

ARRAY BIOPHARMA INC  
Form 10-Q  
May 04, 2016

---

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

---

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2016

or

TRANSITION REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to

---

Commission File Number: 001-16633

---

Array BioPharma Inc.

(Exact Name of Registrant as Specified in Its Charter)

Delaware

(State or Other Jurisdiction of Incorporation or Organization)

84-1460811

(I.R.S. Employer Identification No.)

3200 Walnut Street, Boulder, CO

(Address of Principal Executive Offices)

80301

(Zip Code)

(303) 381-6600

(Registrant's Telephone Number, Including Area Code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large Accelerated Filer

Accelerated Filer

Non-Accelerated Filer

Smaller Reporting Company

Edgar Filing: ARRAY BIOPHARMA INC - Form 10-Q

(do not check if smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  
" No

As of April 29, 2016, the registrant had 143,439,799 shares of common stock outstanding.

---

---

ARRAY BIOPHARMA INC.  
 QUARTERLY REPORT ON FORM 10-Q  
 FOR THE QUARTERLY PERIOD ENDED MARCH 31, 2016  
 TABLE OF CONTENTS

|  | Page<br>No. |
|--|-------------|
| <b><u>PART I FINANCIAL INFORMATION</u></b>   |             |
| <b><u>Item 1. Condensed Financial Statements</u></b>   |             |
| Condensed <u>Balance Sheets as of</u> March 31, 2016 and June 30, 2015 (unaudited)   | <u>3</u>    |
| Condensed Statements of Operations and Comprehensive Income (Loss) for the three and nine months ended March 31, 2016 and 2015 (unaudited) | <u>4</u>    |
| Condensed Statement of Stockholders' Equity (Deficit) for the nine months ended March 31, 2016 (unaudited)                                 | <u>5</u>    |
| Condensed <u>Statements of Cash Flows for the</u> nine months ended March 31, 2016 and 2015 (unaudited)                                    | <u>6</u>    |
| <u>Notes to the Condensed Financial Statements (unaudited)</u>   | <u>7</u>    |
| <b><u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u></b>                                | <u>22</u>   |
| <b><u>Item 3. Quantitative and Qualitative Disclosures About Market Risk</u></b>   | <u>32</u>   |
| <b><u>Item 4. Controls and Procedures</u></b>  | <u>33</u>   |
| <b><u>PART II OTHER INFORMATION</u></b>  |             |
| <b><u>Item 1A. Risk Factors</u></b>  | <u>33</u>   |
| <b><u>Item 6. Exhibits</u></b>   | <u>33</u>   |
| <b><u>SIGNATURES</u></b>   | <u>34</u>   |
| <b><u>EXHIBIT INDEX</u></b>  |             |

Table of Contents

## PART I. FINANCIAL INFORMATION

## ITEM 1. CONDENSED FINANCIAL STATEMENTS

## ARRAY BIOPHARMA INC.

## Condensed Balance Sheets

(In thousands, except share and per share data)

(Unaudited)

|  | March 31,<br>2016 | June 30,<br>2015 |
|--|-------------------|------------------|
| Assets   |                   |                  |
| Current assets   |                   |                  |
| Cash and cash equivalents  | \$62,458          | \$55,691         |
| Marketable securities  | 55,398            | 122,635          |
| Accounts receivable  | 62,921            | 6,307            |
| Prepaid expenses and other current assets  | 6,748             | 6,414            |
| Total current assets   | 187,525           | 191,047          |
| Long-term assets   |                   |                  |
| Marketable securities  | 540               | 496              |
| Property and equipment, net  | 6,498             | 5,050            |
| Other long-term assets   | 1,621             | 1,614            |
| Total long-term assets   | 8,659             | 7,160            |
| Total assets   | \$196,184         | \$198,207        |
| Liabilities and Stockholders' Equity   |                   |                  |
| Current liabilities  |                   |                  |
| Accounts payable   | \$15,568          | \$4,570          |
| Accrued outsourcing costs  | 23,222            | 17,402           |
| Accrued compensation and benefits  | 6,713             | 7,507            |
| Other accrued expenses   | 2,356             | 2,714            |
| Deferred rent  | 630               | 1,285            |
| Deferred revenue   | 10,991            | 8,946            |
| Total current liabilities  | 59,480            | 42,424           |
| Long-term liabilities  |                   |                  |
| Deferred rent  | 3,609             | 3,314            |
| Deferred revenue   | 35,359            | 2,040            |
| Long-term debt, net  | 111,999           | 107,280          |
| Other long-term liabilities  | 540               | 496              |
| Total long-term liabilities  | 151,507           | 113,130          |
| Total liabilities  | 210,987           | 155,554          |
| Commitments and contingencies  |                   |                  |
| Stockholders' equity (deficit)   |                   |                  |
| Preferred stock, \$0.001 par value; 10,000,000 shares authorized, no shares issued and outstanding | —                 | —                |

