ASPEN TECHNOLOGY INC /DE/ Form 10-Q April 28, 2015 Table of Contents

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# **FORM 10-Q**

(Mark One)

x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2015

 $\mathbf{or}$ 

o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from

Commission file number: 001-34630

to

# ASPEN TECHNOLOGY, INC.

(Exact name of registrant as specified in its charter)

<b>Delaware</b> (State or other jurisdiction of incorporation or	<b>04-2739697</b> (I.R.S. Employer Identification No.)
organization)	
20 Crosby Drive  Bedford, Massachusetts  (Address of principal executive offices)	<b>01730</b> (Zip Code)
(781) 221-0	6400
(Registrant s telephone numl	ber, including area code)
Indicate by check mark whether the registrant: (1) has filed all reports required of 1934 during the preceding 12 months (or for such shorter period that the to such filing requirements for the past 90 days: Yes x No o	red to be filed by Section 13 or 15(d) of the Securities Exchange Act registrant was required to file such reports), and (2) has been subject
Indicate by check mark whether the registrant has submitted electronically a File required to be submitted and posted pursuant to Rule 405 of Regulation for such shorter period that the registrant was required to submit and post su	S-T (§232.405 of this chapter) during the preceding 12 months (or
Yes x No o	
Indicate by check mark whether the registrant is a large accelerated filer, an company. See the definitions of large accelerated filer, accelerated filer	accelerated filer, a non-accelerated filer, or a smaller reporting and smaller reporting company in Rule 12b-2 of the Exchange Act.
Large accelerated filer x  Non-accelerated filer o (Do not check if a smaller reporting company)	Accelerated filer o Smaller reporting company o
Indicate by check mark whether the registrant is a shell company (as defined	d in Rule 12b-2 of the Act): Yes o No x

As of April 21, 2015, there were 85,384,032 shares of the registrant s common stock (par value \$0.10 per share) outstanding.

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ASPENONE is one of our registered trademarks. All other trade names, trademarks and service marks appearing in this Form 10-Q are the property of their respective owners.

Our fiscal year ends on June 30, and references to a specific fiscal year are the twelve months ended June 30 of such year (for example, fiscal 2015 refers to the year ending June 30, 2015).

#### PART I - FINANCIAL INFORMATION

Item 1. Financial Statements.

Consolidated Financial Statements (unaudited)

#### ASPEN TECHNOLOGY, INC. AND SUBSIDIARIES

#### CONSOLIDATED STATEMENTS OF OPERATIONS

(Unaudited)

	Three Months Ended March 31,			Nine Months Ended March 31,			
	2015	- /	2014		2015	- ,	2014
		(Do	llars in Thousands,	Except	per Share Data)		
Revenue:							
Subscription and software	\$ 102,543	\$	91,309	\$	300,002	\$	258,916
Services and other	8,756		12,278		26,213		31,005
Total revenue	111,299		103,587		326,215		289,921
Cost of revenue:							
Subscription and software	5,404		5,332		15,813		14,974
Services and other	6,905		9,956		21,142		24,835
Total cost of revenue	12,309		15,288		36,955		39,809
Gross profit	98,990		88,299		289,260		250,112
Operating expenses:							
Selling and marketing	23,160		24,267		67,599		71,376
Research and development	20,323		21,791		52,548		52,641
General and administrative	13,776		10,839		36,227		33,732
Total operating expenses, net	57,259		56,897		156,374		157,749
Income from operations	41,731		31,402		132,886		92,363
Interest income	122		275		389		969
Interest expense	(1)		(6)		(8)		(32)
Other income (expense), net	414		(472)		354		(1,807)
Income before provision for income taxes	42,266		31,199		133,621		91,493
Provision for income taxes	14,096		10,356		46,020		32,388
Net income	\$ 28,170	\$	20,843	\$	87,601	\$	59,105
Net income per common share:							
Basic	\$ 0.32	\$	0.23	\$	0.98	\$	0.64
Diluted	\$ 0.32	\$	0.22	\$	0.97	\$	0.63
Weighted average shares outstanding:							
Basic	87,355		92,414		89,509		92,891
Diluted	87,853		93,365		90,121		93,951

See accompanying Notes to these unaudited consolidated financial statements.

#### ASPEN TECHNOLOGY, INC. AND SUBSIDIARIES

# CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(Unaudited)

	Three Mon Marc	 nded		Nine Mont Marc	 led
	2015	2014 (Dollars in '	Thousa	2015 ands)	2014
Net income	\$ 28,170	\$ 20,843	\$	87,601	\$ 59,105
Other comprehensive income (loss):					
Net unrealized gains (losses) on available for sale					
securities, net of tax effects of (\$28) and \$14 for the three					
and nine months ended March 31, 2015, and \$5 and (\$42)					
for the three and nine months ended March 31, 2014	53	(10)		(25)	78
Foreign currency translation adjustments	(1,846)	(70)		(4,321)	1,263
Total other comprehensive income (loss)	(1,793)	(80)		(4,346)	1,341
Comprehensive income	\$ 26,377	\$ 20,763	\$	83,255	\$ 60,446

See accompanying Notes to these unaudited consolidated financial statements.

#### ASPEN TECHNOLOGY, INC. AND SUBSIDIARIES

#### CONSOLIDATED BALANCE SHEETS

#### (Unaudited)

	March 31, 2015 (Dollars in Thou			June 30, 2014 xcept
		Share		•
ASSETS				
Current assets:				
Cash and cash equivalents	\$	143,962	\$	199,526
Short-term marketable securities		71,848		67,619
Accounts receivable, net		28,084		38,532
Current portion of installments receivable, net		380		640
Unbilled services		1,134		1,656
Prepaid expenses and other current assets		7,397		10,567
Prepaid income taxes		682		605
Current deferred tax assets		4,918		10,537
Total current assets		258,405		329,682
Long-term marketable securities		9,140		31,270
Non-current installments receivable, net		250		811
Property, equipment and leasehold improvements, net		18,459		7,588
Computer software development costs, net		1,161		1,390
Goodwill		17,026		19,276
Non-current deferred tax assets		11,120		12,765
Other non-current assets		1,504		5,190
Total assets	\$	317,065	\$	407,972
LIABILITIES AND STOCKING DEDS FOUNDS (DEDICIT)				
LIABILITIES AND STOCKHOLDERS EQUITY (DEFICIT)  Current liabilities:				
	\$	2 260	\$	412
Accounts payable	Ф	3,369	Ф	
Accrued expenses and other current liabilities		34,751 1,709		34,984
Income taxes payable Current deferred revenue		,		2,168
Total current liabilities		236,025		228,940
Non-current deferred revenue		275,854		266,504 45,942
		37,813		
Other non-current liabilities  Commitments and continentains (Note 11)		30,192		11,850
Commitments and contingencies (Note 11)				
Series D redeemable convertible preferred stock, \$0.10 par value				
Authorized 3,636 shares as of March 31, 2015 and June 30, 2014 Issued and outstanding none as of March 31, 2015 and June 30, 2014				
Stockholders equity (deficit):				
Common stock, \$0.10 par value Authorized 210,000,000 shares				
Issued 101,390,162 shares at March 31, 2015 and 101,033,740 shares at June 30, 2014		10 120		10 102
Outstanding 86,038,275 shares at March 31, 2015 and 91,661,850 shares at June 30, 2014		10,139		10,103
Additional paid-in capital Accumulated deficit		622,266		591,324 (264,034)
Accumulated other comprehensive income		(176,433) 5,026		9,372
		3,020		9,372
Treasury stock, at cost 15,351,887 shares of common stock at March 31, 2015 and 0.371,800 shares at June 30, 2014		(497.702)		(262,000)
9,371,890 shares at June 30, 2014 Total stockholders aguity (deficit)		(487,792)		(263,089)
Total stockholders equity (deficit)  Total lightilities and stockholders equity (deficit)	¢	(26,794) 317,065	¢	83,676
Total liabilities and stockholders equity (deficit)	\$	317,003	\$	407,972

See accompanying Notes to these unaudited consolidated financial statements.

#### ASPEN TECHNOLOGY, INC. AND SUBSIDIARIES

#### CONSOLIDATED STATEMENTS OF CASH FLOWS

#### (Unaudited)

		Nine Months Ended March 31,		
		2015 (Dollars in 7	Thousands	2014
Cash flows from operating activities:		(Dollars in '	i nousanus	)
Net income	\$	87,601	\$	59,105
Adjustments to reconcile net income to net cash provided by operating activities:	Ψ	07,001	Ψ	37,103
Depreciation and amortization		4.616		3,855
Net foreign currency (gains) losses		(2,715)		1,444
Stock-based compensation		11,122		11,102
Deferred income taxes		21,317		25,827
Provision for bad debts		(471)		751
Tax benefits from stock-based compensation		21,843		137
Excess tax benefits from stock-based compensation		(21,843)		(137)
Other non-cash operating activities		1,401		1,358
Changes in assets and liabilities:		1,401		1,556
Accounts receivable		10,897		5.717
Unbilled services		485		667
Prepaid expenses, prepaid income taxes, and other assets		4,762		4,327
Installments receivable		822		11,933
Accounts payable, accrued expenses, and other liabilities		(1,198)		(1,248)
Deferred revenue		(222)		17,051
Net cash provided by operating activities		138,417		141,889
Cash flows from investing activities:		136,417		141,009
Purchases of marketable securities		(50.065)		(25.542)
Maturities of marketable securities		(50,065)		(35,542)
		66,923		33,362
Purchases of property, equipment and leasehold improvements		(5,914)		(2,630)
Purchases of technology intangibles		(215)		(400)
Capitalized computer software development costs		(315)		(601)
Net cash provided by (used in) investing activities		10,629		(5,811)
Cash flows from financing activities:		2.046		7.475
Exercises of stock options		2,046		7,475
Repurchases of common stock		(222,878)		(88,919)
Payments of tax withholding obligations related to restricted stock		(3,874)		(5,935)
Excess tax benefits from stock-based compensation		21,843		137
Net cash used in financing activities		(202,863)		(87,242)
Effect of exchange rate changes on cash and cash equivalents		(1,747)		215
(Decrease) increase in cash and cash equivalents		(55,564)		49,051
Cash and cash equivalents, beginning of period	_	199,526	_	132,432
Cash and cash equivalents, end of period	\$	143,962	\$	181,483
Supplemental disclosure of cash flow information:				
Income taxes paid, net	\$	2,933	\$	5,717
Supplemental disclosure of non-cash investing and financing activities:				
Landlord improvement allowance included in leasehold improvements and deferred rent liability	\$	6,064	\$	
Purchases of property, equipment and leasehold improvements included in accounts payable and accrued expenses		1,913		

Common stock repurchases included in accrued expenses

2,450

See accompanying Notes to these unaudited consolidated financial statements.

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#### ASPEN TECHNOLOGY, INC. AND SUBSIDIARIES

#### NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS

#### 1. Interim Unaudited Consolidated Financial Statements

The accompanying interim unaudited consolidated financial statements of Aspen Technology, Inc. and its subsidiaries have been prepared on the same basis as our annual consolidated financial statements. We have omitted certain information and footnote disclosures normally included in our annual consolidated financial statements. Such interim unaudited consolidated financial statements have been prepared in conformity with U.S. Generally Accepted Accounting Principles (GAAP), as defined in the Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) Topic 270, *Interim Reporting*, for interim financial information and with the instructions to Rule 10-01 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by GAAP for complete financial statements. It is suggested that these unaudited consolidated financial statements be read in conjunction with the audited consolidated financial statements for the year ended June 30, 2014, which are contained in our Annual Report on Form 10-K, as previously filed with the U.S. Securities and Exchange Commission (SEC). In the opinion of management, all adjustments, consisting of normal and recurring adjustments, considered necessary for a fair presentation of the financial position, results of operations, and cash flows at the dates and for the periods presented have been included and all intercompany accounts and transactions have been eliminated in consolidation. The results of operations for the three and nine months ended March 31, 2015 are not necessarily indicative of the results to be expected for the subsequent quarter or for the full fiscal year.

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions. These estimates and assumptions affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Unless the context requires otherwise, references to we, our and us refer to Aspen Technology, Inc. and its subsidiaries.

#### Reclassifications

Certain line items in prior period financial statements have been reclassified to conform to the current period presentations.

- 2. Significant Accounting Policies
- (a) Overview of Licensing Model Changes

Transition to the aspenONE Licensing Model

Prior to fiscal 2010, we offered term or perpetual licenses to specific products, or specifically defined sets of products, which we refer to as point products. The majority of our license revenue was recognized under an upfront revenue model, in which the net present value of the aggregate license fees was recognized as revenue upon shipment of the point products. Customers typically received one year of post-contract software maintenance and support, or SMS, with their license agreements and then could elect to renew SMS annually. Revenue from SMS was recognized ratably over the period in which the SMS was delivered.

In fiscal 2010, we introduced the following changes to our licensing model:
(i) We began offering our software on a subscription basis, allowing our customers access to all products within a licensed suite (aspenONE Engineering or aspenONE Manufacturing and Supply Chain). SMS is included for the entire term of the arrangement and customer are entitled to any software products or updates introduced into the licensed suite. We refer to this license arrangement as our aspenONE licensing model.
(ii) We began to include SMS for the entire term on our point product term arrangements.
Beginning in fiscal 2012, we introduced our Premier Plus SMS offering to provide more value to our customers. As a part of this offering, customers receive 24x7 support, faster response times, dedicated technical advocates and access to web-based training modules.
Revenue related to our aspenONE licensing model and to term point product license arrangements with Premier Plus SMS is recognized over the term of the arrangement on a ratable basis. The changes to our licensing model introduced in fiscal 2010 did not change the method or timing of customer billings or cash collections.
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Impact of Licensing N	Model	Changes
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The principal accounting implications of the changes to our licensing model in fiscal 2010 are as follows:

- Prior to fiscal 2010, the majority of our license revenue was recognized on an upfront basis. Since the upfront model resulted in the net present value of multiple years of future installments being recognized at the time of shipment, the changes to our licensing model resulted in a reduction in our software license revenue for fiscal 2010, 2011 and 2012 as compared to the fiscal years preceding our licensing model changes. These changes did not impact the incurrence or timing of our expenses, and there was no corresponding expense reduction to offset the lower revenue, resulting in operating losses for fiscal 2010, 2011 and 2012. By fiscal 2013, a sufficient number of license arrangements had been renewed on the aspenONE licensing model to generate ratable revenue sufficient to support an operating profit.
- Since fiscal 2010, revenue from annually renewable SMS arrangements (legacy SMS revenue) has decreased, and been offset by a corresponding increase in subscription and software revenue as customers have transitioned to our aspenONE licensing model. Under our aspenONE licensing model and for point product arrangements with Premier Plus SMS included for the full contract term, the entire arrangement fee, including the SMS component, is included within subscription and software revenue.
- Installment payments from aspenONE agreements and from point product arrangements with SMS included for the contract term are not considered fixed or determinable, and as a result, are not included in installments receivable. Accordingly, our installments receivable balance has decreased as licenses previously executed under our upfront revenue model reached the end of their terms.
- The amount of our deferred revenue has increased as more revenue from our term license portfolio has been recognized on a ratable basis.

