technologies developed by our competitors may make our services or product offerings less competitive or obsolete.

We generate a significant portion of our revenue from projects to implement software developed by others, including Oracle Corporation, PeopleSoft, Siebel Systems and SAP. Our future success in the software implementation business depends on the continuing viability of these companies and their ability to maintain market leadership. We cannot assure you that we will be able to maintain a good relationship with these companies or that they will maintain their leadership positions in the software market.

Our business will be negatively affected if growth of the use of the Internet declines.

Our business is dependent in part upon continued growth of the use of the Internet by our clients, prospective clients and their customers and suppliers. Growth of use of the Internet has been and may continue to be slowed or delayed as a result of a decline in general economic or

business conditions. In addition, the adoption of the Internet for commerce and communications, particularly by those individuals and companies that have historically relied upon alternative means of commerce and communication, generally requires an understanding and acceptance of a new way of conducting business and exchanging information. In particular, companies that have already invested substantial resources in other means of conducting commerce and exchanging information may be particularly reluctant or slow to adopt a new, Internet-based strategy that may make their existing personnel and infrastructure obsolete, especially during a decline in general economic or business conditions.

Table of Contents

Capacity constraints caused by growth in Internet usage may, unless resolved, impede further growth in Internet use. If the number of Internet users does not increase and commerce over the Internet does not become more accepted and widespread, demand for our consulting services may decrease and, as a result, our revenue could decline. The factors that may affect Internet usage or electronic commerce adoption include:

- actual or perceived lack of security and privacy of information;
- lack of access or ease of use;
- congestion of traffic or other usage delays on the Internet;
- inconsistent quality of service or lack of availability of cost-effective high speed service;
- increases in access costs to the Internet;
- excessive governmental regulation;
- uncertainty regarding intellectual property ownership;
- reluctance to adopt new business methods;
- costs associated with the obsolescence of existing infrastructure; and
- impact of any taxes that may be imposed on transactions using the Internet.

Our business may be harmed by existing or increased United States and foreign government regulation of the Internet.

In the United States and abroad, governments have passed legislation relating to the Internet. Because these laws are still being implemented, we are not certain how they will affect our business. We may be indirectly affected by this legislation to the extent it impacts our clients and potential clients. In addition, United States and foreign governmental bodies are considering, and may consider in the future, other legislative proposals that would regulate the Internet. We cannot predict if or how any future legislation would impact our business.

Our contracts can be terminated by our clients with short notice, or our clients may cancel or delay projects.

Our clients typically retain us on a non-exclusive, engagement-by-engagement basis, rather than under exclusive long-term contracts. Most of our consulting engagements are less than 12 months in duration. We estimate that the majority of our contracts can be terminated by our clients with short notice and without significant penalty. The advance notice of termination required for contracts of shorter duration and lower revenue is typically 30 days. Longer-term, larger and more complex contracts may require more than 30 days notice for termination. Additionally, large client projects involve multiple engagements or stages, and there is a risk that a client may choose not to retain us for additional stages of a

project or that a client will cancel or delay additional planned engagements. These terminations, cancellations or delays could result from factors unrelated to our work product or the progress of the project, but could be related to business or financial conditions of the client or the economy generally. When contracts are terminated, cancelled or delayed, we lose the associated revenue, and we may not be able to eliminate associated costs in a timely manner.

We currently have only a limited ability to protect our important intellectual property rights.

We have only three issued patents in the United States and several patent applications pending in the United States and in other jurisdictions to protect our products or methods of doing business. We cannot assure you that our patent applications will be approved, that our issued patents will protect our intellectual property or that third parties will not challenge any current or future patents. Furthermore, we cannot assure you that others will not independently develop similar or competing technology or design around any patents that may be issued. Additionally, existing laws in the United States offer limited protection for our business, and the laws of some countries in which we provide services may not protect our intellectual property rights even to the same limited

Table of Contents

extent as the laws of the United States. We have approximately six registered trademarks, numerous pending trademark applications in the United States and worldwide, and hundreds of domain names. We are currently attempting to register the BearingPoint name as a trademark throughout the world. We cannot assure you that trademarks will be issued, or that our issued trademarks will protect our name. If the BearingPoint name conflicts with the rights of a pre-existing trademark owner in a jurisdiction, we may need to operate under a different name in such jurisdiction, which could result in a loss of goodwill associated with that name.

The provisions in our agreements with clients which attempt to protect us against the unauthorized use, transfer and disclosure of our intellectual property and proprietary information may not be enforceable under the laws of some jurisdictions. In addition, we are sometimes required to negotiate limits on these provisions in our contracts.

Our business includes the development of customized software modules in connection with specific client engagements, particularly in our systems integration business. We sometimes assign to clients the copyright and other intellectual property rights in some aspects of the software and documentation developed for these clients. Although our contracts with our clients may provide that we also retain rights to our intellectual property, it is possible that clients will assert rights to, and seek to limit our use of, this intellectual property.

There can be no assurance that the steps we take will be adequate to deter misappropriation of proprietary information or that we will be able to detect unauthorized use and take appropriate steps to enforce our intellectual property rights.

Our services may infringe upon the intellectual property rights of others.

We cannot be sure that our services do not infringe on the intellectual property rights of others, and we may have infringement claims asserted against us. These claims may harm our reputation, cost us money and prevent us from offering some services. In some contracts, we have agreed to indemnify, and may in the future agree to indemnify, our clients for certain expenses or liabilities resulting from claimed infringements of the intellectual property rights of third parties. In some instances, the amount of these indemnities may be greater than the revenue we receive from the client. Any claims or litigation in this area may be costly and result in large awards against us and, whether we ultimately win or lose, could be time-consuming, may injure our reputation, may result in costly delays or may require us to enter into royalty or licensing arrangements. If there is a successful claim of infringement or if we fail to develop non-infringing technology or license the proprietary rights we require on a timely basis, our ability to use certain technologies, products, services and brand names may be limited, and our business may be harmed.

We may be unable to obtain licenses for third party software that we need to conduct our business.

We license from third parties software that is used in our products or is required to develop new products or product enhancements. In the future, third-party licenses may not be available to us on commercially reasonable terms or at all. Third parties who hold exclusive rights to software technology that we seek to license may include our competitors. If we are unable to obtain any necessary third-party licenses, we could be required to redesign our products or obtain substitute technology, which may perform less well, be of lower quality or be more costly.

Risks Related to Your Ownership of Our Common Stock

The price of our common stock may decline because of the large number of other shares available for sale in the future.

Sales of a substantial number of shares of our common stock, or the perception that such sales could occur, could adversely affect the market price of our common stock.

On August 22, 2002, we issued approximately 30.5 million shares of our common stock in connection with our acquisition of BearingPoint GmbH, formerly KPMG Consulting AG, and 16.5 million of these shares have been registered on this registration statement. All of these shares may be sold in the public market, subject to applicable securities laws.

Table of Contents

In addition, the assurance and tax partners of the KPMG International member firms in Ireland, the Netherlands Antilles, Brazil, Argentina and Japan were issued 1.37 million shares, which must be divested within five years after the closing of our initial public offering. An additional 470,000 shares that were issued to the former consulting partners of these KPMG International member firms are subject to contractual transfer restrictions that expire as to one-fourth of the shares on August 7, 2002 and each succeeding anniversary. Our managing directors, who received their shares (founders shares) when we separated from KPMG LLP, are subject to contractual limitations on resale. In addition, Cisco must sell its shares subject to a registration statement or exemption from registration. These limitations are described in the table below. Cisco is entitled to a total of six demands for registration and in addition has the right to piggyback registration rights if we propose to register our shares under the Securities Act.

The table below sets forth with respect to our managing directors who received founders shares and Cisco, the number of shares of our common stock these stockholders held as of February 7, 2001 that are subject to contractual transfer restrictions, the percentage of our total number of outstanding shares as of December 31, 2003 that such number represents and the nature of the contractual transfer restrictions. These restrictions are in addition to any restrictions contained under applicable law. We do not have current information as to the number of founders shares that our managing directors continue to hold. As of December 31, 2003, Cisco held 15.44 million shares of our common stock. As of December 31, 2003, there were a total of approximately 194.5 million shares of our common stock outstanding.

<u>Holder</u>	<u>Number of Shares</u>	<u>Percent of Total Outstanding</u>	<u>Contractual Transfer Restrictions</u>
Our managing directors who hold founders shares	8.57 million	4.4%	Restrictions on 40% of the total shares owned expired on August 7, 2001 and restrictions on one-fourth of the remaining shares expire on each succeeding anniversary.
Cisco Systems, Inc.	15.44 million	7.9%	Cisco may sell its shares subject to registration of the shares or an applicable exemption from registration.

In connection with the various Andersen Business Consulting transactions, we committed to issuing approximately 3.0 million shares of our common stock (net of forfeitures) under our Amended and Restated 2000 Long-Term Incentive Plan to former partners of those practices as a retentive measure. The stock awards have no purchase price and one-third of the shares will vest on each of the first three anniversaries of the acquisition of the relevant consulting practice, so long as the recipient remains employed by us. As of December 31, 2003, approximately 1.2 million shares of common stock have been issued pursuant to this commitment.

As of December 31, 2003, options to purchase approximately 57.6 million shares of common stock granted under our Amended and Restated 2000 Long-Term Incentive Plan were outstanding with exercise prices ranging from \$5.32 to \$55.50, and approximately 5.5 million additional shares of our common stock, granted under our Amended and Restated 2000 Long-Term Incentive Plan were available in connection with future grants or awards under our long-term incentive plan. Our employee stock purchase plan also had approximately 11.6 million shares available for sale as of December 31, 2003.

In addition, we may issue additional shares in connection with any acquisitions we make or any capital raising activities we undertake. Any such additional shares could also have a dilutive effect on our earnings per share.

There are significant limitations on the ability of any person or company to buy our company without the approval of our board of directors, which may decrease the price of our common stock.

Our certificate of incorporation and bylaws each contain provisions that may make the acquisition of our company more difficult without the approval of our board of directors. These provisions of our certificate of incorporation and our bylaws include the following, among others:

our board of directors is classified into three classes, each of which, after an initial transition period, will serve for staggered three-year terms;

Table of Contents

a director may be removed by our stockholders only for cause and then only by the affirmative vote of two-thirds of the outstanding voting power of stock entitled to vote generally in the election of directors;

only our board of directors or the chairman of our board of directors may call special meetings of our stockholders;

our stockholders may take action only at a meeting of our stockholders and not by written consent;

our stockholders must comply with advance notice procedures in order to nominate candidates for election to our board of directors or to place stockholders' proposals on the agenda for consideration at meetings of the stockholders;

our board may consider the impact of any proposed change of control transaction on constituencies other than our stockholders in determining what is in the best interest of our company and our stockholders;

business combinations involving one or more persons that own or intend to own at least 15% of our voting stock must be approved by the affirmative vote of at least a majority of our voting stock (excluding that held by these persons), or by our board of directors (excluding directors affiliated with these persons), or the consideration paid in the business combination must generally be the highest price paid by these persons to acquire our voting stock;

if stockholder approval is required by applicable law, any mergers, consolidations and sales of all or substantially all of our assets must be approved by the affirmative vote of at least two-thirds of our voting stock; and

our stockholders may amend or repeal any of the foregoing provisions of our certificate of incorporation or our bylaws only by a vote of two-thirds of the outstanding voting power of the stock entitled to vote generally in the election of directors.

In addition, we have a stockholders' rights plan designed to make it more costly and thus more difficult to gain control of us without the consent of our board of directors.

Risks that Relate to Our Relationship with KPMG LLP and Its Related Entities

The agreements relating to our separation from KPMG LLP were not negotiated on an arm's-length basis, and there is no assurance that these agreements are on terms comparable to those that could have been obtained from unaffiliated third parties.

As part of our separation from KPMG LLP in January 2000, we entered into a separation agreement which governed the transfer of the assets and liabilities relating to our business and contained indemnification provisions between us and KPMG LLP. We have also entered into a non-competition agreement with KPMG LLP that specifies which services will be offered by us and which by KPMG LLP. These agreements were not the result of arm's-length negotiations, and therefore, we cannot assure you that their terms are comparable to the terms we could have obtained from unaffiliated third parties.

Under our transition services agreement, KPMG LLP has provided or will provide us with basic administrative, clerical and processing services in areas such as accounting support, technology support, human resources and employee benefits. The fees we pay for many of these services are

Edgar Filing: BEARINGPOINT INC - Form S-1/A

based on the total costs of providing these services on a centralized basis to both our company and KPMG LLP. We are assessed an allocated portion of these costs, generally based on the relative headcount, usage and other factors of our company and KPMG LLP. However, because these agreements were negotiated in the context of a parent-subidiary relationship and were not the result of arm's-length negotiations, we may pay more for such services and receive worse service than if we had purchased such services from third party providers.

Table of Contents

The termination of services provided under the transition services agreement with KPMG LLP could involve significant expense which could adversely affect our financial results.

Under the transition services agreement with KPMG LLP (which terminated on February 8, 2004 for most non-technology services and terminates on February 8, 2005 for technology-related services and limited non-technology services), we contracted to receive certain infrastructure support services from KPMG LLP until we complete the build-out of our own infrastructure. As we terminate services, we may be obligated to pay KPMG LLP termination costs, as defined in the transition services agreement, incurred as a result of KPMG LLP winding down and terminating those services. We continue to receive from KPMG LLP services relating to information technology (such as telecommunications and user services), financial systems, human resources systems, occupancy and office support services in facilities used by both KPMG LLP and us, and financing of capital assets used in the provisioning of transition services. During the year ended June 30, 2003, we terminated certain human resources services for which we were charged \$1.1 million in termination fees. During the six month period ended December 31, 2003, we terminated certain technology services for which we were charged \$3.2 million in termination costs. During fiscal year 2003, we purchased from KPMG LLP \$32.4 million of leasehold improvements. Based on information currently available, we anticipate paying KPMG LLP approximately \$40 million to \$60 million for the sale and transfer of additional capital assets (such as computer equipment, furniture and leasehold improvements) currently used by us through the transition services agreement (for which usage charges are included in the monthly costs under the agreement).

The amount of termination costs that we will pay to KPMG LLP depends upon the timing of service terminations, the ability of the parties to work together to minimize the costs, and the amount of payments required under existing contracts with third parties for services provided to us by KPMG LLP and which can continue to be obtained directly by us after the termination. Accordingly, the amount of termination costs that we will pay to KPMG LLP in the future cannot be reasonably estimated at this time. We believe that the amount of termination costs yet to be assessed will not have a material adverse effect on our consolidated financial position, cash flows or liquidity. Whether such amounts could have a material effect on the results of operations in a particular quarter or fiscal year cannot be determined at this time.

The non-competition agreement with KPMG LLP prohibits us from providing certain services and may limit our ability to effectively move into certain new services in the future.

Our non-competition agreement with KPMG LLP, which terminates in 2006, prohibits us from offering tax or assurance services, including attestation and verification services, and defined consulting services which were historically and will continue to be provided by KPMG LLP's tax and assurance practices. This prohibition may limit our ability to serve our clients. Unless terminated earlier, this agreement will terminate on the fifth anniversary of our initial public offering.

If both we and KPMG LLP desire to provide a new type of service or if we cannot agree with KPMG LLP as to who has the right to provide an existing service, the non-competition agreement provides a framework for resolving such disputes. However, if this process fails to resolve any such dispute in a timely and efficient manner, we may lose the opportunity to enter into a new market or pursue sales leads on a timely basis. In addition, ongoing disputes with KPMG LLP as to who can provide a type of existing or new service may result in both us and KPMG LLP bidding on similar work which, in turn, may damage our reputation in the marketplace.

Risks that Relate to Our Relationship with Cisco

The provisions of our investor rights agreement with Cisco which prohibit us from entering into a merger or similar agreement with certain companies without Cisco's consent may limit our ability to engage in a change of control transaction and reduce the price of our

common stock.

In conjunction with Cisco's investment in our company and our alliance agreement with Cisco, we agreed that until January 31, 2005, we will not enter into an agreement with Lucent Technologies Inc., Nortel Networks Corporation, Alcatel S.A. or Juniper Networks, or four other companies that Cisco may designate on an annual

Table of Contents

basis, to merge, consolidate or otherwise combine with any of those specified companies or to sell all or substantially all of our assets to any of them without Cisco's consent. If any of these companies delivers to us a bona fide proposal to acquire us or if our board of directors decides to initiate negotiations regarding an acquisition by one of these companies, we have agreed to notify Cisco and give Cisco an opportunity to make a superior counter proposal to us. If we close an acquisition transaction with one of these companies, including if we do so after Cisco has failed to make a superior proposal, we have agreed to:

pay Cisco cash in an amount equal to our revenue for the preceding 12 months;

repurchase, at Cisco's request, any of our equity securities then held by Cisco at the greater of fair market value or original issue price; and

repurchase, at Cisco's request, any of our debt securities then held by Cisco at their face amount.

Our obligation to make payments to Cisco if we enter into a transaction with Lucent Technologies, Nortel Networks, Alcatel or Juniper Networks also may have significant anti-takeover effects with respect to those companies and could depress the price of our common stock. Accordingly, the effect of these provisions is to reduce substantially, or even entirely eliminate, the possibility of us entering into a merger or other change of control transaction with one of these companies. To the extent that any of these companies were or were perceived as possible acquirors of our company, these provisions may depress the price of our common stock.

Our alliance agreement with Cisco may require us to make investments in personnel and equipment even if we do not generate sufficient corresponding revenue for us, which may decrease our net income.

Under our amended alliance agreement with Cisco, we have agreed to maintain the level of competence of our staff already trained on Cisco products and technologies as of July 1, 2001. When we are developing a joint solution with Cisco, we also have agreed to train at least the number of persons on the design, planning and implementation management of the technologies associated with the solution as are necessary to achieve the purpose of the solution. In addition, we have committed to staffing and operating at least one solution center for every joint solution developed under the alliance agreement. The solution centers provide clients advanced technology equipment to develop, demonstrate and provide training on our service offerings using Cisco hardware. The alliance agreement with Cisco requires us to provide this staffing and these solution center operations even if the results of our operations do not justify such activities. If the anticipated benefits of our alliance with Cisco do not materialize, or fail to materialize in the time frame we anticipate, and we nonetheless have to hire additional consultants or make additional investments in Cisco-related equipment, it could adversely affect our profitability.

Our alliance agreement with Cisco does not prevent Cisco from entering into similar agreements with our competitors, and any agreements with competitors might diminish the effectiveness of our relationship with Cisco without reducing our obligations under the alliance agreement.

As a part of our alliance agreement with Cisco, we have agreed to make investments in personnel, training and equipment and to limitations on our ability to jointly market with Lucent Technologies, Nortel Networks, Alcatel or Juniper Networks, or, in lieu thereof, four other companies that Cisco may designate on an annual basis. These obligations and restrictions will remain in place even if Cisco enters into a similar arrangement with one of our competitors. We believe, based on published reports, that Cisco has entered into joint marketing agreements with certain of our competitors, including Cap Gemini Ernst & Young. To the extent that these arrangements or any future arrangements entered into by Cisco and our other competitors are similar in nature and scope to our agreement, the effectiveness of our joint marketing efforts may be negatively impacted, and our relationship with Cisco may generate lower revenue than we anticipate, which could adversely affect our

profitability.

Table of Contents

DISCLOSURE REGARDING FORWARD-LOOKING STATEMENTS

Some of the statements in this prospectus and any documents incorporated by reference constitute forward-looking statements within the meaning of the United States Private Securities Litigation Reform Act of 1995. These statements relate to our operations that are based on our current expectations, estimates and projections. Words such as may, will, could, would, should, anticipate, predict, potential, contemplates, intends, plans, projects, believes, estimates and similar expressions are used to identify these forward-looking statements. These statements are only predictions and as such are not guarantees of future performance and involve risks, uncertainties and assumptions that are difficult to predict. Forward-looking statements are based upon assumptions as to future events or our future financial performance that may not prove to be accurate. Actual outcomes and results may differ materially from what is expressed or forecast in these forward-looking statements. As a result, these statements speak only as of the date they were made, and we undertake no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

Our actual results may differ from the forward-looking statements for many reasons, including:

any continuation of the global economic downturn and challenging economic conditions;

the business decisions of our clients regarding the use of our services;

the timing of projects and their termination;

the availability of talented professionals to provide our services;

the pace of technological change;

the strength of our joint marketing relationships;

the actions of our competitors;

unexpected difficulties with our global initiatives and acquisitions (such as the acquisition of BearingPoint GmbH), including rationalization of assets and personnel and managing or integrating the related assets, personnel or businesses;

changes in spending policies or budget priorities of the U.S. government, particularly the Department of Defense, in light of the large U.S. budget deficit; and

our inability to use losses in some of our foreign subsidiaries to offset earnings in the United States.

In addition, our results and forward-looking statements could be affected by general domestic and international economic and political conditions, including the current slowdown in the economy, uncertainty as to the future direction of the economy and vulnerability of the economy to domestic or international incidents, as well as market conditions in our industry. For a more detailed discussion of certain of these factors, see **Risk Factors** in this prospectus and any applicable prospectus supplement. We caution the reader that these risk factors may not be

Edgar Filing: BEARINGPOINT INC - Form S-1/A

exhaustive. We operate in a continually changing business environment, and new risk factors emerge from time to time. Management cannot predict such new risk factors, nor can it assess the impact, if any, of such new risk factors on our business or the extent to which any factor, or combination of factors, may cause actual results to differ materially from those implied by any forward-looking statements.

Table of Contents**USE OF PROCEEDS**

We will not receive any of the proceeds when the selling stockholders sell their common stock to others. All sale proceeds will be received by the selling stockholders.

SELLING STOCKHOLDERS

We are registering for resale shares of our common stock held by the stockholders identified below. The selling stockholders acquired the resale shares in connection with our acquisition on August 22, 2002 of BearingPoint GmbH, formerly KPMG Consulting AG, a company whose operations consist primarily of the former German, Swiss and Austrian consulting practices of KPMG Deutsche Treuhand-Gesellschaft AG (KPMG DTG).

The selling stockholders will determine the actual number of shares, if any, that they will sell. Because the selling stockholders may sell all, some or none of the shares of common stock that they hold, we are unable to estimate the amount or percentage of shares of common stock that they will hold after completion of the offering.

The following table provides information regarding the beneficial ownership of our common stock by the selling stockholders as of April 1, 2004.

Name of Selling Stockholder	Shares Beneficially		Maximum
	Owned Prior to Offering		Number of
	Number	Percentage	Shares Being
			Offered
	Number	Percentage	Number
KPMG DTG (1)	16,501,650	8.40%	3,876,345
KPMG Regulus Treuhand-Gesellschaft GmbH (KPMG RTG) (2)	12,625,305	6.43%	12,625,305

- (1) KPMG DTG has sole dispositive power with respect to 3,876,345 shares and sole voting power with respect to 16,501,650 shares. KPMG RTG has sole dispositive power with respect to 12,625,305 of these shares. KPMG DTG was the majority stockholder of BearingPoint GmbH prior to our acquisition of BearingPoint GmbH and had a variety of contractual and business relationships with that entity, including contractual arrangements to provide certain support and technical services, financing services and cash management services.
- (2) KPMG RTG is an entity affiliated with KPMG DTG. Contractual arrangements between KPMG RTG and KPMG DTG provide KPMG DTG with sole voting power with respect to these 12,625,305 shares and KPMG RTG with sole dispositive power with respect to these shares. KPMG DTG may be deemed to beneficially own these shares.

Table of Contents

PLAN OF DISTRIBUTION

The selling stockholders and any of their pledgees, donees, assignees, transferees or successors-in-interest selling shares received from a named selling stockholder as a gift, pledge, partnership distribution or other non-sale related transfer after the date of this resale prospectus (collectively, the selling stockholders) may, from time to time, sell any or all of the shares of common stock offered hereby on the New York Stock Exchange or any stock exchange, market or trading facility on which the shares are traded, or in private transactions. These sales may be made at market prices prevailing at the time of the sale, at prices related to such prevailing prices, at varying prices determined at the time of sale or at negotiated or fixed prices. The selling stockholders will act independently of us in making decisions with respect to the timing, manner and size of each sale. The selling stockholders may use any one or more of the following methods when selling shares:

ordinary brokerage transactions and transactions in which the broker-dealer solicits purchasers;

block trades in which the broker-dealer will attempt to sell the shares as agent but may position and resell a portion of the block as principal to facilitate the transaction;

purchases by a broker-dealer as principal and resale by the broker-dealer for its account;

an exchange distribution in accordance with the rules of the applicable exchange;

privately negotiated transactions;

underwritten offerings;

short sales;

through the writing of options on the securities, whether or not the options are listed on an options exchange;

through the distribution of the securities by any selling stockholder to its partners, members or stockholders;

agreements by the broker-dealer and the selling stockholders to sell a specified number of such shares at a stipulated price per share;

a combination of any such methods of sale; and

any other method permitted by applicable law.

The selling stockholders may engage brokers and dealers, and any brokers or dealers may arrange for other brokers or dealers to participate in effecting sales of the securities. These brokers, dealers or underwriters may act as principals, or as an agent of a selling stockholder. Broker-dealers may agree with a selling stockholder to sell a specified number of the securities at a stipulated price per security. If the broker-dealer is unable to sell securities acting as an agent for the selling stockholder, it may purchase as principal any unsold securities at the stipulated price. Broker-dealers who acquire securities as principals may thereafter resell the securities from time to time in transactions in any

Edgar Filing: BEARINGPOINT INC - Form S-1/A

stock exchange or automated interdealer quotation system on which the securities are then listed, at prices and on terms then prevailing or in privately negotiated transactions or otherwise. Broker-dealers may use block transactions and sales to and through broker-dealers, including transactions of the nature describe above. The selling stockholders may also sell shares under Rule 144 under the Securities Act, if available, or under Section 4(1) of the Securities Act, rather than under this resale prospectus, regardless of whether the securities are covered by this prospectus.

The selling stockholders may enter into derivative transactions with third parties, or sell securities not covered by this prospectus to third parties in privately negotiated transactions. If the applicable prospectus supplement indicates, in connection with those derivatives, the third parties may sell securities covered by this prospectus and the applicable prospectus supplement, including in short sale transactions. If so, the third party may use securities pledged by the selling stockholders or borrowed from the selling stockholders or others to

Table of Contents

settle those sales or to close out any related open borrowings of stock, and may use securities received from the selling stockholders in settlement of those derivatives to close out any related open borrowings of stock. The third party in such sale transactions will be an underwriter and, if not identified in this prospectus, will be identified in the applicable prospectus supplement (or a post-effective amendment).