Edgar Filing: ARRAY BIOPHARMA INC - Form 10-Q

|  |            |            |
|--|------------|------------|
| Common stock, \$0.001 par value; 220,000,000 shares authorized, 143,387,065 and 142,107,025 shares issued and outstanding as of March 31, 2016 and June 30, 2015, respectively | 143        | 142        |
| Additional paid-in capital   | 761,433    | 751,073    |
| Accumulated other comprehensive income   | 14         | 5          |
| Accumulated deficit  | (776,393 ) | (708,567 ) |
| Total stockholders' equity (deficit)   | (14,803 )  | 42,653     |
| Total liabilities and stockholders' equity (deficit)   | \$196,184  | \$198,207  |

The accompanying notes are an integral part of these unaudited condensed financial statements.

3

---

Table of Contents

## ARRAY BIOPHARMA INC.

## Condensed Statements of Operations and Comprehensive Income (Loss)

(In thousands, except per share data)

(Unaudited)

|   | Three Months<br>Ended<br>March 31, |          | Nine Months Ended<br>March 31, |          |
|---|------------------------------------|----------|--------------------------------|----------|
|   | 2016                               | 2015     | 2016                           | 2015     |
| Revenue   |                                    |          |                                |          |
| Reimbursement revenue                                     | \$36,941                           | \$1,340  | \$73,912                       | \$1,340  |
| Collaboration and other revenue                           | 5,249                              | 5,162    | 18,800                         | 17,882   |
| License and milestone revenue                             | 857                                | 99       | 1,962                          | 20,367   |
| Total revenue   | 43,047                             | 6,601    | 94,674                         | 39,589   |
| Operating expenses  |                                    |          |                                |          |
| Cost of partnered programs                                | 5,847                              | 12,140   | 17,722                         | 37,415   |
| Research and development for proprietary programs         | 48,802                             | 11,817   | 111,151                        | 35,824   |
| General and administrative                                | 8,406                              | 8,187    | 25,702                         | 23,064   |
| Total operating expenses                                  | 63,055                             | 32,144   | 154,575                        | 96,303   |
| Gain on the Binimetinib and Encorafenib Agreements, net   | —                                  | 80,010   | —                              | 80,010   |
| Income (loss) from operations                             | (20,008 )                          | 54,467   | (59,901 )                      | 23,296   |
| Other income (expense)                                    |                                    |          |                                |          |
| Realized gain from marketable securities, net             | —                                  | 6,402    | —                              | 6,402    |
| Interest income   | 76                                 | 15       | 167                            | 36       |
| Interest expense  | (2,743 )                           | (2,577 ) | (8,092 )                       | (7,631 ) |
| Total other income (expense), net                         | (2,667 )                           | 3,840    | (7,925 )                       | (1,193 ) |
| Net income (loss)   | \$(22,675)                         | \$58,307 | \$(67,826)                     | \$22,103 |
| Change in unrealized gain (loss) on marketable securities | 51                                 | (3,665 ) | 9                              | 9,796    |
| Comprehensive income (loss)                               | \$(22,624)                         | \$54,642 | \$(67,817)                     | \$31,899 |
| Net earnings (loss) per share – basic                     | \$(0.16 )                          | \$0.42   | \$(0.47 )                      | \$0.16   |
| Net earnings (loss) per share – diluted                   | \$(0.16 )                          | \$0.37   | \$(0.47 )                      | \$0.16   |
| Weighted average shares outstanding – basic               | 143,338                            | 139,769  | 142,792                        | 135,113  |
| Weighted average shares outstanding – diluted             | 143,338                            | 166,265  | 142,792                        | 138,573  |

The accompanying notes are an integral part of these unaudited condensed financial statements.