#### (b) Revenue Recognition

We generate revenue from the following sources: (1) licensing software products and SMS; and (2) providing professional services and training. We sell our software products to end users under fixed-term and perpetual licenses. As a standard business practice, we offer extended payment term options for our fixed-term license arrangements, which are generally payable on an annual basis. Many of our fixed-term license agreements include product mixing rights that allow customers the flexibility to change or alternate the use of multiple products included in the license arrangement after those products are delivered to the customer. We refer to these arrangements as token arrangements. Tokens are fixed units of measure. The amount of software usage is limited by the number of tokens purchased by the customer.

Four basic criteria must be satisfied before software license revenue can be recognized: persuasive evidence of an arrangement between us and an end user; delivery of our product has occurred; the fee for the product is fixed or determinable; and collection of the fee is probable.

Persuasive evidence of an arrangement We use a signed contract as evidence of an arrangement for software licenses and SMS. For professional services we use a signed contract and a work proposal to evidence an arrangement. In cases where both a signed contract and a purchase order are required by the customer, we consider both taken together as evidence of the arrangement.

Delivery of our product Software and the corresponding access keys are generally delivered to customers electronically or via disk media with standard shipping terms of FOB Origin. Our software license agreements do not contain conditions for acceptance.

Fee is fixed or determinable We assess whether a fee is fixed or determinable at the outset of the arrangement. Significant judgment is involved in making this assessment.

Under our upfront revenue model, we are able to demonstrate that the fees are fixed or determinable for all arrangements, including those for our term licenses that contain extended payment terms. We have an established history of collecting under the terms of these contracts without providing concessions to customers. In addition, we also assess whether a contract modification to an existing term arrangement constitutes a concession. In making this assessment, significant analysis is performed to ensure that no concessions are given. Our software license agreements do not include a right of return or exchange. For license arrangements

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executed under the upfront revenue model, we recognize license revenue upon delivery of the software product, provided all other revenue recognition requirements are met.

We cannot assert that the fees under our aspenONE licensing model and point product arrangements with Premier Plus SMS are fixed or determinable because the rights provided to customers, and the economics of the arrangements, are not comparable to our transactions with other customers under the upfront revenue model. As a result, the amount of revenue recognized for these arrangements is limited by the amount of customer payments that become due.

Collection of fee is probable We assess the probability of collecting from each customer at the outset of the arrangement based on a number of factors, including the customer s payment history, its current creditworthiness, economic conditions in the customer s industry and geographic location, and general economic conditions. If in our judgment collection of a fee is not probable, revenue is recognized as cash is collected, provided all other conditions for revenue recognition have been met.

Vendor-Specific Objective Evidence of Fair Value

We have established VSOE for certain SMS offerings, professional services, and training, but not for our software products or our Premier Plus SMS offering. We assess VSOE for SMS, professional services, and training, based on an analysis of standalone sales of the offerings using the bell-shaped curve approach. We do not have a history of selling our Premier Plus SMS offering to customers on a standalone basis, and as a result are unable to establish VSOE for this deliverable. As of July 1, 2014, we are no longer able to establish VSOE for legacy SMS offerings sold with our perpetual license arrangements. As a result, all perpetual license agreements that include legacy SMS entered into subsequent to June 30, 2014 are being recognized ratably over the legacy SMS service period. Loss of VSOE on legacy SMS offerings sold with our perpetual license arrangements did not have a material impact on our revenue during the three and nine months ended March 31, 2015.

We allocate the arrangement consideration among the elements included in our multi-element arrangements using the residual method. Under the residual method, the VSOE of the undelivered elements is deferred and the remaining portion of the arrangement fee is recognized as revenue upon delivery of the software, assuming all other revenue recognition criteria are met. If VSOE does not exist for an undelivered element in an arrangement, revenue is deferred until such evidence does exist for the undelivered elements, or until all elements are delivered, whichever is earlier. Under the upfront revenue model, the residual license fee is recognized upon delivery of the software provided all other revenue recognition criteria were met. Arrangements that qualified for upfront recognition during fiscal 2014 and prior periods included sales of perpetual licenses, amendments to existing legacy term arrangements and renewals of legacy term arrangements.

#### Subscription and Software Revenue

Subscription and software revenue consists of product and related revenue from our (i) aspenONE licensing model, including Premier Plus SMS; (ii) point product arrangements with our Premier Plus SMS offering included for the contract term; (iii) legacy arrangements including (a) amendments to existing legacy term arrangements, (b) renewals of legacy term arrangements and (c) legacy arrangements that are being recognized over time as a result of not previously meeting one or more of the requirements for recognition under the upfront revenue model; (iv) legacy SMS arrangements; and (v) perpetual arrangements.

When a customer elects to license our products under our aspenONE licensing model, our Premier Plus SMS offering is included for the entire term of the arrangement and the customer receives, for the term of the arrangement, the right to any new unspecified future software products and updates that may be introduced into the licensed aspenONE software suite. Due to our obligation to provide unspecified future software products and updates, we are required to recognize revenue ratably over the term of the arrangement, once the other revenue recognition criteria noted above have been met.

Our point product arrangements with Premier Plus SMS include SMS for the term of the arrangement. Since we do not have VSOE for our Premier Plus SMS offering, the SMS element of our point product arrangements is not separable. As a result, revenue associated with point product arrangements with Premier Plus SMS included for the contract term is recognized ratably over the term of the arrangement, once the other revenue recognition criteria have been met.

Perpetual and legacy term license arrangements do not include the same rights as those provided to customers under the aspenONE licensing model and point product arrangements with Premier Plus SMS. Legacy SMS revenue is generated from legacy SMS offerings provided in support of perpetual and legacy term license arrangements. Customers typically receive SMS for one year and then can elect to renew SMS annually. During fiscal 2014 and prior periods, we had VSOE for certain legacy SMS offerings sold with perpetual and term license arrangements and could therefore separate the undelivered elements. Accordingly, license fee revenue for perpetual and legacy term license arrangements was recognized upon delivery of the software products using the residual method, provided all other revenue recognition requirements were met. VSOE of fair value for the undelivered SMS component sold with our perpetual and term license arrangements was deferred and subsequently amortized into revenue ratably over the contractual term of

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the SMS arrangement. As of July 1, 2014, we are no longer able to establish VSOE for our legacy SMS offerings sold with our perpetual license arrangements. As a result, all perpetual license agreements that include legacy SMS entered into subsequent to June 30, 2014 are being recognized ratably over the legacy SMS service period. Loss of VSOE on legacy SMS offerings sold with our perpetual license arrangements did not have a material impact on revenue during the three and nine months ended March 31, 2015.

Services and Other Revenue

#### **Professional Services Revenue**

Professional services are provided to customers on a time-and-materials (T&M) or fixed-price basis. We recognize professional services fees for our T&M contracts based upon hours worked and contractually agreed-upon hourly rates. Revenue from fixed-price engagements is recognized using the proportional performance method based on the ratio of costs incurred to the total estimated project costs. Project costs are typically expensed as incurred. The use of the proportional performance method is dependent upon our ability to reliably estimate the costs to complete a project. We use historical experience as a basis for future estimates to complete current projects. Additionally, we believe that costs are the best available measure of performance. Out-of-pocket expenses which are reimbursed by customers are recorded as revenue.

In certain circumstances, professional services revenue may be recognized over a time period longer than the period over which the services are performed. If the costs to complete a project are not estimable or the completion is uncertain, the revenue is recognized upon completion of the services. In circumstances in which professional services are sold as a single arrangement with, or in contemplation of, a new aspenONE license or point product arrangement with Premier Plus SMS, revenue is deferred and recognized on a ratable basis over the longer of (i) the period the services are performed or (ii) the license term.

We have occasionally been required to commit unanticipated additional resources to complete projects, which resulted in losses on those contracts. Provisions for estimated losses on contracts are made during the period in which such losses become probable and can be reasonably estimated.

#### **Training Revenue**

We provide training services to our customers, including on-site, Internet-based and customized training. Revenue is recognized in the period in which the services are performed. In circumstances in which training services are sold as a single arrangement with, or in contemplation of, a new aspenONE license or point product arrangement with Premier Plus SMS, revenue is deferred and recognized on a ratable basis over the longer of (i) the period the services are performed or (ii) the license term.

#### Deferred Revenue

Deferred revenue includes amounts billed or collected in advance of revenue recognition, including arrangements under the aspenONE licensing model, point product arrangements with Premier Plus SMS, legacy SMS arrangements, professional services, and training. Under the aspenONE licensing model and for point product arrangements with Premier Plus SMS, VSOE does not exist for the undelivered elements, and as a result the arrangement fees are recognized ratably (i.e., on a subscription basis) over the term of the license. Deferred revenue is recorded as each invoice becomes due.

For arrangements under the upfront revenue model, a portion of the arrangement fee is generally recorded as deferred revenue due to the inclusion of an undelivered element, typically our legacy SMS offering or professional services. The amount of revenue allocated to undelivered elements is based on the VSOE for those elements using the residual method, and is earned and recognized as revenue as each element is delivered.

#### (c) Loss Contingencies

We accrue estimated liabilities for loss contingencies arising from claims, assessments, litigation and other sources when it is probable that a liability has been incurred and the amount of the claim, assessment or damages can be reasonably estimated. We believe that we have sufficient accruals to cover any obligations resulting from claims, assessments or litigation that have met these criteria. Please refer to Note 11 for discussion of these matters and related liability accruals.

#### (d) Foreign Currency Transactions

Foreign currency exchange gains and (losses) generated from the settlement and remeasurement of transactions denominated in currencies other than the functional currency of our subsidiaries are recognized in our results of operations as incurred as a component of other income (expense), net. Net foreign currency gains (losses) were \$0.4 million during each three-month and nine-month period

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ended March 31, 2015 and (\$0.5) million and (\$1.8) million during the three and nine months periods ended March 31, 2014, respectively.

#### (e) Recently Issued Accounting Pronouncements

In May 2014, FASB issued Accounting Standards Update (ASU) No. 2014-09, *Revenue from Contracts with Customers*. ASU No. 2014-09 was issued by the FASB as a part of the joint project with the International Accounting Standards Board to clarify revenue recognition principles and develop a common revenue standard for GAAP and International Financial Reporting Standards.

ASU No. 2014-09 is effective for the fiscal years, and interim periods within those years, beginning after December 15, 2016. Early adoption of ASU No. 2014-09 is not permitted. The amendments included within ASU No. 2014-09 should be applied by using one of the following methods:

Retrospectively to each prior reporting period presented. The entity may elect any of the practical expedients described in ASU No. 2014-09 when applying this method.

Retrospectively with the cumulative effect of initially applying ASU No. 2014-09 recognized at the date of initial application. In the reporting periods that include the date of the initial application of ASU No. 2014-09, the entity should disclose the amount by which each financial statement line item is affected by the application of ASU No. 2014-09 in the current reporting period as compared to the guidance that was in effect before the change.

We expect to adopt ASU No. 2014-09 during the first quarter of fiscal 2018. We are currently evaluating the impact of ASU No. 2014-09 on our financial position, results of operations and cash flows.

#### (f) Other

For further information with regard to our Significant Accounting Policies, please refer to Note 2 of our Consolidated Financial Statements and Notes thereto included in our Annual Report on Form 10-K for the fiscal year ended June 30, 2014.

#### 3. Marketable Securities

The amortized cost and unrealized holding gains (losses) on our marketable securities were as follows as of March 31, 2015 and June 30, 2014:

	Fa	ir Value	Cost (Dollars in T	realized Gains ıds)	_	realized Josses
March 31, 2015:						
U.S. corporate bonds	\$	71,848	\$ 71,863	\$ 13	\$	(28)
Total short-term marketable						
securities	\$	71,848	\$ 71,863	\$ 13	\$	(28)
U.S. corporate bonds	\$	9,140	\$ 9,152	\$ 2	\$	(14)
Total long-term marketable						
securities	\$	9,140	\$ 9,152	\$ 2	\$	(14)
June 30, 2014:						
U.S. corporate bonds	\$	67,619	\$ 67,587	\$ 39	\$	(7)
Total short-term marketable						
securities	\$	67,619	\$ 67,587	\$ 39	\$	(7)
U.S. corporate bonds	\$	31,270	\$ 31,290	\$ 1	\$	(21)
Total long-term marketable						` ′
securities	\$	31,270	\$ 31,290	\$ 1	\$	(21)

Our marketable securities were classified as available-for-sale and reported at fair value on the unaudited consolidated balance sheets. Net unrealized gains (losses) were reported as a separate component of accumulated other comprehensive income, net of tax. Realized gains and (losses) on investments were recognized in earnings as incurred. Our investments consisted primarily of investment grade fixed income corporate debt securities with maturity dates ranging from April 2015 through August 2016 as of March 31, 2015 and from July 2014 through May 2016 as of June 30, 2014.

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We review our marketable securities for impairment at each reporting period to determine if any of our securities have experienced an other-than-temporary decline in fair value in accordance with the provisions of ASC Topic 320, *Investments- Debt and Equity Securities*. We consider factors, such as the length of time and extent to which the market value has been less than the cost, the financial condition and near-term prospects of the issuer, our intent to sell, and whether it is more likely than not we will be required to sell the investment before recovery of its amortized cost basis. If we believe that an other-than-temporary decline in fair value has occurred, we write down the investment to fair value and recognize the credit loss in earnings and the non-credit loss in accumulated other comprehensive income. As of March 31, 2015 and 2014, our marketable securities were not considered other-than-temporarily impaired and, as such, we did not recognize impairment losses during the three and nine months periods then ended. Unrealized losses were attributable to changes in interest rates.

#### 4. Goodwill

During fiscal 2014, we re-aligned our reporting units to reflect our revised operating and reportable segment structure (refer to Note 12). Prior to fiscal 2014, we had three reporting units: license; SMS, training and other; and professional services. During fiscal 2014, we re-aligned our reporting units into subscription and software; and services. As a result of this re-alignment, goodwill assigned to the subscription and software reporting unit included combined goodwill of the license; and SMS, training and other reporting units. The carrying amount of goodwill of the services reporting unit was zero at March 31, 2015, June 30, 2014 and June 30, 2013 and consisted of fully impaired gross goodwill of \$5.1 million.

The changes in the carrying amount of goodwill for our subscription and software reporting unit during the nine months ended March 31, 2015 and fiscal year ended June 30, 2014 were as follows:

	(D	amount ollars in ousands)
Balance as of June 30, 2013:		
Goodwill	\$	84,701
Accumulated impairment losses		(65,569)
	\$	19,132
Effect of currency translation		144
, in the second second		
Balance as of June 30, 2014:		
Goodwill	\$	84,845
Accumulated impairment losses		(65,569)
•	\$	19,276
Effect of currency translation		(2,250)
·		
Balance as of March 31, 2015:		
Goodwill	\$	82,595
Accumulated impairment losses		(65,569)
•	\$	17,026
		,

We test goodwill for impairment annually (or more often if impairment indicators arise), at the reporting unit level. We first assess qualitative factors to determine whether the existence of events or circumstances indicates that it is more likely than not that the fair value of a reporting unit is less than its carrying amount. If we determine, based on this assessment, that it is more likely than not that the fair value of a reporting

unit is less than its carrying amount, we perform the two-step goodwill impairment test. The first step requires us to determine the fair value of the reporting unit and compare it to the carrying amount, including goodwill, of such reporting unit. If the fair value exceeds the carrying amount, no impairment loss is recognized. However, if the carrying amount of the reporting unit exceeds its fair value, the goodwill of the unit may be impaired. The amount of impairment, if any, is measured based upon the implied fair value of goodwill at the valuation date.