Unless otherwise prohibited, the selling stockholders may enter into hedging transactions with broker-dealers or other financial institutions in connection with distributions of the shares or otherwise. In such transactions, broker-dealers or financial institutions may engage in short sales of the shares in the course of hedging the position they assume with the selling stockholders. The selling stockholders may also engage in short sales, puts and calls, forward-exchange contracts, collars and other transactions in our securities or derivatives of our securities and may sell or deliver shares in connection with these trades. If the selling stockholders sell shares short, they may redeliver the shares to close out such short positions. The selling stockholders may also enter into option or other transactions with broker-dealers or financial institutions which require the delivery to the broker-dealer or the financial institution of the shares. The broker-dealer or financial institution may then resell or otherwise transfer such shares pursuant to this resale prospectus. In addition, the selling stockholders may loan their shares to broker-dealers or financial institutions who are counterparties to hedging transactions and the broker-dealers, financial institutions or counterparties may sell the borrowed shares into the public market. The selling stockholders may also pledge their shares to their brokers or financial institutions and under the margin loan the broker or financial institution may, from time to time, offer and sell the pledged shares.

The shares will be sold only through registered or licensed brokers or dealers if required under applicable state securities laws. In addition, in certain states the shares may not be sold unless they have been registered or qualified for sale in the applicable state or an exemption from the registration or qualification requirement is available and complied with.

We will file a supplement to this resale prospectus, if required, under Rule 424(b) under the Securities Act upon being notified by a selling stockholder that any material arrangement has been entered into with a broker-dealer or financial institution for the sale of shares through a block trade, special or underwritten offering, exchange distribution or secondary distribution or a purchase by a broker, dealer or financial institution. Such supplement may include:

the name of each selling stockholder and of the participating broker-dealer(s) or financial institution(s);

the number of shares involved;

the price at which such shares were sold;

the commissions paid or discounts or concessions allowed to such broker-dealer(s) or financial institution(s), where applicable;

that such broker-dealer(s) or financial institution(s) did not conduct any investigation to verify the information set out or incorporated by reference in this resale prospectus; and

other facts material to the transaction.

We will pay all fees and expenses in connection with the registration of the shares by the selling stockholders. We have agreed to indemnify each selling stockholder against certain liabilities, including liabilities arising under the Securities Act. The selling stockholders have agreed to indemnify us and our agents against certain liabilities. The selling stockholders may agree to indemnify any agent, dealer or broker-dealer that participates in transactions involving sales of the shares against certain liabilities, including liabilities arising under the Securities Act.

Table of Contents

The selling stockholders and any underwriters, brokers, dealers, financial institutions or agents that participate in the distribution of the common stock may be deemed to be underwriters under the Securities Act, and any profit on the sale of the common stock by them and any discounts, commissions or concessions received by any such underwriters, dealers, financial institutions or agents might be deemed to be underwriting discounts and commissions under the Securities Act.

The selling stockholders and any other person participating in the distribution will be subject to the applicable provisions of the Securities Exchange Act and the rules and regulations under the Exchange Act. The Exchange Act rules include, without limitation, Regulation M, which may limit the timing of purchases and sales of the common stock by the selling stockholders and any other person participating in the distribution. In addition, Regulation M of the Exchange Act may restrict the ability of any person engaged in the distribution of the common stock to engage in market-making activities with respect to the particular shares of common stock being distributed for a period of up to five business days prior to the commencement of the distribution. This may affect the marketability of the shares of common stock and the ability of any person or entity to engage in market-making activities with respect to the shares of common stock.

Table of Contents**MARKET FOR OUR COMMON STOCK****Market Information**

Prior to October 3, 2002, our common stock was listed on the Nasdaq National Market under the ticker symbol KCIN. On October 2, 2002, we changed our name to BearingPoint, Inc. and ceased trading on the Nasdaq National Market. On October 3, 2002, we moved to the New York Stock Exchange and began trading under the new ticker symbol BE. The following table sets forth the high and low sales prices for our common stock as reported on the Nasdaq National Market (for periods before October 3, 2002) and on the New York Stock Exchange (for periods on or after October 3, 2002) for the quarterly periods indicated.

	Price Range of	
	Common Stock	
	High	Low
Fiscal Year 2002		
First Quarter ended September 30, 2001	\$ 15.50	\$ 9.11
Second Quarter ended December 31, 2001	19.03	10.00
Third Quarter ended March 31, 2002	21.49	15.55
Fourth Quarter ended June 30, 2002	21.41	12.50
Fiscal Year 2003		
First Quarter ended September 30, 2002	\$ 15.01	\$ 5.35
Second Quarter ended December 31, 2002	9.02	5.03
Third Quarter ended March 31, 2003	8.60	5.78
Fourth Quarter ended June 30, 2003	10.80	5.80
Six Month Period ended December 31, 2003		
Quarter ended September 30, 2003	\$ 11.25	\$ 6.75
Quarter ended December 31, 2003	10.25	7.90

The last sale price per share for our common stock on April 21, 2004 was \$10.69.

Holders

At April 1, 2004, we had approximately 1,248 stockholders of record.

Dividends

Edgar Filing: BEARINGPOINT INC - Form S-1/A

We have never paid cash dividends on our common stock, and we do not anticipate paying any cash dividends on our common stock for at least the next 12 months. We intend to retain all of our earnings, if any, to finance the expansion of our business and for general corporate purposes. Our existing revolving credit and receivables facilities and the senior notes contain financial covenants and restrictions, some of which directly or indirectly may limit our ability to pay dividends. Our future dividend policy will also depend on our earnings, capital requirements, financial condition and other factors considered relevant by our board of directors.

Table of Contents

SELECTED FINANCIAL DATA

The selected financial data as of December 31, 2003 and June 30, 2003 and for the six months ended December 31, 2003 and the year ended June 30, 2003 is derived from the consolidated financial statements, which are included elsewhere in this prospectus, audited by PricewaterhouseCoopers LLP, independent auditors. The selected financial data as of June 30, 2002 and for the years ended June 30, 2002 and 2001 are derived from the consolidated financial statements, which are included elsewhere in this prospectus, audited by Grant Thornton, LLP, independent auditors. The selected financial data as of June 30, 2001, 2000 and 1999 and for the five months ended June 30, 2000, the seven months ended January 31, 2000 and the year ended June 30, 1999 are derived from the audited historical financial statements and related notes, audited by Grant Thornton, LLP, which are not included in this prospectus. Certain prior period amounts have been reclassified to conform with current period presentation. During the six months ended December 31, 2003, we recorded a goodwill impairment charge of \$127.3 million related to our EMEA reporting unit. During fiscal year 2003, we significantly expanded our international presence through a series of acquisitions. For additional information regarding the goodwill impairment charge and international acquisitions, see Note 5, Goodwill and Other Intangible Assets, and Note 6, Acquisitions, of the Notes to Consolidated Financial Statements, respectively, in this prospectus. Selected financial data should be read in conjunction with Management's Discussion and Analysis of Financial Condition and Results of Operations and the consolidated financial statements and the related notes thereto included herein.

Table of Contents**Statements of Operations**

	Consolidated					Combined ⁽¹⁾	
	Six Months Ended December 31, 2003	Year Ended			Five Months Ended	Seven Months Ended	Year Ended
		June 30, 2003	June 30, 2002	June 30, 2001	June 30, 2000	January 31, 2000	June 30, 1999
	(in thousands, except per share amounts)					(in thousands)	
Revenue	\$ 1,554,431	\$ 3,139,277	\$ 2,367,627	\$ 2,855,824	\$ 1,105,166	\$ 1,264,818	\$ 1,981,536
Costs of service:							
Costs of service	1,239,721	2,406,414	1,742,861	2,133,250	817,800	897,173	1,381,518
Lease and facilities charge	61,686	17,592					
Impairment charges			23,914	7,827	8,000		
Total costs of service	1,301,407	2,424,006	1,766,775	2,141,077	825,800	897,173	1,381,518
Gross profit	253,024	715,271	600,852	714,747	279,366	367,645	600,018
Amortization of purchased intangible assets	10,651	44,702	3,014				
Amortization of goodwill				18,176	5,210	4,398	4,321
Goodwill impairment charge	127,326						
Selling, general and administrative expenses	273,775	556,097	464,806	475,090	201,720	231,270	341,424
Special payment to managing directors ⁽²⁾					34,520		
Operating income (loss)	(158,728)	114,472	133,032	221,481	37,916	131,977	254,273
Interest / Other income (expense), net	(4,208)	(15,406)	1,554	(15,481)	(10,567)	(27,311)	(25,268)
Gain on sale of assets				6,867			
Equity in losses of affiliate and loss on redemption of equity interest in affiliate				(76,019)	(15,812)	(14,374)	(622)
Income before partner distributions and benefits ⁽¹⁾						\$ 90,292	\$ 228,383
Income (loss) before taxes	(162,936)	99,066	134,586	136,848	11,537		
Income tax expense	2,831	57,759	81,524	101,897	29,339		
Income (loss) before cumulative effect of change in accounting principle	(165,767)	41,307	53,062	34,951	(17,802)		
Cumulative effect of change in accounting principle, net of tax			(79,960)				
Net income (loss)	(165,767)	41,307	(26,898)	34,951	(17,802)		
Dividend on Series A Preferred Stock				(31,672)	(25,992)		
Preferred stock conversion discount				(131,250)			
Net income (loss) applicable to common stockholders	\$ (165,767)	\$ 41,307	\$ (26,898)	\$ (127,971)	\$ (43,794)		
Earnings (loss) per share basic and diluted:	\$ (0.86)	\$ 0.22	\$ 0.34	\$ (1.19)	\$ (0.58)		

Edgar Filing: BEARINGPOINT INC - Form S-1/A

Income (loss) before cumulative effect of change in accounting principle applicable to common stockholders

Cumulative effect of change in accounting principle

(0.51)

Net income (loss) applicable to common stockholders

\$ (0.86) \$ 0.22 \$ (0.17) \$ (1.19) \$ (0.58)

Consolidated

Combined

December 31, 2003 June 30, 2003 June 30, 2002 June 30, 2001 June 30, 2000 June 30, 1999

(in thousands)

Balance Sheet Data

Total assets \$ 2,129,447 \$ 2,066,404 \$ 914,170 \$ 1,047,048 \$ 972,488 \$492,191
 Long-term liabilities 368,393 346,284 12,286 13,468 76,602 22,860
 Series A Mandatorily Redeemable Convertible Preferred Stock 1,050,000

- (1) As a partnership, all of KPMG LLP's earnings were allocable to its partners. Accordingly, distributions and benefits to partners have not been reflected as an expense in our historical partnership basis financial statements through January 31, 2000. As a corporation, effective February 1, 2000, payments for services rendered by our Managing Directors are included as professional compensation. Likewise, as a corporation, we are subject to corporate income taxes effective February 1, 2000.
- (2) For the period from January 31, 2000 through June 30, 2000, the profits of KPMG LLP and our Company were allocated among the partners of KPMG LLP and our Managing Directors as if the entities had been combined through June 30, 2000. Under this agreement, our Managing Directors received a special payment of \$34.5 million by our Company for the five-month period ended June 30, 2000.

Table of Contents

**MANAGEMENT'S DISCUSSION AND ANALYSIS OF
FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

The following discussion and analysis should be read in conjunction with the consolidated financial statements and the notes to consolidated financial statements included elsewhere in this prospectus. This prospectus contains forward-looking statements that involve risks and uncertainties. For additional information regarding some of the risks and uncertainties that affect our business and the industry in which we operate and that apply to an investment in our common stock, please read Risk Factors. All references to years, unless otherwise noted, refer to our fiscal year, which prior to July 1, 2003 ended on June 30. For example, a reference to 2003 or fiscal year 2003 means the 12-month period that ended on June 30, 2003.

Overview

We are a large business consulting, systems integration and managed services firm, serving Global 2000 companies, medium-sized businesses, government agencies and other organizations. We provide business and technology strategy, systems design, architecture, applications implementation, network, systems integration and managed services. Our service offerings are designed to help our clients generate revenue, reduce costs and access the information necessary to operate their business on a timely basis.

We provide consulting services through industry groups in which we have significant industry-specific knowledge. Our focus on specific industries provides us with the ability to tailor our service offerings to reflect our understanding of the marketplaces in which our clients operate. We have multinational operations covering North America, Latin America, the Asia Pacific region, and Europe, the Middle East and Africa (EMEA). We utilize this multinational network to provide consistent integrated services to our clients throughout the world.

On February 2, 2004, our board of directors approved a change in our fiscal year end from a twelve-month period ending June 30 to a twelve-month period ending December 31. As a requirement of this change, the results for the six-month period from July 1, 2003 to December 31, 2003 are reported as a separate transition period.

Several external factors directly influence our ability to generate business. The economic conditions in the industries and regions we serve are a significant factor affecting the results of our operations. The pace of technological change and the type and level of technology spending by our clients also drive our business. Changes in business requirements and practices of our clients have a significant impact on the demand for the technology consulting and systems integration services we provide.

We derive substantially all of our revenue from professional services activities. Our revenue is driven by our ability to continuously generate new opportunities, by the prices we obtain for our service offerings, and by the size and chargeability, or utilization, of our professional workforce. Our revenue includes all amounts that are billed or billable to clients, including out-of-pocket costs such as travel and subsistence for client service professional staff, costs of hardware and software, and costs of subcontractors (collectively referred to as other direct contract expenses).

Edgar Filing: BEARINGPOINT INC - Form S-1/A

Our revenue for the six months ended December 31, 2003 was \$1,554.4 million. This represents an increase in revenue of \$14.2 million, or 0.9%, from revenue generated during the six months ended December 31, 2002 of \$1,540.3 million. When compared to the six months ended December 31, 2002, revenue for our international regions increased \$69.6 million, while revenue for our North America region declined \$57.8 million. Revenue for our international regions increased predominantly due to the effect of currency exchange-rate fluctuations on reported revenue and the positive impact of international acquisitions made during the first quarter of fiscal year 2003, while revenue for our North America region declined primarily due to slower economic conditions, pricing pressures and competition for new engagements.

Table of Contents

As a multinational company, our international operations, whose functional currency is the local currency, may be significantly affected by currency exchange-rate fluctuations. The strengthening of foreign currencies (primarily the Euro) against the U.S. dollar has resulted in a currency translation that has increased our reported U.S. dollar revenue and expense items during the six months ended December 31, 2003. In constant currency terms, our consolidated revenue for the six months ended December 31, 2003 has decreased \$44.4 million, or 2.9%, when compared to the six months ended December 31, 2002. As mentioned above, this decrease was predominantly due to a decline in revenue for our North America region, partially offset by the positive impact of acquisitions made during the first quarter of fiscal year 2003. The impact of currency exchange-rate fluctuations on our income before taxes was less than 1.0% for the six months ended December 31, 2003. A weakening of foreign currencies against the U.S. dollar could reduce reported revenue and expense items during future periods.

Commencing with our first acquisition of an international practice (Mexico) in December 1999, we have been executing a strategy to develop a global business platform primarily through acquisitions (all of the transactions referred to below are accounted for as purchase business acquisitions, and will therefore be referred to in this prospectus as acquisitions). During fiscal year 2003, we significantly expanded our European presence with the purchase of KPMG Consulting AG (subsequently renamed BearingPoint GmbH (BE Germany)), which included approximately 3,000 employees primarily in Germany, Switzerland and Austria. We furthered our global strategy, enabling us to better serve our multinational clients, by acquiring all, or portions of selected Andersen Business Consulting practices in Brazil, Finland, France, Japan, Norway, Peru, Singapore, South Korea, Spain, Sweden, Switzerland and in the United States, and the consulting practice of the KPMG International member firm in Finland. In addition, we strengthened our Latin American business with the acquisition of Ernst & Young's Brazilian consulting practice. Through December 31, 2003, we have completed 31 acquisitions. For the six months ended December 31, 2003, international operations outside North America represented 32.1% of our business (measured in revenue dollars), compared to 29.8%, 8.0% and 5.0% for the years ended June 30, 2003, 2002 and 2001, respectively.

During the six-month period ended December 31, 2003, we determined that a triggering event had occurred in our EMEA reporting unit, causing us to perform a goodwill impairment test. The triggering event resulted from adverse changes in the business climate affecting our European operations, which caused our operating profit and cash flows for the EMEA reporting unit to be lower than expected for the six months ended December 31, 2003. In response to this challenging economic environment in Europe, we revised our EMEA growth expectations and anticipated operational efficiencies for the next five years. As a result of the impairment test, we recorded a goodwill impairment charge of \$127.3 million (\$0.66 per share) since the carrying amount of our EMEA reporting unit was greater than the estimated fair value of the reporting unit (as determined using the expected present value of future cash flows) and the carrying amount of the reporting unit goodwill exceeded the implied fair value of that goodwill. Although we lowered growth expectations for the European region, we continue to forecast future growth and overall profitability throughout EMEA. We also determined that there were no triggering events within our other reporting units that would have required further valuation analysis of goodwill.

The sustained economic downturn during calendar year 2003 has continued to negatively affect the operations of some of our clients and, in turn, impact their information technology (IT) spending. During this time, competition for new engagements has remained strong. Despite the cautious IT spending and competition for new engagements, our bookings remained solid during the six months ended December 31, 2003, with a positive book-to-bill ratio in six out of seven of our business units. The focus of our dedicated sales force and strong relationships with key accounts has enabled us to maintain strong bookings.

We continue to experience pricing pressures as competition for new engagements remains strong and as movements toward the use of lower-cost service delivery personnel continue to grow within our industry. Despite pricing pressures, we improved or substantially maintained our billing rates across all regions. Billing rates for our North American operations remained steady for the six months ended December 31, 2003, declining 1.2% when compared to the six months ended December 31, 2002. Billing rates for our EMEA and Asia Pacific

Table of Contents

operations improved 10.3% and 15.1%, respectively, during the six months ended December 31, 2003 when compared to the same period during the prior year, while billing rates for our Latin America operations remained steady. Our global presence and experienced, highly skilled workforce have enabled us to successfully differentiate our value and capabilities from those of our competitors, in effect, lessening the impact of current market pricing pressures. We anticipate continued pricing pressures going forward; however, we are working to maintain our margins by complementing our solutions offerings with greater offshore capabilities.

On February 11, 2004, we announced the opening of our India Global Development Center (GDC). Our new India GDC, along with our existing China GDC, deliver high quality, low cost software development and IT services to our global clients as part of our Global Technology Services (GTS). Our GDCs utilize lower-cost, highly skilled, offshore development staff to develop, support, and maintain our clients' software applications. As our GTS capabilities continue to grow, we can rely less on the use of subcontractors to complete engagements, which should result in improvement in our overall profit margin.

We also have responded to the overall challenging business conditions by focusing on a variety of revenue growth and cost control initiatives, including continued evaluation of the size of our workforce and our required office space in relation to overall client demand for services, eliminating excess capacity and aggressively reducing discretionary costs to lower the cost of operations and maintain profit margins.

Gross profit for the six months ended December 31, 2003 was \$253.0 million compared with \$368.3 million for the six months ended December 31, 2002. Gross profit as a percentage of revenue decreased to 16.3% during the current period compared to 23.9% during the six months ended December 31, 2002. The decline in gross profit as a percentage of revenue is due in part to a \$13.6 million charge related to a reduction in workforce recorded during the current period and the \$61.7 million charge for lease, facilities and other exit costs recorded during the period related to our previously announced reduction in office space.

The reduction in workforce charge recorded during the current period was the result of our effort to align our workforce with market demand for services. As of December 31, 2003, we have approximately 15,000 employees, including approximately 13,000 client service personnel. Our ability to maintain the chargeability, or utilization, of our client service personnel directly impacts our revenue. Utilization represents the percentage of time spent by our client service personnel on billable work. Our utilization during the six months ended December 31, 2003 improved across all regions when compared to utilization during the six months ended December 31, 2002. Utilization within our North America, EMEA, Asia Pacific and Latin America regions increased 7.3%, 5.6%, 11.1% and 1.3%, respectively, when compared to the six months ended December 31, 2002. This increase is primarily the result of aligning our workforce with market demand for services and successfully integrating our personnel acquired through acquisitions made during the first quarter of fiscal year 2003. We have successfully achieved savings in professional compensation expense as a result of our workforce reduction actions. Overall, we believe that our workforce is in line with market demand for services and the needs of the business; however, as economic conditions begin to rebound in certain markets, we will continue to hire qualified employees with the advanced information technology skills necessary to perform the services we offer.

During the current period we recorded a \$61.7 million charge for lease, facilities, and other exit costs in order to reduce our overall office space in an effort to eliminate excess capacity and to align our office space usage with our current workforce and the needs of the business. We expect to incur additional lease and facilities charges of approximately \$8 million to \$10 million during the first half of calendar year 2004. Our office space reduction efforts are expected to result in a reduction of our calendar year 2004 occupancy costs of approximately \$20 million.

For the six months ended December 31, 2003, we recorded a loss before taxes of \$162.9 million and provided for income taxes of \$2.8 million, resulting in a negative effective tax rate of 1.7%. Our effective tax rate continues to be negatively affected by unusable losses in our foreign operations. Additionally, due to a history of

Table of Contents

losses and restrictions under tax laws, generally no tax benefit can be recognized in connection with the \$127.3 million current period goodwill impairment charge. Our profitable operations continue to be concentrated in relatively high tax rate jurisdictions, which results in tax expense being generated on our overall consolidated loss for the period.

Segments

Through fiscal year 2002, we conducted operations within five reportable segments. Our reportable segments were representative of the five major industry groups in which we have industry-specific knowledge, including Public Services, Communications & Content, Financial Services, Consumer and Industrial Markets and High Technology. Upon completion of a series of international acquisitions during the first quarter of fiscal year 2003, we established three international operating segments (EMEA and the Asia Pacific and Latin America regions). Effective July 1, 2003, we combined our Consumer and Industrial Markets and High Technology industry groups to form the Consumer, Industrial and Technology industry group. For the six months ended December 31, 2003, we have seven reportable segments in addition to the Corporate/Other category (which consists primarily of infrastructure costs). Our chief operating decision maker, the Chairman and Chief Executive Officer, evaluates performance and allocates resources based upon the segments. Accounting policies of the segments are the same as those described in Note 2, Summary of Significant Accounting Policies, of the Notes to Consolidated Financial Statements in this prospectus. Upon consolidation, all intercompany accounts and transactions are eliminated. Inter-segment revenue is not included in the measure of profit or loss and total assets for each reportable segment. Performance of the segments is evaluated based on operating income excluding the costs of infrastructure functions (such as information systems, finance and accounting, human resources, legal and marketing) as described in Note 21, Segment Information, of the Notes to Consolidated Financial Statements in this prospectus. Prior year segment information has been reclassified to reflect current year presentation.

Significant Components of Our Statements of Operations

Revenue. We derive substantially all of our revenue from professional service activities. Revenue includes all amounts that are billed or billable to clients, including out-of-pocket costs such as travel and subsistence for client service professional staff, costs of hardware and software and costs of subcontractors (collectively referred to as other direct contract expenses). Unbilled revenue represents revenue for services performed that have not been billed. Billings in excess of revenue recognized are recorded as deferred revenue until the applicable revenue recognition criteria are met. We recognize revenue when it is realized or realizable and earned. We consider revenue to be realized or realizable and earned when persuasive evidence of an arrangement exists, services have been rendered, fees are fixed or determinable, and collection of revenue is reasonably assured. We generally enter into long-term, fixed-price, time-and-materials and cost-plus contracts to design, develop or modify multifaceted, client specific information technology systems. We generally recognize the majority of our revenue on a time-and-materials or percentage-of-completion basis as services are provided (See Note 2, Summary of Significant Accounting Policies, of the Notes to Consolidated Financial Statements in this prospectus).

We enter into contracts with our clients that contain varying terms and conditions. These contracts generally provide that they can be terminated without significant advance notice or penalty. Generally, in the event that a client terminates a project, the client remains obligated to pay for services performed and expenses incurred by us through the date of termination.

Costs of Service. Our costs of service generally include professional compensation and other direct contract expenses, as well as costs attributable to the support of client service professional staff, depreciation and amortization costs related to assets used in revenue-generating activities, bad debt expense relating to accounts receivable, and other costs attributable to serving our client base. Professional compensation consists of payroll costs and related benefits associated with client service professional staff (including costs associated with reductions in workforce). Other direct contract expenses include costs directly attributable to client engagements. These costs include out-of-pocket costs such as travel and subsistence for client service professional staff, costs

Table of Contents

of hardware and software and costs of subcontractors. Additionally, our costs of service include restructuring or impairment charges related to assets used in revenue-generating activities, such as costs incurred associated with our office space reduction effort.

Amortization of Purchased Intangible Assets. Amortization of purchased intangible assets represents the amortization expense on identifiable intangible assets related to customer and market-related intangible assets, which resulted from the various acquisitions of businesses.

Goodwill Impairment Charge. Goodwill impairment charges represent the amount by which the carrying value of our goodwill exceeded the implied fair value of our goodwill as measured in accordance with Statement of Financial Accounting Standards (SFAS) No. 142, Goodwill and Other Intangible Assets (see Note 2, Summary of Significant Accounting Policies, of the Notes to Consolidated Financial Statements in this prospectus).

Selling, General and Administrative Expenses. Selling, general and administrative expenses include costs related to marketing, information systems, depreciation and amortization, finance and accounting, human resources, sales force, and other expenses related to managing and growing our business. During fiscal year 2003, selling, general and administrative expenses also included costs associated with our rebranding effort.

Interest Income (Expense), Net. Interest expense reflects interest incurred on our borrowings, including interest incurred on private placement senior notes, borrowings under revolving lines of credit and borrowings under foreign currency denominated term loans. Interest income represents interest earned on short-term investments of available cash and cash equivalents.

Income Tax Expense. Our effective tax rate is significantly impacted by our level of pre-tax earnings and non-deductible expenses. Accordingly, if our pre-tax earnings grow and non-deductible expenses grow at a slower rate or decrease, our effective tax rate will decrease. Due to our high level of non-deductible travel-related expenses and unusable foreign tax losses and credits, our effective tax rate exceeds statutory rates.

Critical Accounting Policies and Estimates

The preparation of our consolidated financial statements in conformity with generally accepted accounting principles in the United States requires that management make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expenses during the reporting period. Management's estimates and assumptions are derived and continually evaluated based on available information, reasonable judgment and the Company's experience. Because the use of estimates is inherent in the financial reporting process, actual results could differ from those estimates. Accounting policies and estimates that management believes are most critical to the Company's financial condition and operating results pertain to revenue recognition (including estimates of costs to complete engagements); valuation of accounts receivable; valuation of goodwill; and effective income tax rates. See Note 2, Summary of Significant Accounting Policies, of the Notes to Consolidated Financial Statements in this prospectus for descriptions of these and other significant accounting policies.