Table of Contents

## ARRAY BIOPHARMA INC.

## Condensed Statement of Stockholders' Equity (Deficit)

(In thousands)

(Unaudited)

|  | Common Stock<br>Shares | Common Stock<br>Amounts | Additional<br>Paid-in<br>Capital | Accumulated<br>Other<br>Comprehensive<br>Income | Accumulated<br>Deficit | Total      |
|--|------------------------|-------------------------|----------------------------------|---|------------------------|------------|
| Balance as of June 30, 2015                            | 142,107                | \$ 142                  | \$751,073                        | \$ 5  | \$(708,567 )           | \$42,653   |
| Shares issued for cash under employee share plans, net | 725                    | 1                       | 2,059                            | —   | —                      | 2,060      |
| Employee share-based compensation expense              | —                      | —                       | 5,417                            | —   | —                      | 5,417      |
| Issuance of common stock, net of offering costs        | 555                    | —                       | 2,884                            | —   | —                      | 2,884      |
| Change in unrealized gains on marketable securities    | —                      | —                       | —                                | 9   | —                      | 9          |
| Net loss   | —                      | —                       | —                                | —   | (67,826 )              | (67,826 )  |
| Balance as of March 31, 2016                           | 143,387                | \$ 143                  | \$761,433                        | \$ 14   | \$(776,393 )           | \$(14,803) |

The accompanying notes are an integral part of these unaudited condensed financial statements.

Table of Contents

## ARRAY BIOPHARMA INC.

## Condensed Statements of Cash Flows

(In thousands)

(Unaudited)

|  | Nine Months Ended<br>March 31, |           |
|--|--------------------------------|-----------|
|  | 2016                           | 2015      |
| Cash flows from operating activities   |                                |           |
| Net income (loss)  | \$(67,826)                     | \$22,103  |
| Adjustments to reconcile net income (loss) to net cash (used in) provided by operating activities: |                                |           |
| Depreciation and amortization expense  | 1,278                          | 2,776     |
| Non-cash interest expense  | 4,719                          | 4,295     |
| Share-based compensation expense   | 5,417                          | 5,126     |
| Extinguishment of co-development liability, net  | —                              | (21,610 ) |
| Realized gain from marketable securities, net  | —                              | (6,402 )  |
| Changes in operating assets and liabilities:   |                                |           |
| Accounts receivable  | (44,614 )                      | (3,401 )  |
| Prepaid expenses and other assets  | (341 )                         | 809       |
| Accounts payable and other accrued expenses  | 10,640                         | 1,253     |
| Accrued outsourcing costs  | 5,820                          | 4,896     |
| Accrued compensation and benefits  | (794 )                         | (1,532 )  |
| Co-development liability   | —                              | 12,169    |
| Deferred rent  | (360 )                         | (2,795 )  |
| Deferred revenue   | 23,364                         | 3,914     |
| Other long-term liabilities  | 69                             | (129 )    |
| Net cash (used in) provided by operating activities  | (62,628 )                      | 21,472    |
| Cash flows from investing activities   |                                |           |
| Purchases of property and equipment  | (2,726 )                       | (2,074 )  |
| Purchases of marketable securities   | (101,968 )                     | (94,420 ) |
| Proceeds from sales and maturities of marketable securities  | 169,145                        | 109,054   |
| Net cash provided by investing activities  | 64,451                         | 12,560    |
| Cash flows from financing activities   |                                |           |
| Proceeds from the issuance of common stock   | 2,952                          | 36,057    |
| Proceeds from employee stock purchases and options exercised                                       | 2,060                          | 3,517     |
| Payment of stock offering costs  | (68 )                          | (727 )    |
| Net cash provided by financing activities  | 4,944                          | 38,847    |
| Net increase in cash and cash equivalents  | 6,767                          | 72,879    |
| Cash and cash equivalents at beginning of period   | 55,691                         | 68,591    |
| Cash and cash equivalents at end of period   | \$62,458                       | \$141,470 |
| Supplemental disclosure of cash flow information   |                                |           |
| Cash paid for interest   | \$2,352                        | \$2,342   |
| Change in unrealized gain on marketable securities   | \$9                            | \$9,796   |
| Receivable and corresponding deferred revenue related to collaboration and license agreements      | \$12,000                       | \$—       |



The accompanying notes are an integral part of these unaudited condensed financial statements.

6

---

Table of Contents

ARRAY BIOPHARMA INC.