Fair value of a reporting unit is determined using a combined weighted average of a market-based approach (utilizing fair value multiples of comparable publicly traded companies) and an income-based approach (utilizing discounted projected cash flows). In applying the income-based approach, we would be required to make assumptions about the amount and timing of future expected cash flows, growth rates and appropriate discount rates. The amount and timing of future cash flows would be based on our most recent long-term financial projections. The discount rate we would utilize would be determined using estimates of market participant risk-adjusted weighted-average costs of capital and reflect the risks associated with achieving future cash flows.

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We have elected December 31st as the annual impairment assessment date and perform additional impairment tests if triggering events occur. We performed our annual impairment test for the subscription and software reporting unit as of December 31, 2014, and, based upon the results of our qualitative assessment, determined that it was not likely that its fair value was less than its carrying amount. As such, we did not perform the two-step goodwill impairment test and did not recognize impairment losses as a result of our analysis. If an event occurs or circumstances change that would more likely than not reduce the fair value of a reporting unit below its carrying value, goodwill will be evaluated for impairment between annual tests. No triggering events indicating goodwill impairment occurred during the three and nine months ended March 31, 2015.

#### 5. Income Taxes

The effective tax rate for the periods presented was primarily the result of income earned in the U.S., taxed at U.S. federal and state statutory income tax rates, income earned in foreign tax jurisdictions taxed at the applicable rates, as well as the impact of permanent differences between book and tax income.

Our effective tax rate for the three months ended March 31, 2015 was 33.4% as compared to 33.2% for the corresponding period of the prior fiscal year. Our effective tax rate for the nine months ended March 31, 2015 was 34.4% as compared to 35.4% for the corresponding period of the prior fiscal year. During the three and nine months ended March 31, 2015 and 2014, our income tax expense was driven primarily by pre-tax profitability in our domestic and foreign operations and the impact of permanent items, including non-deductible stock-based compensation expense, slightly offset by a benefit from a U.S. domestic production activity deduction. Our effective tax rate for the three and nine months ended March 31, 2015 and 2014 differed from the U.S. federal statutory income tax rate primarily as a result of the impact of the permanent items.

We use the with and without ordering approach to calculate our tax provision. This methodology requires us to utilize all other tax attributes before recognizing excess tax benefits. Excess tax benefits are generated when the deductible value of stock-based compensation for income tax purposes exceeds the value recognized for financial statement purposes. Excess tax benefits are not included as a component of deferred tax assets. When realized, excess tax benefits reduce income taxes payable and increase additional paid in capital. In our unaudited consolidated statements of cash flows, the excess tax benefits of \$21.8 million and \$0.1 million were reported as sources of cash flows from financing activities with offsetting reductions to cash flows from operating activities during the nine months ended March 31, 2015 and 2014, respectively.

Deferred income taxes are recognized based on temporary differences between the financial statement and tax bases of assets and liabilities. Deferred tax assets and liabilities are measured using the statutory tax rates and laws expected to apply to taxable income in the years in which the temporary differences are expected to reverse. Valuation allowances are provided against net deferred tax assets if, based upon the available evidence, it is more likely than not that some or all of the deferred tax assets will not be realized. The ultimate realization of deferred tax assets is dependent upon the generation of future taxable income and the timing of the temporary differences becoming deductible. Management considers, among other available information, scheduled reversals of deferred tax liabilities, projected future taxable income, limitations of availability of net operating loss carryforwards, and other matters in making this assessment.

We do not provide deferred taxes on unremitted earnings of foreign subsidiaries since we intend to indefinitely reinvest those earnings either currently or sometime in the foreseeable future. Unrecognized provisions for taxes on undistributed earnings of foreign subsidiaries, which are considered indefinitely reinvested, are not material to our consolidated financial position or results of operations.

#### 6. Fair Value

We determine fair value by utilizing a fair value hierarchy that ranks the quality and reliability of the information used in its determination. Fair values determined using Level 1 inputs utilize unadjusted quoted prices in active markets for identical assets or liabilities that we have the ability to access. Fair values determined using Level 2 inputs utilize data points that are observable, such as quoted prices, interest rates and yield curves for similar assets and liabilities.

Cash equivalents of \$121.3 million and \$175.9 million as of March 31, 2015 and June 30, 2014, respectively, were reported at fair value utilizing quoted market prices in identical markets, or Level 1 inputs. Our cash equivalents consist of short-term, highly liquid investments with remaining maturities of three months or less when purchased.

Marketable securities of \$81.0 million and \$98.9 million as of March 31, 2015 and June 30, 2014, respectively, were reported at fair value calculated in accordance with the market approach, utilizing market consensus pricing models with quoted prices that were directly or indirectly observable, or Level 2 inputs.

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Financial instruments not measured or recorded at fair value in the accompanying unaudited consolidated financial statements consist of accounts receivable, installments receivable and accounts payable. The estimated fair value of these financial instruments approximates their carrying value.

#### 7. Supplementary Balance Sheet Information

Our accounts receivable, net of the related allowance for doubtful accounts, were as follows as of March 31, 2015 and June 30, 2014:

	Gross	Allowance (Dollars in Thousands)			Net	
March 31, 2015:						
Accounts receivable	\$ 30,136	\$	(2,052)	\$	28,084	
	\$ 30,136	\$	(2,052)	\$	28,084	
June 30, 2014:						
Accounts receivable	\$ 41,997	\$	(3,465)	\$	38,532	
	\$ 41,997	\$	(3,465)	\$	38,532	

Property, equipment and leasehold improvements in the accompanying unaudited consolidated balance sheets consisted of the following:

	March 31, 2015 (Dollars in	_		
Property, equipment and leasehold improvements - at				
cost:				
Computer equipment	\$ 11,410	\$	11,772	
Purchased software	23,370		23,720	
Furniture & fixtures	6,377		4,530	
Leasehold improvements	12,264		3,448	
Accumulated depreciation	(34,962)		(35,882)	
Property, equipment and leasehold improvements -				
net	\$ 18,459	\$	7,588	

Accrued expenses and other current liabilities in the accompanying unaudited consolidated balance sheets consisted of the following:

	M	larch 31, 2015		June 30, 2014
		ds)		
Royalties and outside commissions	\$	2,936	\$	3,596
Payroll and payroll-related		14,053		19,347
Other		17,762		12,041

Total accrued expenses and other current liabilities \$ 34,751 \$ 34,984

Other non-current liabilities in the accompanying unaudited consolidated balance sheets consisted of the following:

		arch 31, 2015	015				
	(Dollars in Thousands)						
Deferred rent (1)	\$	5,294	\$	402			
Other (2)		24,898		11,448			
Total other non-current liabilities	\$	30,192	\$	11,850			

During the nine months ended March 31, 2015, we received \$6.1 million of landlord-funded leasehold improvements related to our new principal executive offices located in Bedford, Massachusetts. The landlord-funded leasehold improvements were recorded as property, plant and equipment and deferred rent in our unaudited consolidated balance sheets as of March 31, 2015 and are being amortized as a reduction to rent expense over the life of the lease. During fiscal 2014, we determined that \$1.5 million of improvements made to the Bedford, Massachusetts offices were owned by the landlord. As of June 30, 2014, the \$1.5 million of improvements were recorded within other non-current assets in our consolidated balance sheets and were reclassified as a reduction to deferred rent during the second quarter of fiscal 2015 when we occupied the facility. The unamortized balance of the improvements amounted to \$1.4 million as of March 31, 2015 and was presented as a reduction of deferred rent during the period then ended. The improvements will be amortized as additional rent expense over the life of the lease. Please refer to Note 11 for further information on the lease.

Other was comprised primarily of our net reserve for uncertain tax positions of \$23.0 million and \$9.3 million as of March 31, 2015 and June 30, 2014, respectively. We account for unrecognized tax benefits in accordance with ASU No. 2013-11, *Presentation of an Unrecognized Tax Benefit When a Net Operating Loss Carryforward, a Similar Tax Loss, or a Tax Credit Carryforward Exists.* In accordance with ASU 2013-11, deferred tax assets should be presented net of liabilities for uncertain tax positions provided there are specific deferred tax assets available to settle the uncertain income tax liabilities. As of June 30, 2014, we had sufficient deferred tax assets available to settle a portion of our reserve for uncertain tax positions, and consequently, only a portion of our total reserve for uncertain tax positions was reported as a non-current liability in our consolidated balance sheets. As of December 31, 2014, we no longer had deferred tax assets available to net against our reserve for uncertain tax positions, and, as a result, the total reserve for uncertain tax positions was presented as a non-current liability in our unaudited consolidated balance sheets as of December 31, 2014 and March 31, 2015. Our total reserve for uncertain tax positions was approximately \$23.0 million and \$21.2 million as of March 31, 2015 and June 30, 2014, respectively.

#### 8. Stock-Based Compensation

Stock Compensation Plans and General Award Terms

We have issued stock options and restricted stock units (RSUs) to our employees and outside directors, pursuant to our 2005 Stock Incentive Plan (the 2005 Plan) and our 2010 Equity Incentive Plan (the 2010 Plan). The 2005 Plan was approved by the stockholders on May 26, 2005 and expired on March 31, 2015.

Option awards are granted with an exercise price equal to the market closing price of our stock on the trading day prior to the grant date; those options generally vest over four years and expire within 7 or 10 years of grant. RSUs generally vest over four years. Historically, our practice has been to settle stock option exercises and RSU vesting through newly-issued shares.

Stock-Based Compensation Accounting

We recognize stock-based compensation expense on a straight-line basis, net of forfeitures, over the requisite service period for time-vested awards. Our share-based awards are accounted for as equity instruments. Our policy is to issue new shares upon the exercise of stock awards.

We utilize the Black-Scholes option valuation model for estimating the fair value of options granted. The Black-Scholes option valuation model incorporates assumptions regarding expected stock price volatility, the expected life of the option, the risk-free interest rate, dividend yield and the market value of our common stock. The expected stock price volatility is determined based on our stock s historic prices over a period commensurate with the expected life of the award. The expected life of an option represents the period for which options are expected to be outstanding as determined by historic option exercises and post-vesting cancellations. The risk-free interest rate is based on the U.S. Treasury yield curve for notes with terms approximating the expected life of the options granted. The expected dividend yield is zero, based on our history and expectation of not paying dividends on common shares.

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The weighted average estimated fair value of option awards granted during the three months ended March 31, 2015 and 2014 was \$11.55 and \$17.09, respectively. The weighted average estimated fair value of option awards granted during the nine months ended March 31, 2015 and 2014 was \$13.44 and \$11.55, respectively.

We utilized the Black-Scholes option valuation model with the following weighted average assumptions:

	Nine Months En March 31,	ded
	2015	2014
Risk-free interest rate	1.5%	1.3%
Expected dividend yield	0.0%	0.0%
Expected life (in years)	4.6	4.6
Expected volatility factor	35.0%	39.4%

The stock-based compensation expense and its classification in the unaudited consolidated statements of operations for the three and nine months ended March 31, 2015 and 2014 were as follows:

	Three Mor	nded	Nine Months Ended March 31,				
	2015		2014		2015		2014
			(Dollars in	Thous	sands)		
Recorded as expenses:							
Cost of services and other	\$ 336	\$	282	\$	1,014	\$	910
Selling and marketing	778		832		2,282		2,653
Research and development	959		1,523		2,923		3,267
General and administrative	1,383		927		4,903		4,272
Total stock-based compensation	\$ 3,456	\$	3,564	\$	11,122	\$	11,102

A summary of stock option and RSU activity under all equity plans for the nine months ended March 31, 2015 is as follows:

			Stock	Options Weighted			<b>Restricted Stock Units</b>				
	Shares	A	Veighted Average Exercise Price	Average Remaining Contractual Term	Int	Aggregate rinsic Value (in 000 s)	Shares	A Gr	eighted verage ant Date ir Value		
Outstanding at June 30, 2014	1,246,528	\$	20.30	7.14	\$	32,543	617,269	\$	25.74		
Granted	310,978		42.65				367,618		42.64		
Settled (RSUs)							(308,930)		27.30		
Exercised	(155,183)		13.19								
Cancelled / Forfeited	(36,803)		25.37				(37,137)		26.83		
Outstanding at March 31,											
2015	1,365,520	\$	26.06	7.26	\$	18,395	638,820	\$	34.65		
Vested and exercisable at March 31, 2015	835,215	\$	20.59	6.44	\$	15,268					

Vested and expected to vest							
as of March 31, 2015	1,301,415	\$ 25.66	7.2	20	\$ 17,989	561,709	\$ 34.72

The weighted average grant-date fair value of RSUs granted during the three months ended March 31, 2015 and 2014 was \$35.23 and \$43.70, respectively. The weighted average grant-date fair value of RSUs granted during the nine months ended March 31, 2015 and 2014 was \$42.64 and \$33.05, respectively. Total fair value of shares vested from RSU grants during the three months ended

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March 31, 2015 and 2014 was \$3.8 million and \$4.8 million, respectively. Total fair value of shares vested from RSU grants during the nine months ended March 31, 2015 and 2014 was \$11.5 million and \$17.0 million, respectively.

At March 31, 2015, the total future unrecognized compensation cost related to stock options and RSUs was \$5.4 million and \$19.3 million, respectively, and is expected to be recorded over a weighted average period of 2.6 years and 2.7 years, respectively.

The total intrinsic value of options exercised during the three months ended March 31, 2015 and 2014 was \$1.1 million and \$7.6 million, respectively. The total intrinsic value of options exercised during the nine months ended March 31, 2015 and 2014 was \$4.1 million and \$16.8 million, respectively. We received \$2.0 million and \$7.5 million in cash proceeds from option exercises during the nine months ended March 31, 2015 and 2014, respectively. We paid \$3.9 million and \$5.9 million for withholding taxes on vested RSUs during the nine months ended March 31, 2015 and 2014, respectively.

As of March 31, 2015, common stock reserved for future issuance or settlement under the 2010 Plan was 5.6 million shares. The 2005 Plan expired on March 31, 2015. As of March 31, 2015, there were 542,859 stock options and RSUs outstanding that were issued under the 2005 Plan prior to its expiration date. These awards will be settled in common stock upon option exercises or RSUs vesting.

#### 9. Stockholders Equity (Deficit)

Stock Repurchases

On January 28, 2015, we publicly announced a share repurchase program for up to \$450 million worth of our common stock and terminated the previous program that had been approved by the Board of Directors on April 23, 2014. The previous program had an authorized value of up to \$200 million and remaining capacity of approximately \$27.4 million when terminated. The timing and amount of any shares repurchased are based on market conditions and other factors. All shares of our common stock repurchased have been recorded as treasury stock under the cost method.

We repurchased 5,979,997 shares of our common stock for \$224.7 million during the nine months ended March 31, 2015. We repurchased 3,110,114 shares of our common stock for \$121.8 million during fiscal 2014. As of March 31, 2015, the remaining dollar value under the stock repurchase program approved on January 28, 2015 was \$375.0 million.

Accumulated Other Comprehensive Income

As of March 31, 2015 and 2014, accumulated other comprehensive income was comprised of foreign translation adjustments of \$5.0 million and \$8.6 million and net unrealized (losses) gains on available for sale securities of less than (\$0.1 million) and less than \$0.1 million, respectively.

As of December 31, 2014 and 2013, accumulated other comprehensive income was comprised of foreign translation adjustments of \$6.9 million and \$8.6 million and net unrealized gains (losses) on available for sale securities of (\$0.1 million) and less than \$0.1 million, respectively.

As of June 30, 2014 and 2013, accumulated other comprehensive income was comprised of foreign translation adjustments of \$9.4 million and \$7.3 million and net unrealized gains (losses) on available for sale securities of less than \$0.1 million and (\$0.1 million), respectively.