Revenue Recognition. We earn revenue from a range of consulting services, including, but not limited to, business and technology strategy, systems design, architecture, applications implementation, network, systems integration and managed services. Revenue includes all amounts that are billed or billable to clients, including out-of-pocket costs such as travel and subsistence for client service professional staff, costs of hardware and software and costs of subcontractors (collectively referred to as other direct contract expenses). Unbilled revenue consists of

Edgar Filing: BEARINGPOINT INC - Form S-1/A

recognized recoverable costs and accrued profits on contracts for which billings had not been presented to the clients as of the balance sheet date. Management anticipates that the collection of these amounts will occur within one year of the balance sheet date, with the exception of approximately \$19.1 million related to various long-term contracts with certain government agencies. Billings in excess of revenue recognized are recorded as deferred revenue until the applicable revenue recognition criteria are met.

Table of Contents

Services: We generally enter into long-term, fixed-price, time-and-materials, and cost-plus contracts to design, develop or modify multifaceted client-specific information technology systems. Such arrangements represent a significant portion of our business and are accounted for in accordance with AICPA Statement of Position (SOP) 81-1, Accounting for Performance of Construction-Type and Certain Production-Type Contracts. Arrangements accounted for under SOP 81-1 must have a binding, legally enforceable contract in place before revenue can be recognized. Revenue under fixed-price contracts is generally recognized using the percentage-of-completion method based upon costs to the client incurred as a percentage of the total estimated costs to the client. Revenue under time-and-materials contracts is based on fixed billable rates for hours delivered plus reimbursable costs. Revenue under cost-plus contracts is recognized based upon reimbursable costs incurred plus estimated fees earned thereon.

We also enter into fixed-price and time-and-materials contracts to provide general business consulting services, including, but not limited to, systems selection or assessment, feasibility studies, and business valuation and corporate strategy services. Such arrangements are accounted for in accordance with Staff Accounting Bulletin (SAB) No. 101, Revenue Recognition in Financial Statements, as amended by SAB No. 104, Revenue Recognition. Revenue from such arrangements is recognized when; i) there is persuasive evidence of an arrangement; ii) the fee is fixed or determinable; iii) services have been rendered and payment has been contractually earned, and; iv) collectibility of the related receivable or unbilled revenue is reasonably assured.

Additionally, we enter into arrangements in which we manage, staff, maintain, host or otherwise run solutions and systems provided to the client. Revenue from these types of arrangements is typically recognized on a ratable basis as earned over the term of the service period.

We periodically perform reviews of estimated revenue and costs on all of our contracts at an individual engagement level to assess whether they are consistent with initial assumptions. Any changes to estimates are recognized on a cumulative catch-up basis in the period in which the change is identified. Losses on contracts are recognized when identified.

Software: We enter into a limited number of software licensing arrangements. We recognize software license fee revenue in accordance with the provisions of SOP 97-2, Software Revenue Recognition and its related interpretations. Our software licensing arrangements typically include multiple elements, such as software products, post-contract customer support, and consulting and training services. The aggregate arrangement fee is allocated to each of the undelivered elements based upon vendor-specific evidence of fair value (VSOE), with the residual of the arrangement fee allocated to the delivered elements. VSOE for each individual element is determined based upon prices charged to customers when these elements are sold separately. Fees allocated to each software element of the arrangement are recognized as revenue when the following criteria have been met; i) persuasive evidence of an arrangement exists; ii) delivery of the product has occurred; iii) the license fee is fixed or determinable, and; iv) collectibility of the related receivable is probable. If evidence of fair value of the undelivered elements of the arrangement does not exist, all revenue from the arrangement is deferred until such time as evidence of fair value does exist, or until all elements of the arrangement are delivered. Fees allocated to post-contract customer support are recognized as revenue ratably over the term of the support period. Fees allocated to other services are recognized as revenue as the services are performed. Revenue from monthly license charge or hosting arrangements is recognized on a subscription basis over the period in which the client uses the product.

Multiple-Element Arrangements for Service Offerings: In certain arrangements, we enter into contracts that include the delivery of a combination of two or more of our service offerings. Such arrangements are accounted for in accordance with Emerging Issues Task Force (EITF) Issue 00-21, Accounting for Revenue Arrangements with Multiple Deliverables. Typically, such multiple-element arrangements incorporate the design, development or modification of systems and an ongoing obligation to manage, staff, maintain, host or otherwise run solutions and systems provided to the client. Such contracts are divided into separate units of accounting, and the total arrangement fee is allocated to each unit based on its relative fair value. Revenue is recognized separately, and in accordance with our revenue recognition policy, for each element.

Table of Contents

Valuation of Accounts Receivable. Periodically, we review accounts receivable to reassess our estimates of collectibility. We provide valuation reserves for bad debts based on specific identification of likely and probable losses. In addition, we provide valuation reserves for estimates of aged receivables that may be written off based upon historical experience. These valuation reserves are periodically reevaluated and adjusted as more information about the ultimate collectibility of accounts receivable becomes available. Circumstances that could cause our valuation reserves to increase include changes in our clients' liquidity and credit quality, other factors negatively impacting our clients' ability to pay their obligations as they come due, and the quality of our collection efforts.

Valuation of Goodwill. Effective July 1, 2001, the Company early-adopted the new accounting principle related to goodwill, SFAS No. 142. As a consequence, we recognized a transitional impairment loss of \$80.0 million, net of tax, (\$0.51 per share) as the cumulative effect of a change in accounting principle. This transitional impairment loss resulted from the change in method of measuring impairments.

Upon adoption of SFAS No. 142, goodwill is no longer amortized, but instead tested for impairment at least annually. The first step of the goodwill impairment test is a comparison of the fair value of a reporting unit to its carrying value. The fair value of a reporting unit is the amount for which the unit as a whole could be bought or sold in a current transaction between willing parties. The goodwill impairment test requires us to identify our reporting units and obtain estimates of the fair values of those units as of the testing date. Our reporting units are our North American industry groups and our international geographic regions. We estimate the fair values of our reporting units using discounted cash flow valuation models. Those models require estimates of future revenue, profits, capital expenditures and working capital for each unit. We estimate these amounts by evaluating historical trends, current budgets, operating plans and industry data. We conduct our annual impairment test as of April 1 of each year. The timing and frequency of our goodwill impairment test is based on an ongoing assessment of events and circumstances that would more than likely reduce the fair value of a reporting unit below its carrying value. We monitor our goodwill balance for impairment and conduct formal tests when impairment indicators are present. A decline in the fair value of any of our reporting units below its carrying value is an indicator that the underlying goodwill of the unit is potentially impaired. This situation would require the second step of the goodwill impairment test to determine whether the reporting unit's goodwill is impaired. The second step of the goodwill impairment test is a comparison of the implied fair value of a reporting unit's goodwill to its carrying value. An impairment loss is required for the amount by which the carrying value of a reporting unit's goodwill exceeds its implied fair value. The implied fair value of the reporting unit's goodwill would then become the new cost basis of the unit's goodwill.

Effective Income Tax Rates. Determining effective income tax rates is highly dependent upon management estimates and judgments, particularly at each interim reporting date. Circumstances that could cause our estimates of effective income tax rates to change include restrictions on the use of the Company's foreign subsidiary losses to reduce the Company's tax burden; actual and projected pre-tax income; changes in law; and audits by taxing authorities.

Financial Statement Presentation

The consolidated financial statements reflect the operations of the Company and all of its majority-owned subsidiaries. Upon consolidation, all significant intercompany accounts and transactions are eliminated. Certain of the Company's consolidated foreign subsidiaries within EMEA and the Asia Pacific region report their results of operations on a one-month lag.

On February 2, 2004, we changed our fiscal year end from a twelve-month period ending June 30 to a twelve-month period ending December 31. As a requirement of this change, the results for the six-month period from July 1, 2003 to December 31, 2003 are reported as a separate transition period within the consolidated financial statements. Accordingly, management's discussion and analysis of financial condition and results of operations will: (i) compare the audited results of operations for the six months ended December 31, 2003 to the

Table of Contents

unaudited results of operations for the six months ended December 31, 2002; (ii) compare the results of operations for the fiscal year ended June 30, 2003 to the results of operations for the fiscal year ended June 30, 2002; (iii) compare the results of operations for the fiscal year ended June 30, 2002 to the results of operations for the fiscal year ended June 30, 2001; and (iv) discuss the Company's liquidity and capital resources as of December 31, 2003.

Results of Operations

The following table presents certain financial information for the six months ended December 31, 2003 and 2002, respectively.

	Six Months Ended December 31,	
	2003	2002
		(unaudited)
Revenue	\$ 1,554,431	\$ 1,540,272
Costs of service:		
Professional compensation	689,770	689,009
Other direct contract expenses	420,444	341,663
Lease and facilities charge	61,686	2,265
Other costs of service	129,507	139,001
Total costs of service	1,301,407	1,171,938
Gross profit	253,024	368,334
Amortization of purchased intangible assets	10,651	19,334
Goodwill impairment charge	127,326	
Selling, general and administrative expenses	273,775	283,581
Operating income (loss)	(158,728)	65,419
Interest/Other income (expense), net	(4,208)	(4,615)
Income (loss) before taxes	(162,936)	60,804
Income tax expense	2,831	33,944
Net income (loss)	\$ (165,767)	\$ 26,860
Earnings (loss) per share - basic and diluted	\$ (0.86)	\$ 0.15
Weighted average shares - basic	193,596,759	180,278,748
Weighted average shares - diluted	193,596,759	180,408,595

Table of Contents

The following tables present certain financial information and performance metrics for each of the Company's reportable segments.

	Six Months Ended December 31,	Year Ended June 30,		
	2003	2003	2002	2001
(in thousands)				
Revenue:				
Public Services	\$ 575,025	\$ 1,094,754	\$ 966,422	\$ 871,597
Communications & Content	140,460	350,694	473,269	551,089
Financial Services	120,664	236,773	229,993	463,930
Consumer, Industrial and Technology	215,592	523,943	505,895	826,881
EMEA	289,295	567,581	16,089	18,311
Asia Pacific	163,287	293,214	128,145	60,620
Latin America	47,068	73,743	44,054	62,800
Corporate/Other	3,040	(1,425)	3,760	596
	<u>\$ 1,554,431</u>	<u>\$ 3,139,277</u>	<u>\$ 2,367,627</u>	<u>\$ 2,855,824</u>
Revenue %:				
Public Services	37%	35%	41%	31%
Communications & Content	9%	11%	20%	19%
Financial Services	8%	8%	10%	16%
Consumer, Industrial and Technology	14%	17%	21%	29%
EMEA	19%	18%	1%	1%
Asia Pacific	10%	9%	5%	2%
Latin America	3%	2%	2%	2%
Corporate/Other	n/m	n/m	n/m	n/m
	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>
Gross Profit:				
Public Services	\$ 177,650	\$ 350,237	\$ 342,198	\$ 277,145
Communications & Content	35,710	112,892	141,592	161,686
Financial Services	35,018	69,262	46,771	91,819
Consumer, Industrial and Technology	49,749	142,171	152,239	263,671
EMEA	34,960	108,963	1,917	680
Asia Pacific	37,397	49,004	11,151	8,069
Latin America	9,246	23,465	3,212	(8,089)
Corporate/Other(1)	(126,706)	(140,723)	(98,228)	(80,234)
	<u>\$ 253,024</u>	<u>\$ 715,271</u>	<u>\$ 600,852</u>	<u>\$ 714,747</u>
Gross Profit %:				
Public Services	31%	32%	35%	32%
Communications & Content	25%	32%	30%	29%
Financial Services	29%	29%	20%	20%
Consumer, Industrial and Technology	23%	27%	30%	32%
EMEA	12%	19%	12%	4%
Asia Pacific	23%	17%	9%	13%
Latin America	20%	32%	7%	(13%)
Corporate/Other(1)	n/m	n/m	n/m	n/m

16%

23%

25%

25%

(1) Corporate/Other operating loss is principally due to infrastructure and shared services costs.
n/m=not meaningful

Table of Contents

Six Months Ended December 31, 2003 Compared to Six Months Ended December 31, 2002

Revenue. Revenue increased \$14.2 million, or less than 1.0%, from \$1,540.3 million during the six months ended December 31, 2002, to \$1,554.4 million during the six months ended December 31, 2003. The increase in revenue was primarily attributable to an increase in revenue within our international operating segments totaling \$69.6 million, offset by a decline in North America revenue of \$57.8 million. Revenue from our international operations for the six months ended December 31, 2003 was \$499.7 million, an increase of 16.2% when compared to the same period in the prior year. Our international operations experienced a 6.4% increase in engagement hours as well as a 9.2% increase in average billing rates. Our North America revenue for the six months ended December 31, 2003 of \$1,051.7 million declined 5.2% when compared to the same period in the prior year. The decline in our North America revenue was primarily the result of a slow economy and cautious IT spending. In North America, we experienced a 4.0% decrease in engagement hours as well as 1.2% decrease in our average billing rates.

Although our revenue for the six months ended December 31, 2003 remained relatively flat when compared to the six months ended December 31, 2002, we are beginning to see many positive economic indicators in the U.S. and internationally, however, growth in IT spending remains isolated to certain specific markets and regions. Despite the cautious IT spending, our bookings have remained solid, with a positive book-to-bill ratio in six out of our seven business units during the six months ended December 31, 2003. Our workforce is experiencing healthy utilization, with a growing need to hire additional employees with advanced skill sets in rebounding markets. As revenues increase, our goal is to first increase utilization and then to increase headcount. Although billing rates have generally held steady for the Company as a whole, we continue to face rate pressures due to client return-on-investment demands and competitor pricing. We anticipate rate pressures to continue going forward; therefore we remain focused on differentiating our values and capabilities from those of our competitors, and look to complement our solutions offerings with greater offshore capabilities in order to maintain profit margins.

Public Services, the Company's largest business unit, generated revenue during the six months ended December 31, 2003 of \$575.0 million, representing an increase of \$40.1 million, or 7.5%, over the six months ended December 31, 2002. This increase was predominantly the result of growth in the Federal business sector, driven by success on international engagements. Revenue for our State, Local & Education (SLED) business sector decreased due to the impact of state budget and spending constraints. Overall, our Public Services business unit experienced increases in both engagement hours and billing rates of 2.6% and 4.7%, respectively, despite both client-driven and competitor-driven pricing pressures. Our Public Services business unit maintained a strong win rate during the six months ended December 31, 2003, as we were awarded 9 out of 10 large North American projects that we competed for during the period.

The Communications & Content business unit generated revenue of \$140.5 million during the six months ended December 31, 2003, representing a decline of \$46.6 million, or 24.9%, from the six months ended December 31, 2002. This decline was primarily the result of our completion of several large contracts involving testing related to compliance with the 1996 Telecommunications Act. While engaged on compliance testing contracts, certain clients decided to curtail the Company's involvement in non-compliance related projects. Due to the exhaustive nature and extent of the compliance testing, we do not expect these clients to engage our Company for many of their future projects, as such, engagement hours have declined 17.0%. In addition, pricing pressures within the communications industry have resulted in a 9.5% decrease in billing rates. Although the Communications & Content pipeline is growing, we do not expect to see growth in this business unit late in calendar year 2004.

Our Financial Services business unit generated revenue during the six months ended December 31, 2003 of \$120.7 million, representing growth of \$3.9 million, or 3.3% over the six months ended December 31, 2002. The increase in revenue was principally due to a 2.9% increase in engagement hours and an increase in reimbursable

Table of Contents

out-of-pocket engagement costs. The Financial Services business unit experienced significant growth in the Banking & Insurance sector, which was partially offset by a decline in the Global Markets sector. Billing rates for the six months ended December 31, 2003 remained consistent with the same period during the prior year, despite pricing pressure from both our clients and competition in the Banking & Insurance and Global Markets sectors. We anticipate continued pricing pressure for the first half of calendar year 2004, however we expect to see improvement in both sectors, including steady revenue growth, as we position ourselves to benefit from our highly skilled and technically advanced workforce.

The Consumer, Industrial and Technology business unit generated revenue during the six months ended December 31, 2003 of \$215.6 million, representing a decline of \$55.3 million, or 20.4%, over the six months ended December 31, 2002. The decline was primarily the result of challenging economic conditions, which have led to a decrease in technology spending. Revenue was significantly impacted by the cancellation of two of our larger accounts. When compared to the same period in the prior year, engagement hours decreased 17.5% and billing rates decreased 3.5% during the six months ended December 31, 2003. Our pipeline remains stable and we expect revenue, bill rates and utilization to remain flat for the first half of calendar year 2004.

The EMEA business unit generated revenue of \$289.3 million during the six months ended December 31, 2003, representing growth of \$18.0 million, or 6.7%, over the six months ended December 31, 2002. The growth in our reported EMEA revenue resulted from a strengthening of foreign currencies (primarily the Euro) against the U.S. dollar during the six months ended December 31, 2003. In constant currency terms, revenue for our EMEA business unit for the six months ended December 31, 2003 declined by approximately 8% when compared to the six months ended December 31, 2002. This decline is the result of a decrease in engagement hours caused by the adverse changes in the business climate within certain of our EMEA operations. In response to this trend, we completed a reduction in workforce during the six months ended December 31, 2003, resulting in an increase in our utilization of approximately 5.6% for the six months ended December 31, 2003 when compared to the six months ended December 31, 2002.

The Asia Pacific business unit generated revenue of \$163.3 million during the six months ended December 31, 2003 representing growth of \$35.8 million, or 28.1%, over the six months ended December 31, 2002. This revenue growth was primarily driven by an 11.1% increase in utilization and an 11.3% increase in engagement hours as well as the strengthening of foreign currencies against the U.S. dollar. The increases in utilization and engagement hours were a result of strong bookings in Japan and the continued integration of acquisitions made during the six months ended December 31, 2002 throughout the region. We experienced improvement in our performance within Greater China, and continue to focus on the emerging economies of Southeast Asia such as Thailand, Malaysia and Singapore. Revenue for Korea, Australia and New Zealand for the six months ended December 31, 2003 remained consistent with revenue for the six months ended December 31, 2002 due to difficult market conditions within these countries, which negatively impacted IT spending.

Our Latin America business unit generated revenue of \$47.1 million during the six months ended December 31, 2003, representing growth of \$15.7 million, or 50.1%, over the six months ended December 31, 2002. The increase in revenue is primarily due to the positive impact of the acquisitions made during the first quarter of fiscal year 2003, as well as increased volume within Mexico and Brazil. This increase is reflected in a 50.7% growth in engagement hours, while our utilization improved 1.3% and our billing rate per hour in the region remained steady despite increased pricing pressure within this market.

Gross Profit. Gross profit as a percentage of revenue declined to 16.3% for the six months ended December 31, 2003, compared to 23.9% for the six months ended December 31, 2002. This decline is mainly attributable to an increase in other direct contract expenses and the impact of the \$61.7 million lease and facilities charge related to office space reductions and the \$13.6 million reduction in workforce charge recorded during the six months ended December 31, 2003. In dollar terms, gross profit decreased by \$115.3 million, or 31.3%, from \$368.3 million for the six months ended December 31, 2002, to \$253.0 million for the six months ended

Table of Contents

December 31, 2003. The decrease in gross profit was due to the increase in revenue of \$14.2 million described above, offset by the following:

A net increase in professional compensation of \$0.8 million, or less than 1.0%, from \$689.0 million for the six months ended December 31, 2002, to \$689.8 million for the six months ended December 31, 2003. Professional compensation expense for the six months ended December 31, 2003 includes a \$13.6 million charge related to a reduction in workforce recorded during the period. The impact of this charge was significantly offset by savings achieved through our workforce reduction actions in response to the challenging economy.

A net increase in other direct contract expenses of \$78.8 million, or 23.1%, from \$341.7 million, or 22.2% of revenue, for the six months ended December 31, 2002, to \$420.4 million, or 27.0% of revenue, for the six months ended December 31, 2003. The \$78.8 million increase in other direct contract expenses is mainly attributable to our increased use of subcontractors and higher levels of materials procurement, particularly in both the Public Services and EMEA business units. The increase in other direct contract expenses, including the cost of subcontractors, has negatively impacted our gross profit, as the cost of subcontractors is generally more expensive than the cost of our own workforce. We are focused on limiting the use of subcontractors whenever possible, working to increase our margins by complementing our solutions offerings with greater offshore capabilities, and increasing our hiring in order to balance our skill base with the market demand for our services.

A net decrease in other costs of service of \$9.5 million, or 6.8%, from \$139.0 million for the six months ended December 31, 2002, to \$129.5 million for the six months ended December 31, 2003. The decline in other costs of service is primarily attributable to savings achieved as a result of our office space reduction efforts.

During the six months ended December 31, 2003, we recorded, within the Corporate/Other operating segment, a charge of \$61.7 million for lease, facilities and other exit costs related to our previously announced reduction in office space primarily within the North America, EMEA and Asia Pacific regions. We reduced our overall office space in an effort to eliminate excess capacity and to align our office space usage with our current workforce and the needs of the business. The \$61.7 million lease and facilities charge included \$46.3 million related to the fair value of future lease obligations (net of estimated sublease income), \$7.4 million representing the unamortized cost of fixed assets and \$8.0 million in other costs associated with exiting facilities. As of December 31, 2003, we have a remaining lease and facilities accrual of \$22.0 million and \$33.5 million, identified as current and noncurrent portions, respectively. The remaining lease and facilities accrual will be paid over the remaining lease terms.

Gross profit for our Public Services business unit declined to 31.0% of revenue in the six months ended December 31, 2003, from 34.0% of revenue in the six months ended December 31, 2002. This decline is principally due to a \$49.5 million increase in other direct contract expenses as a result of our increased use of subcontractors and materials procurement relating to specific engagements, coupled with a \$1.8 million increase in compensation expense, which includes a \$1.0 million reduction in workforce charge. Although we require subcontractors to handle specific requirements on some engagements, the majority of our use of subcontractors is not a skill-set issue, as many times clients mandate the use of certain contractors.

Gross profit for the Communications & Content business unit decreased to 25.4% of revenue in the six months ended December 31, 2003 from 37.9% of revenue in the six months ended December 31, 2002. The decline in gross profit was principally due to the decrease in revenue of \$46.6 million resulting from the completion of several large contracts involving testing related to compliance with the 1996 Telecommunications Act. In addition, gross profit for the six months ended December 31, 2003 was impacted by a \$1.8 million charge related to our reduction in workforce.

Table of Contents

Gross profit for the Financial Services business unit decreased to 29.0% of revenue in the six months ended December 31, 2003 from 32.1% of revenue in the six months ended December 31, 2002. The decline in gross profit was principally due to a \$3.3 million increase in other direct contract expenses as a result of the increased use of subcontractors, as well as a \$0.9 million increase in professional compensation expense, which includes a \$0.4 million charge related to our reduction in workforce.

Gross profit for the Consumer, Industrial and Technology business unit declined to 23.1% of revenue in the six months ended December 31, 2003 from 31.2% of revenue in the six months ended December 31, 2002. The decline in gross profit was principally due to the decrease in revenue resulting from the challenging economic conditions and cautious IT spending as mentioned above. In addition, gross profit for the six months ended December 31, 2003 was impacted by a \$2.8 million charge related to our reduction in workforce.

Gross profit as a percentage of revenue for the EMEA business unit declined to 12.1% of revenue during the six months ended December 31, 2003, compared to 24.4% of revenue during the six months ended December 31, 2002. This decline is primarily a result of an increase in other direct contract expenses due to increased use of subcontractors during the six months ended December 31, 2003. The increase in our use of subcontractors is a result of our need to contract for certain types of skills in order to meet client requirements. This need to subcontract will decline as we continue to balance our skill base against the market demand for our services. In addition, gross profit for the six months ended December 31, 2003 was impacted by a \$4.4 million charge related to our reduction in workforce.

Gross profit as a percentage of revenue for the Asia Pacific business unit improved to 22.9%, during the six months ended December 31, 2003, compared to 14.3% for the six months ended December 31, 2002. This improvement is the result of several factors including the improvement in utilization of our personnel resulting in a reduction in professional compensation expense as a percentage of revenue and a reduction in other costs of services due to tight spending controls imposed during the six months ended December 31, 2003. This improvement was partially offset by a \$0.5 million workforce reduction charge recorded in the six months ended December 31, 2003.

Gross profit as a percentage of revenue for Latin America declined to 19.6% of revenue during the six months ended December 31, 2003 compared to 32.8% of revenue during the six months ended December 31, 2002. This decline is primarily the result of our increased use of subcontractors at key clients to satisfy the demands resulting from our revenue growth discussed above. In addition, a \$0.3 million workforce reduction charge recorded in the six months ended December 31, 2003 negatively impacted gross profit.

Amortization of Purchased Intangible Assets. Amortization of purchased intangible assets decreased \$8.7 million to \$10.7 million for the six months ended December 31, 2003, from \$19.3 million for the six months ended December 31, 2002. This decrease in amortization expense primarily relates to the fact that the majority of the value relating to order backlog, customer contracts and related customer relationships that were acquired during the six months ended December 31, 2002, was fully amortized by August 2003.

Goodwill Impairment Charge. In December 2003, a goodwill impairment loss of \$127.3 million (\$0.66 per share) was recognized in the EMEA reporting unit as the carrying amount of the reporting unit's goodwill exceeded the implied fair value of that goodwill.

Selling, General and Administrative Expenses. Selling, general and administrative expenses decreased \$9.8 million, or 3.5%, from \$283.6 million for the six months ended December 31, 2002, to \$273.8 million for the six months ended December 31, 2003. This decrease is predominantly due to \$21.8 million in costs associated with our rebranding initiative incurred during the six months ended December 31, 2002. This decrease is also attributable to savings in infrastructure costs as we continue to wind down services provided under our transition services agreement with KPMG LLP. This savings is offset by an increase in infrastructure costs associated with the international acquisitions completed during the first quarter of fiscal year 2003. Selling, general and

Table of Contents

administrative expenses as a percentage of gross revenue declined slightly to 17.6% compared to 18.4% for the six months ended December 31, 2003 and 2002, respectively.

Income Tax Expense. For the six months ended December 31, 2003, we recorded a loss before taxes of \$162.9 million and provided for income taxes of \$2.8 million, resulting in a negative effective tax rate of 1.7%. For the six months ended December 31, 2002, we earned income before taxes of \$60.8 million and provided for income taxes of \$33.9 million, resulting in an effective tax rate of 55.8%. Our effective tax rate continues to be negatively impacted by unusable losses in foreign operations. Additionally, due to a history of losses and restrictions under tax laws, we are generally unable to recognize tax benefit in connection with our current period \$127.3 million goodwill impairment charge.

Net Income (Loss). For the six months ended December 31, 2003, we incurred a net loss of \$165.8 million, or a loss of \$0.86 per share. For the six months ended December 31, 2002, we realized net income of \$26.9 million, or \$0.15 per share. Included in our results for the six months ended December 31, 2003 is the \$127.3 million goodwill impairment charge, \$61.7 million of lease and facilities charges and \$13.6 million related to workforce reductions.