Notes to the Unaudited Condensed Financial Statements

NOTE 1 – OVERVIEW, BASIS OF PRESENTATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization

Array BioPharma Inc. (also referred to as "Array," or "the Company"), incorporated in Delaware on February 6, 1998, is a biopharmaceutical company focused on the discovery, development and commercialization of targeted small molecule drugs to treat patients afflicted with cancer.

Basis of Presentation

The accompanying unaudited condensed financial statements have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission ("SEC") for interim reporting and, as permitted under those rules, do not include all of the disclosures required by U.S. generally accepted accounting principles ("U.S. GAAP") for complete financial statements. The unaudited condensed financial statements reflect all normal and recurring adjustments that, in the opinion of management, are necessary to present fairly the Company's financial position, results of operations and cash flows for the interim periods presented. Operating results for an interim period are not necessarily indicative of the results that may be expected for a full year. The Company's management performed an evaluation of its activities through the date of filing of this Quarterly Report on Form 10-Q and concluded that there are no subsequent events.

These unaudited condensed financial statements should be read in conjunction with the Company's audited financial statements and the notes thereto for the fiscal year ended June 30, 2015, included in its Annual Report on Form 10-K filed with the SEC, from which the Company derived its balance sheet data as of June 30, 2015.

The Company operates in one reportable segment and, accordingly, no segment disclosures have been presented herein. All of the Company's equipment, leasehold improvements and other fixed assets are physically located within the U.S., and the vast majority of its agreements with its partners are denominated in U.S. dollars.

Recent Developments

On March 31, 2016, the Company announced a strategic collaboration with Asahi Kasei Pharma Corporation ("AKP") to develop and commercialize select Tropomyosin receptor kinase A (TrkA) inhibitors, including Array-invented ARRY-954, for pain, inflammation and other non-cancer indications. The Company received a \$12.0 million up-front payment in April 2016 and may receive up to \$64.0 million in additional development and commercialization milestone payments, including up to double-digit royalties on future sales. The Company will retain full commercialization rights for all compounds in all indications in territories outside of Asia and within Asia retains full rights to cancer indications for all compounds excluding those being developed by Asahi Kasei Pharma.

On April 1, 2016, the Company announced its decision to discontinue the MILO study, a Phase 3 trial of binimetinib for the treatment of patients with low-grade serous ovarian cancer. The decision to stop the study was made after a planned interim analysis showed that the Hazard Ratio for Progression Free Survival (PFS) crossed the predefined futility boundary.

Reclassifications

Certain prior period amounts in the Company's unaudited condensed financial statements have been reclassified to conform to the current period presentation. The \$39.4 million balance attributable to outstanding warrants, which was presented historically as a separate item in stockholders' equity (deficit) on the Company's balance sheet, has been combined with additional paid-in capital for all periods presented in these unaudited condensed financial statements.

7

---

## Table of Contents

### Use of Estimates

The preparation of financial statements in conformity with U.S. GAAP requires the Company's management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenue and expenses, and related disclosure of contingent assets and liabilities. Management bases its estimates on the Company's historical experience and on various other assumptions that it believes are reasonable under the circumstances. These estimates are the basis for the Company's judgments about the carrying values of assets and liabilities, which in turn may impact its reported revenue and expenses. The Company's actual results could differ significantly from these estimates under different assumptions or conditions.

The Company believes its financial statements are most significantly impacted by the following accounting estimates and judgments: (i) identifying deliverables under collaboration and license agreements involving multiple elements and determining whether such deliverables are separable from other aspects of the contractual relationship; (ii) estimating the selling price of deliverables for the purpose of allocating arrangement consideration for revenue recognition; (iii) estimating the periods over which the allocated consideration for deliverables is recognized; (iv) estimating accrued outsourcing costs for clinical trials and preclinical testing; and (v) estimating the collectible portion of recorded accounts receivable.

### Liquidity

With the exception of the prior fiscal year, the Company has incurred operating losses and an accumulated deficit as a result of ongoing research and development spending since inception. As of March 31, 2016, the Company had an accumulated deficit of approximately \$776.4 million and it had net losses of approximately \$(22.7) million and \$(67.8) million for the three and nine months ended March 31, 2016, respectively. The Company had net income of approximately \$58.3 million and \$22.1 million for the three and nine months ended March 31, 2015, respectively.