#### 10. Net Income Per Share

Basic income per share is determined by dividing net income by the weighted average common shares outstanding during the period. Diluted income per share is determined by dividing net income by diluted weighted average shares outstanding during the period. Diluted weighted average shares reflect the dilutive effect, if any, of potential common shares. To the extent their effect is dilutive, employee equity awards and other commitments to be settled in common stock are included in the calculation of diluted net income per share based on the treasury stock method.

The calculations of basic and diluted net income per share and basic and dilutive weighted average shares outstanding for the three and nine months ended of March 31, 2015 and 2014 were as follows:

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	Three Mor	nths Ei	nded		ded				
	2015		2014		2015		2014		
	(Dollars and Shares in Thousands, Except per Share Data)								
Net income	\$ 28,170	\$	20,843	\$	87,601	\$	59,105		
Weighted average shares outstanding	87,355		92,414		89,509		92,891		
Dilutive impact from:									
Share-based payment awards	498		951		612		1,060		
Dilutive weighted average shares									
outstanding	87,853		93,365		90,121		93,951		
Income per share									
Basic	\$ 0.32	\$	0.23	\$	0.98	\$	0.64		
Dilutive	\$ 0.32	\$	0.22	\$	0.97	\$	0.63		

For the three and nine months ended March 31, 2015 and 2014, certain employee equity awards were anti-dilutive based on the treasury stock method. Additionally, during the three and nine months ended March 31, 2015, options to purchase 289,537 shares and 287,582 shares of our common stock were excluded from the computation of dilutive weighted average shares outstanding because their exercise prices ranged from \$37.66 per share to \$47.40 per share and were greater than the average market price of our common stock during the periods then ended. These options were outstanding as of March 31, 2015 and expire at various dates through July 31, 2024.

The following employee equity awards were excluded from the calculation of dilutive weighted average shares outstanding because they could potentially dilute income per share in future periods and their effect would be anti-dilutive as of March 31, 2015 and 2014:

	Three Month	s Ended	Nine Months	s Ended		
	March :	31,	March 31,			
	2015	2014	2015	2014		
		(Shares in T	nousands)			
Employee equity awards	801	61	762	325		

#### 11. Commitments and Contingencies

Operating Leases

We lease certain facilities under non-cancellable operating leases with terms in excess of one year. Rental expense on leased facilities under operating leases was approximately \$2.2 million and \$1.7 million during the three months ended March 31, 2015 and 2014 and \$6.0 million and \$5.3 million during the nine months ended March 31, 2015 and 2014, respectively.

During fiscal 2014, we entered into a lease agreement for our principal executive offices located in Bedford, Massachusetts. The lease commenced on November 1, 2014, has an initial term of 10 years and five months and is for 142,673 square feet of office space. We may extend the term of the lease, subject to certain terms and conditions, for two successive terms of five years each. Base annual rent is subject to escalating payments over the term of the lease and will range between approximately \$2.2 million and \$3.9 million plus our proportionate share of operating expenses and real estate taxes. As of March 31, 2015, future minimum non-cancelable lease payments amounted to approximately \$35.6 million over the lease term. As of March 31, 2015, estimated aggregate capital expenditures related to the build out of our office space in Bedford, Massachusetts were expected to total approximately \$8.7 million, of which \$7.9 million represented binding contractual obligations. As of March 31, 2015, cumulative payments under these obligations totaled approximately \$6.3 million and we expect to make remaining payments of \$1.6 million during fiscal 2015. We occupied 105,874 square feet of the Bedford, Massachusetts facility on November 1, 2014 and moved into the remaining 36,799 square feet of space on February 1, 2015.

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Other
In the ordinary course of business, we are, from time to time, involved in lawsuits, claims, investigations, proceedings and threats of litigation, including proceedings related to intellectual property rights. These matters include an April 2004 claim by a customer that certain of our software products and implementation services failed to meet the customer s expectations. In March 2014, a judgment was issued in favor of the claimant customer against us in the amount of approximately \$2.6 million plus interest and a portion of legal fees. We have filed an appeal of the judgment.
While the outcome of the proceedings and claims referenced above cannot be predicted with certainty, there were no such matters, as of March 31, 2015 that, in the opinion of management, were reasonably possible to have a material adverse effect on our financial position, results of operations or cash flows. Liabilities, if applicable, related to the aforementioned matters discussed in this Note have been included in our accrued liabilities at March 31, 2015, and were not material to our financial position for the nine months period then ended. We do not believe that, as of March 31, 2015, there is a reasonable possibility of a material loss exceeding the amounts already accrued for the proceedings or matters discussed above. However, the results of litigation (including the above-referenced appeal) and claims cannot be predicted with certainty; unfavorable resolutions are possible and could materially affect our results of operations, cash flows or financial position. In addition, regardless of the outcome, litigation could have an adverse impact on us because of attorneys fees and costs, diversion of management resources and other factors.
12. Segment Information
Operating segments are defined as components of an enterprise that engage in business activities for which discrete financial information is available and regularly reviewed by the chief operating decision maker in deciding how to allocate resources and to assess performance. Our chief operating decision maker is our President and Chief Executive Officer.
Prior to fiscal 2014, we had three operating and reportable segments: license; SMS, training and other; and professional services.
During fiscal 2014, we re-aligned our operating and reportable segments into i) subscription and software; and ii) services, in order to conform our segment structure to the manner in which our President and Chief Executive Officer manages our business.
The subscription and software segment is engaged in the licensing of process optimization software solutions and associated support services. The services segment includes professional services and training.
The accounting policies of the operating segments are the same as those described in the summary of significant accounting policies (refer to Note 2 in the financial statements of our Form 10-K for the year ended June 30, 2014). We do not track assets or capital expenditures by operating segments. Consequently, it is not practical to present assets, capital expenditures, depreciation or amortization by operating segments.

The following table presents a summary of our reportable segments profits:

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	Subscription and software Services (Dollars in Thousands)				Total		
Three Months Ended March 31, 2015							
Segment revenue	\$ 102,543	\$	8,756	\$	111,299		
Segment expenses (1)	(48,887)		(6,905)		(55,792)		
Segment profit	\$ 53,656	\$	1,851	\$	55,507		
Three Months Ended March 31, 2014							
Segment revenue	\$ 91,309	\$	12,278	\$	103,587		
Segment expenses (1)	(51,390)		(9,956)		(61,346)		
Segment profit	\$ 39,919	\$	2,322	\$	42,241		
Nine Months Ended March 31, 2015							
Segment revenue	\$ 300,002	\$	26,213	\$	326,215		
Segment expenses (1)	(135,960)		(21,142)		(157,102)		
Segment profit	\$ 164,042	\$	5,071	\$	169,113		
Nine Months Ended March 31, 2014							
Segment revenue	\$ 258,916	\$	31,005	\$	289,921		
Segment expenses (1)	(138,991)		(24,835)		(163,826)		
Segment profit	\$ 119,925	\$	6,170	\$	126,095		

<sup>(1)</sup> Our reportable segments—operating expenses include expenses directly attributable to the segments. Segment expenses do not include allocations of general and administrative; restructuring; interest income, net; and other (income) expense, net. As a result of the operating and reportable segments realignment, certain costs are more directly attributable to our new operating segments. Starting with fiscal 2014, segment expenses include selling and marketing, research and development, stock-based compensation and certain corporate expenses incurred in support of the segments. Prior to fiscal 2014, segment expenses included certain allocations of selling and marketing; general and administrative; and research and development and did not include restructuring and other corporate expenses incurred in support of these functions.

#### **Reconciliation to Income Before Income Taxes**

The following table presents a reconciliation of total segment profit to income before income taxes for the three and nine months ended March 31, 2015 and 2014:

	Three Mor	 nded		Nine Mon Marc	nded	
	2015	2014		2015		2014
		(Dollars in	Thou	sands)		
Total segment profit for						
reportable segments	\$ 55,507	\$ 42,241	\$	169,113	\$	126,095
General and administrative	(13,776)	(10,839)		(36,227)		(33,732)
Other income (expense), net	414	(472)		354		(1,807)
Interest income (net)	121	269		381		937
Income before income taxes	\$ 42,266	\$ 31,199	\$	133,621	\$	91,493

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## Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations.

You should read the following discussion in conjunction with our unaudited consolidated financial statements and related notes beginning on page 3. In addition to historical information, this discussion contains forward-looking statements that involve risks and uncertainties. You should read Item 1A. Risk Factors, of Part II for a discussion of important factors that could cause our actual results to differ materially from our expectations.

Our fiscal year ends on June 30th, and references in this Quarterly Report to a specific fiscal year are to the twelve months ended June 30th of such year (for example, fiscal 2015 refers to the year ending on June 30, 2015). Unless the context indicates otherwise, references in this report to we, us and our refer to Aspen Technology, Inc. and its subsidiaries.

#### **Business Overview**

We are a leading global provider of mission-critical process optimization software solutions designed to manage and optimize plant and process design, operational performance, and supply chain planning. Our aspenONE software and related services have been developed specifically for companies in the process industries, including the energy, chemicals, and engineering and construction industries. Customers use our solutions to improve their competitiveness and profitability by increasing throughput and productivity, reducing operating costs, enhancing capital efficiency, and decreasing working capital requirements.

Our software incorporates our proprietary mathematical and empirical models of manufacturing and planning processes and reflects the deep domain expertise we have amassed from focusing on solutions for the process industries for over 30 years. We have developed our applications to design and optimize processes across three principal business areas: engineering, manufacturing and supply chain. We are a recognized market and technology leader in providing process optimization software for each of these business areas.

We have established sustainable competitive advantages within our industry based on the following strengths:

- Innovative products that can enhance our customers profitability;
- Long-term customer relationships;
- Large installed base of users of our software; and
- Long-term license contracts with historically high renewal rates.

We have approximately 2,000 customers globally. Our customers are in process industries that include energy, chemicals, engineering and construction, as well as consumer packaged goods, power, metals and mining, pulp and paper, pharmaceuticals and biofuels.

We license our software products primarily through a subscription offering which we refer to as our aspenONE licensing model. Our aspenONE products are organized into two suites: 1) engineering and 2) manufacturing and supply chain, or MSC. The aspenONE licensing model provides customers with access to all of the products within the aspenONE suite(s) they license. Customers can change or alternate the use of multiple products in a licensed suite through the use of exchangeable units of measurement, called tokens, licensed in quantities determined by the customer. This licensing system enables customers to use products as needed and to experiment with different products to best solve whatever critical business challenges they face. Customers can increase their usage of our software by purchasing additional tokens as business needs evolve. We believe easier access to all of the aspenONE products will lead to increased software usage and higher revenue over time.

#### Transition to the aspenONE Licensing Model

Prior to fiscal 2010, we offered term or perpetual licenses to specific products, or specifically defined sets of products, which we refer to as point products. The majority of our license revenue was recognized under an upfront revenue model, in which the net present value of the aggregate license fees was recognized as revenue upon shipment of the point products, provided all revenue recognition criteria were met. Customers typically received one year of post-contract software maintenance and support, or SMS, with their license agreements and then could elect to renew SMS annually. Revenue from SMS was recognized ratably over the period in which the SMS was delivered.

In fiscal 2010, we introduced the following changes to our licensing model:

(i) We began offering our software on a subscription basis, allowing our customers access to all products within a licensed suite (aspenONE Engineering or aspenONE Manufacturing and Supply Chain). SMS is included for the entire term of the arrangement and customers are entitled to any software products or updates introduced into the licensed suite. We refer to this license arrangement as our aspenONE licensing model.

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(ii) We began to include SMS for the entire term on our point product term arrangements.

Beginning in fiscal 2012, we introduced our Premier Plus SMS offering to provide more value to our customers. As a part of this offering, customers receive 24x7 support, faster response times, dedicated technical advocates and access to web-based training modules.

Revenue related to our aspenONE licensing model and to term point product license arrangements with Premier Plus SMS is recognized over the term of the arrangement on a ratable basis. The changes to our licensing model introduced in fiscal 2010 did not change the method or timing of customer billings or cash collections. The revenue transition will not be fully completed until the end of fiscal 2015. As of March 31, 2015, a significant percentage of our active license agreements have been transitioned to our aspenONE licensing model.

#### **Impact of Licensing Model Changes**

The principal accounting implications of the changes to our licensing model in fiscal 2010 are as follows:

- Prior to fiscal 2010, the majority of our license revenue was recognized on an upfront basis. Since the upfront model resulted in the net present value of multiple years of future installments being recognized at the time of shipment, the changes to our licensing model resulted in a reduction in our software license revenue for fiscal 2010, 2011 and 2012 as compared to the fiscal years preceding our licensing model changes. These changes did not impact the incurrence or timing of our expenses, and there was no corresponding expense reduction to offset the lower revenue, resulting in operating losses for fiscal 2010, 2011 and 2012. By fiscal 2013, a sufficient number of license arrangements had been renewed on the aspenONE licensing model to generate ratable revenue sufficient to support an operating profit. The revenue transition will not be fully completed until the end of fiscal 2015.
- The transition will not be complete until the remaining term license agreements executed under our upfront revenue model reach the end of their original term. Many of our license arrangements were five or six years in duration when the aspenONE licensing model was introduced at the start of fiscal 2010, and consequently, a number of agreements executed under the upfront revenue model will not reach the end of their original term until the end of fiscal 2015.
- Since fiscal 2010, revenue from annually renewable SMS arrangements (legacy SMS revenue ) has decreased, and been offset by a corresponding increase in subscription and software revenue as customers have transitioned to our aspenONE licensing model. Under our aspenONE licensing model and for point product arrangements with Premier Plus SMS included for the full contract term, the entire arrangement fee, including the SMS component, is included within subscription and software revenue.
- Installment payments from aspenONE agreements and from point product arrangements with SMS included for the contract term are not considered fixed or determinable, and as a result, are not included in installments receivable. Accordingly, our installments receivable balance has, and is expected to continue to, decrease as licenses previously executed under our upfront revenue model reach the end of their terms.

• The amount of our deferred revenue has increased, and is expected to continue to increase, as more revenue from our term license portfolio is recognized on a ratable basis.

For additional information about the recognition of revenue under the upfront revenue model and our aspenONE licensing model, please refer to Management s Discussion and Analysis of Financial Condition and Results of Operations Revenue contained in Part II, Item 7 of our Form 10-K for our fiscal year ended June 30, 2014. Due to the accounting implications resulting from the changes to our licensing model, we believe that a number of performance indicators based on U.S. generally accepted accounting principles, or GAAP, including revenue, gross profit, operating income and net income, should be reviewed in conjunction with certain non-GAAP and other business measures in assessing our performance, growth and financial condition. We utilize a number of non-GAAP and other key business metrics, including those described below under Key Business Metrics, to track our business performance during the transition period to our aspenONE licensing model, which we expect will be completed by the end of fiscal 2015. None of the non-GAAP metrics should be considered as an alternative to any measure of financial performance calculated in accordance with GAAP.

## **Segments Re-alignment**

Prior to fiscal 2014, we had three operating and reportable segments: license; SMS, training and other; and professional services.