Year Ended June 30, 2003 Compared to Year Ended June 30, 2002

Revenue. Revenue increased \$771.7 million, or 32.6%, from \$2,367.6 million in the year ended June 30, 2002 (fiscal year 2002), compared to \$3,139.3 million in the year ended June 30, 2003 (fiscal year 2003). The overall increase in revenue was predominantly due to the impact of the acquisitions completed during the first half of fiscal year 2003. Our three international operating segments (i.e., EMEA and the Asia Pacific and Latin America regions) accounted for \$746.3 million, or 96.7%, of the global revenue increase, principally resulting from the aforementioned acquisitions. Total North America revenue increased by \$30.6 million, or 1.4%, to \$2.2 billion as increases in three of our North America business units (Public Services, Financial Services and Consumer, Industrial and Technology) were almost completely offset by declines in the Communications & Content business unit. North America revenue was positively impacted by personnel acquired from Andersen Business Consulting during the first quarter of fiscal year 2003 as engagement hours increased by 5.8%; however, a decline in the average gross billing rate per hour for the fiscal year ended June 30, 2003 compared to the fiscal year ended June 30, 2002 partially offset the higher level of engagement hours. Average gross billing rates in certain markets have declined due to continuous pricing pressures resulting from the challenging economic environment.

Public Services, our largest business unit, generated revenue in the year ended June 30, 2003 of \$1,094.8 million, representing an increase of \$128.3 million, or 13.3%, over the year ended June 30, 2002. This increase was predominantly due to growth in the Federal and State and Local business segments, driven by an 11.6% increase in engagement hours while gross billing rates were consistent year over year.

The Communications & Content business unit generated revenue of \$350.7 million in the year ended June 30, 2003, representing a decline of \$122.6 million, or 25.9%, over the year ended June 30, 2002. This decline was primarily the result of reduced spending in the telecommunications industry and our completion of several large contracts involving testing related to compliance with the 1996 Telecommunications Act, resulting in a 23.5% decrease in engagement hours and a slight decline in the gross billing rate year over year.

Our Financial Services business unit generated revenue in the year ended June 30, 2003 of \$236.8 million, representing growth of \$6.8 million, or 2.9%, over the year ended June 30, 2002. The increase in revenue was principally due to an increase in engagement hours while gross billing rates remained consistent year over year.

Edgar Filing: BEARINGPOINT INC - Form S-1/A

The Consumer, Industrial and Technology business unit, representing the combination of our former High Technology and Consumer and Industrial Markets business units, generated revenue in the year ended June 30, 2003 of \$523.9 million, representing growth of \$18.0 million, or 3.6%, over the year ended June 30, 2002. This

Table of Contents

business unit received the greatest revenue and resource impact from personnel hired from Andersen Business Consulting in the United States. The growth in revenue was principally due to a 25.7% increase in engagement hours, partially offset by a 17.6% decline in the gross billing rate year over year.

Our acquisitions completed in the first half of fiscal year 2003 significantly expanded our international presence and diversified our revenue base. For the fiscal year ended June 30, 2003, North America generated 70.3% of consolidated gross revenue, while EMEA, Asia Pacific and Latin America contributed 18.1%, 9.3% and 2.3%, respectively. By comparison, for the fiscal year ended June 30, 2002, North America contributed 91.9% of consolidated gross revenue, with EMEA, Asia Pacific and Latin America providing 0.7%, 5.4% and 1.9%, respectively. For the fiscal year ended June 30, 2003, the EMEA, Asia Pacific and Latin America operating segments generated revenue of \$567.6 million, \$293.2 million and \$73.7 million, respectively, compared to revenue for the fiscal year ended June 30, 2002 of \$16.1 million, \$128.1 million and \$44.1 million, respectively. The increase in revenue was predominantly due to the impact of the aforementioned acquisitions, coupled with organic growth.

Gross Profit. Gross profit as a percentage of revenue declined to 22.8% for the fiscal year ended June 30, 2003, compared to 25.4% for the fiscal year ended June 30, 2002. This decline is mainly attributable to an increase in professional compensation expense in relation to revenue resulting from the addition of approximately 7,000 billable employees in connection with the acquisitions completed in the first half of fiscal year 2003, offset in part by our continued focus on a variety of revenue growth and cost control initiatives, including continued evaluation of required office space and the size of our workforce in relation to overall client demand for services. In dollar terms, gross profit increased by \$114.4 million, or 19.0%, from \$600.9 million for the year ended June 30, 2002, to \$715.3 million for the year ended June 30, 2003. The increase in gross profit was due to an increase in revenue of \$771.7 million described above, offset by:

A net increase in professional compensation of \$481.9 million, or 51.2%, from \$940.8 million for the year ended June 30, 2002, to \$1,422.7 million for the year ended June 30, 2003. This increase is primarily related to the additional compensation expense in relation to revenue resulting from the addition of approximately 7,000 billable employees as a result of acquisitions completed in the first half of fiscal year 2003, including \$13.5 million relating to common stock awards made to certain former partners of the Andersen Business Consulting practices. These increases are partially offset by savings achieved through our workforce reduction actions that have occurred over the past twelve months in response to the challenging economy.

A net increase in other direct contract expenses of \$128.6 million, or 21.7%, from \$592.6 million, or 25.0% of revenue, for the year ended June 30, 2002, to \$721.2 million, or 23.0% of revenue, for the year ended June 30, 2003. The \$128.6 million increase in other direct contract expenses is attributable to higher revenue levels, while the improvement in other direct contract expenses as a percentage of revenue to 23.0% is due to our continued efforts to limit the use of subcontractors and travel-related expenses.

A net increase in other costs of service of \$53.1 million, or 25.4%, from \$209.4 million for the year ended June 30, 2002, to \$262.5 million for the year ended June 30, 2003. This increase is primarily due to an increase in other costs of service resulting from the acquisitions completed in the first half of fiscal year 2003, partially offset by lower levels of bad debt expense and tighter controls on discretionary spending.

An impairment charge of \$23.9 million (\$20.8 million net of tax) recorded in the year ended June 30, 2002, primarily related to the write down of equity investments by \$16.0 million and software licenses held for sale by \$7.6 million.

Gross profit for the Public Services business unit declined to 32.0% of revenue in fiscal year 2003 from 35.4% of revenue in fiscal year 2002, principally due to higher solution development costs, coupled with an increase in compensation expense. Gross profit for the Communications & Content business unit increased to

Table of Contents

32.2% of revenue in fiscal year 2003 from 29.9% of revenue in fiscal year 2002. The improvement in gross profit was principally due to reduced reliance on subcontractors in fiscal year 2003, as well as an impairment charge related to software licenses in fiscal year 2002. Gross profit for the Financial Services business unit increased to 29.3% of revenue in fiscal year 2003 from 20.3% of revenue in fiscal year 2002, principally due to revenue growth combined with overall declines in cost of service expense margins in fiscal year 2003. Gross profit for the Consumer, Industrial and Technology business unit declined to 27.1% of revenue in fiscal year 2003 from 30.1% of revenue in fiscal year 2002. The decline in gross profit was principally due to a decline in the gross billing rate, increased compensation as a result of the change in mix of resources, as well as the hiring of Andersen Business Consulting personnel.

Gross profit as a percentage of revenue for our international operating segments improved during the fiscal year ended June 30, 2003 compared to the fiscal year ended June 30, 2002. Gross profit for EMEA, Asia Pacific and Latin America improved to 19.2%, 16.7% and 31.8% of revenue in fiscal year 2003, respectively, compared to 11.9%, 8.7% and 7.3% of revenue in fiscal year 2002, respectively. The improvement in gross profit was principally due to higher revenue combined with reduced reliance on subcontractors and an overall decline in costs of service expense margins in fiscal year 2003.

Amortization of Purchased Intangible Assets. Amortization of purchased intangible assets increased \$41.7 million to \$44.7 million for the year ended June 30, 2003, from \$3.0 million for the year ended June 30, 2002. This increase in amortization expense primarily relates to \$45.7 million of value of order backlog, customer contracts and related customer relationships acquired as part of our acquisitions, which is being amortized over 12 to 15 months.

Selling, General and Administrative Expenses. Selling, general and administrative expenses increased \$91.3 million, or 19.6%, from \$464.8 million for the year ended June 30, 2002, to \$556.1 million for the year ended June 30, 2003. This increase is principally due to the impact of the acquisitions completed in the first half of fiscal year 2003 and \$28.2 million in costs associated with our rebranding initiative, offset partially by reduced discretionary spending and current cost control initiatives. Selling, general and administrative expenses as a percentage of gross revenue improved to 17.7% compared to 19.6% for the years ended June 30, 2003 and 2002, respectively.

Interest Income (Expense), Net. Interest income (expense), net, decreased \$13.6 million to \$12.7 million of net interest expense from \$0.9 million of net interest income for the years ended June 30, 2003 and 2002, respectively. This increase in net interest expense is due to an increase in borrowings outstanding of \$275.3 million from \$1.8 million at June 30, 2002 to \$277.2 million at June 30, 2003. The increase in borrowings is primarily due to our borrowing of \$220.0 million in August 2002 under a short-term revolving credit facility, which was retired in November 2002 upon our completion of a private placement of \$220.0 million in senior notes. Additionally, we have increased borrowings under our other credit facilities. We have used the borrowings primarily to finance a portion of the cost of our acquisitions completed during the first half of fiscal year 2003.

Income Tax Expense. For the year ended June 30, 2003, we earned income before taxes of \$99.1 million and provided for income taxes of \$57.8 million, resulting in an effective tax rate of 58.3%. For the year ended June 30, 2002, we earned income before taxes of \$134.6 million and provided for income taxes of \$81.5 million, resulting in an effective tax rate of 60.6%. Our effective tax rate continues to be negatively impacted because tax laws restrict the use of our foreign subsidiary losses to reduce our tax burden.

Cumulative Effect of Change in Accounting Principle. We early adopted SFAS No. 142 during the first quarter of the fiscal year ended June 30, 2002 (as of July 1, 2001). This standard eliminated goodwill amortization upon adoption and required an assessment for goodwill impairment upon adoption and at least annually thereafter. As a result of adoption of this standard, we no longer amortize goodwill, and during the fiscal year ended June 30, 2002, we incurred a non-cash transitional impairment charge of \$80.0 million (net of tax). This transitional impairment charge is a result of the change in accounting principle, which requires measuring impairments on a discounted rather than undiscounted cash flow basis.

Table of Contents

Net Income (Loss). For the fiscal year ended June 30, 2003, we realized net income of \$41.3 million, or \$0.22 per share. For the fiscal year ended June 30, 2002, we incurred a net loss of \$26.9 million, or \$0.17 loss per share. Included in the prior year's results is the cumulative effect of a change in accounting principle of \$80.0 million (net of tax) and an impairment charge of \$20.8 million (net of tax) related to the write down of equity investments and software licenses held for sale.

Year Ended June 30, 2002 Compared to Year Ended June 30, 2001

Revenue. Revenue decreased \$488.2 million, or 17.1%, from \$2,855.8 million in the year ended June 30, 2001 (fiscal year 2001), to \$2,367.6 million in the year ended June 30, 2002 (fiscal year 2002). This overall decrease was primarily attributable to a slower economy, which significantly impacted the Financial Services and Consumer, Industrial and Technology businesses with year-over-year declines of 50.4% and 38.8%, respectively. Public Services remained strong with growth of 10.9% and international revenue also grew by 32.8%, which was largely due to the acquisitions of the Australia and Southeast Asia consulting practices.

Gross Profit. Gross profit as a percentage of revenue improved slightly to 25.4% from 25.0% for the years ended June 30, 2002 and 2001, respectively. Despite the decrease in revenue discussed above, we were able to maintain our gross profit percentage as a result of our continued focus on expense control.

In dollar terms, gross profit decreased by \$113.9 million, or 15.9%, from \$714.7 million for the year ended June 30, 2001, to \$600.9 million for the year ended June 30, 2002. The decrease in gross profit was due to a decline in revenue of \$488.2 million described above, offset by:

A net decrease in professional compensation of \$143.9 million, or 13.3%, to \$940.8 million compared to \$1,084.8 million in the prior year. This decrease was predominantly due to our reduction in workforce actions, taken in the second and fourth quarters of fiscal year 2002 and the fourth quarter of fiscal year 2001. Overall, our average billable headcount has declined from approximately 8,900 in fiscal year 2001 to 8,100 in fiscal year 2002. Additionally, incentive compensation accruals were also lower as a result of the decrease in our earnings.

A net decrease in other direct contract expenses of \$159.3 million, or 21.2%, to \$592.6 million, representing 25.0% of revenue, compared to \$752.0 million, or 26.3% of revenue in the prior year. The decline as a percentage of revenue was a direct result of our efforts to limit the use of subcontractors whenever possible, utilizing existing resources, and reduced travel-related expenses.

A net decrease in other costs of service of \$87.2 million, or 29.4%, to \$209.4 million from \$296.5 million, was primarily due to a decrease in bad debt expense of \$29.2 million, reduced training costs of \$23.0 million, tighter controls on discretionary expenses, and reduced headcount.

During fiscal year 2002, we recorded an impairment charge of \$23.9 million (\$20.8 million net of tax) primarily to write down equity investments by \$16.0 million and software licenses held for sale by \$7.6 million. These charges eliminated our exposure to loss related to equity investments and software licenses held for sale. Our impairment charge of \$7.8 million (\$4.6 million net of tax) in fiscal year 2001 related to software licenses held for sale.

Amortization of Goodwill. Amortization of goodwill decreased by \$18.2 million as a result of our election to early-adopt SFAS No. 142, Goodwill and Other Intangible Assets, which eliminated goodwill amortization.

Selling, General and Administrative Expenses. Selling, general and administrative expenses were \$464.8 million for the year ended June 30, 2002. This reflects a decrease of \$10.3 million, or 2.2%, from \$475.1 million in fiscal year 2001, which was primarily due to lower levels of practice development expenses.

Interest Income. Interest income increased \$0.8 million, or 31.8%, from \$2.4 million during fiscal year 2001 to \$3.1 million for fiscal year 2002. This increase was primarily due to our increase in short term investments due

Table of Contents

to an increase of \$129.3 million in our cash and cash equivalents position to \$222.6 million at June 30, 2002 from \$93.3 million at June 30, 2001.

Interest Expense. Interest expense decreased \$14.9 million, or 86.9%, from \$17.2 million to \$2.2 million for the year ended June 30, 2001 and 2002, respectively. This decrease was due to a repayment of all outstanding borrowings under our credit facility during fiscal year 2001, resulting from the use of proceeds from our initial public offering, and improvements made in our management of client billings and collections. This improvement is evidenced by the further reduction in our days sales outstanding from 68 days at June 30, 2001 to 55 days at June 30, 2002.

Equity in Losses of Affiliate and Loss on Redemption of Equity Interest in Affiliate. For the year ended June 30, 2001, loss on redemption of equity interest in affiliate and equity losses of affiliate of \$76.0 million related primarily to the redemption of our equity investment in QCS in December 2000.

Income Tax Expense. For the year ended June 30, 2002, we earned income before taxes and cumulative effect of change in accounting principle of \$134.6 million and provided income taxes of \$81.5 million, resulting in an effective tax rate of 60.6%. This rate was impacted by the non-deductibility of losses incurred by certain international operations as well as non-deductible impairment losses relating to equity investments. For the year ended June 30, 2001, we earned income before taxes of \$136.8 million and provided income taxes of \$101.9 million, resulting in an effective tax rate of 74.5%. This rate was significantly impacted by the non-deductibility of the loss on redemption of equity interest in affiliate (QCS) coupled with non-deductible losses in certain international operations.

Cumulative Effect of Change in Accounting Principle. We elected to early-adopt SFAS No. 142 as of July 1, 2001. This standard eliminates goodwill amortization upon adoption and requires an assessment for goodwill impairment upon adoption and at least annually thereafter. As a result of adoption of this standard, we did not amortize goodwill during the year ended June 30, 2002, and incurred a non-cash transitional impairment charge of \$80.0 million, net of tax. This transitional impairment charge was a result of the change in accounting principles to measuring impairments on a discounted versus an undiscounted cash flow basis.

Preferred Stock Dividends. Series A Preferred Stock dividends totaling \$31.7 million were recorded in the year ended June 30, 2001. After December 31, 2000, we no longer were required to pay dividends on our Series A Preferred Stock because it was redeemed and converted in connection with our initial public offering.

Preferred Stock Conversion Discount. Our Series A Preferred Stock contained a beneficial conversion feature whereby the preferred stock could convert into common stock at a rate of between 75% and 80% of the initial public offering price. Based upon an initial public offering price of \$18 per share, the net amount of this one-time non-cash beneficial conversion feature was \$131.3 million.

Net Income (Loss) Applicable to Common Stockholders. For the year ended June 30, 2002, we incurred a net loss applicable to common stockholders of \$26.9 million, or \$0.17 per share. For the year ended June 30, 2001, we incurred a net loss applicable to common stockholders of \$128.0 million, or \$1.19 per share. Both periods' results were impacted by significant one-time or nonrecurring charges, as described above.

Quarterly Summarized Financial Information

Restatement

The Company experienced significant activity for the fiscal year ended June 30, 2003. During this period, we considerably expanded our global presence adding consulting resources in eight additional countries through 15 purchase business acquisitions for an aggregate purchase price of approximately \$800 million. In August 2003, we reported that we would restate our financial results for the first three quarters of fiscal year 2003. The

Table of Contents

restatements required us to amend our previously filed Form 10-Q s for each of the quarterly periods within fiscal year 2003. The restatements occurred in the following general areas:

Purchase accounting resulting from the application of SFAS No. 141, Business Combinations, and EITF 95-3, Recognition of Liabilities in Connection with a Purchase Business Combination ;

Revenue recognition related to contract accounting and the application of SOP 81-1, Accounting for Performance of Construction Type and Certain Production-Type Contracts ;

The accounting treatment of accrued liabilities and the use of estimated months to account for operations subsequent to certain international business acquisitions; and

The accounting treatment of stock awards and related shareholder notes.

In total these adjustments resulted in a decrease in previously reported net income and earnings per share in the first, second and third quarters of fiscal year 2003 of \$2.9 million, or \$0.02 per share, \$1.8 million or \$0.01 per share and \$8.2 million, or \$0.04 per share, respectively.

Summarized below is a more detailed discussion of the restatements.

Purchase Accounting

During the quarter ended September 30, 2002, we completed various acquisitions that were accounted for as purchase business acquisitions, resulting in approximately \$26.4 million in identified intangible assets. These acquisitions included the purchase of KPMG Consulting AG, a substantial consulting practice in Germany, and the purchase of all or parts of a number of Andersen Business Consulting practices worldwide. We completed preliminary purchase price allocations to allocate the purchase prices to acquired assets and assumed liabilities. The excess of the cost of the acquired entities over the amounts assigned to the acquired assets and liabilities assumed was recognized as goodwill. As part of the initial purchase price allocation, value was ascribed to only contractual backlog (order backlog) and a trade name. This initial allocation was determined to be too low, and accordingly, an additional \$20.8 million of value for identified intangible assets related to customer contracts and related customer relationships was allocated to these identified intangible assets with a corresponding reduction to goodwill. The additional intangible assets are being amortized over useful lives ranging from 12 to 15 months. As a result, approximately \$3.0 million, \$4.2 million and \$4.6 million of incremental amortization of purchased intangible assets was recorded in the quarters ended September 30, 2002, December 31, 2002 and March 31, 2003, respectively.

During the fiscal year ended June 30, 2003 we completed a series of restructurings related to many of our purchase business acquisitions increasing goodwill by approximately \$2.2 million and \$3.1 million for the quarters ended December 31, 2002 and March 31, 2003, respectively, for certain charges relating to exiting from leased facilities. It was determined that these charges did not satisfy the criteria to be included in purchase accounting in accordance with EITF 95-3, and were therefore deducted from goodwill and charged to costs of service.

Contract Accounting

In one of our international consulting practices, we identified an accumulation of work in process on our balance sheet. We identified approximately \$0.9 million, \$2.5 million and \$2.4 million in revenue related to pre-contract activities that was inappropriately recognized in the quarters ended September 30, 2002, December 31, 2002 and March 31, 2003, respectively. As such, these amounts were reversed from revenue, as no contractual arrangement existed at the time the amounts were recorded and recovery of these costs was not considered probable.

Table of Contents

In addition, we identified certain circumstances where the percentage-of-completion method as prescribed under SOP 81-1 was not appropriately applied. On a combined net basis, approximately \$1.9 million and \$2.4 million was reversed from revenue in the quarters ended September 30, 2002 and March 31, 2003, respectively, and approximately \$8.5 million of additional revenue was recognized in the quarter ended December 31, 2002. In addition, costs of service was reduced by approximately \$0.9 million and \$1.1 million in the quarters ended September 30, 2002 and March 31, 2003, respectively, and increased by \$0.2 million in the quarter ended December 31, 2002.

Accruals

During fiscal year 2003, we recorded accrued liabilities for our fringe benefits based on cost factors associated with projected labor hours. During fiscal year 2003, we did not adjust the accrual as assumptions were revised. As a result, adjustments to correct the calculated fringe benefit accruals of approximately \$0.8 million and \$4.9 million reduced costs of service for the quarters ended September 30, 2002 and December 31, 2002, respectively, and increased costs of service by approximately \$0.4 million for the quarter ended March 31, 2003.

In connection with an increase in our deductible for our professional indemnity insurance, we established an accrued liability of \$2.2 million during the quarter ended March 31, 2003. This accrued liability was determined to be unwarranted and was therefore reversed, resulting in a reduction to selling, general and administrative expenses.

During the first quarter of fiscal year 2003, we completed a number of business acquisitions. At the end of the first post-transaction fiscal reporting period (the quarter ended September 30, 2002), certain of the entities were not able to close their books on a timely basis for U.S. public reporting purposes. As a result, in an effort to conform to a fiscal year convention, we recorded an estimated month income statement and a net asset or liability account on the balance sheet for those entities. We restated the respective quarters on a conforming fiscal period end, and have eliminated the effect of the estimated month. We reduced revenue by \$12.5 million and \$4.5 million for the quarters ended September 30, 2002 and December 31, 2002, respectively, and increased revenue by \$2.5 million for the quarter ended March 31, 2003; decreased costs of service by \$10.5 million and \$1.4 million for the quarters ended September 30, 2002 and December 31, 2002, respectively, and increased costs of service by \$4.0 million for the quarter ended March 31, 2003; reduced selling, general and administrative expenses by \$1.3 million and \$0.6 million for the quarters ended September 30, 2002 and March 31, 2003, respectively, and increased selling, general and administrative expenses by \$0.4 million for the quarter ended December 31, 2002.

Stock awards and shareholders notes

We initially accounted for certain stock awards in prior years as fixed plan grants, with related payments to the respective employees for tax liabilities accounted for as interest-bearing shareholder notes. The initial accounting was revised to treat the awards as a variable grant. The revision did not have a material impact on the statements of operations for any prior periods and therefore prior years financial statements were not restated. Instead, the aggregate effect of the revised accounting was reflected as adjustments to additional paid-in capital, retained earnings (accumulated deficit) and notes receivable from stockholders as of July 1, 2002. In addition, under the revised accounting, reserves recorded against the shareholder notes during the quarters ended September 30, 2002, December 31, 2002, and March 31, 2003 were not necessary and were reversed decreasing selling, general and administrative expenses by approximately \$1.5 million, \$2.3 million and \$2.3 million for the quarters ended September 30, 2002, December 31, 2002, and March 31, 2003, respectively.

Other adjustments impacting net income

Edgar Filing: BEARINGPOINT INC - Form S-1/A

Other adjustments that were recorded were identified through both timely quarterly reviews as well as during the year-end closing process and ordinary course of the audit. These adjustments were not material either individually or in the aggregate to income before taxes.

Table of Contents*Reclassifications not impacting net income*

Statement of operations reclassification adjustments were identified through both timely quarterly reviews as well as during the year-end closing process and ordinary course of the audit. The reclassifications were made to conform the amounts previously reported to the restated presentations. These reclassifications did not impact net income.

Statement of Operations

The following table presents unaudited quarterly financial information for each of the last ten quarters. In management's opinion, the quarterly information contains all adjustments necessary to fairly present such information. As a professional services organization, we anticipate and respond to service demands from our clients. Accordingly, we have limited control over the timing and circumstances under which our services are provided. Therefore, we may experience variability in our operating results from quarter to quarter. The operating results for any quarter are not necessarily indicative of the results for any future period.

	Dec. 31, 2003	Sept. 30, 2003	June 30, 2003	Mar. 31, 2003	Dec. 31, 2002	Sept. 30, 2002	June 30, 2002	Mar. 31, 2002	Dec. 31, 2001	Sept. 30, 2001
	(in thousands, except share and per share amounts)									
Revenue	\$ 811,473	\$ 742,958	\$ 780,135	\$ 818,870	\$ 807,573	\$ 732,699	\$ 583,213	\$ 582,305	\$ 593,218	\$ 608,891
Costs of service:										
Costs of service	643,209	596,512	598,131	638,610	609,307	560,366	421,363	418,782	457,789	444,927
Lease and facilities charge	2,483	59,203	9,715	5,612		2,265				
Impairment charge							21,414		2,500	
Total costs of service	645,692	655,715	607,846	644,222	609,307	562,631	442,777	418,782	460,289	444,927
Gross profit	165,781	87,243	172,289	174,648	198,266	170,068	140,436	163,523	132,929	163,964
Amortization of purchased intangible assets	2,545	8,106	12,972	12,396	11,321	8,013	1,004	1,005	1,005	
Goodwill impairment charge	127,326									
Selling, general and administrative expenses	144,347	129,428	130,990	141,526	149,810	133,771	118,646	112,990	113,985	119,185
Operating income (loss)	(108,437)	(50,291)	28,327	20,726	37,135	28,284	20,786	49,528	17,939	44,779
Interest/Other income (expense), net	(2,433)	(1,775)	(4,777)	(6,014)	(3,159)	(1,456)	2,006	(54)	202	(600)
Income (loss) before taxes	(110,870)	(52,066)	23,550	14,712	33,976	26,828	22,792	49,474	18,141	44,179
Income tax expense (benefit)	15,713	(12,882)	13,244	10,571	19,427	14,517	22,388	25,726	11,547	21,863
Income (loss) before cumulative effect of	(126,583)	(39,184)	10,306	4,141	14,549	12,311	404	23,748	6,594	22,316

Edgar Filing: BEARINGPOINT INC - Form S-1/A

change in accounting principle											
Cumulative effect of change in accounting principle, net of tax											(79,960)
Net income (loss)	\$ (126,583)	\$ (39,184)	\$ 10,306	\$ 4,141	\$ 14,549	\$ 12,311	\$ 404	\$ 23,748	\$ 6,594	\$ (57,644)	
Net income (loss) per share basic and diluted	\$ (0.65)	\$ (0.20)	\$ 0.05	\$ 0.02	\$ 0.08	\$ 0.07	\$	\$ 0.15	\$ 0.04	\$ (0.36)	
Stock Price											
High	\$ 10.25	\$ 11.25	\$ 10.80	\$ 8.60	\$ 9.02	\$ 15.01	\$ 21.41	\$ 21.49	\$ 19.03	\$ 15.50	
Low	\$ 7.90	\$ 6.75	\$ 5.80	\$ 5.78	\$ 5.03	\$ 5.35	\$ 12.50	\$ 15.55	\$ 10.00	\$ 9.11	

Table of Contents**Obligations and Commitments**

As of December 31, 2003, we had the following obligations and commitments to make future payments under contracts, contractual obligations and commercial commitments:

Contractual Obligations	Total	Payment due by period			
		Less than 1 year	1-3 years	3-5 years	After 5 years
		(in thousands)			
Long-term debt(1)	\$ 298,730	\$ 24,170	\$ 120,763	\$ 153,797	\$
Operating leases	557,339	82,598	162,915	125,094	186,732
Outsourcing services agreement	19,688	11,250	8,438		
Reduction in workforce	2,338	2,338			
Total	\$ 878,095	\$ 120,356	\$ 292,116	\$ 278,891	\$ 186,732

(1) Long-term debt includes both principal and interest payment obligations.