In the third quarter of fiscal 2015, in connection with the closing of the asset transfer agreements with Novartis Pharma AG and Novartis International Pharmaceutical Ltd. (collectively "Novartis") relating to binimetinib and encorafenib, as discussed below under Note 3 - Collaboration and Other Agreements (the "Novartis Agreements"), the Company received an \$85.0 million up-front cash payment and \$5.0 million for the reimbursement of certain transaction costs, extinguished net co-development liabilities of \$21.6 million and recorded deferred revenue of \$6.6 million. Also during the third quarter of fiscal 2015, the Company entered into a third party agreement to complete the Novartis transactions for a net consideration payment of \$25.0 million.

On November 10, 2015, the Company entered into a Development and Commercialization Agreement with Pierre Fabre Medicament SAS, ("Pierre Fabre" or "PFM"), which the Company and Pierre Fabre amended and restated as of December 3, 2015 to make certain minor changes required by the European Commission on Competition (as amended and restated, the "PF Agreement"). Under the PF Agreement, the Company granted Pierre Fabre rights to commercialize binimetinib and encorafenib in all countries except for the United States, Canada, Japan, Korea and Israel, where Array retains its ownership rights. The PF Agreement satisfies the Company's commitment to secure a development and commercialization partner for the European market for both encorafenib and binimetinib acceptable to European Commission regulatory agencies made in connection with the Novartis Agreements.

In December 2015, the Company closed the PF Agreement following approval of the agreement by the European Commission on Competition. In connection with the closing, the Company recorded a \$30.0 million receivable from PFM and \$30.0 million in deferred revenue related to a non-refundable, upfront license payment, which the Company received in January 2016. The Company is also entitled to receive up to \$415.0 million in milestone payments from PFM if certain regulatory and sales goals are achieved, and royalties on combined annual net sales. Array and Pierre Fabre have agreed to split future development costs on a 60:40 basis (Array: Pierre Fabre) with initial funding

committed for new clinical trials in colorectal cancer and melanoma. All ongoing binimetinib and encorafenib clinical trials remain substantially funded through completion by Novartis. Unless terminated early (for breach, bankruptcy of one of the parties, or safety reasons), the PF Agreement continues as long as PFM continues to develop and commercialize the products, and PFM can terminate the PF Agreement on a region by region basis with 6 months' notice except for the European Economic Area market. The PF Agreement also provides for customary indemnifications.

## Table of Contents

The Company has historically funded its operations from up-front fees, proceeds from research and development reimbursement arrangements, and license and milestone payments received under its drug collaborations and license agreements, the sale of equity securities, and debt provided by convertible debt and other credit facilities. The Company believes that its cash, cash equivalents, marketable securities and accounts receivable as of March 31, 2016 will enable it to continue to fund operations in the normal course of business for at least the next 12 months. Until the Company can generate sufficient levels of cash from operations, which it does not expect to achieve in the next two years, and because sufficient funds may not be available to it when needed from existing collaborations, the Company expects that it will be required to continue to fund its operations in part through the sale of debt or equity securities, and through licensing select programs or partial economic rights that include up-front, royalty and/or milestone payments.

The Company's ability to successfully raise sufficient funds through the sale of debt or equity securities or from debt financing from lenders when needed is subject to many risks and uncertainties and, even if it were successful, future equity issuances would result in dilution to its existing stockholders. The Company also may not successfully consummate new collaboration and license agreements that provide for up-front fees or milestone payments, or the Company may not earn milestone payments under such agreements when anticipated, or at all. The Company's ability to realize milestone or royalty payments under existing agreements and to enter into new arrangements that generate additional revenue through up-front fees and milestone or royalty payments is subject to a number of risks, many of which are beyond the Company's control.

The Company's assessment of its future need for funding and its ability to continue to fund its operations is a forward-looking statement that is based on assumptions that may prove to be wrong and that involve substantial risks and uncertainties.