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During fiscal 2014, we re-aligned our operating and reportable segments into i) subscription and software; and ii) services, in order to conform our segment structure to the manner in which our chief operating decision maker manages our business.
The subscription and software segment is engaged in the licensing of process optimization software solutions and associated support services. The services segment includes professional services and training.
For additional information on segment revenues and their operating results, please refer to Note 12 Segment Information in the Notes to the Unaudited Consolidated Financial Statements.
Revenue
We generate revenue primarily from the following sources:
• Subscription and software. We provide integrated process optimization software solutions designed specifically for process industries. We license our software products, together with SMS, primarily on a term basis, and we offer extended payment options for our term license arrangements that generally require annual payments, which we also refer to as installments. We provide customers technical support, access to software fixes and updates and the right to any new unspecified future software products and updates that may be introduced into the licensed aspenONE software suite. Our technical support services are provided from our customer support centers throughout the world, as well as via email and through our support website.
• Services and other. We provide training and professional services to our customers. Our professional services are focused on implementing our technology in order to improve customers—plant performance and gain better operational data. Customers who use our professional services typically engage us to provide those services over periods of up to 24 months. We charge customers for professional services on a time-and-materials or fixed-price basis. We provide training services to our customers, including on-site, Internet-based and customized training.
Key Components of Operations
Revenue

Subscription and Software Revenue. Our subscription and software revenue consists of product and related revenue from the following sources:

(i)	aspenONE licensing model;
(ii) product ar	point product arrangements with our Premier Plus SMS offering included for the contract term (referred to as point rangements with Premier Plus SMS);
	legacy arrangements including (a) amendments to existing legacy term arrangements, (b) renewals of legacy term ents and (c) legacy arrangements that are being recognized over time as a result of not previously meeting one or more of the ents for recognition under the upfront revenue model;
(iv)	legacy SMS arrangements; and
(v)	perpetual arrangements.
	nd Other Revenue. Our services and other revenue consists primarily of revenue related to professional services and training. The d timing of this revenue depend on a number of factors, including:
• licensing a	whether the professional services arrangement was sold as a single arrangement with, or in contemplation of, a new aspenONE arrangement;
•	the number, value and rate per hour of service transactions booked during the current and preceding periods;
•	the number and availability of service resources actively engaged on billable projects;
•	the timing of milestone acceptance for engagements contractually requiring customer sign-off;
•	the timing of collection of cash payments when collectability is uncertain; and
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the size of the installed base of license contracts.

## Cost of Revenue

Cost of Subscription and Software. Our cost of subscription and software revenue consists of (i) royalties, (ii) amortization of capitalized software and purchased technology intangibles, (iii) distribution fees, (iv) costs of providing Premier Plus SMS bundled with our aspenONE licensing and point product arrangements, and (v) costs of providing legacy SMS.

Cost of Services and Other. Our cost of services and other revenue consists primarily of personnel-related and external consultant costs associated with providing customers professional services and training.

## **Operating Expenses**

Selling and Marketing Expenses. Selling expenses consist primarily of the personnel and travel expenses related to the effort expended to license our products and services to current and potential customers, as well as for overall management of customer relationships. Marketing expenses include expenses needed to promote our company and our products and to conduct market research to help us better understand our customers and their business needs.

Research and Development Expenses. Research and development expenses consist primarily of personnel expenses related to the creation of new software products, enhancements and engineering changes to existing products and costs of acquired technology prior to establishing technological feasibility.

General and Administrative Expenses. General and administrative expenses include the costs of corporate and support functions, such as executive leadership and administration groups, finance, legal, human resources and corporate communications, and other costs, such as outside professional and consultant fees, and provision for bad debts.

Restructuring Charges. Restructuring charges result from the closure or consolidation of our facilities, or from qualifying reductions in headcount. We did not incur any restructuring charges during the three and nine months ended March 31, 2015. Restructuring charges amounted to less than \$0.1 million during both the three and nine months periods ended March 31, 2014 and are presented within general and administrative expenses in our unaudited consolidated statements of operations during the periods then ended.

#### Other Income and Expenses

*Interest Income.* Interest income is recorded for the accretion of interest on the installment payments of our term software license contracts when revenue is recognized upfront at net present value, and from the investment in marketable securities and short-term money market instruments.

*Interest Expense*. During the three and nine months ended March 31, 2015 and 2014, interest expense was comprised of miscellaneous interest charges.

Other Income (Expense), Net. Other income (expense), net is comprised primarily of foreign currency exchange gains (losses) generated from the settlement and remeasurement of transactions denominated in currencies other than the functional currency of our operating units. Other income (expense), net also includes miscellaneous non-operating gains and (losses).

*Provision for Income Taxes.* Provision for income taxes is comprised of domestic and foreign taxes. We record interest and penalties related to income tax matters as a component of income tax expense. We expect the amount of income tax expense to vary each reporting period depending upon fluctuations in our taxable income by jurisdiction.

## **Key Business Metrics**

#### Background

The changes to our licensing model resulted in a reduction in our product-related revenue for each period starting with fiscal 2010, as compared to the fiscal years preceding our licensing model changes. Since the upfront model resulted in the net present value of multiple years of future installments being recognized at the time of shipment, we do not expect to recognize levels of revenue reflective of the value of our active license agreements until the remaining term license agreements executed under our upfront revenue model (i) reach the end of their original terms and (ii) are renewed. As a result, we believe that a number of our performance indicators based on GAAP, including revenue, gross profit, operating income and net income, should be reviewed in conjunction with

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certain non-GAAP and other business measures in assessing our performance, growth and financial condition. We utilize the following
non-GAAP and other key business metrics to track our business performance during the transition period to our aspenONE licensing model,
which we expect will be completed by the end of fiscal 2015:

- Total term contract value;
- Annual spend;
- Adjusted total costs; and
- Free cash flow.

None of these metrics should be considered as an alternative to any measure of financial performance calculated in accordance with GAAP.

#### Total Term Contract Value

Total term contract value, or TCV, is an estimate of the renewal value, as of a specific date, of our active portfolio of term license agreements. TCV is calculated by multiplying the terminal annual payment for each active term license agreement by the original length of the existing license term, and then aggregating this amount for all active term license agreements. Accordingly, TCV represents the full renewal value of all of our current term license agreements under the hypothetical assumption that all of those agreements are simultaneously renewed for the identical license terms and at the same terminal annual payment amounts. TCV includes the value of SMS for any multi-year license agreements for which SMS is committed for the entire license term. TCV does not include any amounts for perpetual licenses, professional services, training or standalone renewal SMS. TCV is calculated using constant currency assumptions for agreements denominated in currencies other than U.S. dollars in order to remove the impact of currency fluctuations between comparison dates.

We also estimate a *license-only TCV*, which we refer to as TLCV, by removing the SMS portion of TCV using our historic estimated selling price for SMS. Our portfolio of active license agreements currently reflects a mix of (a) license agreements that include SMS for the entire license term and (b) legacy license agreements that do not include SMS. TLCV provides a consistent basis for assessing growth during the transition period as customers transition to arrangements that include SMS for the term of the arrangement.

We believe TCV and TLCV are useful metrics for analyzing our business performance while we are transitioning to our aspenONE licensing model or to point product arrangements with Premier Plus SMS included for the full term, and revenue comparisons between fiscal periods do not reflect the actual growth rate of our business. Comparing TCV and TLCV for different dates provides insight into the growth and retention rate of our business during the period between those dates.

TCV and TLCV increase as the result of:

• new term license agreements with new or existing customers;

• renewals or modifications of existing license agreements that result in higher license fees due to price escalation or an increase in the number of tokens (units of software usage) or products licensed; and

• renewals of existing license agreements that increase the length of the license term.

The renewal of an existing license agreement will not increase TCV and TLCV unless the renewal results in higher license fees or a longer license term. TCV and TLCV are adversely affected by customer non-renewals and by renewals that result in lower license fees or a shorter license term. Our standard license term historically has been between five and six years, and we do not expect this standard term to change in the future. Many of our contracts have escalating annual payments throughout the term of the arrangement. By calculating TCV and TLCV based on the terminal year annual payment, we are typically using the highest annual fee from the existing arrangement to calculate the hypothetical renewal value of our portfolio of term arrangements.

We estimate that TLCV grew by approximately 3.1% during the third quarter of fiscal 2015, from \$2.0 billion at December 31, 2014 to \$2.03 billion at March 31, 2015, and by approximately 9.5% during the first nine months of fiscal 2015, from \$2.33 billion at December 31, 2014 to \$2.41 billion at March 31, 2015, and by approximately 9.8% during the first nine months of fiscal 2015, from \$2.19 billion at June 30, 2014. The growth was attributable primarily to a larger number of tokens or products sold.

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Annual Spend
Annual spend is a derivative metric that is closely related to TCV. TCV is an estimate of the renewal value of our active portfolio of term license agreements, as of a specific date. Annual spend is an estimate of the annualized value of our active portfolio of term agreements, as of a specific date. Annual spend is calculated by taking the most recent annual invoice value of each of our active term contracts and then aggregating this amount for all active term licenses. Annual spend also includes the annualized value of standalone SMS agreements purchased in conjunction with term license agreements. We believe that the annual spend metric may be helpful to investors attempting to analyze and model subscription and software revenue while we transition to our aspenONE licensing model. Comparing annual spend for different dates provides insight into the growth and retention rates of our business, and since annual spend represents the estimated annualized billings associated with our active term license agreements, it provides insight into a normalized value for subscription and software revenue.
Annual spend increases as a result of:
• New term license agreements with new or existing customers;
• Renewals or modifications of existing license agreements that result in higher license fees due to price escalation or an increase in the number of tokens (units of software usage) or products licensed; and
• Escalation of annual payments in our active term contracts.
Annual spend is adversely affected by term license and standalone SMS agreements that are not renewed. Unlike TCV and TLCV, the value of annual spend is not impacted by changes to contract duration.
We estimate that annual spend grew by approximately 2.9% during the third quarter of fiscal 2015, from \$399.9 million at December 31, 2014 to \$411.6 million at March 31, 2015, and by approximately 8.5% during the first nine months of fiscal 2015, from \$379.5 million at June 30, 2014. The growth was attributable primarily to a larger number of tokens or products sold.
Adjusted Total Costs
We use a non-GAAP measure of adjusted total costs, which excludes certain non-cash and non-recurring expenses, to supplement our presentation of total cost of revenue and total operating costs presented on a GAAP basis. Management believes that this financial measure is

useful to investors because it approximates the cash operating costs of the business. The presentation of adjusted total costs is not meant to be

considered as an alternative to total cost of revenue and total operating costs as a measure of our total costs.

Adjusted total costs are calculated as the sum of total cost of revenue and total operating expenses, adjusted for (a) stock-based compensation expense; (b) restructuring charges; (c) amortization of purchased technology intangibles; and (d) expensing of non-capitalized acquired technology.

Non-capitalized acquired technology includes the cost of certain technology acquired as a part of a project to develop a commercially available product that does not meet the accounting definition of having reached technological feasibility. The cost of non-capitalized acquired technology is charged to research and development at the time of acquisition.

The following table presents our adjusted total costs during the three and nine months ended March 31, 2015 and 2014:

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	Three Months Ended March 31,			Period-to-Per Change	Nine Months Ended March 31,				Period-to-Period Change			
		2015		2014	\$ (Dollars in 7	% Fhousands, Exc	2015 cept Percenta	iges)	2014		\$	%
Total cost of revenue	\$	12,309	\$	15,288	\$ (2,979)	(19.5)% \$	36,955	\$	39,809	\$	(2,854)	(7.2)%
Total operating expenses Total expenses Less:		57,259 69,568		56,897 72,185	362 (2,617)	0.6 (3.6)	156,374 193,329		157,749 197,558		(1,375) (4,229)	(0.9) (2.1)
Stock-based compensation		(3,456)		(3,564)	108	(3.0)	(11,122)		(11,102)		(20)	0.2
Non-capitalized acquired technology Restructuring charges		(3,277)		(4,856) 19	1,579 (19)	(32.5)	(3,277)		(4,856) 15		1,579 (15)	(32.5) (100.0)
Amortization of purchased technology intangibles		(187)		(224)	37	(16.5)	(635)		(698)		63	(9.0)
Adjusted total costs (non-GAAP)	\$	62,648	\$	63,560	\$ (912)	(1.4)% \$	178,295	\$	180,917	\$	(2,622)	(1.4)%

#### Comparison of the Three Months Ended March 31, 2015 and 2014

Total expenses decreased by \$2.6 million during the three months ended March 31, 2015 as compared to the corresponding period of the prior fiscal year. Please refer to the Results of Operations section below for additional information on period-over-period expense fluctuations.

Adjusted total costs decreased by \$0.9 million during the three months ended March 31, 2015 compared to the corresponding period of the prior fiscal year. The period-over-period decrease in adjusted total costs was primarily attributable to lower cost of professional service revenue of \$2.3 million and lower compensation of \$0.5 million, resulting primarily from a reduction in severance, partially offset by higher consulting and contractor costs of \$1.0 million, higher rent and depreciation expense of \$0.7 million and other net costs of \$0.2 million. The \$2.3 million period-over-period decrease in cost of professional service revenue resulted from a significant customer transaction that was recognized under the completed contract method during the three month period ended March 31, 2014. No such event occurred during the corresponding period of the current fiscal year.

Non-capitalized acquired technology amounted to \$3.3 million and \$4.9 million during the three months ended March 31, 2015 and 2014, respectively. The technology was acquired as a part of projects initiated during each of these periods to develop commercially available products that had not reached the accounting definition of technological feasibility. The cost of non-capitalized acquired technology was charged to research and development at the time of technology acquisition.

Stock-based compensation expense during the three months ended March 31, 2015 was consistent with the same period of the prior fiscal year.

## Comparison of the Nine Months Ended March 31, 2015 and 2014

Total expenses decreased by \$4.2 million during the nine months ended March 31, 2015 as compared to the corresponding period of the prior fiscal year. Please refer to the Results of Operations section below for additional information on period-over-period expense fluctuations.

Adjusted total costs during the nine months ended March 31, 2015 decreased by \$2.6 million compared to the corresponding period of the prior fiscal year. The period-over-period decrease in adjusted total costs was primarily attributable to lower cost of professional service revenue of \$3.3 million, resulting primarily from a decrease of \$2.3 million related to a significant customer transaction recognized under the completed contract method during the nine month period ended March 31, 2014 and lower third-party subcontractor costs of \$1.0 million. Additionally, the period-over-period decrease in adjusted total costs during the nine months ended March 31, 2015 was attributable to lower compensation of \$1.4 million, resulting primarily from a reduction in severance, lower bad debt expense of \$1.2 million, a benefit of \$0.9 million associated with collecting a business tax refund and receipt of \$0.7 million for an award in connection with a certain legal action. These decreases were partially offset by higher rent and depreciation expense of \$1.8 million, higher legal costs of \$1.6 million, higher consulting and contractor costs of \$1.3 million and other net costs of \$0.2 million.

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Non-capitalized acquired technology amounted to \$3.3 million and \$4.9 million during the nine months ended March 31, 2015 and 2014, respectively. The technology was acquired as a part of projects initiated during each of these periods to develop commercially available products that had not reached the accounting definition of technological feasibility. The cost of non-capitalized acquired technology was charged to research and development at the time of technology acquisition.

Stock-based compensation expense during the nine months ended March 31, 2015 was consistent with the same period of the prior fiscal year.

#### Free Cash Flow

We use a non-GAAP measure of free cash flow to analyze cash flows generated from our operations. Management believes that this financial measure is useful to investors because it permits investors to view our performance using the same tools that management uses to gauge progress in achieving our goals. We believe this measure is also useful to investors because it is an indication of cash flow that may be available to fund investments in future growth initiatives and a basis for comparing our performance with that of our competitors. The presentation of free cash flow is not meant to be considered in isolation or as an alternative to cash flows from operating activities as a measure of liquidity.