Liquidity and Capital Resources

Our primary sources of liquidity are cash flows from operations, borrowings available under our various existing credit facilities and existing cash balances. At December 31, 2003, we had a cash balance of \$122.7 million, which has increased \$0.9 million from a cash balance of \$121.8 million at June 30, 2003.

Net cash provided by operating activities during the six months ended December 31, 2003 was \$43.6 million, an increase of \$3.1 million over the six months ended December 31, 2002. This increase was due to a \$17.4 million change in operating assets and liabilities, offset by a \$14.3 million decrease in cash operating results (which consists of net income adjusted for changes in deferred income taxes, stock awards, depreciation and amortization, goodwill impairment and the lease and facilities charge). The change in operating assets and liabilities is primarily the result of an improvement in our collection of accounts receivable and the timing of our payments to vendors, offset by the timing of employee benefit payments during the current period. Our days sales outstanding improved to 67 days at December 31, 2003 compared to 73 days at December 31, 2002. Days sales outstanding represents the trailing twelve months revenue divided by 365 days, which is divided into the consolidated accounts receivables, unbilled revenue and deferred revenue balances to arrive at days sales outstanding at a point in time.

Net cash used in investing activities during the six months ended December 31, 2003 was \$34.9 million, due to purchases of property and equipment, including internal use software, incurred as part of our continued infrastructure build-out. Net cash used in investing activities decreased \$448.3 million when compared to the six months ended December 31, 2002, resulting from \$420.6 million of cash paid for acquisitions and a higher level of spending on property and equipment during the six months ended December 31, 2002. We expect to continue to make additional investments in property and equipment as we further implement a new North American financial accounting system during the second quarter of calendar year 2004 and continue the build-out of our infrastructure and support capabilities in connection with the winding down of the transition services agreement with KPMG LLP.

Edgar Filing: BEARINGPOINT INC - Form S-1/A

Net cash used in financing activities for the six months ended December 31, 2003 was \$12.6 million, due to net repayment of borrowings of \$31.3 million, offset by \$10.5 million received in exchange for the issuance of common stock primarily relating to our employee stock purchase plan and a \$8.2 million net increase in book overdrafts. For the six months ended December 31, 2002, we had net cash provided by financing activities of \$293.6 million principally due to proceeds from borrowings used to fund a portion of our acquisitions during the six months ended December 31, 2002.

We have borrowing arrangements available including a revolving credit facility with an outstanding balance of \$4.0 million at December 31, 2003 (not to exceed \$250.0 million), and an accounts receivable financing

Table of Contents

facility with no outstanding balance at December 31, 2003 (not to exceed \$150.0 million). The \$250.0 million revolving credit facility expires on May 29, 2005, and borrowings under this facility are not due until that time; however, management may choose to repay these borrowings at any time prior to that date. The accounts receivable purchase agreement permits sales of accounts receivable through May 21, 2004, subject to annual renewal. The accounts receivable purchase agreement is accounted for as a financing transaction; accordingly, it is not an off-balance sheet financing arrangement.

The \$250.0 million revolving credit facility includes affirmative, negative and financial covenants, including, among others, covenants restricting our ability to incur liens and indebtedness, purchase our securities, and pay dividends and requiring us to maintain a minimum level of net worth (\$882.2 million as of December 31, 2003), maintain fixed charge coverage of at least 1.25 to 1.00 (as defined) and maintain a leverage ratio not to exceed 2.50 to 1.00 (as defined). In November 2003 and March 2004, we entered into two amendments to this credit facility, which, among other things, modified certain definitions that are used in the covenants and incorporated three additional covenants from the Senior Notes minimum consolidated net worth, minimum fixed charge coverage and maximum leverage ratio. These additional covenants are discussed in the following paragraph that relates to the Senior Notes. We are in compliance with the financial ratios, covenants and other restrictions imposed by this credit facility. The credit facility contains customary events of default and a default (i) upon the acquisition by a person or group of beneficial ownership of 30% or more of our common stock, or (ii) if within a period of six calendar months, a majority of the officers of our executive committee cease to serve on our executive committee, and their terminations or departures materially affect our business. The receivables purchase agreement contains covenants that are consistent with our \$250.0 million revolving credit facility. The revolving credit facility and the receivables purchase agreement cross defaults in certain circumstances, to each other and to other debt, including the Senior Notes.

In November 2002, we completed a private placement of \$220.0 million in aggregate principal Senior Notes. The offering consisted of \$29.0 million of 5.95% Series A Senior Notes due November 2005, \$46.0 million of 6.43% Series B Senior Notes due November 2006 and \$145.0 million of 6.71% Series C Senior Notes due November 2007. The Senior Notes include affirmative, negative and financial covenants, including among others, covenants restricting our ability to incur liens and indebtedness and purchase our securities, and requiring us to maintain a minimum level of net worth (\$847.2 million as of December 31, 2003), maintain fixed charge coverage of at least 2.00 to 1.00 (as defined), and maintain a leverage ratio not to exceed 2.50 to 1.00 (as defined). We are in compliance with the financial ratios, covenants and other restrictions imposed by the Senior Notes. The Senior Notes contain customary events of default, including cross defaults, which apply in certain circumstances, to our revolving credit facility and receivables purchase facility and our other debt. The proceeds from the sale of these Senior Notes were used to completely repay our short-term revolving credit facility of \$220.0 million, which was scheduled to mature on December 15, 2002.

On January 31, 2003, our Japanese subsidiary entered into a new 2 billion yen-denominated term loan. Scheduled principal payments are every six months through July 31, 2005 in the amount of 334.0 million yen and include a final payment of 330.0 million yen on January 31, 2006. The term loan is unsecured, does not contain any financial covenants, and is not guaranteed by us. At December 31, 2003, the balance outstanding under the 2 billion yen-denominated term loan is approximately 1.67 billion yen (approximately \$15.5 million). In connection with this line of credit, we agreed to seek consent of the lender prior to reducing our interest in the subsidiary-borrower below 100%.

On June 30, 2003, our Japanese subsidiary entered into a new 1 billion yen-denominated term loan. Scheduled principal payments are every six months through December 31, 2005 in the amount of 167.0 million yen and include a final payment of 165.0 million yen on June 30, 2006. The term loan is unsecured, does not contain financial covenants, and is not guaranteed by us. At December 31, 2003, the balance outstanding under the 1 billion yen-denominated term loan is 833.0 million yen (approximately \$7.8 million). In connection with this line of credit, we agreed to seek consent of the lender prior to reducing our interest in the subsidiary-borrower below 100%.

Table of Contents

We have additional borrowing arrangements available through our Japanese subsidiary; including a 1.35 billion yen-denominated revolving line of credit facility (approximately \$12.6 million as of December 31, 2003) and a 0.5 billion yen-denominated overdraft line of credit facility (approximately \$4.7 million as of December 31, 2003). These facilities, which mature on August 31, 2004, are unsecured, do not contain financial covenants and are not guaranteed by us. As of December 31, 2003, there were no borrowings outstanding under the facilities.

Our liquidity may also be affected by our transition services agreement with KPMG LLP. Under the transition services agreement with KPMG LLP (which terminated on February 8, 2004 for most non-technology services and terminates no later than February 8, 2005 for technology-related services and certain non-technology related services), we contracted to receive certain infrastructure support services from KPMG LLP until we complete the build-out of our own infrastructure. If we terminate services prior to the end of the term for such services, we may be obligated to pay KPMG LLP termination costs, as defined in the transition services agreement, incurred as a result of KPMG LLP winding down and terminating such services. We and KPMG LLP have agreed that during the term of the transition services agreement the parties will work together to minimize any termination costs (including transitioning personnel and contracts from KPMG LLP to our Company), and we will wind down our receipt of services from KPMG LLP and develop our own internal infrastructure and support capabilities or seek third party providers of such services.

During fiscal year 2002, we and KPMG LLP agreed that we would pay termination costs for certain services relating to human resources, training, purchasing, facilities management and knowledge management of \$1.0 million. In August 2002, we reached a settlement with KPMG LLP relating to a dispute about the determination of costs under the transition services agreement, resulting in KPMG LLP paying us \$8.4 million. During the year ended June 30, 2003, we terminated certain human resources services for which we were charged \$1.1 million in termination costs. During the year ended June 30, 2003, we also recovered \$2.1 million as a result of our review of KPMG LLP's charges for fiscal year 2002 and related adjustments to the charges for fiscal year 2003. During the six months ended December 31, 2003, we terminated certain technology services for which we were charged \$3.2 million in termination costs. In addition, we recovered \$2.0 million as a result of our review of KPMG LLP's charges for fiscal year 2003 and related adjustments to the charges for the six months ended December 31, 2003.

Effective October 1, 2002, we and KPMG LLP entered into an Outsourcing Services Agreement under which KPMG LLP provides certain services relating to office space that were previously provided under the transition services agreement. The services will be provided for three years at a cost that is less than the cost for comparable services under the transition services agreement. Additionally, KPMG LLP has agreed that there will be no termination costs with respect to the office-related services at the end of the three-year term of the Outsourcing Services Agreement.

At this time there are no terminated services for which termination costs remain unknown. The amount of termination costs that we will pay to KPMG LLP depends upon the timing of service terminations, the ability of the parties to work together to minimize the costs, and the amount of payments required under existing contracts with third parties for services provided to us by KPMG LLP and which can continue to be obtained directly by us thereafter. The amount of termination costs that we will pay to KPMG LLP under the transition services agreement with respect to services that are terminated after December 31, 2003 cannot be reasonably estimated at this time. We believe that the amount of termination costs yet to be assessed will not have a material adverse effect on our consolidated financial position, cash flows, or liquidity. Whether such amounts could have a material adverse effect on our results of operations in a particular quarter or fiscal year cannot be determined at this time.

During the fiscal year ended June 30, 2003, we purchased from KPMG LLP \$32.4 million of leasehold improvements. Based on information currently available, we anticipate paying KPMG LLP approximately \$40.0 million to \$60.0 million for the sale and transfer of additional capital assets (such as computer equipment, furniture and leasehold improvements). Currently we contract for the use of such capital assets through the

Table of Contents

transition services agreement (for which usage charges are included in the monthly costs under the agreement). We made no additional purchases of capital assets from KPMG LLP during the six months ended December 31, 2003.

During the first half of fiscal year 2003, we significantly expanded our international operations through acquisitions. Some of our acquired operations had pre-existing defined benefit pension plans, and as such we have become the sponsor of these plans. We use the actuarial models required by SFAS No. 87, *Employers' Accounting for Pensions*, to account for our pension plans. Our pension plans include both funded and unfunded noncontributory defined benefit pension plans that provide benefits based on years of service and salary. As of December 31, 2003, the projected benefit obligation for our defined benefit pension plans was \$88.9 million, of which \$66.2 million represents the unfunded portion of this liability. We also sponsor an unfunded postretirement medical plan. This plan is accounted for in accordance with SFAS No. 106,

Employers' Accounting for Postretirement Benefits Other Than Pensions, which requires the Company to accrue for future postretirement medical benefits. As of December 31, 2003, the net liability for our postretirement medical benefits was \$6.9 million.

In the normal course of business, we have indemnified third parties and have commitments and guarantees under which we may be required to make payments in certain circumstances. These indemnities, commitments and guarantees include: indemnities of KPMG LLP with respect to the consulting business that was transferred to us in January 2000; indemnities to third parties in connection with performance bonds; indemnities to various lessors in connection with facility leases; indemnities to customers related to intellectual property and performance of services subcontracted to other providers; and indemnities to directors and officers under the organizational documents of the Company. The duration of these indemnities, commitments and guarantees varies, and in certain cases, is indefinite. Certain of these indemnities, commitments and guarantees do not provide for any limitation of the maximum potential future payments we could be obligated to make. As of December 31, 2003, we have approximately \$142.9 million of outstanding bid and performance bonds and \$35.2 million of outstanding letters of credit for which we may be required to make future payment. We have never incurred material costs to settle claims or defend lawsuits related to these indemnities, commitments and guarantees. As a result, the estimated fair value of these agreements is minimal. Accordingly, no liabilities have been recorded for these agreements as of December 31, 2003.

We continue to actively manage client billings and collections and maintain tight controls over discretionary spending. We believe that the cash provided from operations, borrowings available under the various existing credit facilities, and existing cash balances will be sufficient to meet working capital and capital expenditure needs for at least the next 12 months. We also believe that we will generate enough cash from operations, have sufficient borrowing capacity under the various existing credit facilities (including the \$250 million revolving credit facility) and have sufficient access to the capital markets to meet our long-term liquidity needs.

Recently Adopted Accounting Pronouncements

In November 2002, the EITF issued a final consensus on Issue 00-21, *Accounting for Revenue Arrangements with Multiple Deliverables*, which addresses how to account for arrangements that may involve the delivery or performance of multiple products, services, and/or rights to use assets. Issue 00-21 limits the amount of revenue that can be allocated to a delivered element to the amount that is not contingent on future delivery of another element. If the amount of non-contingent revenue allocated to a delivered element is less than the costs to deliver such services, then such costs are deferred and recognized in future periods when the revenue becomes non-contingent. Issue 00-21 is effective prospectively for arrangements entered into in fiscal periods beginning after June 15, 2003. Companies may also elect to apply the provisions of Issue 00-21 to existing arrangements and record the income statement impact as the cumulative effect of a change in accounting principle. Effective July 1, 2003, we adopted Issue 00-21 on a prospective basis. The adoption of Issue 00-21 did not have a significant impact on our results of operations, financial position or cash flows.

Table of Contents

In May 2003, the FASB issued SFAS No. 150, Accounting for Certain Financial Instruments with Characteristics of both Liabilities and Equity. SFAS No. 150 is effective for instruments entered into or modified after May 31, 2003 and was otherwise effective for our quarter ended September 30, 2003. The adoption of SFAS No. 150 did not have a material impact on our results of operations, financial position or cash flows.

In January 2003, the FASB issued FASB Interpretation (FIN) No. 46, Consolidation of Variable Interest Entities, as amended by FIN No. 46 (R) in December 2003. FIN No. 46 (R) requires certain variable interest entities to be consolidated by the primary beneficiary if the entity does not effectively disperse risk among the parties involved. The provisions of FIN No. 46 (R) are effective for the quarter ended December 31, 2003 for special purpose entities. The provisions are effective for all variable interest entities for the quarter ending March 31, 2004. The Company does not currently have any variable interest entities as defined in FIN No. 46 (R). Consequently, the adoption of FIN No. 46 (R) had no material impact on the Company's results of operations, financial position or cash flows.

Disclosure Controls and Internal Controls

We have made significant improvements in our internal controls over financial reporting since July 1, 2003 (including during the quarter ended December 31, 2003), and we have resolved the material weaknesses reported in our last Annual Report on Form 10-K. In that Form 10-K, we reported that, as of June 30, 2003, there were material weaknesses, though the consolidated financial statements for the year ended June 30, 2003 fairly presented, in all material respects, our financial condition and results of operations. The material weaknesses related to financial review and analysis at the corporate/consolidation and certain local reporting levels, primarily with respect to the Germanic region. We have addressed this issue by establishing procedures and policies to strengthen the internal control structure. As a result, these are no longer material weaknesses, but are considered to be reportable conditions.

In addition, we reported that, as of June 30, 2003, there were reportable conditions relating to protocol and documentation for reviewing and assessing contract revenue recognition; monitoring of unusual Work in Process activity; lack of a formal documented policy relating to evidence of a contractual arrangement with respect to revenue recognition based on local legal requirements; cross-training of employees for key finance and accounting positions; and documentation for certain critical, significant and judgmental accounting areas. Again, we have devoted significant resources to these issues, and the only matters that continue to be reportable conditions are those relating to the review of accumulated Work in Process and percentage of completion balances for outstanding contracts, documentation of contract terms of arrangement, and overall financial review and analysis. We continue to place the highest priority on improvement of the procedures and controls and are confident that these issues will be resolved in a timely manner.

Finally, PricewaterhouseCoopers LLP has identified, as of December 31, 2003, a material weakness relating to the timely accrual of certain costs associated with subcontractors. The accrual of those subcontractor costs had minimal impact on net income. The accruals do affect revenue, other direct contract expenses and certain balance sheet items. All necessary adjustments have been made to our consolidated financial statements for the six months ended December 31, 2003, and management is confident that the consolidated financial statements fairly present, in all material respects, our financial condition and results of operation for that period. The prior period impact of these adjustments was immaterial. We have determined that we have adequate written procedures with respect to the accrual of costs associated with subcontractors and will reinforce compliance with those procedures by its personnel. We have further taken steps to strengthen the procedures and to assure that its personnel follow the appropriate procedures in the future. In addition, we recently have implemented a new financial accounting system that contains a number of additional controls relating to the accrual of subcontractor costs. We are confident that these actions resolve the material weakness.

Table of Contents**Quantitative and Qualitative Disclosures About Market Risk**

Our market sensitive financial instruments include fixed and variable interest rate U.S. dollar denominated debt and variable rate Japanese yen denominated debt. For additional information refer to Note 7, Notes Payable, of the Notes to Consolidated Financial Statements in this prospectus. The use of derivative financial instruments has been limited to treasury lock instruments, which were entered into in order to secure the interest rate of our private placement senior notes. All treasury lock instruments were settled as of November 6, 2002.

The table below presents principal cash flows and related weighted average interest rates by expected maturity dates for our market sensitive financial instruments:

Interest Rate Risk	Expected Maturity Date						Fair Value
	Year ended December 31,						
	(In thousands U.S. Dollars, except interest rates)						
	2004	2005	2006	2007	2008	Total	
Japanese Yen Functional Currency							
Third party Japanese Yen denominated debt variable rate	9,345	9,345	4,617			23,307	23,307
Average interest rate	1.5%	1.5%	1.5%			1.5%	
U.S. Dollar Functional Currency							
Third party Structured notes variable rate		29,000	46,000	145,000		220,000	232,052
Average interest rate		4.0%	4.5%	5.0%		4.8%	
U.S. Dollar Functional Currency							
Third party revolving credit facility variable rate		4,000				4,000	4,000
Average interest rate		2.4%				2.4%	

Table of Contents

BUSINESS

Overview

We were incorporated as a business corporation under the laws of the State of Delaware in August 1999. Our principal offices are located at 1676 International Drive, McLean, Virginia 22102-4828. Our main telephone number is 703-747-3000. We were previously part of KPMG LLP, one of the former "Big 5" accounting tax firms. In January 2000, KPMG LLP transferred its consulting business to us. In February 2001, we completed our initial public offering, and on February 8, 2001, our common stock began to trade on the Nasdaq National Market. On October 2, 2002, we changed our name to BearingPoint, Inc. In connection with our name change, we moved to the New York Stock Exchange and began trading on October 3, 2002 under the new ticker symbol "BE".

On February 2, 2004, our board of directors approved a change in our fiscal year end from a twelve-month period ending June 30 to a twelve-month period ending December 31. As a requirement of this change, the results for the six-month period from July 1, 2003 to December 31, 2003 were reported as a separate transition period in our Transition Report on Form 10-K filed on April 16, 2004.

We are a large business consulting, systems integration and managed services firm serving large multi-national Global 2000 companies, medium-sized businesses, government agencies and other organizations. We provide business and technology strategy, systems design, architecture, applications implementation, network infrastructure, systems integration and managed services. Our service offerings are designed to help our clients generate revenue, reduce costs and access the information necessary to operate their business on a timely basis.

Industry Groups

Our focus on specific industries provides us with the ability to tailor our service offerings to reflect our understanding of the marketplaces in which our clients operate. Through June 30, 2003, we provided consulting services through five industry groups in which we have significant industry-specific knowledge. Effective July 1, 2003, we combined our Consumer and Industrial Markets and High Technology industry groups to form the Consumer, Industrial and Technology industry group. Our industry groups are as follows:

Public Services assists public clients in process improvement, enterprise resource planning, managed services and Internet integration service offerings. This group also provides financial and economic advisory services to governments, corporations and financial institutions around the world. Our public services clients include federal government agencies, national, provincial, state and local governments, and private and public higher education institutions. In addition, this group provides services to public service healthcare agencies and private sector payor and provider companies.

Communications & Content provides financial, operational and technical services to wireline and wireless communications carriers, public and private utilities, cable system operators and media and entertainment service providers. Our services assist clients with business strategy development, business process flow optimization, technology integration and asset preservation.

Financial Services focuses on delivering strategic, operational and technology services, including new, component-based business and technical architectures that leverage existing application systems and e-business strategies and development, delivered through consumer and wholesale lines of business. Our clients in the financial services sector include banking, insurance, securities, real estate,

hospitality and professional services institutions.

Consumer, Industrial and Technology designs and delivers solutions to assist clients with business challenges such as pressure to reduce costs, industry consolidation, global competition and accelerated time-to-market. To meet these challenges, we support our clients by implementing enterprise systems and business processes, improving supply chain efficiency and visibility, capturing and integrating customer needs in customer management solutions, and implementing alternative business and systems

Table of Contents

strategies such as managed services. We provide our clients with actionable blueprints and experience in project management. We transfer knowledge to support the current and future business initiatives of our clients. Our Consumer, Industrial and Technology practice offers solutions to the Global 2000 and mid-market clients in these sectors: consumer; resources; and industrial/auto/technology.

For financial information about our segments, please see Note 21, *Segment Reporting*, of the Notes to Consolidated Financial Statements in this prospectus.

International Operations

We have multinational operations covering North America, Latin America, the Asia Pacific region, and Europe, the Middle East and Africa (EMEA). We utilize this multinational network to provide consistent integrated services to our clients throughout the world.

For the six months ended December 31, 2003, our international operations represented 32.1% of our business (measured in revenue dollars), compared to 29.8%, 8.0% and 5.0% for the fiscal years ended June 30, 2003, 2002 and 2001, respectively.

For additional information regarding our international acquisitions, see *Overview* in *Management's Discussion and Analysis of Financial Condition and Results of Operations* and Note 6, *Acquisitions*, of the Notes to Consolidated Financial Statements in this prospectus.

Our Joint Marketing Relationships

As of December 31, 2003, we had approximately 60 joint marketing relationships with key technology providers that support and complement our service offerings. We have created joint marketing relationships to enhance our ability to provide our clients with high value services. Our joint marketing relationships typically entail some combination of commitments regarding joint marketing, sales collaboration, training and service offering development.

Our most significant joint marketing and product development relationships are with Cisco Systems, Inc., Oracle Corporation, PeopleSoft, Inc., Microsoft Corporation, SAP AG, and Siebel Systems, Inc. We work together to develop comprehensive solutions to common business issues, offer the expertise required to deliver those solutions, develop new products, capitalize on joint marketing opportunities and remain at the forefront of technology advances. These joint marketing agreements help us to generate revenue since they provide a source of referrals and the ability to jointly target specific accounts.

Competition

We operate in a highly competitive and rapidly changing market and compete with a variety of organizations that offer services similar to those we offer. The market in which we operate includes a variety of participants, including specialized e-business consulting firms, systems

Edgar Filing: BEARINGPOINT INC - Form S-1/A

consulting and implementation firms, former Big 5 and other large accounting and consulting firms, application software firms providing implementation and modification services, service and consulting groups of computer equipment companies, outsourcing companies, systems integration companies, aerospace and defense contractors and general management consulting firms.

Some of our competitors have significantly greater financial, technical and marketing resources, generate greater revenue and have greater name recognition than we do. The competitive landscape is experiencing rapid changes. Over the past few years, some of the former Big 5 accounting and consulting firms have sold their consulting businesses and another completed its initial public offering. These changes in our marketplace may create potentially larger and better capitalized competitors with enhanced abilities to attract and retain professionals. We also compete with our clients' internal resources.

Our revenue is derived from Global 2000 companies, medium-sized companies, governmental organizations and other large enterprises. There is an increasing number of professional services firms competing for

Table of Contents

consulting engagements with these companies. We believe that the principal competitive factors in the consulting industry in which we operate include scope of services, service delivery approach, technical and industry expertise, perception of value added, objectivity of advice given, focus on achieving results, availability of appropriate resources and global reach.

Our ability to compete also depends in part on several factors beyond our control, including the ability of our competitors to hire, retain and motivate skilled professionals, the price at which others offer comparable services and our competitors' responsiveness. There is a significant risk that this increased competition will adversely affect our financial results in the future.

Intellectual Property

Our success has resulted in part from our methodologies and other proprietary intellectual property rights. We rely upon a combination of nondisclosure and other contractual arrangements, trade secret, copyright and trademark laws to protect our proprietary rights and rights of third parties from whom we license intellectual property. We also enter into confidentiality and intellectual property agreements with our employees that limit the distribution of proprietary information. We currently have only a limited ability to protect our important intellectual property rights. We have only three issued patents in the United States to protect our products or methods of doing business.

Seasonality

Typically, client service hours, which translate into chargeable hours and directly affect revenue, are reduced during the second half of the calendar year (i.e., July 1 through December 31) due to the larger number of holidays and vacation time taken by our employees and our clients.

Customer Dependence

During the six months ended December 31, 2003 and the fiscal years ended June 30, 2003, 2002 and 2001, our revenue from the United States federal government, a customer in our Public Services segment, was \$424.7 million, \$719.0 million, \$606.1 million and \$482.1 million, respectively, representing 27.3%, 22.9%, 25.6% and 16.9% of our total revenue. A loss of all of our contracts with the United States federal government would have a material adverse effect on our business. While most of our government agency clients have the ability to unilaterally terminate their contracts, our relationships are generally not with political appointees, and we have not historically experienced a loss of federal government business with a change of administration. For more information regarding risks associated with U.S. government contracts, see **Risk Factors** in this prospectus.