If the Company is unable to generate enough revenue from its existing or new collaboration and license agreements when needed or to secure additional sources of funding and receive related full and timely collections of amounts due, it may be necessary to significantly reduce the current rate of spending through reductions in staff and delaying, scaling back, or stopping certain research and development programs, including more costly late phase clinical trials on its wholly-owned programs. Insufficient liquidity may also require the Company to relinquish greater rights to product candidates at an earlier stage of development or on less favorable terms to the Company and its stockholders than the Company would otherwise choose in order to obtain up-front license fees needed to fund operations. These events could prevent the Company from successfully executing its operating plan and, in the future, could raise substantial doubt about its ability to continue as a going concern. Further, as discussed in Note 4 – Long-term Debt, if at any time the Company's balance of total cash, cash equivalents and marketable securities at Comerica Bank and approved outside accounts falls below \$22.0 million, the Company must maintain a balance of cash, cash equivalents and marketable securities at Comerica at least equivalent to the entire outstanding debt balance with Comerica, which is currently \$14.6 million. The Company must also maintain a monthly liquidity ratio for the revolving line of credit with Comerica.

## Summary of Significant Accounting Policies

The Company's other significant accounting policies are described in Note 1 to its audited financial statements for the fiscal year ended June 30, 2015, included in its Annual Report on Form 10-K filed with the SEC.

## Revenue Recognition - Reimbursement Revenue

The Company records as reimbursement revenue amounts received for reimbursement of costs it incurs from its license partners where Array acts as a principal, controls the research and development activities, bears credit risk and may perform part of the services required in the transactions, consistent with Accounting Standards Codification

("ASC") 605-45-15. Novartis currently provides financial support to Array in the form of reimbursement for all associated out-of-pocket costs and for one-half or more of Array's fully-burdened full-time equivalent ("FTE") costs based on an agreed-upon FTE rate for all clinical trials involving binimetinib and encorafenib, as further discussed in Note 3 - Collaboration and Other Agreements. The gross amount of these pass-through reimbursed costs are reported as reimbursement revenue in the accompanying condensed statements of operations and comprehensive income (loss) in accordance with ASC 605-45-15. The actual expenses for which the Company is reimbursed are reflected as research and development for proprietary programs.

Table of Contents

## Revenue Recognition - PFM Upfront License Payment

As discussed above, on November 10, 2015, the Company entered into the PF Agreement with Pierre Fabre pursuant to which the Company granted Pierre Fabre rights to commercialize binimetinib and encorafenib in all countries except for the United States, Canada, Japan, Korea and Israel, where Array will retain its ownership rights. The PF Agreement satisfies the Company's commitment to secure a development and commercialization partner for the European market for both encorafenib and binimetinib acceptable to European Commission regulatory agencies made in connection with the Novartis Agreements.

The terms of the PF Agreement include substantial ongoing collaboration and cost-sharing activities between the companies, and require Array to perform future development and commercialization activities. The Company determined that the PF Agreement does not have stand-alone value apart from these ongoing collaboration and cost-sharing activities. Accordingly, non-refundable upfront amounts received under the PF agreement are recorded as deferred revenue and are being recognized on a straight-line basis over 10 years, the period during which management expects that substantial development activities will be performed. Revenue recognized under this agreement was \$750 thousand for the quarter ended March 31, 2016; at March 31, 2016 deferred revenue associated with this agreement was approximately \$29.1 million.

## Revenue Recognition – AKP Upfront License Payment

As discussed above, on March 31, 2016, the Company entered into a Collaboration and License Agreement with AKP. In accordance with the revenue recognition criteria under ASC Topic 605, the Company determined that the AKP agreement is a multi-deliverable arrangement with three deliverables: (1) the license rights, (2) services related to obtaining enhanced intellectual property rights through the issuance of a particular patent and (3) clinical development services. As of March 31, 2016, the earnings process related to any of these deliverables was not complete.

The initial non-refundable \$12.0 million license fee will be allocated to each of the three deliverables based upon their relative selling prices using best estimates and will be recognized as revenue when earned under the applicable revenue recognition guidance. The analysis of the best estimate of the selling price of the deliverables was based on the income approach, and took into account the Company's negotiations with AKP and management's estimates and assumptions of how a market participant would use the license, estimated market opportunity and market share, what contract research organizations would charge for clinical development services, the costs of clinical trial materials and other factors. Also considered were entity specific assumptions regarding the results of clinical trials and the likelihood of FDA approval of the licensed pre-clinical candidate. As of March 31, 2016, the Company recorded deferred revenue associated with the AKP agreement of \$12.0 million.