*Free cash flow* is calculated as net cash provided by operating activities adjusted for the net impact of (a) purchases of property, equipment and leasehold improvements; (b) capitalized computer software development costs; (c) excess tax benefits from stock-based compensation; and (d) non-capitalized acquired technology.

Excess tax benefits are generated when the deductible value of stock-based compensation for income tax purposes exceeds the value recognized for financial statement purposes. When realized, excess tax benefits reduce income taxes payable and increase additional paid in capital. In our unaudited consolidated statements of cash flows, excess tax benefits are considered a source of cash flows from financing activities. Utilization of deferred tax assets is treated as a source of cash flows from operating activities. We include excess tax benefits as a component of free cash flow to present all tax expenses and benefits on a consistent basis, irrespective of their source.

Non-capitalized acquired technology includes the cost of certain technology acquired as a part of projects to develop commercially available products that do not meet the accounting definition of having reached technological feasibility. The cost of non-capitalized acquired technology is charged to research and development at the time we acquire the technology. We exclude the payment for the acquired technology from free cash flow to be consistent with the treatment of other transactions where acquired assets are capitalized. During the nine months ended March 31, 2015 and 2014, we acquired certain non-capitalized technology for \$3.3 million and \$4.9 million, respectively, and made payments of \$2.6 million and \$3.9 million in connection with these transactions during the periods then ended. The non-capitalized technology was acquired as a part of projects initiated during each such nine-month period to develop commercially available products.

The following table provides a reconciliation of net cash flows provided by operating activities to free cash flow for the indicated periods:

Nine Months Ended March 31.

2015	2014
(Dollars in	Thousands)

Net cash provided by operating activities	\$ 138,417	\$ 141,889
Purchase of property, equipment, and leasehold		
improvements	(5,914)	(2,630)
Capitalized computer software development costs	(315)	(601)
Excess tax benefits from stock-based		
compensation	21,843	137
Non-capitalized acquired technology	2,621	3,856
Free cash flow (non-GAAP)	\$ 156,652	\$ 142,651

Total free cash flow increased \$14.0 million during the nine months ended March 31, 2015 as compared to the same period of the prior fiscal year.

We have realized steadily improving free cash flow due to growth of our portfolio of term license contracts.

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## **Critical Accounting Estimates and Judgments**

Our unaudited consolidated financial statements are prepared in accordance with GAAP. The preparation of our interim financial statements requires management to make estimates and judgments that affect the reported amounts of assets, liabilities, revenue, expenses and related disclosures. We base our estimates on historical experience and various other assumptions that we believe to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

We believe that the assumptions and estimates associated with the following critical accounting policies have the greatest potential impact on our unaudited consolidated financial statements:

- revenue recognition;
- accounting for income taxes; and
- loss contingencies.

#### Revenue Recognition

Four basic criteria must be satisfied before software license revenue can be recognized: persuasive evidence of an arrangement between us and an end user; delivery of our product has occurred; the fee for the product is fixed or determinable; and collection of the fee is probable.

*Persuasive evidence of an arrangement* We use a signed contract as evidence of an arrangement for software licenses and SMS. For professional services we use a signed contract and a work proposal to evidence an arrangement. In cases where both a signed contract and a purchase order are required by the customer, we consider both taken together as evidence of the arrangement.

Delivery of our product Software and the corresponding access keys are generally delivered to customers via disk media with standard shipping terms of Free Carrier, our warehouse (i.e., FCA, named place). Our software license agreements do not contain conditions for acceptance.

Fee is fixed or determinable We assess whether a fee is fixed or determinable at the outset of the arrangement. Significant judgment is involved in making this assessment.

Under our upfront revenue model, we are able to demonstrate that the fees are fixed or determinable for all arrangements, including those for our term licenses that contain extended payment terms. We have an established history of collecting under the terms of these contracts without providing concessions to customers. In addition, we also assess whether a contract modification to an existing term arrangement constitutes a concession. In making this assessment, significant analysis is performed to ensure that no concessions are given. Our software license agreements do not include a right of return or exchange. For license arrangements executed under the upfront revenue model, we recognize license revenue upon delivery of the software product, provided all other revenue recognition requirements are met.

We cannot assert that the fees under our aspenONE licensing model and point product arrangements with Premier Plus SMS are fixed or determinable because the rights provided to customers, and the economics of the arrangements, are not comparable to our transactions with other customers under the upfront revenue model. As a result, the amount of revenue recognized for these arrangements is limited by the amount of customer payments that become due.

Collection of fee is probable We assess the probability of collecting from each customer at the outset of the arrangement based on a number of factors, including the customer s payment history, its current creditworthiness, economic conditions in the customer s industry and geographic location, and general economic conditions. If in our judgment collection of a fee is not probable, revenue is recognized as cash is collected, provided all other conditions for revenue recognition have been met.

Vendor-Specific Objective Evidence of Fair Value

We have established VSOE for certain SMS offerings, professional services, and training, but not for our software products or our Premier Plus SMS offering. We assess VSOE for SMS, professional services, and training based on an analysis of standalone sales of these offerings using the bell-shaped curve approach. We do not have a history of selling our Premier Plus SMS offering to customers on a standalone basis, and as a result are unable to establish VSOE for this deliverable. As of July 1, 2014, we are no longer able to establish VSOE for legacy SMS offerings sold with our perpetual license arrangements. As a result, all perpetual license agreements that include legacy SMS entered into subsequent to June 30, 2014 are being recognized ratably over the legacy SMS service period.

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Loss of VSOE on legacy SMS offerings sold with our perpetual license arrangements did not have a material impact on our revenue during the three and nine months ended March 31, 2015.

We allocate the arrangement consideration among the elements included in our multi-element arrangements using the residual method. Under the residual method, the VSOE of the undelivered elements is deferred and the remaining portion of the arrangement fee is recognized as revenue upon delivery of the software, assuming all other revenue recognition criteria are met. If VSOE does not exist for an undelivered element in an arrangement, revenue is deferred until such evidence does exist for the undelivered elements, or until all elements are delivered, whichever is earlier. Under the upfront revenue model, the residual license fee is recognized upon delivery of the software provided all other revenue recognition criteria were met. Arrangements that qualified for upfront recognition during fiscal 2014 and prior periods included sales of perpetual licenses, amendments to existing legacy term arrangements and renewals of legacy term arrangements.

## Subscription and Software Revenue

Subscription and software revenue consists of product and related revenue from our (i) aspenONE licensing model; (ii) point product arrangements with our Premier Plus SMS offering included for the contract term; (iii) legacy arrangements including (a) amendments to existing legacy term arrangements, (b) renewals of legacy term arrangements and (c) legacy arrangements that are being recognized over time as a result of not previously meeting one or more of the requirements for recognition under the upfront revenue model; (iv) legacy SMS arrangements; and (v) perpetual arrangements.

When a customer elects to license our products under our aspenONE licensing model, our Premier Plus SMS offering is included for the entire term of the arrangement and the customer receives, for the term of the arrangement, the right to any new unspecified future software products and updates that may be introduced into the licensed aspenONE software suite. Due to our obligation to provide unspecified future software products and updates, we are required to recognize revenue ratably over the term of the arrangement, once the other revenue recognition criteria noted above have been met.

Our point product arrangements with Premier Plus SMS include SMS for the term of the arrangement. Since we do not have VSOE for our Premier Plus SMS offering, the SMS element of our point product arrangements is not separable. As a result, revenue associated with point product arrangements with Premier Plus SMS included for the contract term is recognized ratably over the term of the arrangement, once all other revenue recognition criteria have been met.

Perpetual and legacy term license arrangements do not include the same rights as those provided to customers under the aspenONE licensing model and point product arrangements with Premier Plus SMS. Legacy SMS revenue is generated from legacy SMS offerings provided in support of perpetual and legacy term license arrangements. Customers typically receive SMS for one year and then can elect to renew SMS annually. During fiscal 2014 and prior periods, we had VSOE for certain legacy SMS offerings sold with perpetual and term license arrangements and could therefore separate the undelivered elements. Accordingly, license fee revenue for perpetual and legacy term license arrangements was recognized upon delivery of the software products using the residual method, provided all other revenue recognition requirements were met. VSOE of fair value for the undelivered SMS component sold with our perpetual and term license arrangements was deferred and subsequently amortized into revenue ratably over the contractual term of the SMS arrangement. As of July 1, 2014, we are no longer able to establish VSOE for legacy SMS offerings sold with our perpetual license arrangements. As a result, all perpetual license agreements that include legacy SMS entered into subsequent to June 30, 2014 are being recognized ratably over the legacy SMS service period. Loss of VSOE on legacy SMS offerings sold with our perpetual license arrangements did not have a material impact on our revenue during the three and nine months ended March 31, 2015.

Services and Other Revenue

#### **Professional Services Revenue**

Professional services are provided to customers on a time-and-materials (T&M) or fixed-price basis. We recognize professional services fees for our T&M contracts based upon hours worked and contractually agreed-upon hourly rates. Revenue from fixed-price engagements is recognized using the proportional performance method based on the ratio of costs incurred to the total estimated project costs. Project costs are typically expensed as incurred. The use of the proportional performance method is dependent upon our ability to reliably estimate the costs to complete a project. We use historical experience as a basis for future estimates to complete current projects. Additionally, we believe that costs are the best available measure of performance. Out-of-pocket expenses which are reimbursed by customers are recorded as revenue.

In certain circumstances, professional services revenue may be recognized over a time period longer than the period over which the services are performed. If the costs to complete a project are not estimable or the completion is uncertain, the revenue is recognized upon completion of the services. In circumstances in which professional services are sold as a single arrangement with, or in contemplation of, a new aspenONE license or point product arrangement with Premier Plus SMS, revenue is deferred and recognized on a ratable basis over the longer of (i) the period the services are performed, or (ii) the license term.

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We have occasionally been required to commit unanticipated additional resources to complete projects, which resulted in losses on those contracts. Provisions for estimated losses on contracts are made during the period in which such losses become probable and can be reasonably estimated.

#### **Training Revenue**

We provide training services to our customers, including on-site, Internet-based, public and customized training. Revenue is recognized in the period in which the services are performed. In circumstances in which training services are sold as a single arrangement with, or in contemplation of, a new aspenONE license or point product arrangement with Premier Plus SMS, revenue is deferred and recognized on a ratable basis over the longer of (i) the period the services are performed or (ii) the license term.

## Accounting for Income Taxes and Loss Contingencies

Please refer to Management s Discussion and Analysis of Financial Condition and Result of Operations contained in Part II, Item 7 of our Annual Report on Form 10-K for our fiscal year ended June 30, 2014 for a discussion of our critical accounting policies and estimates related to accounting for income taxes and loss contingencies.

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## **Results of Operations**

## Comparison of the Three and Nine Months Ended March 31, 2015 and 2014

The following table sets forth the results of operations and the period-over-period percentage change in certain financial data for the three and nine months ended March 31, 2015 and 2014:

		Three Months Ended March 31,			Increase / (Decrease) Change	Nine Mon Marc	nded	Increase / (Decrease) Change	
		2015 2014 (Dollars in Thousands)		%	2015	2014		%	
Revenue:		(Donars III	Hous	sanus)					
Subscription and software	\$	102,543	\$	91,309	12.3% \$	300,002	\$	258,916	15.9%
Services and other	-	8,756	_	12,278	(28.7)	26,213		31,005	(15.5)
Total revenue		111,299		103,587	7.4	326,215		289,921	12.5
Cost of revenue:									
Subscription and software		5,404		5,332	1.4	15,813		14,974	5.6
Services and other		6,905		9,956	(30.6)	21,142		24,835	(14.9)
Total cost of revenue		12,309		15,288	(19.5)	36,955		39,809	(7.2)
Gross profit		98,990		88,299	12.1	289,260		250,112	15.7
Operating expenses:									
Selling and marketing		23,160		24,267	(4.6)	67,599		71,376	(5.3)
Research and development		20,323		21,791	(6.7)	52,548		52,641	(0.2)
General and administrative		13,776		10,839	27.1	36,227		33,732	7.4
Total operating expenses, net		57,259		56,897	0.6	156,374		157,749	(0.9)
Income from operations		41,731		31,402	32.9	132,886		92,363	43.9
Interest income		122		275	(55.6)	389		969	(59.9)
Interest expense		(1)		(6)	(83.3)	(8)		(32)	(75.0)
Other income (expense), net		414		(472)	*	354		(1,807)	*
Income before provision for income									
taxes		42,266		31,199	35.5	133,621		91,493	46.0
Provision for income taxes		14,096		10,356	36.1	46,020		32,388	42.1
Net income	\$	28,170	\$	20,843	35.2% \$	87,601	\$	59,105	48.2%

<sup>\*</sup> Not meaningful

The following table sets forth the results of operations as a percentage of net revenue for certain financial data for the three and nine months ended March 31, 2015 and 2014:

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	Three Months March 3		Nine Months March 3	
	2015	2014	2015	2014
Revenue:				
Subscription and software	92.1%	88.1%	92.0%	89.3%
Services and other	7.9	11.9	8.0	10.7
Total revenue	100.0	100.0	100.0	100.0
Cost of revenue:				
Subscription and software	4.9	5.2	4.8	5.2
Services and other	6.2	9.6	6.5	8.5
Total cost of revenue	11.1	14.8	11.3	13.7
Gross profit	88.9	85.2	88.7	86.3
Operating expenses:				
Selling and marketing	20.8	23.4	20.7	24.6
Research and development	18.3	21.0	16.1	18.2
General and administrative	12.4	10.5	11.1	11.6
Total operating expenses, net	51.4	54.9	47.9	54.4
Income from operations	37.5	30.3	40.7	31.9
Interest income	0.1	0.3	0.1	0.3
Interest expense				
Other (expense) income, net	0.4	(0.5)	0.1	(0.6)
Income before provision for income taxes	38.0	30.1	41.0	31.6
Provision for income taxes	12.7	10.0	14.1	11.2
Net income	25.3%	20.1%	26.9%	20.4%

## Revenue

Total revenue increased by \$7.7 million and \$36.3 million during the three and nine months ended March 31, 2015 as compared to the corresponding periods of the prior fiscal year. The increase was attributable to higher subscription and software revenue of \$11.2 million and \$41.1 million, partially offset by lower services and other revenue of \$3.5 million and \$4.8 million, respectively.

During the three and nine months ended March 31, 2014, we recognized revenue of \$7.6 million related to the completion of a significant customer arrangement recognized under completed contract accounting. This amount was recognized as \$4.9 million of subscription and software revenue and \$2.7 million of services and other revenue during the three and nine months periods then ended. No such event occurred during the corresponding periods of the current fiscal year.

## Subscription and Software Revenue

	Three Months Ended March 31,			Period-to-Period Change			Nine Mor Mar	nths I ch 31		Period-to-Period Change		
	2015		2014		<b>\$</b>	% Dollars in The	2015 ousands)		2014		\$	%
Subscription and software revenue	\$ 102,543	\$	91,309	\$	11,234	12.3% \$	300,002	\$	258,916	\$	41,086	15.9%
	92.1%	,	88.1%	,			92.09	%	89.3%	)		

As a percent of revenue

The increase in subscription and software revenue during the three and nine months ended March 31, 2015 as compared to the corresponding periods of the prior fiscal year was primarily the result of a larger base of license arrangements being recognized on a ratable basis. This increase was partially offset by the impact of \$4.9 million of revenue, recognized during the three and nine months ended March 31, 2014, related to the completed contract customer arrangement, as noted above. No such event occurred during the corresponding periods of the current fiscal year.