Backlog

Although our level of bookings is an indication of how our business is performing, we do not characterize our bookings, or our engagement contracts associated with new bookings, as backlog because our engagements can generally be cancelled or terminated on short notice.

Compliance with Environmental Laws

Federal, state and local statutes and regulations relating to the protection of the environment have had no material adverse effect on our operating results or competitive position, and we anticipate that they will have no material adverse effect on our future operating results or competitive position in the industry.

Employees

Our future growth and success largely depends upon our ability to attract, retain and motivate qualified employees, particularly professionals with the advanced information technology skills necessary to perform the

Table of Contents

services we offer. Our professionals possess significant industry experience, understand the latest technology, and build productive business relationships. We are committed to the long-term development of our employees, and will continue to dedicate significant resources to our hiring, training and career advancement programs. We strive to reinforce our employees' commitment to our clients, culture and values through a comprehensive performance review system and a competitive compensation philosophy that rewards individual performance and teamwork.

As of December 31, 2003, we had approximately 15,000 full-time employees, including approximately 13,000 professional consultants.

Financial Information About Geographic Areas.

Information about geographic areas is incorporated herein by reference to Note 21, *Segment Information*, of the Notes to Consolidated Financial Statements in this prospectus. For a discussion of risks associated with our international operations, see *Risk Factors* in this prospectus.

Compliance with Environmental Laws

Federal, state and local statutes and regulations relating to the protection of the environment have had no material adverse effect on our operating results or competitive position, and we anticipate that they will have no material adverse effect on our future operating results or competitive position in the industry.

Properties

Our corporate headquarters is located in McLean, Virginia. This facility has approximately 229,000 square feet of office space. As of December 31, 2003, we leased approximately 1.6 million square feet of office space in approximately 85 locations throughout the United States. Some of the spaces we occupy are used for specific client contracts or development activities while administrative personnel and professional service personnel use other spaces. In addition, as of December 31, 2003, we had approximately 73 locations in Latin America, Canada, the Asia Pacific region and Europe, the Middle East and Africa with approximately 1.2 million additional square feet of office space. All office space referred to above is leased under operating leases that expire over the next 10 years. Portions of office space are sublet under operating lease agreements, which expire during the next 10 years. We believe that our facilities are adequate to meet our needs for at least the next 12 months.

On August 14, 2003, we announced our plan to reduce our global office space usage in order to eliminate excess capacity and to align global office space usage with the current workforce and needs of the business. During the six months ended December 31, 2003, we recorded approximately \$61.7 million in restructuring charges related to lease, facilities and other costs associated with exiting facilities. For additional information regarding the lease and facilities charges see Note 20, *Reduction in Workforce and Other Charges*, of the Notes to Consolidated Financial Statements in this prospectus.

Legal Proceedings

Edgar Filing: BEARINGPOINT INC - Form S-1/A

Since August 14, 2003, various separate complaints purporting to be class actions were filed in the United States District Court for the Eastern District of Virginia alleging that we and certain of our officers violated Section 10(b) of the Securities Exchange Act of 1934 (the Exchange Act), Rule 10b-5 promulgated thereunder, and Section 20(a) of the Exchange Act. The complaints contain varying allegations, including that we made materially misleading statements with respect to our financial results for the first three quarters of fiscal year 2003 in our SEC filings and press releases. Plaintiffs Amended Consolidated Complaint was filed on December 31, 2003. Defendants Motion to Dismiss was filed on February 10, 2004. On March 31, 2004, the parties filed a stipulation requesting that the Court approve a settlement of this matter for \$1.7 million, all of

Table of Contents

which is to be paid by our insurer. On April 2, 2004, the Court considered and gave preliminary approval to the proposed settlement. Notice of the proposed settlement has been sent to the purported class of claimants.

In addition to the matters referred to above, we are from time to time the subject of lawsuits and other claims and regulatory proceedings arising in the ordinary course of our business. We do not expect that any of these matters, individually or in the aggregate, will have a material adverse effect on our financial position, results of operations or cash flows. Additional information regarding our legal proceedings is incorporated by reference herein from Note 13, Commitments and Contingencies, of the Notes to Consolidated Financial Statements in this prospectus.

Table of Contents**MANAGEMENT****Executive Officers and Directors**

Our executive officers and directors, and their respective ages and positions, are set forth below:

<u>Name</u>	<u>Age</u>	<u>Position</u>
Randolph C. Blazer	53	Chairman, Chief Executive Officer and President
David W. Black	41	Executive Vice President, General Counsel and Secretary
Michael J. Donahue	45	Group Executive Vice President and Chief Operating Officer
Robert S. Falcone	57	Executive Vice President and Chief Financial Officer
Nathan H. Peck, Jr.	50	Executive Vice President and Chief Administrative Officer
Bradley J. Schwartz	46	Group Executive Vice President, Worldwide Client Service
Douglas C. Allred	53	Director
Betsy J. Bernard	48	Director
Wolfgang Kemna	46	Director
Albert L. Lord	58	Director
Roderick C. McGearry	53	Director
Afshin Mohebbi	41	Director
Alice M. Rivlin	73	Director
J. Terry Strange	60	Director

Executive Officers

Mr. Blazer has served as the Chairman of our board of directors since February 2001 and as our Chief Executive Officer and President since April 2000. From 1997 until April 2000, Mr. Blazer served as a member of a two-person executive team (including as Co-Vice Chairman of consulting for KPMG LLP from January 1997 to August 1999 and as Co-Chief Executive Officer and Co-President of the Company from August 1999 until April 2000) that directed all Company services, managing its consulting professionals within various industry lines of business around the world. From 1991 until 1997, Mr. Blazer served as partner-in-charge of KPMG LLP's public sector consulting practice, where he oversaw all consulting products and service offerings for the line of business serving federal, state and local governments and higher education institutions. Mr. Blazer joined KPMG LLP in 1977 as a consulting professional in the Washington, D.C. office. Mr. Blazer received a Bachelor of Arts degree in economics from Western Maryland College and a Masters of Business Administration degree from the University of Kentucky.

Mr. Black has served as our Executive Vice President, General Counsel and Secretary since April 2000. Previously, he was Executive Vice President, General Counsel and Secretary for Affiliated Computer Services, Inc., an information technology outsourcing firm, from 1995 until 2000.

Mr. Donahue has served as our Group Executive Vice President and Chief Operating Officer since April 2000. Previously, he was Managing Partner, Solutions for KPMG LLP from 1997 until 2000.

Edgar Filing: BEARINGPOINT INC - Form S-1/A

Mr. Falcone has served as our Executive Vice President and Chief Financial Officer since April 2003. Previously, he was a financial consultant to early stage enterprises from March 2002 to March 2003, and Chief Financial Officer for 800.com, a telecommunications company, from 2000 until 2002. Prior to that, Mr. Falcone was a private investor from January 1998 to January 2002, and Chief Financial Officer at Nike, Inc., a footwear and apparel manufacturer, from 1992 until 1998.

Mr. Peck has served as our Executive Vice President and Chief Administrative Officer since April 2000. Previously, he was Acting Chief Financial Officer between January 2000 and June 2000. From June 1999 to June 2000, he was Chief Administrative Officer, Consulting Practice for KPMG LLP. Prior to that, Mr. Peck was Co-Practice Leader, Financial Services Consulting Practice for KPMG LLP from 1997 until 1999.

Table of Contents

Mr. Schwartz has served as our Group Executive Vice President, Worldwide Client Service since December 2002. Previously, he was Group Executive Vice President, Worldwide Client Service for the Financial Services practice from July 2000 until December 2002, and for the Communications and Content practice from July 1999 until July 2000. Prior to that, Mr. Schwartz was a Partner at KPMG LLP from 1997 until 1999.

The term of office of each officer is until election and qualification of a successor or otherwise at the pleasure of the Board of Directors.

There is no arrangement or understanding between any of the above-listed officers and any other person pursuant to which any such officer was elected as an officer.

None of the above-listed officers has any family relationship with any director or other executive officer.

Board of Directors

Our board of directors consists of nine members. Under our certificate of incorporation, we have a classified board. No family relationships exist between any of the directors or between any of our directors and executive officers. The directors serve terms which expire at either the Annual Meeting of Stockholders to be held in 2004, 2005 or 2006.

In connection with the acquisition by Cisco Systems, Inc. on January 31, 2000 of certain of our stock, we agreed in the related Investor Rights Agreement to use our best efforts to elect one representative of Cisco to our board of directors as long as Cisco's ownership position exceeds 5% of the our common stock. No director currently serves under this provision.

Directors Whose Terms Expire in 2004

Mr. Allred has served as our director since January 2000. Mr. Allred is a private investor. Mr. Allred recently retired from his position as Senior Vice President, Office of the President, of Cisco Systems, Inc, a position he held from 2002 to 2003. Mr. Allred was Senior Vice President Customer Advocacy, Worldwide Systems, Support and Services of Cisco Systems, Inc. from 1991 to 2002. Prior to joining Cisco, Mr. Allred was Vice President of Worldwide Support for Oracle Corporation. Mr. Allred currently serves as a director of Saba Software, Inc., a learning management Internet software company. He is active in the education community and serves on the advisory boards of the Rollins School of eBusiness at Brigham Young University and the College of Engineering and Architecture at Washington State University. Mr. Allred received a Bachelor of Science degree from Washington State University.

Ms. Bernard has served as our director since March 2004. Ms. Bernard is a private investor. Ms. Bernard was the President of AT&T Corporation from October 2002 to December 2003. From April 2001 to October 2002 Ms. Bernard was the President and Chief Executive Officer of AT&T Consumer. Prior to joining AT&T, Ms. Bernard was Executive Vice President, National Mass Markets for Qwest Communications International from June 2000 to December 2000. From April 1998 to June 2000 Ms. Bernard was Executive Vice President, Retail Markets for US West. Ms. Bernard currently serves on the board of directors of The Principal Financial Group, a global financial

Edgar Filing: BEARINGPOINT INC - Form S-1/A

institution and United Technologies Corp., a global technology corporation. Ms. Bernard received a BA degree from St. Lawrence University, an MBA from Fairleigh Dickenson University and an MS degree in management from Stanford University's Sloan Fellowship Program.

Mr. Mohebbi has served as our director since April 2001. Mr. Mohebbi is a private investor and consultant to public and private companies. Mr. Mohebbi was President and Chief Operating Officer of Qwest Communications International, Inc. (Qwest) from April 2001 to December 2002. From July 2000 until April 2001, Mr. Mohebbi served as President, Worldwide Operations of Qwest. From May 1999 until July 2000, Mr. Mohebbi served as President and Chief Operating Officer at Qwest prior to its merger with US WEST, Inc.

Table of Contents

Before joining Qwest, Mr. Mohebbi had an 18-year career in the communications industry. He served as President and Managing Director of the United Kingdom Markets for British Telecom and was a member of that company's management board from 1997 to 1999. In 1997, Mr. Mohebbi accepted the position of Vice President-Business Marketing for SBC Communications, Inc. Mr. Mohebbi received a Bachelor of Science degree from the University of California-Irvine and a Masters of Business Administration degree from the University of California.

Directors Whose Terms Expire in 2005

Mr. Kemna has served as our director since April 2001. Mr. Kemna is Managing Director of Steeb Anwendungssysteme GmbH, a wholly owned subsidiary of SAP AG (SAP) and has served in this capacity since March 2004. Mr. Kemna was Executive Vice President of Global Initiatives of SAP from September 2002 to March 2004. He was also a member of SAP's extended executive board from 2000 to March 2004. From April 2000 until September 2002, Mr. Kemna served as President and Chief Executive Officer of SAP America, Inc. From July 1998 until April 2000, Mr. Kemna served as Managing Director at SAP's German subsidiary that is responsible for sales and marketing efforts. Prior to July 1998, Mr. Kemna served for three years as Managing Director of SAP Southern Africa. Between 1995 and 1998, Mr. Kemna headed SAP's operations in Africa, the Middle East and southeastern Europe. Mr. Kemna received a Ph.D. in economics and managerial accounting from Justus-Liebig University.

Mr. Lord has served as our director since February 2003. Mr. Lord is the Vice Chairman and Chief Executive Officer of SLM Corp., commonly known as Sallie Mae, and has served in these capacities since August 1997. From 1994 to 1997, Mr. Lord was President and principal shareholder of LCL, Ltd., an investment and financial consulting firm. From 1991 to 1994, Mr. Lord held several executive positions at Sallie Mae, including Controller and Chief Operating Officer. Mr. Lord is a director of SS&C Technologies, Inc. and SLM Corporation. Mr. Lord received a Bachelor of Science degree from Pennsylvania State University.

Mr. Strange has served as our director since April 2003. Mr. Strange retired from KPMG LLP where he served as Vice Chair and Managing Partner of the U.S. Audit Practice from 1996 to 2002. During this period, Mr. Strange also served as the Global Managing Partner of the Audit Practice of KPMG International and was a member of its International Executive Committee. Prior to 1996, Mr. Strange held several management positions with KPMG LLP. Mr. Strange began his career at KPMG LLP in 1968. Mr. Strange is a director of Compass BancShares, Inc., New Jersey Resources Corp. and Group 1 Automotive, Inc. Mr. Strange received both Bachelor and Masters of Business Administration degrees from the University of North Texas.

Directors Whose Terms Expire in 2006

Mr. Blazer has served as our director since August 1999. For his complete biography, see [Executive Officers](#) above.

Mr. McGeary has served as our director since August 1999. Mr. McGeary is a private investor. Mr. McGeary was the Chief Executive Officer of Brience, Inc., a wireless and broadband company, from April 2000 to July 2002. From August 1999 until April 2000, Mr. McGeary served as Co-Chief Executive Officer and Co-President of the Company. In April 2000, Mr. McGeary resigned as Co-Chief Executive Officer and Co-President of the Company and served as a Managing Director of KPMG Consulting, LLC, a wholly owned subsidiary of the Company subsequently renamed BearingPoint, LLC, through June 30, 2000. From January 1997 to August 1999, Mr. McGeary served as Co-Vice Chairman of consulting for KPMG LLP, sharing this role with Mr. Blazer. From 1994 through 1996, he headed the West Coast consulting business for KPMG LLP. Mr. McGeary currently serves as a director of Cisco Systems, Inc., a worldwide leader in networking for the Internet, DigitalThink, Inc., a custom e-learning company, and GRIC Communications, Inc., a provider of Internet based mobile office communications. Mr. McGeary is a Certified Public Accountant and received his Bachelor of Science degree from Lehigh University.

Table of Contents

Ms. Rivlin has served as our director since October 2001. Ms. Rivlin is a Senior Fellow at The Brookings Institution, where she is Director of the Greater Washington Research Program. Ms. Rivlin also is a professor at the Public Policy Institute of Georgetown University. She was the Henry Cohen Professor at the Milano Graduate School of The New School University from September 2001 until July 2003. From 1998 to 2001, she was Chair of the District of Columbia Financial Management Assistance Authority. Ms. Rivlin served as Vice Chair of the Federal Reserve Board from 1996 to 1999. She was Director of the White House Office of Management and Budget from 1994 to 1996 and Deputy Director from 1993 to 1994. Ms. Rivlin was the founding Director of the Congressional Budget Office, where she served from 1975 to 1983. She has taught at Harvard and George Mason Universities, served as President of the American Economic Association and received a MacArthur Foundation Prize Fellowship. Ms. Rivlin is a director of The Washington Post Company. She graduated from Bryn Mawr College and received a Ph.D from Radcliffe College (Harvard University) in economics.

Board Committees

Our board of directors has established the following five permanent committees of the board to perform certain designated functions:

executive committee,

audit committee,

compensation committee,

nominating and corporate governance committee, and

special transactions committee

The executive committee, composed of Messrs. Blazer (Chair), Allred and McGeary, may, with limited exceptions, exercise all the powers and authority of our board of directors in the management of our business and affairs to the extent permitted by the Delaware General Corporation Law.

The audit committee is composed of Ms. Rivlin (Chair) and Messrs. Kemna and Strange. The audit committee assists the board in fulfilling its oversight responsibilities with respect to financial reports and other financial information. In this regard, the audit committee, among other things, serves as an independent and objective body to monitor our financial reporting process and internal control systems; serves as the sole authority to which the independent auditor is accountable, and has the sole authority and responsibility to appoint, compensate and retain the independent auditor; serves as the ultimate authority to which the internal auditing function is accountable; monitors the qualification, independence and performance of the independent auditor and internal audit, including reviewing their audit efforts; provides an open avenue of communication among the independent auditor, financial and senior management, internal audit, and the board and assists in the board's oversight of our compliance with legal and regulatory requirements.

The compensation committee, composed of Messrs. McGeary (Chair), Allred and Mohebbi, oversees our compensation policies for key executives and our benefit plans and reviews such other matters as may be delegated to the compensation committee by the board of directors from time to time.

The nominating and corporate governance committee is composed of Messrs. McGeary (Chair) and Lord and Ms. Rivlin. The nominating and corporate governance committee provides assistance to the board of directors in identifying, screening and recommending qualified candidates to serve as our directors and in recommending to the board the director nominees for the next annual meeting of stockholders. The nominating committee will consider nominees recommended by stockholders, subject to applicable requirements and other procedures included in our bylaws. In addition, the nominating and corporate governance committee also develops and recommends to the board our corporate governance guidelines.

The special transactions committee has one member, Mr. Blazer. The special transactions committee is authorized to consider, evaluate and approve potential transactions resulting in (i) the acquisition of assets,

Table of Contents

business or stock of third parties for cash, stock of our company or other consideration, or (ii) the disposition of assets, provided that the consideration for each such acquisition or disposition may not exceed the greater of \$50,000,000 or 10% of our consolidated assets.

Directors Fees

Under current policy, an annual fee of \$40,000 is paid to the directors who are not employed by us on a full-time or other basis. Directors also are paid a fee of \$2,000 for attendance in person at any meeting of the board or a committee of the board and \$1,000 for attendance via telephone. Members of the audit committee are paid \$2,000 for attendance at audit committee meetings whether attended in person or via telephone.

Under our Amended and Restated 2000 Long-Term Incentive Plan, non-employee directors receive stock option grants of 15,000 shares of common stock upon their initial election, and the chair of the audit committee receives an additional 5,000-share stock option grant upon his or her initial appointment to this position. Each director also receives an additional grant of 8,000 shares of restricted common stock immediately following each annual meeting.

Compensation Committee Interlocks and Insider Participation

The members of our Compensation Committee for fiscal year 2003 and for the six-month period ended December 31, 2003 were Messrs. McGeary, Allred and Mohebbi. Mr. McGeary served as our co-chief executive officer and co-president from August 1999 until April 2000.

Executive Compensation

The following table sets forth information concerning the annual, long-term and other compensation for services in all capacities to us for the six months ended December 31, 2003 and the fiscal years ended June 30, 2001, 2002 and 2003 of those persons who were the Chief Executive Officer and our four other most highly compensated executive officers for the twelve months ended December 31, 2003. The amounts reported below under the columns captioned Salary and Bonus are payable under and in accordance with our annual compensation plan and are intended to reward the executive for current performance relating to the relevant fiscal period. The amounts reported under the column captioned Long-Term Compensation are payable under and in accordance with our Amended and Restated 2000 Long-Term Incentive Plan and are intended to incentivize the executive's future performance and to align the executive's interests with those of our stockholders, since the long-term awards consist of stock options and restricted stock awards and the executive only realizes the value of the long-term compensation over a number of years.

Table of Contents**SUMMARY COMPENSATION TABLE**

Name and Principal Position	Annual Compensation			Long-Term Compensation		
	Fiscal Year	Salary(\$)	Bonus(\$)	Restricted Stock Award (\$)(3)	Securities Underlying Options(#)	All Other Compensation
Randolph C. Blazer Chairman of the Board, Chief Executive Officer and President	2003(1)	\$ 500,000	\$	\$	450,000	\$
	2003(2)	1,000,000			500,000	1,200(7)
	2002	1,000,000		1,862,000(4)	1,000,000	1,020(7)
	2001	1,000,000	150,000		450,019	5,100(7)
Bradley J. Schwartz Group Executive Vice President Worldwide Client Service	2003(1)	433,333			250,000	
	2003(2)	900,000			300,000	1,200(7)
	2002	900,000		931,000(5)(6)	500,000	900(7)
	2001	800,000	125,000		319,999	5,100(7)
Michael J. Donahue Group Executive Vice President and Chief Operating Officer	2003(1)	433,333			200,000	
	2003(2)	900,000			250,000	1,200(7)
	2002	850,000		465,000(5)(6)	200,000	1,020(7)
	2001	800,000	100,000		214,999	5,100(7)
David W. Black Executive Vice President, General Counsel and Secretary	2003(1)	325,000			100,000	
	2003(2)	650,000			100,000	1,200(7)
	2002	600,000	50,000	199,500(5)(6)	100,000	1,020(7)
	2001	520,000	75,000		135,000	5,100(7)
Nathan H. Peck, Jr. Executive Vice President and Chief Administrative Officer	2003(1)	325,000			100,000	
	2003(2)	650,000			100,000	1,200(7)
	2002	650,000		99,750(5)(6)	160,000	921(7)
	2001	720,000	75,000		155,000	5,100(7)

- (1) The information provided is for the six-month period ended December 31, 2003. For example, the salary information is for six months rather than 12 months.
- (2) The information provided is for the twelve-month period ended June 30, 2003.
- (3) In July 2001, the Compensation Committee made long-term incentive awards to the executive officers. The long-term incentive awards consisted of stock options and restricted stock. Since the purpose of the awards is to incentivize long-term performance and align the executive's interests with those of our stockholders, the awards vest over a number of years, and the executive receives the full value of the awards only by continuing to contribute to the Company's performance. The restricted shares were granted under our Long-Term Incentive Plan, and the restrictions lapse as to one-third of the shares on June 30 in each of the years 2002 through 2004. The terms of the restricted stock awards to the executive officers also provide that any restricted shares that are still subject to restrictions will be forfeited if the recipient voluntarily or involuntarily terminates employment with the Company, unless the recipient is then entitled to receive payments under the relevant special termination agreement as described below in Employment Contracts and Termination of Employment and Change of Control Arrangements. If we pay dividends on our Common Stock, the restricted shares will be paid dividends.
- (4) Mr. Blazer received 140,000 restricted shares of the Company's Common Stock, which had a value of \$13.30 per share on July 24, 2001, the date of grant. Due to the vesting schedule set forth in note (3) above, Mr. Blazer will receive the full value of the restricted shares over a three-year period, and the value he receives will depend on the Company's stock price over time. As of December 31, 2003, Mr. Blazer had aggregate restricted shareholdings of 46,668 shares of the Company's Common Stock having a value of \$470,880 based on the \$10.09 closing price of the Company's Common Stock on December 31, 2003.
- (5) In July 2001, Mr. Schwartz received 70,000 restricted shares, Mr. Donahue received 35,000 restricted shares, Mr. Black received 15,000 restricted shares, and Mr. Peck received 7,500 restricted shares. The terms of the restricted share awards are set forth in note (3) above.
- (6) As of December 31, 2003, Mr. Schwartz had aggregate restricted shareholdings of 23,334 shares of the Company's Common Stock having a value of \$235,440, Mr. Donahue had 11,668 restricted shares having a value of \$117,730, Mr. Black had 5,000 restricted shares having a value of \$50,450, and Mr. Peck had 2,500 restricted shares having a value of \$25,225. These share values are based on the closing price of the Company's Common Stock on December 31, 2003, of \$10.09 per share.
- (7) Constitutes matching contributions under our 401(k) Savings Plan.

Table of Contents**OPTIONS AND STOCK APPRECIATION RIGHTS**

No stock appreciation rights were granted during fiscal year 2003 to any of the executive officers named in the Summary Compensation Table. The following table sets forth each grant of stock options during fiscal year 2003 to each of the named executive officers. The options listed in the table have a term of 10 years and vest as described in the notes to the table.

Option Grants in Fiscal Year Ended June 30, 2003

Individual Grants					
Name	Number of Securities Underlying Options Granted(1)	% of Total Options Granted to Employees In Fiscal Year	Exercise or Base Price (\$/Share)	Expiration Date	Grant Date Present Value(2)
Randolph C. Blazer	500,000	2.1	\$ 9.17	7/25/12	\$ 3,045,850
Bradley J. Schwartz	300,000	1.2	9.17	7/25/12	1,827,510
Michael J. Donahue	250,000	1.0	9.17	7/25/12	1,522,925
David W. Black	100,000	.4	9.17	7/25/12	609,170
Nathan H. Peck, Jr.	100,000	.4	9.17	7/25/12	609,170

- (1) The options for Messrs. Blazer, Donahue, Schwartz, Black, and Peck that expire on July 25, 2012 become exercisable to the extent of one-fourth of the grant on July 25 in each of the years 2003-2006.
- (2) The values for the grants are based on the Black-Scholes option pricing model. With respect to the options that expire on July 25, 2012, an interest rate of 3.81% based on a 5-year Treasury note rate, stock price volatility of 72%, no dividend yield and option exercises occurring after 6 years are assumed. Based on these assumptions, the model produces a per option share value of \$6.0917.

No stock appreciation rights were granted during the six months ended December 31, 2003 to any of the executive officers named in the Summary Compensation Table. The following table sets forth each grant of stock options during the six months ended December 31, 2003 to each of the named executive officers. The options listed in the table have a term of 10 years and vest as described in the notes to the table.

Option Grants During the Six Months Ended December 31, 2003

Individual Grants					
Name	Number of Securities Underlying Options Granted(1)	% of Total Options Granted to Employees During the Period	Exercise or Base Price (\$/Share)	Expiration Date	Grant Date Present Value(2)
Randolph C. Blazer	450,000	3.4	\$ 8.19	8/28/13	\$ 2,410,830
Bradley J. Schwartz	250,000	1.9	8.19	8/28/13	1,339,350
Michael J. Donahue	200,000	1.5	8.19	8/28/13	1,071,480
David W. Black	100,000	0.7	8.19	8/28/13	535,740

Edgar Filing: BEARINGPOINT INC - Form S-1/A

Nathan H. Peck, Jr.	100,000	0.7	8.19	8/28/13	535,740
---------------------	---------	-----	------	---------	---------

- (1) The options for Messrs. Blazer, Schwartz, Donahue, Black, and Peck that expire on August 28, 2013 become exercisable to the extent of one-third of the grant on August 28 in each of the years 2004-2006.
- (2) The values for the grants are based on the Black-Scholes option pricing model. With respect to the options that expire on August 28, 2013, an interest rate of 3.67% based on a 5-year Treasury note rate, stock price volatility of 70.54%, no dividend yield and option exercises occurring after 6 years are assumed. Based on these assumptions, the model produces a per option share value of \$5.3574.

Table of Contents

The following table summarizes information relating to stock option exercises during fiscal year 2003 and the number and value of unexercised stock options previously granted to the executive officers named in the Summary Compensation Table.

Aggregated Option Exercises in Fiscal Year Ended June 30, 2003 and Option Values as of June 30, 2003

Name	Shares Acquired on Exercise(#)	Value Realized(\$)	Value of Unexercised			
			Number of Securities Underlying Unexercised Options at FY-End(#)		In-The-Money Options(1) at FY-End(\$)	
			Exercisable	Unexercisable	Exercisable	Unexercisable
Randolph C. Blazer	None	None	527,040	1,492,354	\$ 0	\$ 240,000
Bradley J. Schwartz	None	None	322,163	847,389	0	144,000
Michael J. Donahue	None	None	187,231	517,411	0	120,000
David W. Black	None	None	101,419	245,473	0	48,000
Nathan H. Peck, Jr.	None	None	139,799	304,933	0	48,000

- (1) An in-the-money stock option is an option for which the market price, on June 30, 2003, of Company Common Stock underlying the option exceeds the exercise price (i.e., the market price of Company Common Stock when the option was granted). The value shown reflects stock price appreciation since the grant date of the option.

The following table summarizes information relating to stock option exercises during the six-month period ended December 31, 2003 and the number and value of unexercised stock options previously granted to the executive officers named in the Summary Compensation Table.

**Aggregated Option Exercises During the Six Months Ended December 31, 2003
and Period End Option Values**

Name	Shares Acquired on Exercise(#)	Value Realized(\$)	Value of Unexercised			
			Number of Securities Underlying Unexercised Options at Period End		In-The-Money Options(1) at Period End(\$)	
			Exercisable	Unexercisable	Exercisable	Unexercisable
Randolph C. Blazer	None	None	1,014,544	1,454,850	\$ 115,000	\$ 1,200,000
Bradley J. Schwartz	None	None	602,163	817,389	69,000	682,000
Michael J. Donahue	None	None	353,481	551,161	57,500	552,500
David W. Black	None	None	185,169	261,723	23,000	259,000
Nathan H. Peck, Jr.	None	None	228,548	316,184	23,000	259,000

Edgar Filing: BEARINGPOINT INC - Form S-1/A

- (1) An in-the-money stock option is an option for which the market price, on December 31, 2003, of Company Common Stock underlying the option exceeds the exercise price (i.e., the market price of Company Common Stock when the option was granted). The value shown reflects stock price appreciation since the grant date of the option.

Table of Contents

Employment Contracts and Termination of Employment and Change of Control Arrangements

Special Termination Agreements

Effective November 7, 2001, the Company entered into special termination agreements (the *Agreements*) with each of its executive officers, including our named executive officers. The purpose of the *Agreements* is to ensure that these executives are properly protected in the event of a Change of Control of the Company (as defined in the *Agreements*), thereby enhancing the our ability to hire and retain key personnel. The Board approved the *Agreements* as being in the best interests of the Company. The term of the *Agreements* is two years (subject to potential one-year extensions) or, if later, two years after a Change of Control. The protective provisions of the *Agreements* become operative only upon a Change of Control or, in certain circumstances, in anticipation of a Change of Control.

If, after a Change of Control and during the term of the *Agreement*, we terminate the executive's employment other than for Cause (as defined in the *Agreements*) or if the executive terminates his employment for specified reasons (including if his responsibilities have been materially reduced or adversely modified or his compensation has been reduced), the executive is entitled to certain benefits. These benefits generally include the payment of three years' compensation (based on salary plus bonus as specified in the *Agreements*), continued coverage under our welfare benefit plans (e.g., medical, life insurance and disability insurance) for two years at no cost, and outplacement counseling. In addition, the executive will receive a gross-up payment to cover any federal excise taxes resulting from such payments. If, prior to or following a Change of Control, the executive voluntarily terminates his employment, dies or becomes permanently disabled or we terminate his employment for Cause, the executive is entitled to no special payments or benefits.

Change of Control Provisions

With respect to all named executive officers, in addition to the provisions in the *Agreements* referred to above, all stock option grants and restricted stock grants under our 2000 Long-Term Incentive Plan provide that any non-vested portion of a stock option grant will vest and any remaining restrictions upon restricted stock shares will be released in the event of certain changes of control of the Company specified in the plan. If such an event were to occur with respect to a named executive officer, all stock options not yet exercisable, including those set forth above in the table captioned *Aggregated Option Exercises during the six months ended December 31, 2003 and period end Option Values*, would vest, and all remaining restrictions on the restricted shares referred to in the Summary Compensation Table would lapse. In addition, the loans set forth below in *Certain Relationships and Related Transactions* under the caption *Indebtedness of Executive Officers*, including any accrued interest, would be forgiven.

Managing Director Agreements

We also provide severance benefits for terminations by us, including for deficient performance, for our managing directors, including our named executive officers. Severance benefits are not provided for discharge for cause. Severance pay generally is equal to six months' salary.

Deferred Compensation Plan

Edgar Filing: BEARINGPOINT INC - Form S-1/A

The following description of our deferred compensation plan is not complete and is qualified by reference to the full text of the plan, which has been filed as an exhibit to this registration statement of which this prospectus is a part.

Our deferred compensation plan became effective on September 1, 2001 and was amended and restated on August 1, 2003. The plan is designed to permit a select group of management and highly compensated employees, including our named executive officers, who contribute materially to our continued growth, development and future business success to accumulate additional income for retirement and other personal financial goals through a plan that enables the participants to make elective deferrals of compensation to which they will become entitled to in the future. Our deferred compensation plan is nonqualified and unfunded, and participants are unsecured general creditors of BearingPoint as to their accounts.

Table of Contents

Administration of the Plan. Our deferred compensation plan is administered by a committee that consists of the members of the committee of our 401(k) Plan, or others appointed by our board of directors. The committee has full power to make, amend, interpret and enforce all appropriate rules and regulations of the deferred compensation plan.

Eligibility. Managing directors, including our named executive officers, and other highly compensated executives selected by the plan's administrative committee are eligible to participate in the plan.

Elective Contributions. Plan participants execute an election form to make a pre-tax deferral of a portion of their annual base salary and bonuses, subject to maximum and minimum percentage limitations. Currently, participants may defer a minimum of 10% of their pre-tax commissions and bonuses in a calendar year. Participants may defer a maximum of 50% of annual base salary and 100% of commissions and bonuses.

Matching Contributions. The deferred compensation plan allows us, in the discretion of the administrative committee, to make matching contributions with respect to participants. We currently do not match amounts participants elect to defer under our deferred compensation plan.

Account. A bookkeeping account is maintained for each participant for the purpose of recording the current value of his or her elective contributions, including earnings credited thereto. The account is maintained on our books only, and we are under no obligation to segregate the assets of individual plan participants. For the measure of investment return on the participant's account, the participant may designate one or more investment funds among a group of funds chosen by the administration committee. The participant's account is adjusted daily to reflect earnings and losses on the participant's designated investments.

We have established a trust for the deferred compensation plan. At least annually, we are required to transfer to the trust an amount that we believe is sufficient to provide, on a present value basis, for our future liabilities under the deferred compensation plan, taking into consideration the value of the assets in the trust at the time of the transfer.

Distributions. Subject to certain limitations, distributions of benefits from participants' accounts under the deferred compensation plan will be made upon the first to occur of: the participant's disability, the participant's death, the first day the participant is no longer our employee, the termination of the deferred compensation plan, or a date designated by the participant on an election form.

The distribution of benefits to the participant will be made in accordance with the election made by the participant in a lump sum or in equal annual installments over a period of not less than two years and not more than fifteen years. If the participant dies before the entire account balance is distributed, the unpaid balance will be paid to the participant's beneficiary in a lump sum.

The participant may apply for a hardship distribution in limited circumstances in the event of such participant's immediate and substantial financial need and the participant's account will be reduced by the amount of any such hardship withdrawal. A hardship distribution will be distributed in those circumstances and at such time or times as the administrative committee determines.

Edgar Filing: BEARINGPOINT INC - Form S-1/A

In the event the participant requests a distribution prior to the date specified in the first paragraph of this section, other than a hardship distribution, the administrative committee may distribute any portion of the participant's account, provided that the participant's account is debited an amount equal to 10% of the amount of the requested distribution, in addition to the amount of the requested distribution. If an early withdrawal election is made, the participant will not be entitled to participate in the deferred compensation plan for a period ending two years after the date of the payout.

Table of Contents

Employee Benefit Plans

Amended and Restated 2000 Long-Term Incentive Plan

The following description of our Amended and Restated 2000 Long-Term Incentive Plan, which we call our equity incentive plan, is not complete and is qualified by reference to the full text of the equity incentive plan, which has been filed as an exhibit to the registration statement of which this prospectus forms a part. The number of shares of our common stock authorized under our equity incentive plan will at all times be equal to the greater of (i) 35,084,158 subject to adjustment as described in the plan, and (ii) 25% of the sum of (x) the number of issued and outstanding shares of our common stock and (y) the number of authorized shares under the plan. As of April 1, 2004, there were 65,465,050 shares authorized under the plan and 5,425,208 shares available for grant.

The purpose of our equity incentive plan is to provide a meaningful equity interest in the company to senior company executives and other key employees in a format that is designed to motivate these executives and key employees and align their financial interests with those of stockholders.

Stock Options

The compensation committee is authorized to grant stock options under the U.S. and International Stock Option Model that was approved by the committee in February 2000 and modified in August 2000 and April 2003. Stock options are granted with an exercise price equal to the current market price of our common stock and typically are subject to vesting over a period of years and upon such terms and conditions as the compensation committee may approve.

Restricted Stock Awards

The compensation committee is authorized to grant restricted stock awards upon such terms and conditions as it may approve. The awards may be subject to restrictions that lapse over time and that may cause forfeiture of the applicable shares if the executive voluntarily leaves the employ of the company or is discharged. The restricted stock awards may be denominated in shares of our common stock or common stock equivalent units.

Other Awards

The compensation committee also is authorized to grant bonus stock awards (which are vested upon grant), performance share awards, stock appreciation rights and other stock-based awards upon such terms and conditions as the compensation committee may approve.

Non-Employee Director Options/Restricted Stock

Non-employee directors receive stock option grants of 15,000 shares of common stock upon their initial election, and the chair of the audit committee receives an additional 5,000-share stock option grant upon his or her initial appointment to this position. Each director also receives an additional grant of 8,000 shares of restricted stock awards immediately following each annual meeting.

Change in Control

In the event:

of a sale or transfer of all or substantially all of the assets of our company;

of a merger, consolidation or reorganization of our company, unless our company is the surviving corporation and, after giving effect to such transaction, our company's stockholders will own at least 50% of the stock of our company or a number of shares of our stock having the power to elect a majority of the board of directors;

Table of Contents

of a change in a majority of the board of directors, unless the new directors were nominated by the incumbent directors; or

any person other than KPMG LLP or its affiliates acquires beneficial ownership of 30% or more of our stock generally entitled to vote on the election of directors:

then the following events will occur:

all outstanding options and stock appreciation rights will be exercisable in full;

all other awards will vest; and

each option, stock appreciation right and other award will represent the right to acquire the appropriate number of shares of our common stock or the appropriate amount of cash or other consideration received in the merger or similar transaction.

Amendment

Our board of directors or the compensation committee may amend our equity incentive plan at any time, subject to any requirement of stockholder approval required by applicable law, rule or regulation; provided that any amendment that would, among other things, increase the maximum number of shares of common stock available under our equity incentive plan or extend the term of our equity incentive plan requires the approval of our stockholders.

Amended and Restated Employee Stock Purchase Plan

The following description of our Amended and Restated Employee Stock Purchase Plan is not complete and is qualified by reference to the full text of the plan, which has been filed as an exhibit to the registration statement of which this prospectus forms a part. The maximum number of shares of our common stock that may be purchased under our employee stock purchase plan is 3,766,096 shares, plus an annual increase on the first day of each of our fiscal years beginning July 1, 2001 and ending June 30, 2026 equal to the lesser of (i) 5,946,467 shares, (ii) three percent of the shares outstanding on the last day of the immediately preceding fiscal year or (iii) a lesser number of shares as is determined by our board of directors or the compensation committee. As of April 1, 2004, there were 9,741,548 shares authorized and available for issuance under the plan.

We offer our employee stock purchase plan to substantially all our full-time employees. These employees are eligible to use up to 15% of their regular compensation up to a maximum of \$25,000 to purchase shares of our common stock at a price equal to 85% of the lesser of the fair market value of our common stock at the beginning of an offering period and the fair market value of our common stock at the end of each six-month purchase period within this offering period. Our plan contemplates 24-month offering periods commencing at six-month intervals. Our board of directors or the compensation committee has the power to amend our employee stock purchase plan at any time and in any manner, except as set forth in the plan.

Change in Control

In the event of a change in control of our company, the offering periods will end, the cash credited to the purchase accounts of all plan participants will be applied to purchase shares of our common stock pursuant to the plan terms and the plan will terminate. The definition of a change in control for purposes of our employee stock purchase plan has the same meaning as described under our long-term incentive plan.

Table of Contents**CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS****Indebtedness of Executive Officers**

In fiscal year 2002, Messrs. Blazer, Schwartz, Donahue and Black received restricted shares of Common Stock pursuant to our 2000 Long-Term Incentive Plan. In connection with such stock awards, the recipients incurred immediate taxable income equal to the fair market value of the restricted stock at the time the restricted stock awards were granted to them (the Compensation Income), but the shares could not be sold due to the restrictions. To assist the recipients in paying the tax obligations associated with such stock awards, the Board approved full-recourse loans to such executive officers in amounts equal to the estimated tax liabilities associated with the Compensation Income. The following table lists those executive officers who received loans in connection with the restricted stock awards and whose maximum indebtedness to the Company at any time from July 1, 2001 through April 1, 2004 exceeded \$60,000:

<u>Name of Individual</u>	<u>Relationship with the Company</u>	<u>Maximum Principal Amount of Loans Outstanding from 7/01/01 through 4/01/04(1)</u>	<u>Principal Amount of Loans Outstanding on 4/01/2004</u>
Randolph C. Blazer	Chairman, Chief Executive Officer and President	\$ 864,651	\$ 864,651
Bradley J. Schwartz	Group Executive Vice President, Worldwide Client Service	421,042	421,042
Michael J. Donahue	Group Executive Vice President and Chief Operating Officer	202,158	144,398
David W. Black	Executive Vice President, General Counsel and Secretary	94,537	94,537

(1) Interest accrues on the principal amount of the outstanding loans and is payable annually. The interest rate on the loans is 4.5% per year.

Transactions With Significant Stockholder

The Company engaged in reportable transactions with one stockholder that held more than 5% of the Company's Common Stock during the six months ended December 31, 2003 Cisco Systems, Inc. The Company and Cisco are parties to an alliance agreement under which they work together to define and deliver comprehensive Internet-based service offerings for enterprises that fall within our industry groups and for the market of local exchange carriers, regional bell operating companies, inter-exchange carriers and Internet service providers. Pursuant to the alliance agreement, during the six months ended December 31, 2003, Cisco made payments to the Company of approximately \$1,930,000 and the Company made payments to Cisco of approximately \$154,000.

During fiscal year 2003, Cisco made payments to us of approximately \$5.3 million, and we made payments to Cisco of approximately \$866,000.

Edgar Filing: BEARINGPOINT INC - Form S-1/A

During fiscal year 2002, Cisco made payments to us of approximately \$8.1 million, and we made payments to Cisco of approximately \$1.2 million.

During fiscal year 2001, Cisco made payments to us of approximately \$22.4 million, and we made payments to Cisco of approximately \$3.3 million. In addition, in connection with our initial public offering in February 2001, we repurchased 1.4 million shares of our Series A Mandatorily Redeemable Convertible Preferred Stock (the Series A Preferred Stock) from Cisco for \$378.3 million, and Cisco converted its remaining shares into

Table of Contents

approximately 15.4 million shares of our common stock. The price at which the shares were repurchased and the number of shares of common stock that were received upon conversion of the Series A Preferred Stock were determined based on formulas that were established when Cisco originally purchased the Series A Preferred Stock on January 1, 2000. Cisco also was paid \$32 million in dividends on its Series A Preferred Stock relating to fiscal year 2001.

During fiscal year 2001, KPMG LLP held more than 5% of our common stock. In connection with our initial public offering, KPMG LLP and its active partners sold all of our shares of common stock that they owned. During fiscal year 2001, KPMG LLP provided us with certain shared services, including services relating to human resources, employee benefits, benefits administration, property management, technology infrastructure, and other administrative functions. In addition, we were allocated a portion of our office space from KPMG LLP. During fiscal year 2001, the amounts owed by us to KPMG LLP for shared services and allocated office space were \$179.4 million and \$55.5 million, respectively. In addition, we purchased \$16.1 million of internal use software from KPMG LLP at its net book value. Additional details regarding transactions between us and KPMG LPP may be found in Note 18, Transactions with Related Parties, of the Notes to Consolidated Financial Statements in this prospectus.

Table of Contents**PRINCIPAL STOCKHOLDERS**

The following table sets forth, as of April 1, 2004, the number of shares of our common stock beneficially owned by each of our named executive officers and directors, by all directors and executive officers as a group and by all persons, to our knowledge, beneficially owning more than 5% of our common stock.

Beneficial ownership is determined in accordance with the rules of the Securities and Exchange Commission and includes voting or investing power with respect to the securities. Common stock subject to options or warrants that are currently exercisable or exercisable within 60 days of April 1, 2004 are deemed to be outstanding and beneficially owned by the person holding such options or warrants. Such shares, however, are not deemed outstanding for the purposes of computing the percentage ownership of any other person.

Unless otherwise indicated, each stockholder has sole voting and investment power with respect to the shares beneficially owned by the stockholder and has the same address as BearingPoint. Our address is 1676 International Drive, McLean, Virginia, 22102.

Name of Beneficial Owner or Identity of Group	Common Stock	
	Number of Shares(1)	Percentage of Shares Outstanding(2)
Named Executive Officers		
Randolph C. Blazer	1,285,202(1)	(3)
Bradley J. Schwartz	780,451(1)	(3)
Michael J. Donahue	455,782(1)	(3)
David W. Black	221,255(1)	(3)
Nathan H. Peck, Jr.	327,401(1)	(3)
Directors		
Douglas C. Allred	27,000(7)	(3)
Betsy J. Bernard	(8)	(3)
Randolph C. Blazer	See above	(3)
Wolfgang Kemna	27,000(4)	(3)
Albert L. Lord	34,600(7)	(3)
Roderick C. McGearry	156,476(4)(5)	(3)
Afshin Mohebbi	27,000(4)	(3)
Alice M. Rivlin	32,000(6)	(3)
J. Terry Strange	28,000(9)	(3)
All executive officers and directors as a group (14 persons)	3,464,667(10)	1.76%
Name and Address of 5% Holders of Common Stock		
Cisco Systems, Inc. (11) 170 West Tasman Drive San Jose, California 95134	15,440,033	7.86%
T. Rowe Price Associates (12) 100 E. Pratt Street Baltimore, Maryland 21202	9,746,340	5.00%
Fidelity Investments (13) FMR Corp. 82 Devonshire Street		

Edgar Filing: BEARINGPOINT INC - Form S-1/A

Boston, Massachusetts 02109	18,448,275	9.39%
Wellington Management Company (14) 75 State Street Boston, Massachusetts 02109	13,654,600	6.95%
KPMG Deutsche Treuhand-Gesellschaft AG (15) Taubenstrasse 44-45 Berlin, Germany 10117	16,501,650	8.40%
KPMG Regulus Treuhand-Gesellschaft GmbH (16) Taubenstrasse 44-45 Berlin, Germany 10117	12,625,305	6.43%

Table of Contents

- (1) With respect to the named executive officers of the Company, includes 2,448,955 shares of Common Stock subject to stock options granted under our 2000 Long-Term Incentive Plan that either are presently exercisable or will become exercisable within 60 days of April 1, 2004, including 1,031,888 shares with respect to Mr. Blazer, 614,552 shares with respect to Mr. Schwartz, 363,392 shares with respect to Mr. Donahue, 188,142 shares with respect to Mr. Black and 250,981 shares with respect to Mr. Peck. Also includes certain shares of Common Stock owned directly or indirectly by spouses of named executive officers, children who share the same residence and certain other family members, as to which shares the named executive officers in some instances disclaim beneficial ownership. Unless otherwise indicated below, and with the exception of shares owned directly or indirectly by spouses, children and certain other family members, each of the beneficial owners indicates that he has sole voting and dispositive powers.
- (2) All percentages are calculated based on the number of shares of Common Stock that were issued and outstanding as of April 1, 2004, less treasury shares, which totals 196,399,468.
- (3) Beneficial ownership does not exceed one percent of the shares of Common Stock outstanding.
- (4) Messrs. Kemna, McGeary and Mohebbi each hold options to purchase 15,000 shares of Common Stock that were awarded to them by virtue of their status as non-employee directors. The options vested on April 24, 2002.
- (5) Mr. McGeary also holds options to purchase 7,928 shares of Common Stock that were awarded to him by virtue of his status as a non-employee director. The options vested on June 30, 2001.
- (6) Ms. Rivlin holds options to purchase 20,000 shares of Common Stock. The options were awarded to her when she became a non-employee director and the Chair of the Audit Committee. The options vested on October 1, 2002.
- (7) Messrs. Allred and Lord each hold options to purchase 15,000 shares of Common Stock that were awarded to them by virtue of their status as non-employee directors. The options vested on February 4, 2004.
- (8) Ms. Bernard holds options to purchase 15,000 shares of Common Stock. The options were awarded to her when she became a non-employee director. The options vest on March 29, 2005.
- (9) Mr. Strange holds options to purchase 15,000 shares of Common Stock. The options were awarded to him when he became a non-employee director. The options vest on April 29, 2004.
- (10) Includes 2,456,833 shares of Common Stock subject to stock options granted under our 2000 Long-Term Incentive Plan that either are presently exercisable or will become exercisable within 60 days of April 1, 2004.
- (11) Represents shares beneficially held as of December 31, 2003 by Cisco Systems, Inc. and held in the nominee name of Coastdock & Co. (Cisco). Cisco has sole dispositive and voting power with respect to all 15,440,033 shares.
- (12) These securities are owned, as of December 31, 2003, by various individual and institutional investors which T. Rowe Price Associates, Inc. (Price Associates) serves as investment advisor with power to direct investments and/or sole power to vote the securities. For purposes of the reporting requirements of the Securities and Exchange Act of 1934, Price Associates is deemed to be a beneficial owner of such securities; however, Price Associates expressly disclaims that it is, in fact, the beneficial owner of such securities. Price Associates has sole dispositive power with respect to 9,746,340 shares and sole voting power with respect to 1,513,600 shares.
- (13) Represents shares beneficially held as reported on a Schedule 13G filed on February 17, 2004 by FMR Corp., Edward C. Johnson 3d, and Abigail P. Johnson. FMR Corp. has sole dispositive power with respect to 18,448,275 shares and sole voting power with respect to 1,333,742 shares. Edward C. Johnson has sole dispositive power with respect to 18,448,275 shares and sole voting power with respect to 1,333,742 shares. Abigail P. Johnson has sole dispositive power with respect to 18,448,275 shares.
- (14) Represents shares beneficially held as of December 31, 2003 by Wellington Management Company, LLP (Wellington). Wellington has shared voting power with respect to 4,420,200 shares, and has shared dispositive power with respect to 13,654,600 shares.

Table of Contents

- (15) Represents shares beneficially held as of April 1, 2004 by KPMG Deutsche Treuhand-Gesellschaft AG (KPMG DTG). KPMG DTG has sole dispositive power with respect to 3,876,345 shares and sole voting power with respect to 16,501,650 shares. KPMG Regulus Treuhand-Gesellschaft GmbH (Regulus) has sole dispositive power with respect to 12,625,305 of these shares. These shares were issued in connection with the acquisition by the Company of BearingPoint GmbH (formerly KPMG Consulting AG) in August 2002.
- (16) Represents shares beneficially held as of April 1, 2004 by Regulus. Regulus has sole dispositive power with respect to 12,625,305 shares. KPMG DTG has sole voting power with respect to these 12,625,305 shares.

Table of Contents

DESCRIPTION OF COMMON STOCK

General

Our authorized capital stock consists of 1,000,000,000 shares of common stock, par value \$.01 per share, and 10,000,000 shares of preferred stock, par value \$.01 per share. As of April 1, 2004, 196,399,468 shares of common stock were issued and outstanding and held of record by approximately 1,248 stockholders of record, and no shares of preferred stock were issued and outstanding. The following description of our common stock and provisions of our certificate of incorporation (as amended and restated) and bylaws (as amended and restated) are only summaries, and we encourage you to review complete copies of our certificate of incorporation and bylaws, which we have previously filed with the SEC.

The holders of our common stock are entitled to receive dividends in cash, stock of any corporation, or property of our company, out of legally available assets or funds of our company as and when declared by our board of directors, subject to any dividend preferences that may be attributable to preferred stock. In the event of the liquidation or dissolution of our business, the holders of common stock will be entitled to receive ratably the balance of net assets available for distribution after payment of any liquidation or distribution preference payable with respect to any then outstanding shares of our preferred stock. Each share of common stock is entitled to one vote with respect to matters brought before the stockholders, except for the election of any directors who may be elected by vote of any outstanding shares of preferred stock voting as a class. Holders of common stock are not entitled to cumulative voting for the election of directors. There are no preemptive, conversion, redemption or sinking fund provisions applicable to our common stock.

The rights and privileges of our common stock may be subordinate to the rights and preferences of any of our preferred stock.

Our common stock is traded on the New York Stock Exchange under the symbol **BE**.

Delaware Anti-Takeover Law and Certain Certificate of Incorporation and Bylaw Provisions

The provisions of Delaware law, and of our certificate of incorporation and bylaws may have the effect of delaying, deferring or discouraging another person from acquiring control of our company, including takeover attempts that might result in a premium over the market price for the shares of common stock.

Delaware Law

Our company has expressly elected not to be governed by the provisions of Section 203 of the Delaware corporate law. In general, Section 203 prohibits a publicly held Delaware corporation from engaging in a business combination with an interested stockholder for a three-year period following the time that this stockholder becomes an interested stockholder, unless the business combination is approved in a prescribed manner.

Edgar Filing: BEARINGPOINT INC - Form S-1/A

Certificate of Incorporation and Bylaw Provisions

Our certificate of incorporation provides for the division of our board of directors into three classes as nearly equal in size as possible with staggered three-year terms. Approximately one-third of our board will be elected each year.