We expect subscription and software revenue to continue to increase during the remainder of fiscal 2015 as a result of: (i) having a larger base of license arrangements recognized on a ratable basis, (ii) increased customer usage of our software; (iii) adding new customers; and (iv) escalating annual payments. Please refer to Transition to the aspenONE Licensing Model and Impact of Licensing Model Changes sections above for additional information on the transition.

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#### Services and Other Revenue

	Three Mor			Period-to-Pe		Nine Mo Mar	nths E			Period-to-Pe	
	2015		2014	\$	% (Dollars in The	2015 ousands)		2014		\$	%
Services and other revenue	\$ 8,756	\$	12,278	\$ (3,522)	-28.7% \$	26,213	\$	31,005	\$	(4,792)	-15.5%
As a percent of revenue	7.9%	)	11.9%			8.09	%	10.7%	)		

Services and other revenue consists primarily of revenue related to professional services and training.

The decrease in services and other revenue of \$3.5 million during the three months ended March 31, 2015 as compared to the corresponding period of the prior fiscal year was attributable to lower professional services revenue of \$2.8 million and lower training revenue of \$0.7 million.

The period-over-period decrease in professional services revenue of \$2.8 million during the three months ended March 31, 2015 was primarily attributable to the timing of revenue recognition on a significant customer arrangement recognized under completed contract accounting. During the three months ended March 31, 2014, we recognized \$2.7 million of previously deferred professional services revenue from this arrangement. No such events occurred during the corresponding period of the current fiscal year.

The decrease in services and other revenue of \$4.8 million during the nine months ended March 31, 2015 as compared to the corresponding period of the prior fiscal year was primarily attributable to lower professional services revenue of \$4.2 million and lower training revenue of \$0.6 million.

The period-over-period decrease in professional services revenue of \$4.2 million during the nine months ended March 31, 2015 was primarily attributable to a decrease of \$2.7 million associated with the timing of revenue recognition on the significant customer arrangement noted above, and a decrease of \$3.0 million due to lower customer demand. These decreases were partially offset by a revenue increase of \$1.6 million due to the timing of recognition of previously deferred revenue primarily related to professional service arrangements bundled with aspenONE transactions.

Under the aspenONE licensing model, revenue from committed professional service arrangements that are sold as a single arrangement with, or in contemplation of, a new aspenONE licensing transaction is deferred and recognized on a ratable basis over the longer of (a) the period the services are performed or (b) the term of the related software arrangement. As our typical contract term approximates five years, professional services revenue on these types of arrangements will usually be recognized over a longer period than the period over which the services are performed.

#### Gross Profit

Gross profit increased from \$88.3 million during the three months ended March 31, 2014 to \$99.0 million during the corresponding period of the current fiscal year. The period-over-period increase in gross profit was primarily attributable to the \$11.2 million growth in our subscription and software revenue and consistent cost of subscription and software revenue.

Gross profit increased from \$250.1 million during the nine months ended March 31, 2014 to \$289.3 million during the corresponding period of the current fiscal year. The period-over-period increase in gross profit was primarily attributable to the \$41.1 million growth in our subscription and software revenue, offset by an increase of \$0.8 million in cost of subscription and software revenue.

Gross profit margin increased from 85.2% and 86.3% during the three and nine months ended March 31, 2014 to 88.9% and 88.7% during each of the corresponding periods of the current fiscal year. For further discussion of subscription and software gross profit and services and other gross profit, please refer to the Cost of Subscription and Software Revenue and Cost of Services and Other Revenue sections below.

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## Expenses

#### Cost of Subscription and Software Revenue

	Three Mor	 	P	eriod-to-Po Change		Nine Month March		1	Period-to-Pe Change	
	2015	2014		\$	%	2015	2014		\$	%
				<b>(D</b>	ollars in Tho	ousands)				
Cost of subscription										
and software revenue	\$ 5,404	\$ 5,332	\$	72	1.4%	15,813	14,974	\$	839	5.6%
As a percent of revenue	4.9%	5.2%				4.8%	5.2%			

Cost of subscription and software revenue during the three months ended March 31, 2015 was consistent with the corresponding period of the prior fiscal year.

Cost of subscription and software revenue increased by \$0.8 million during the nine months ended March 31, 2015 as compared to the corresponding period of the prior fiscal year. The increase was primarily attributable to higher personnel-related costs of \$0.6 million and other net costs of \$0.2 million.

Subscription and software gross profit margin increased from 94.2% during the three and nine months ended March 31, 2014 to 94.7% during the corresponding periods of the current fiscal year. The period-over-period increase in gross profit margin during the three months ended March 31, 2015 was primarily attributable to the growth of our subscription and software revenue of \$11.2 million and consistent cost of subscription and software revenue. The period-over-period increase in gross profit margin during the nine months ended March 31, 2015 was primarily attributable to the growth of our subscription and software revenue of \$41.1 million, offset by an increase of \$0.8 million in cost of subscription and software revenue.

#### Cost of Services and Other Revenue

	Three Moi Marc	 		Period-to-Pe Change			Nine Mon Marc				Period-to-Pe Change	
	2015	2014		\$	% (Dollars in T	hou	2015 (sands)		2014		\$	%
Cost of services and other revenue	\$ 6,905	\$ 9,956	\$	(3,051)	-30.6%	\$	21,142	\$	24,835	\$	(3,693)	-14.9%
As a percent of revenue	6.2%	9.6%	)				6.5%	)	8.5%	)		

Cost of services and other revenue includes the cost of providing professional services and training.

Cost of services and other revenue during the three and nine months ended March 31, 2015 decreased by \$3.1 million and \$3.7 million as compared to the corresponding periods of the prior fiscal year.

The timing of revenue and expense recognition on professional service arrangements can impact the comparability of cost of professional service revenue from period to period. During the three and nine months ended March 31, 2014, we recognized net cost of \$2.3 million on the significant customer arrangement recognized under completed contract accounting, as discussed in the Revenue section above. No such event occurred during the corresponding periods of the current fiscal year. Additionally, lower cost of services and other revenue during the three and nine months ended March 31, 2015 as compared to the corresponding periods of the prior fiscal year was attributable to lower third-party subcontractor costs of \$0.4 million and \$1.2 million and other net costs of \$0.4 million and \$0.2 million, respectively.

Gross profit margin on services and other revenue increased from 18.9% during the three months ended March 31, 2014 to 21.1% during the corresponding period of the current fiscal year primarily due to lower net costs, partially offset by lower services and other revenue, as noted above.

Gross profit margin on services and other revenue decreased from 19.9% during the nine months ended March 31, 2014 to 19.3% during the corresponding period of the current fiscal year primarily due to lower services and other revenue, partially offset by lower net costs, as noted above.

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## **Selling and Marketing Expense**

	Three Mon				Period-to-Pe Change		Nine Mon Marc	 		Period-to-Per Change	riod
	2015	<b>(</b>	2014		\$	%	2015	2014		\$	%
		(D	ollars in Th	ousa	nds)						
Selling and											
marketing expense	\$ 23,160	\$	24,267	\$	(1,107)	-4.6% \$	67,599	\$ 71,376	\$	(3,777)	-5.3%
As a percent of											
revenue	20.8%		23.4%	)			20.7%	24.6%	ó		

The period-over-period decrease of \$1.1 million in selling and marketing expense during the three months ended March 31, 2015 was primarily attributable to lower compensation-related costs of \$0.7 million, resulting primarily from lower severance of \$0.4 million, and other net costs of \$0.4 million.

The period-over-period decrease of \$3.8 million in selling and marketing expense during the nine months ended March 31, 2015 was primarily attributable to lower compensation-related costs of \$2.7 million, resulting from lower severance of \$1.0 million, lower third-party commissions of \$0.6 million, lower stock-based compensation expense of \$0.4 million and other net costs of \$0.1 million.

## Research and Development Expense

	Three Mor	 		Period-to-Per Change	riod		Nine Mont Marc	 	]	Period-to-Pe Change	
	2015	2014		\$	%		2015	2014		\$	%
				(De	ollars in Th	ous	ands)				
Research and											
development expense	\$ 20,323	\$ 21,791	\$	(1,468)	-6.7%	\$	52,548	\$ 52,641	\$	(93)	-0.2%
As a percent of revenue	18.3%	21.0%	,				16.1%	18.2%	)		

During the three months ended March 31, 2015 and 2014, we acquired certain technology for \$3.3 million and \$4.9 million, respectively, as a part of projects initiated during these periods to develop commercially available products. At the time of these purchases, the projects did not meet the accounting definition of having reached technological feasibility, and, as such, the costs of the acquired technology were recorded within research and development expenses during the three and nine months ended March 31, 2015 and 2014.

The period-over-period decrease of \$1.5 million in research and development expense during the three months ended March 31, 2015 was primarily attributable to lower costs of acquired technology of \$1.6 million.

Research and development expense during the nine months ended March 31, 2015 was consistent with the same period of the prior fiscal year. Lower costs of acquired technology of \$1.6 million, as noted above, were partially offset by higher overhead allocations of \$1.2 million and other net costs of \$0.3 million.

## **General and Administrative Expense**

	Three Mo				Period-to-Pe			Nine Mont	 		Period-to-Pe Change	
	2015		2014		\$	%		2015	2014		\$	%
					(I	Oollars in Tho	usa	inds)				
General and												
administrative expense	\$ 13,776	\$	10,839	\$	2,937	27.1% \$	;	36,227	\$ 33,732	\$	2,495	7.4%
As a percent of												
revenue	12.4%	)	10.5%	)				11.1%	11.6%	)		

The period-over-period increase of \$2.9 million in general and administrative expense during the three months ended March 31, 2015 was primarily attributable to higher legal costs of \$0.7 million, higher consulting and contractor costs of \$0.7 million, higher stock-based compensation expense of \$0.5 million, higher overhead allocations of \$0.5 million and other net costs of \$0.5 million related to discretionary spending.

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The period-over-period increase of \$2.5 million in general and administrative expense during the nine months ended March 31, 2015 was primarily attributable to higher legal costs of \$1.6 million, higher consulting and contractor costs of \$1.2 million, higher overhead allocations of \$0.7 million, higher stock-based compensation expense of \$0.6 million and other net costs of \$1.2 million related to discretionary spending. These increases were partially offset by lower bad debt expense of \$1.2 million, a benefit of \$0.9 million associated with collecting a business tax refund and receipt of \$0.7 million for an award in connection with a certain legal action.

#### **Interest Income**

	Т	hree Moi Marc	nths E ch 31,		Period-to-Pe			Nine Mon Marc	 	Period-to-Pe	
	2	015		2014	\$	%		2015	2014	\$	%
					(1	Dollars in T	hous	ands)			
Interest income	\$	122	\$	275	\$ (153)	-55.6%	\$	389	\$ 969	\$ (580)	-59.9%
As a percent of											
revenue		0.1%	,	0.3%				0.1%	0.3%		

The period-over-period decrease in interest income during the three and nine months ended March 31, 2015 was attributable to the decrease of our installments receivable portfolio.

## Other Income (Expense), Net

	T	hree Mo Mare	 	Period-to-Per Change	riod		Nine Mont	 	Period-to-Pe Change	
	2	015	2014	\$	%	2	2015	2014	\$	%
				(D	ollars in	Thous	sands)			
0.1 1 ( )										
Other income (expense),										
net	\$	414	\$ (472)	\$ 886	*	\$	354	\$ (1,807)	\$ 2,161	*
As a percent of revenue		0.4%	-0.5%				0.1%	-0.6%		

<sup>\*</sup> Not meaningful

Other income (expense), net is comprised primarily of unrealized and realized foreign currency exchange gains and (losses) generated from the settlement and remeasurement of transactions denominated in currencies other than the functional currency of our operating units. Other income (expense), net also includes miscellaneous non-operating gains and (losses).

During the three months ended March 31, 2015 and 2014, other income (expense), net was comprised primarily of \$0.4 million and (\$0.5) million of net currency gains (losses), respectively.

During the nine months ended March 31, 2015 and 2014, other income (expense), net was comprised primarily of \$0.4 million and (\$1.8) million of net currency gains (losses), respectively.

## **Provision for Income Taxes**

		Three Mor Marc 2015			Period-to-Period		Nine Mon Marc 2015 usands)		Period-to-Pe Change \$	
Provision for income	_									
taxes	\$	14,096	\$ 10,356	\$	3,740	36.1% \$	46,020	\$ 32,388	\$ 13,632	42.1%
Effective tax rate		33.4%	33.2%	)			34.4%	35.4%		

The effective tax rate for the periods presented is primarily the result of income earned in the U.S. taxed at U.S. federal and state statutory income tax rates, income earned in foreign tax jurisdictions taxed at the applicable rates, as well as the impact of permanent differences between book and tax income.

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Our effective tax rate for the three months ended March 31, 2015 was 33.4% as compared to 33.2% for the corresponding period of the prior fiscal year. Our effective tax rate for the nine months ended March 31, 2015 was 34.4% as compared to 35.4% for the corresponding period of the prior fiscal year.

We recognized income tax expense of \$14.1 million and \$46.0 million during the three and nine months ended March 31, 2015 compared to \$10.4 million and \$32.4 million during the corresponding periods of the prior fiscal year. The period-over-period increases of \$3.7 million and \$13.6 million were primarily attributable to higher U.S. pre-tax profit.

## **Liquidity and Capital Resources**

#### Resources

In recent years, we have financed our operations with cash generated from operating activities. As of March 31, 2015, our principal sources of liquidity consisted of \$144.0 million in cash and cash equivalents and \$81.0 million of marketable securities. As of March 31, 2014, our principal sources of liquidity consisted of \$181.5 million in cash and cash equivalents and \$93.4 million of marketable securities.

We believe our existing cash and cash equivalents and marketable securities, together with our cash flows from operating activities will be sufficient to meet our anticipated cash needs for at least the next twelve months. We may need to raise additional funds in the event we decide to make one or more acquisitions of businesses, technologies or products. If additional funding is required, we may not be able to effect a receivable, equity or debt financing on terms acceptable to us or at all.

Our cash equivalents of \$121.3 million and \$151.3 million consist primarily of money market funds as of March 31, 2015 and 2014, respectively. Our investments in marketable securities of \$81.0 million and \$93.4 million as of March 31, 2015 and 2014 consist primarily of investment grade fixed income corporate debt securities with maturities ranging from less than 1 month to 17 months and from less than 1 month to 23 months, respectively. The fair value of our portfolio is affected by interest rate movements, credit and liquidity risks. The objective of our investment policy is to manage our cash and investments to preserve principal and maintain liquidity, while earning a return on our investment portfolio by investing available funds. We diversify our investment portfolio by investing in multiple types of investment-grade securities and attempt to mitigate a risk of loss by using a third-party investment manager.

The following table summarizes our cash flow activities for the periods indicated:

		Nine Mon	ths Ende	d					
		Marc	h 31,						
	2015 2014								
		(Dollars in '	Thousand	ds)					
Cash flow provided by (used in):									
Operating activities	\$	138,417	\$	141,889					

Investing activities	10,629	(5,811)
Financing activities	(202,863)	(87,242)
Effect of exchange rates on cash balances	(1,747)	215
(Decrease) increase in cash and cash		
equivalents	\$ (55,564)	\$ 49,051

### **Operating Activities**

Our primary source of cash is from the annual installments associated with our software license arrangements and related software support services, and to a lesser extent from professional services and training. We believe that cash inflows from our term license business will grow as we benefit from the continued growth of our portfolio of term license contracts.

Due to our increased profitability during fiscal 2015 and 2014, we have been utilizing our tax credits and net operating losses to offset U.S. corporate income taxes payable. We anticipate fully utilizing our tax credits and net operating losses due to continued expected profitability and becoming a U.S. corporate tax payer in fiscal 2016.

Cash from operating activities provided \$138.4 million during the nine months ended March 31, 2015. This amount resulted from net income of \$87.6 million, adjusted for non-cash items of \$35.3 million and net sources of cash of \$15.5 million related to changes in working capital.

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Non-cash items consisted primarily of deferred income tax expense of \$21.3 million, stock-based compensation expense of \$11.1 million, depreciation and amortization expense of \$4.6 million and other net items of \$1.0 million, partially offset by net foreign currency gains of \$2.7 million

Cash provided by working capital of \$15.5 million was primarily attributable to cash inflows related to decreases in accounts receivable of \$10.9 million, decreases in prepaid expenses, prepaid income taxes and other assets of \$4.8 million and other net items of \$1.0 million. These inflows were partially offset by outflows related to decreases in accounts payable, accrued expenses and other liabilities of \$1.2 million.

Our installments receivable balance continues to decrease as a result of collecting payments on our term software license contracts for which revenue was recognized upfront. Cash inflows generated from collections of installments receivable are expected to continue to decrease. Please refer to Transition to the aspenONE Licensing Model and Impact of Licensing Model Changes sections above for additional information on the transition.

Cash flows related to deferred revenue vary due to the timing of invoicing, in particular the anniversary dates of annual installments associated with multi-year software license arrangements.

During the nine months ended March 31, 2015 and 2014, we recognized \$21.8 million and \$0.1 million of excess tax benefits in our unaudited consolidated balance sheets. Excess tax benefits are generated when the deductible value of stock-based compensation for income tax purposes exceeds the value recognized for financial statement purposes. Excess tax benefits reduced our income tax liabilities and increased our additional paid in capital by \$21.8 million and \$0.1 million during the nine months ended March 31, 2015 and 2014, respectively. Excess tax benefits are considered a source of cash flows from financing activities.

### **Investing Activities**

Cash flows from investing activities provided \$10.6 million during the nine months ended March 31, 2015. The sources of cash consisted of \$66.9 million resulting from the maturities of marketable securities, partially offset by uses of cash of \$50.1 million for purchases of marketable securities, capital expenditures of \$5.9 million primarily related to our principal executive offices located in Bedford, Massachusetts and other items of \$0.3 million.

Please refer to the Contractual Obligations section below for further information on capital expenditures related to our principal executive offices.

### Financing Activities

During the nine months ended March 31, 2015, we used \$202.9 million of cash for financing activities. We used \$222.9 million for repurchases of our common stock and \$3.9 million for withholding taxes on vested and settled restricted stock units. Sources of cash during the period included proceeds of \$2.0 million from the exercise of employee stock options and realized benefits of \$21.8 million from stock-based compensation tax deductions in excess of stock-based compensation expense recognized in our financial statements. These benefits reduced our income tax liabilities and increased our additional paid in capital during the nine months ended March 31, 2015.

Cash and cash equivalents decreased by \$1.7 million and increased by \$0.2 million during the nine months ended March 31, 2015 and 2014, respectively, as a result of changes in foreign currency exchange rates. This impact was presented as an effect of exchange rates on cash balances within the table summarizing our cash flow activities during the nine months ended March 31, 2015 and 2014, which is included in the Resources section above.

#### **Contractual Obligations**

During fiscal 2014, we entered into a lease agreement for our principal executive offices located in Bedford, Massachusetts. The lease commenced on November 1, 2014, has an initial term of 10 years and five months and is for 142,673 square feet of office space. Subject to the terms and conditions of the lease, we may extend the term of the lease for two successive terms of five years each. We have a one-time option to terminate the lease on the last day of the eighth year following the lease term commencement date, subject to a termination penalty of \$4.1 million. Base annual rent is subject to escalating payments over the term of the lease and will range between approximately \$2.2 million and \$3.9 million in addition to our proportionate share of operating expenses and real estate taxes. As of March 31, 2015, future minimum non-cancelable lease payments amount to approximately \$35.6 million over the lease term, including payments of \$0.8 million due in the remaining quarter of fiscal 2015. We occupied 105,874 square feet of the Bedford, Massachusetts facility on November 1, 2014 and moved into the remaining 36,799 square feet on February 1, 2015.

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As of March 31, 2015, estimated aggregate capital expenditures related to the build out of our office space in Bedford, Massachusetts are expected to total approximately \$8.7 million, of which \$7.9 million represents binding contractual obligations. As of March 31, 2015, cumulative payments under these obligations totaled approximately \$6.3 million and we expect to make remaining payments of \$1.6 million during fiscal 2015, funded from our cash flows from operating activities.

Except for the commitments under the aforementioned lease agreement, we are not currently a party to any other material purchase contracts related to future capital expenditures, and we do not expect our future investment in capital expenditures to be materially different from recent levels.

#### **Recently Issued and Adopted Accounting Pronouncements**

In May 2014, FASB issued Accounting Standards Update (ASU) No. 2014-09, *Revenue from Contracts with Customers*. ASU No. 2014-09 was issued by the FASB as a part of the joint project with the International Accounting Standards Board to clarify revenue recognition principles and develop a common revenue standard for GAAP and International Financial Reporting Standards.

ASU No. 2014-09 is effective for fiscal years, and interim periods within those years, beginning after December 15, 2016. Early adoption of ASU No. 2014-09 is not permitted. The amendments included within ASU No. 2014-09 should be applied by using one of the following methods:

Retrospectively to each prior reporting period presented. The entity may elect any of the practical expedients described in ASU No. 2014-09 when applying this method.

Retrospectively with the cumulative effect of initially applying ASU No. 2014-09 recognized at the date of initial application. In the reporting periods that include the date of the initial application of ASU No. 2014-09, the entity should disclose the amount by which each financial statement line item is affected by the application of ASU No. 2014-09 in the current reporting period as compared to the guidance that was in effect before the change.

We will adopt ASU No. 2014-09 during the first quarter of fiscal 2018. We are currently evaluating the impact of ASU No. 2014-09 on our financial position, results of operations and cash flows.

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#### Item 3. Quantitative and Qualitative Disclosures About Market Risk.

In the ordinary course of conducting business, we are exposed to certain risks associated with potential changes in market conditions. These market risks include changes in currency exchange rates and interest rates which could affect operating results, financial position and cash flows. We manage our exposure to these market risks through our regular operating and financing activities and, if considered appropriate, we may enter into derivative financial instruments, such as forward currency exchange contracts.

Foreign Currency Risk

During the three months ended March 31, 2015 and 2014, 13.9% and 15.0% of our total revenue was denominated in a currency other than the U.S. dollar, respectively. During the nine months ended March 31, 2015 and 2014, 14.6% and 15.8% of our total revenue was denominated in a currency other than the U.S. dollar, respectively. In addition, certain of our operating costs incurred outside the United States are denominated in currencies other than the U.S. dollar. We conduct business on a worldwide basis and as a result, a portion of our revenue, earnings, net assets and net investments in foreign affiliates is exposed to changes in foreign currency exchange rates. We measure our net exposure for cash balance positions and for cash inflows and outflows in order to evaluate the need to mitigate our foreign exchange risk. We may enter into foreign currency forward contracts to minimize the impact related to unfavorable exchange rate movements, although we have not done so during the three and nine months ended March 31, 2015 and 2014. Our largest exposures to foreign currency exchange rates exist primarily with the Euro, Pound Sterling, Canadian Dollar, and Japanese Yen.

During the three months ended March 31, 2015 and 2014, we recorded \$0.4 million and (\$0.5) million of net foreign currency exchange gains (losses) related to the settlement and remeasurement of transactions denominated in currencies other than the functional currency of our operating units. Our analysis of operating results transacted in various foreign currencies indicated that a hypothetical 10% change in the foreign currency exchange rates could have increased or decreased the consolidated results of operations by approximately \$1.2 million and \$1.5 million for the three months ended March 31, 2015 and 2014, respectively.

During the nine months ended March 31, 2015 and 2014, we recorded \$0.4 million and (\$1.8) million of net foreign currency exchange gains (losses) related to the settlement and remeasurement of transactions denominated in currencies other than the functional currency of our operating units. Our analysis of operating results transacted in various foreign currencies indicated that a hypothetical 10% change in the foreign currency exchange rates could have increased or decreased the consolidated results of operations by approximately \$4.1 million and \$4.5 million for the nine months ended March 31, 2015 and 2014, respectively.

Interest Rate Risk

We place our investments in money market instruments and high quality, investment grade, fixed-income corporate debt securities that meet high credit quality standards, as specified in our investment guidelines.

We attempt to mitigate the risks by diversifying our investment portfolio, limiting the amount of investments in debt securities of any single issuer and using a third-party investment manager. Our debt securities are short- to intermediate- term investments with maturities ranging from less than one month to 17 months as of March 31, 2015 and from less than one month to 23 months as of March 31, 2014, respectively. We do not use derivative financial instruments in our investment portfolio.

Our analysis of our investment portfolio and interest rates at March 31, 2015 and 2014 indicated that a 100 basis point increase or decrease in interest rates would result in a decrease or increase of approximately \$0.5 million and \$0.6 million in the fair value of our investment portfolio at March 31, 2015 and 2014, respectively. Fair value of our investment portfolio was determined in accordance with income-based approach utilizing portfolio future cash flows discounted at the appropriate rates.

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#### Item 4. Controls and Procedures

#### a) Disclosure Controls and Procedures

Our management, with the participation of our chief executive officer and chief financial officer, evaluated the effectiveness of our disclosure controls and procedures as of March 31, 2015. The term disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act, means controls and other procedures of a company that are designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Securities Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the SEC s rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Securities Exchange Act is accumulated and communicated to the company s management, including its principal executive and principal financial officers, as appropriate to allow timely decisions regarding required disclosure. Management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving their objectives and management necessarily applies its judgment in evaluating the cost-benefit relationship of possible controls and procedures. Based on the evaluation of our disclosure controls and procedures as of March 31, 2015, our chief executive officer and chief financial officer concluded that, as of such date, our disclosure controls and procedures were effective.

### b) Changes in Internal Controls Over Financial Reporting

During the three months ended March 31, 2015, no changes were identified in our internal controls over financial reporting that materially affected, or were reasonably likely to materially affect, our internal controls over financial reporting.

#### **PART II - OTHER INFORMATION**

### Item 1. Legal Proceedings.

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Refer to Note 11, Commitments and Contingencies, in the Notes to the Unaudited Consolidated Financial Statements for information regarding certain legal proceedings, the contents of which are herein incorporated by reference.

#### Item 1A. Risk Factors.

The risks described in Item 1A. Risk Factors, in our Annual Report on Form 10-K for the year ended June 30, 2014, could materially and adversely affect our business, financial condition and results of operations. These risk factors do not identify all risks that we face our operations could also be affected by factors that are not presently known to us or that we currently consider to be immaterial to our operations. The Risk Factors section of our 2014 Annual Report on Form 10-K remains current in material respects, with the exception of the revised risk factors below.

The majority of our revenue is attributable to operations outside the United States, and our operating results therefore may be materially affected by the economic, political, military, regulatory and other risks of foreign operations or of transacting business with customers outside the United States.

As of March 31, 2015, we operated in 32 countries. We sell our products primarily through a direct sales force located throughout the world. In the event that we are unable adequately to staff and maintain our foreign operations, we could face difficulties managing our international operations.

Customers outside the United States accounted for the majority of our total revenue during the three and nine months ended March 31, 2015 and 2014. We anticipate that revenue from customers outside the United States will continue to account for a significant portion of our total revenue for the foreseeable future. Our operating results attributable to operations outside the United States are subject to additional risks, including:

- unexpected changes in regulatory requirements, tariffs and other barriers, including, for example, sanctions or other regulatory restrictions imposed by the United States or foreign governments;
- less effective protection of intellectual property;

requirements of foreign laws and other governmental controls;

•	delays in the execution of license agreement renewals in the same quarter in which the original agreements expire;
•	difficulties in collecting trade accounts receivable in other countries;
•	adverse tax consequences; and
•	the challenges of managing legal disputes in foreign jurisdictions.
Fluctuatio	ons in foreign currency exchange rates could result in declines in our reported revenue and operating results.
U.S. dollar currency o denominat rates. Fore and non-U primarily v March 31, exchange of foreign cur	three months ended March 31, 2015 and 2014, 13.9% and 15.0% of our total revenue was denominated in a currency other than the r, respectively. During the nine months ended March 31, 2015 and 2014, 14.6% and 15.8% of our total revenue was denominated in a ther than the U.S. dollar, respectively. In addition, certain of our operating expenses incurred outside the United States are ed in currencies other than the U.S. dollar. Our reported revenue and operating results are subject to fluctuations in foreign exchange ign currency risk arises primarily from the net difference between non-U.S. dollar receipts from customers outside the United States .S. dollar operating expenses for subsidiaries in foreign countries. Currently, our largest exposures to foreign exchange rates exist with the Euro, Pound Sterling, Canadian dollar and Japanese Yen against the U.S. dollar. During the three and nine months ended 2015 and 2014, we did not enter into, and were not a party to, any derivative financial instruments, such as forward currency contracts, intended to manage the volatility of these market risks. We cannot predict the impact of foreign currency fluctuations, and reency fluctuations in the future may adversely affect our revenue and operating results. Any hedging policies we may implement in may not be successful, and the cost of those hedging techniques may have a significant negative impact on our operating results.

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### Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

The following table provides information about purchases by us during the three months ended March 31, 2015 of shares of our common stock.

#### ISSUER PURCHASES OF EQUITY SECURITIES

Period	(a)  Total Number of Shares Purchased (2)	(b) Average Price Paid per Share (3)	(c) Total Number of Shares Purchased as Part of Publicly Announced Program (1)	(d)  Approximate Dollar Value of Shares that May Yet Be Purchased Under the Program
January 1 to 31, 2015	965,249	\$ 33.89	965,249	
February 1 to 28, 2015	1,102,725	\$ 38.23	1,102,725	
March 1 to 31, 2015	867,706	\$ 37.86	867,706	
Total	2,935,680		2,935,680	\$ 375,000,000

<sup>(1)</sup> On January 28, 2015, we publicly announced a share repurchase program for up to \$450 million worth of our common stock and terminated the previous program that had been approved by the Board of Directors on April 23, 2014 which provided for repurchases of up to \$200 million.

<sup>(2)</sup> As of March 31, 2015, the total number of shares of common stock repurchased under all programs approved by the Board of Directors was 15,351,887 shares.

<sup>(3)</sup> The total average price paid per share is calculated as the total amount paid for the repurchase of our common stock during the period divided by the total number of shares repurchased.

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# Item 6. Exhibits.



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### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Aspen Technology, Inc.

Date: April 28, 2015 By: /s/ ANTONIO J. PIETRI

Antonio J. Pietri

President and Chief Executive Officer (Principal Executive Officer)

Date: April 28, 2015 By: /s/ MARK P. SULLIVAN

Mark P. Sullivan

Executive Vice President and Chief Financial Officer (Principal Financial and Accounting Officer)

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# EXHIBIT INDEX