In addition, our certificate of incorporation provides that directors may be removed only for cause and then only by the affirmative vote of the holders of two-thirds of the outstanding voting power of our capital stock issued and outstanding and entitled to vote generally in the election of directors. Under our certificate of incorporation, any vacancy on our board of directors, however occurring, including a vacancy resulting from an

Table of Contents

enlargement of our board, may only be filled by vote of a majority of our directors then in office, even if less than a quorum. The classification of our board of directors and the limitations on the removal of directors and filling of vacancies could have the effect of making it more difficult for a third party to acquire, or of discouraging a third party from attempting to acquire, control of us.

Our certificate of incorporation also provides that any action required or permitted to be taken by our stockholders at an annual meeting or special meeting of stockholders may only be taken at a stockholders meeting and may not be taken by written consent in lieu of a meeting. Our certificate of incorporation further provides that special meetings of the stockholders may only be called by the chairman of the board of directors or by a majority of the board of directors. Our bylaws provide that stockholders at an annual meeting may only consider proposals or nominations specified in the notice of meeting or brought before the meeting by or at the direction of the board or by a stockholder who was a stockholder of record on the record date for the meeting, who is entitled to vote at the meeting and who has given to our corporate secretary timely written notice, in proper form, of the stockholder's intention to bring that proposal or nomination before the meeting. In addition to some other applicable requirements, for a stockholder proposal or nomination to be properly brought before an annual meeting by a stockholder, the stockholder generally must have given notice in proper written form to the corporate secretary within a specified time prior to the anniversary date of the immediately preceding annual meeting of stockholders. Although our bylaws do not give the board the power to approve or disapprove stockholder nominations of candidates or proposals regarding other business to be conducted at a special or annual meeting, our bylaws may have the effect of precluding the consideration of some business at a meeting if the proper procedures are not followed or may discourage or deter a potential acquiror from conducting a solicitation of proxies to elect its own slate of directors or otherwise attempting to obtain control of us.

Our certificate of incorporation includes a fair price provision which prohibits business combinations with a related person, unless either:

(a) the holders of our common stock receive in the business combination either:

(i) the same consideration in form and amount per share as the highest consideration paid by the related person in a tender or exchange offer in which the related person acquired at least 50% of the outstanding shares of our common stock and which was consummated not more than one year prior to the business combination or the entering into of a definitive agreement for the business combination; or

(ii) not less in amount (as to cash) or fair market value (as to non-cash consideration) than the highest price paid or agreed to be paid by the related person for shares of our common stock in any transaction that either resulted in the related person's beneficially owning 15% or more of our common stock, or was effected at a time when the related person beneficially owned 15% or more of our common stock, in either case occurring not more than one year prior to the business combination; or

(b) the transaction is approved by:

(i) a majority of continuing directors; or

(ii) shares representing (x) at least two-thirds of the votes entitled to be cast by our common stock, and (y) a majority of the votes entitled to be cast by the holders of our common stock, excluding all shares beneficially owned by any related person.

Edgar Filing: BEARINGPOINT INC - Form S-1/A

Under the fair price provision, a related person is any person who beneficially owns 15% or more of our common stock or is an affiliate of our company and at any time within the preceding two-year period was the beneficial owner of 15% or more of our common stock outstanding. The business combinations involving our company that are covered by the fair price provision are:

any merger or consolidation of our company or any subsidiary of our company with or into a related person or an affiliate of a related person;

any sale, lease, exchange, transfer or other disposition of all or substantially all of the assets of our company to a related person or an affiliate of a related person;

Table of Contents

reclassifications, recapitalizations and other corporate actions requiring a stockholder vote that have the effect of increasing by more than one percent the proportionate share of our common stock beneficially owned by a related person or an affiliate of a related person; and

a dissolution of our company voluntarily caused or proposed by a related person or an affiliate of a related person.

A continuing director is a director who is unaffiliated with the related person and who was a director before the related person became a related person, and any successor of a continuing director who is unaffiliated with a related person and is recommended or nominated to succeed a continuing director by a majority of the continuing directors. Under the fair price provision, KPMG LLP and its affiliates are not related persons. In addition, any person who acquires 15% or more of our common stock directly from KPMG LLP or its affiliates will not be deemed related persons. Our board of directors has also adopted resolutions excluding Cisco and its affiliates from the definition of related person.

Our certificate of incorporation permits our board of directors, when evaluating:

a tender offer or exchange for equity securities of our company,

a merger with our company, or

the possible purchase of all or substantially all of the properties and assets of our company,

to give due consideration to the effect of any of the above transactions on constituencies other than our company's stockholders, including employees, suppliers, customers, strategic partners, creditors and others having similar relationships with our company.

The Delaware corporate law provides generally that the affirmative vote of a majority of the shares entitled to vote on any matter is required to amend a corporation's certificate of incorporation or bylaws or to approve mergers, consolidations or the sale of all or substantially all its assets, unless a corporation's certificate of incorporation or bylaws, as the case may be, requires a greater percentage. Our certificate of incorporation requires the affirmative vote of the holders of at least two-thirds of the outstanding voting power of our capital stock issued and outstanding and entitled to vote generally in the election of directors to amend or repeal any of the provisions of our certificate of incorporation discussed above or to approve mergers, consolidations or the sale of all or substantially all of our assets. Our bylaws may be amended or repealed by a majority vote of the board of directors, subject to any limitations set forth in the bylaws, and may also be amended by the stockholders by the affirmative vote of the holders of at least two-thirds of the outstanding voting power of our capital stock issued and outstanding and entitled to vote generally in the election of directors. The two-thirds stockholder vote would be in addition to any separate class vote that might in the future be required pursuant to the terms of any series of preferred stock that might be outstanding at the time any of these amendments are submitted to stockholders.

Our certificate of incorporation authorizes the board of directors to issue, without stockholder approval, preferred stock with such terms as our board may determine.

Stockholders Rights Plan

Edgar Filing: BEARINGPOINT INC - Form S-1/A

On August 29, 2001, our board of directors adopted a stockholders' rights plan. Our stockholders' rights plan is designed to protect our company and our stockholders against unfair or coercive takeover tactics. It accomplishes this goal by making it more costly and thus more difficult to gain control of us without the consent of our board of directors. The description presented below is intended as a summary only and is qualified in its entirety by reference to the rights agreement, which is an exhibit to the registration statement of which this prospectus is a part.

Table of Contents

Our stockholders' rights plan provides that each of our shares of common stock will have the right to purchase from us one one-thousandth of a share of a new series A junior participating preferred stock at a price of \$90 per one-thousandth of a share, subject to customary anti-dilution protection adjustment.

The rights are attached to all certificates representing outstanding shares of our common stock, and no separate right certificates have been distributed. The rights will separate from the shares of our common stock approximately 10 days after someone acquires beneficial ownership of 15% or more of the outstanding common stock, or commences a tender offer or exchange offer for 15% or more of the outstanding common stock.

After rights separate from our common stock, certificates representing the rights will be mailed to record holders of our common stock. Once distributed, the separate right certificates alone will represent the rights.

The rights are not exercisable until the date the rights separate. The rights will expire on October 2, 2011, unless extended or unless earlier redeemed or exchanged by us.

The shares of series A junior participating preferred stock purchasable upon exercise of the rights are non-redeemable. Each share of series A junior participating preferred stock is entitled to a quarterly preferential dividend payment equal to 1,000 times the dividend declared per share of common stock. In the event of liquidation, the holders of series A junior participating preferred stock will be entitled to an aggregate preferential payment per share equal to 1,000 times the aggregate payment per share made to holders of common stock.

Each share of series A junior participating preferred stock will have 1,000 votes, voting together with the shares of common stock. In the event of any merger, consolidation or other transaction in which shares of common stock are exchanged, each share of series A junior participating preferred stock will be entitled to receive 1,000 times the amount received per share of common stock. The rights are protected by customary anti-dilution provisions.

If, after any person or group becomes an acquiring person, we are acquired in a merger or other business combination transaction or 50% or more of our consolidated assets or earning power are sold, each holder of a right will receive upon exercise of a right the number of shares of common stock of the acquiring company having a market value equal to two times the exercise price of the right. If any person or group becomes an acquiring person, each holder of a right will receive upon exercise that number of shares of common stock having a market value of two times the exercise price of the right. Following the occurrence of the events described above, rights beneficially owned by any acquiring person at the time of such transaction and rights that subsequently are acquired by an acquiring person will be void and may not be exercised.

At any time prior to the time any person becomes an acquiring person, the board may redeem the rights in whole, but not in part, at a price of \$0.01 per right. At any time after any person or group becomes an acquiring person and prior to the acquisition by such person or group of a majority of the outstanding shares of common stock, the board may exchange the rights (other than rights owned by such acquiring person or group, which will have become void), in whole or in part, at an exchange ratio of one share of common stock per right (subject to adjustment).

The terms of the rights may generally be amended by the board without the consent of the holders of the rights.

Until a right is exercised, the holder will have no rights as a stockholder.

The rights should not interfere with any merger or other business combination approved by the board since the rights may be redeemed by us at the redemption price prior to the time that a person or group has acquired beneficial ownership of 15% or more of the common stock.

Transfer Agent And Registrar

The transfer agent and registrar for our common stock is EquiServe Trust Company, N.A.

Table of Contents

LEGAL MATTERS

The validity of the shares of our common stock offered by this resale prospectus will be passed upon for the company by Fried, Frank, Harris, Shriver & Jacobson LLP in Washington, D.C.

EXPERTS

The financial statements as of and for the six month period ended December 31, 2003 and as of and for the year ended June 30, 2003 included in this prospectus and the financial statement schedule included elsewhere in the registration statement have been so included in reliance on the reports of PricewaterhouseCoopers LLP, independent accountants, given on the authority of said firm as experts in auditing and accounting.

The financial statements for the years ended June 30, 2002 and 2001 appearing in this prospectus and the financial statement schedule included elsewhere in the registration statement have been audited by Grant Thornton LLP, independent certified public accountants, as stated in its reports appearing in this prospectus and on the financial statement schedule included elsewhere in the registration statement and have been so included in reliance on the reports of Grant Thornton LLP, given on the authority of said firm as experts in accounting and auditing.

WHERE YOU CAN FIND MORE INFORMATION

This prospectus is part of a Post-Effective Amendment to Form S-3 Registration Statement on Form S-1 Registration Statement that we filed with the Securities and Exchange Commission. This prospectus, which forms a part of the Registration Statement, does not contain all of the information included in the Registration Statement. Some information is omitted from this prospectus in accordance with the rules of the SEC and you should refer to the Registration Statement and its exhibits for additional information. We also file annual, quarterly and special reports, proxy statements and other information with the SEC. You may read and copy the Registration Statement and any other reports, statements or other information we file with the SEC at the SEC's public reference rooms at 450 Fifth Street, N.W., Washington, D.C. 20549. Please call the SEC at 1-800-SEC-0330 for further information on the public reference rooms.

Our filings are also available to the public from commercial document retrieval services and at the SEC's World Wide Web site located at <http://www.sec.gov> and on our web site at www.bearingpoint.com.

Statements in this prospectus as to the contents of any contract or other document are not necessarily complete, and in each instance we refer you to the full text of such contract or document filed as an exhibit to the registration statement, each such statement being qualified in all respects by such reference.

Table of Contents

INDEX TO CONSOLIDATED FINANCIAL STATEMENTS

BEARINGPOINT, INC.

Report of Independent Auditors PricewaterhouseCoopers LLP	F-2
Report of Independent Certified Public Accountants Grant Thornton LLP	F-3
Consolidated Balance Sheets as of December 31, 2003, and as of June 30, 2003 and 2002	F-4
Consolidated Statements of Operations for the six months ended December 31, 2003 and for the years ended June 30, 2003, 2002 and 2001	F-5
Consolidated Statements of Changes in Stockholders Equity for the six months ended December 31, 2003 and for the years ended June 30, 2003, 2002 and 2001	F-6
Consolidated Statements of Cash Flows for the six months ended December 31, 2003 and for the years ended June 30, 2003, 2002 and 2001	F-8
Notes to Consolidated Financial Statements	F-9

Table of Contents

REPORT OF INDEPENDENT AUDITORS

To the Board of Directors and Stockholders
of BearingPoint, Inc.

In our opinion, the accompanying consolidated balance sheets and the related consolidated statements of operations, changes in stockholders equity and cash flows present fairly, in all material respects, the financial position of BearingPoint, Inc. and its subsidiaries (the Company) at December 31, 2003 and June 30, 2003, and the results of their operations and their cash flows for the six months ended December 31, 2003 and for the year ended June 30, 2003 in conformity with accounting principles generally accepted in the United States of America. These financial statements are the responsibility of the Company s management; our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits of these statements in accordance with auditing standards generally accepted in the United States of America, which require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion. The consolidated financial statements as of June 30, 2002 and for the two year period then ended were audited by other auditors whose report dated August 6, 2002, except for Note 2, under the subheading Stock-Based Compensation, as to which the date is September 29, 2003, and Note 21, as to which the date is April 12, 2004, expressed an unqualified opinion on those statements.

PricewaterhouseCoopers LLP

McLean, Virginia

April 15, 2004

Table of Contents

REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS

To the Board of Directors and Stockholders

BearingPoint, Inc.

We have audited the accompanying consolidated balance sheet of BearingPoint, Inc. (formerly KPMG Consulting, Inc.) as of June 30, 2002, and the related consolidated statements of operations, changes in stockholders' equity (deficit) and cash flows for the years ended June 30, 2002 and 2001. These financial statements are the responsibility of management of BearingPoint, Inc. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In Note 2 of the Consolidated Financial Statements, the Company has restated its 2002 and 2001 proforma net loss and loss per share disclosures required by SFAS No. 123, Accounting for Stock-Based Compensation .

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of BearingPoint, Inc. as of June 30, 2002, and the consolidated results of operations, changes in stockholders' equity (deficit) and cash flows for the years ended June 30, 2002 and 2001, in conformity with accounting principles generally accepted in the United States of America.

As discussed in Note 5 of the notes to the Consolidated Financial Statements, the Company adopted Statement of Financial Accounting Standards No. 142, Goodwill and Other Intangible Assets (SFAS 142) on July 1, 2001.

GRANT THORNTON LLP

New York, New York

August 6, 2002 except for Note 2,

under the subheading Stock-Based Compensation ,

as to which the date is September 29, 2003 and

Note 21, as to which the date is April 12, 2004

Table of Contents**BEARINGPOINT, INC.****CONSOLIDATED BALANCE SHEETS****(in thousands, except share amounts)**

	December 31, 2003	June 30, 2003	June 30, 2002
ASSETS			
Current assets:			
Cash and cash equivalents	\$ 122,723	\$ 121,790	\$ 222,636
Accounts receivable, net of allowances of \$17,240 at December 31, 2003, \$18,727 at June 30, 2003 and \$28,645 at June 30, 2002	357,620	377,422	246,792
Unbilled revenue	293,559	190,918	128,883
Deferred income taxes	35,291	36,195	27,390
Prepaid expenses	29,135	30,932	18,743
Other current assets	23,953	17,476	21,808
Total current assets	862,281	774,733	666,252
Property and equipment, net	203,341	208,785	125,928
Goodwill	981,222	1,024,830	87,663
Other intangible assets, net	8,156	18,883	10,211
Deferred income taxes, less current portion	50,539	24,606	14,604
Other assets	23,908	14,567	9,512
Total assets	\$ 2,129,447	\$ 2,066,404	\$ 914,170
LIABILITIES AND STOCKHOLDERS EQUITY			
Current liabilities:			
Current portion of notes payable	\$ 9,345	\$ 8,364	\$ 1,846
Accounts payable	197,975	103,102	62,810
Accrued payroll and employee benefits	175,830	213,046	130,554
Deferred revenue	72,473	50,752	19,072
Income tax payable	21,082	39,857	
Current portion of accrued lease and facilities charge	22,048	5,283	
Deferred income taxes	4,268		
Other current liabilities	126,375	110,063	85,732
Total current liabilities	629,396	530,467	300,014
Notes payable, less current portion	238,883	268,812	
Accrued employee benefits	62,821	47,501	
Accrued lease and facilities charge, less current portion	33,465	4,884	
Deferred income taxes, less current portion	4,549	3,280	
Other liabilities	28,675	21,807	12,286
Total liabilities	997,789	876,751	312,300
Commitments and contingencies (Note 13)			
Stockholders equity:			
Preferred Stock, \$.01 par value 10,000,000 shares authorized			
Common Stock, \$.01 par value 1,000,000,000 shares authorized, 198,295,364 shares issued and 194,483,114 shares outstanding on December 31, 2003, 195,475,392 shares issued and 191,663,142 shares outstanding on June 30, 2003 and 161,478,409 shares issued and 157,666,159 shares outstanding on June 30, 2002	1,973	1,945	1,605

Edgar Filing: BEARINGPOINT INC - Form S-1/A

Additional paid-in capital	1,105,631	1,087,203	689,210
Retained earnings (accumulated deficit)	(157,804)	7,963	(41,421)
Notes receivable from stockholders	(9,114)	(9,136)	(10,151)
Accumulated other comprehensive income (loss)	226,699	137,405	(1,646)
Treasury stock, at cost (3,812,250 shares)	(35,727)	(35,727)	(35,727)
	<hr/>	<hr/>	<hr/>
Total stockholders' equity	1,131,658	1,189,653	601,870
	<hr/>	<hr/>	<hr/>
Total liabilities and stockholders' equity	\$ 2,129,447	\$ 2,066,404	\$ 914,170
	<hr/>	<hr/>	<hr/>

The accompanying footnotes are an integral part of these consolidated financial statements.

F-4

Table of Contents**BEARINGPOINT, INC.****CONSOLIDATED STATEMENTS OF OPERATIONS**

(in thousands, except share and per share amounts)

	Six Months Ended December 31,	Year Ended June 30,		
	2003	2003	2002	2001
Revenue	\$ 1,554,431	\$ 3,139,277	\$ 2,367,627	\$ 2,855,824
Costs of service:				
Professional compensation	689,770	1,422,691	940,829	1,084,751
Other direct contract expenses	420,444	721,217	592,634	751,951
Lease and facilities charges	61,686	17,592		
Impairment charge			23,914	7,827
Other costs of service	129,507	262,506	209,398	296,548
Total costs of service	1,301,407	2,424,006	1,766,775	2,141,077
Gross profit	253,024	715,271	600,852	714,747
Amortization of purchased intangible assets	10,651	44,702	3,014	
Amortization of goodwill				18,176
Goodwill impairment charge	127,326			
Selling, general and administrative expenses	273,775	556,097	464,806	475,090
Operating income (loss)	(158,728)	114,472	133,032	221,481
Interest income	646	2,346	3,144	2,386
Interest expense	(7,233)	(15,075)	(2,248)	(17,175)
Gain on sale of assets				6,867
Equity in losses of affiliate and loss on redemption of equity interest in affiliate				(76,019)
Other income (expense), net	2,379	(2,677)	658	(692)
Income (loss) before taxes	(162,936)	99,066	134,586	136,848
Income tax expense	2,831	57,759	81,524	101,897
Income (loss) before cumulative effect of change in accounting principle	(165,767)	41,307	53,062	34,951
Cumulative effect of change in accounting principle, net of tax			(79,960)	
Net income (loss)	(165,767)	41,307	(26,898)	34,951
Dividend on Series A Preferred Stock				(31,672)
Preferred stock conversion discount				(131,250)
Net income (loss) applicable to common stockholders	\$ (165,767)	\$ 41,307	\$ (26,898)	\$ (127,971)

Edgar Filing: BEARINGPOINT INC - Form S-1/A

Earnings (loss) per share basic and diluted:								
Income (loss) before cumulative effect of change in accounting principle applicable to common stockholders	\$	(0.86)	\$	0.22	\$	0.34	\$	(1.19)
Cumulative effect of change in accounting principle						(0.51)		
Net income (loss) applicable to common stockholders	\$	(0.86)	\$	0.22	\$	(0.17)	\$	(1.19)
Weighted average shares basic		193,596,759		185,461,995		157,559,989		107,884,143
Weighted average shares diluted		193,596,759		185,637,693		158,715,730		107,884,143

The accompanying footnotes are an integral part of these consolidated financial statements.

F-5

Table of Contents

BEARINGPOINT, INC.

CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS EQUITY

(in thousands)

	Common Stock		Additional	Retained	Notes	Accumulated	Treasury Stock		
	Shares	Amount	Paid-in	Earnings	Receivable	Other	Shares	Amount	Total
	Issued		Capital	(Accumulated	from	Comprehensive			
			(Deficit)	Deficit)	Stockholders	Income			
						(Loss)			
Balance at June 30, 2000	76,880	\$ 759	\$ (643,415)	\$ (17,802)	\$ (5,845)	\$ (1,272)		\$	\$ (667,575)
Cash dividend on Series A Preferred Stock				(31,672)					(31,672)
Issuance of stock in exchange for KPMG LLP's 0.5% interest in our operating subsidiary	433	4	(4)						
Initial public offering proceeds, net of transaction costs	34,244	342	563,150						563,492
Conversion of preferred stock to common stock	44,607	446	802,475						802,921
Preferred stock conversion discount			(131,250)						(131,250)
Conversion of acquisition obligations	2,455	25	65,337						65,362
Shares retired	(50)								
Notes receivable from stockholders, including \$517 in interest					(2,105)				(2,105)
Comprehensive income:									
Net income				34,951					34,951
Foreign currency translation adjustment, net of tax						(2,012)			(2,012)
Total comprehensive income									32,939
Balance at June 30, 2001	158,569	1,576	656,293	(14,523)	(7,950)	(3,284)			632,112
Exercise of stock options under Long-Term Incentive Plan, including tax benefit of \$181	209	2	3,782						3,784
Transfer of shares in trust to treasury							(999)		
Common stock repurchased							(2,813)	(35,727)	(35,727)
Sale of common stock under Employee Stock Purchase Plan, including tax benefit of \$995	2,280	23	27,273						27,296
Compensation recognized under Long-Term Incentive Plan for restricted stock	420	4	1,862						1,866
Notes receivable from stockholders, including \$529 in interest					(2,201)				(2,201)
Comprehensive loss:									
Net loss				(26,898)					(26,898)
						1,638			1,638

Edgar Filing: BEARINGPOINT INC - Form S-1/A

Foreign currency translation
adjustment, net of tax

Total comprehensive loss										(25,260)
Balance at June 30, 2002	161,478	1,605	689,210	(41,421)	(10,151)	(1,646)	(3,812)	(35,727)		601,870

The accompanying footnotes are an integral part of these consolidated financial statements.

F-6

Table of Contents**BEARINGPOINT, INC.****CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS EQUITY (Continued)**

(in thousands)

	<u>Common Stock</u>		<u>Additional Paid-in Capital (Deficit)</u>	<u>Retained Earnings (Accumulated Deficit)</u>	<u>Notes Receivable from Stockholders</u>	<u>Accumulated Other Comprehensive Income (Loss)</u>	<u>Treasury Stock</u>		<u>Total</u>
	<u>Shares Issued</u>	<u>Amount</u>					<u>Shares</u>	<u>Amount</u>	
Balance at June 30, 2002	161,478	1,605	689,210	(41,421)	(10,151)	(1,646)	(3,812)	(35,727)	601,870
Adjustment relating to notes receivable from stockholders			(9,068)	8,077	991				
Sale of common stock under Employee Stock Purchase Plan, including tax benefit of \$804	3,548	35	27,695						27,730
Notes receivable from stockholders, including \$72 in interest and repayment of loan					24				24
Issuance of common stock in connection with acquisition of KPMG Consulting AG (BE Germany)	30,471	305	364,132						364,437
Restricted stock awards to board of directors	20		157						157
Compensation recognized under Long-Term Incentive Plan for restricted stock, net of tax benefit of \$16			1,546						1,546
Compensation recognized for stock awards related to transactions involving Andersen Business Consulting	8		13,531						13,531
Forfeiture of restricted stock	(50)								
Comprehensive income:									
Net income				41,307					41,307
Derivative instruments, net of tax						411			411
Foreign currency translation adjustment, net of tax						138,640			138,640
Total comprehensive income									180,358
Balance at June 30, 2003	195,475	1,945	1,087,203	7,963	(9,136)	137,405	(3,812)	(35,727)	1,189,653
Exercise of stock options under Long-Term Incentive Plan, net of tax benefit of \$7	9		67						67
Sale of common stock under Employee Stock Purchase Plan, net of tax benefit of \$1,033	1,561	16	11,483						11,499
Notes receivable from stockholders, including \$36 in					22				22

Edgar Filing: BEARINGPOINT INC - Form S-1/A

interest and repayment of loan										
Restricted stock awards to board of directors	56		451							451
Compensation recognized under Long-Term Incentive Plan for restricted stock, net of tax benefit of \$28			698							698
Compensation recognized for stock awards related to transactions involving Andersen Business Consulting, net of tax of \$928	1,232	12	5,729							5,741
Forfeiture of restricted stock	(10)									
Forfeiture of Founders shares	(28)									
Comprehensive loss:										
Net loss				(165,767)						(165,767)
Derivative instruments, net of tax							(79)			(79)
Foreign currency translation adjustment, net of tax							89,373			89,373
Total comprehensive loss										(76,473)
Balance at December 31, 2003	198,295	\$ 1,973	\$ 1,105,631	\$ (157,804)	\$ (9,114)	\$ 226,699	(3,812)	\$ (35,727)	\$ 1,131,658	

The accompanying footnotes are an integral part of these consolidated financial statements.

Table of Contents**BEARINGPOINT, INC.****CONSOLIDATED STATEMENTS OF CASH FLOWS**

(in thousands)

	Six Months Ended		Year Ended June 30,	
	December 31,			
	2003	2003	2002	2001
Cash flows from operating activities:				
Net income (loss)	\$ (165,767)	\$ 41,307	\$ (26,898)	\$ 34,951
Adjustments to reconcile to net cash provided by operating activities:				
Cumulative effect of change in accounting principle, net of tax			79,960	
Equity in losses of affiliate and loss on redemption of equity interest in affiliate				76,019
Deferred income taxes	(19,257)	(22,461)	(7,286)	(13,213)
Gain on sale of assets				(6,867)
Debt conversion discount				1,698
Stock awards	7,818	15,217	1,862	
Impairment of goodwill	127,326			
Depreciation and amortization of property and equipment	37,141	71,501	46,306	42,846
Amortization of purchased intangible assets	10,651	44,284	3,014	
Amortization of goodwill				18,176
Lease and facilities charges	61,686			
Impairment charge			23,914	7,827
Minority interests				140
Changes in assets and liabilities:				
Accounts receivable	32,578	1,195	132,054	(51,864)
Unbilled revenue	(97,558)	(26,384)	52,990	59,180
Prepaid expenses and other current assets	(601)	4,198	35,795	(1,190)
Other assets	(11,206)	509	2,999	1,321
Accrued payroll and employee benefits	(42,612)	(42,205)	(47,561)	27,519
Accounts payable and other current liabilities	87,600	50,311	(29,914)	(38,945)
Distribution payable to managing directors				(73,230)
Other liabilities	15,819	16,510		