## Concentration of Business Risks

The following counterparties contributed greater than 10% of the Company's total revenue during at least one of the periods set forth below. The revenue from these counterparties as a percentage of total revenue was as follows:

|             | Three Months Ended |                | Nine Months Ended |                |
|-------------|--------------------|----------------|-------------------|----------------|
|             | March 31, 2016     | March 31, 2015 | March 31, 2016    | March 31, 2015 |
| Novartis    | 87.9%              | 24.8%          | 80.9%             | 4.1 %          |
| Loxo        | 6.2                | 31.9           | 9.9               | 16.2           |
| Biogen Idec | —                  | 17.5           | 3.0               | 8.8            |
| Celgene     | 1.8                | 10.9           | 2.3               | 8.6            |
| Oncothyreon | 0.1                | 4.1            | 0.1               | 55.2           |



96.0% 89.2% 96.2% 92.9%

The loss of one or more of the Company's significant partners or collaborators could have a material adverse effect on its business, operating results or financial condition. Although the Company is impacted by economic conditions in the biotechnology and pharmaceutical sectors, management does not believe significant credit risk exists as of March 31, 2016.

Table of Contents

## Geographic Information

The following table details revenue by geographic area based on the country in which the Company's counterparties are located (in thousands):

|               | Three Months |         | Nine Months |          |
|---------------|--------------|---------|-------------|----------|
|               | Ended        |         | Ended       |          |
|               | March 31,    |         | March 31,   |          |
|               | 2016         | 2015    | 2016        | 2015     |
| North America | \$4,432      | \$4,937 | \$17,158    | \$37,810 |
| Europe        | 38,615       | 1,664   | 77,516      | 1,710    |
| Asia Pacific  | —            | —       | —           | 69       |
| Total revenue | \$43,047     | \$6,601 | \$94,674    | \$39,589 |

## Accounts Receivable

Novartis and Asahi Kasei accounted for 80%, and 19%, respectively, of the Company's total accounts receivable balance as of March 31, 2016. Novartis accounted for approximately 95% of the Company's total accounts receivable balance as of June 30, 2015.

## Adoption of Recent Accounting Pronouncements

In August 2015, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") No. 2015-15, Interest - Imputation of Interest: Presentation and Subsequent Measurement of Debt Issuance Costs Associated with Line-of-Credit Arrangements, which clarifies the treatment of debt issuance costs from line-of-credit arrangements after the adoption of ASU No. 2015-03, Interest - Imputation of Interest: Simplifying the Presentation of Debt Issuance Costs. In particular, ASU No. 2015-15 clarifies that the SEC staff would not object to an entity deferring and presenting debt issuance costs related to a line-of-credit arrangement as an asset and subsequently amortizing the deferred debt issuance costs ratably over the term of such arrangement, regardless of whether there are any outstanding borrowings on the line-of-credit arrangement. The Company adopted ASU No. 2015-15 during the first quarter of fiscal 2016, and its adoption did not have a material impact on its condensed financial statements.

## Recent Accounting Pronouncements

In May 2014, the FASB issued ASU No. 2014-09, Revenue from Contracts with Customers, an updated standard on revenue recognition. ASU No. 2014-09 provides enhancements to the quality and consistency of how revenue is reported by companies while also improving comparability in the financial statements of companies reporting using International Financial Reporting Standards or U.S. GAAP. The main purpose of the new standard is for companies to recognize revenue to depict the transfer of goods or services to customers in amounts that reflect the consideration to which a company expects to be entitled in exchange for those goods or services. The new standard also will result in enhanced disclosures about revenue, provide guidance for transactions that were not previously addressed comprehensively and improve guidance for multiple-element arrangements. In July 2015, the FASB voted to approve a one-year deferral of the effective date of ASU No. 2014-09, which will be effective for Array in the first quarter of fiscal year 2019 and may be applied on a full retrospective or modified retrospective approach. The Company is evaluating the impact of implementation and transition approach of this standard on its financial statements.

In August 2014, the FASB issued ASU No. 2014-15, Presentation of Financial Statements-Going Concern, which defines management's responsibility to assess an entity's ability to continue as a going concern, and requires related footnote disclosures if there is substantial doubt about its ability to continue as a going concern. ASU No. 2014-15 is effective for Array for the fiscal year ending on June 30, 2017, with early adoption permitted. The Company is

currently evaluating the impact of adopting ASU No. 2014-15 and its related disclosures.

In November 2015, the FASB issued ASU No. 2015-17, Balance Sheet Classification of Deferred Taxes. ASU No. 2015-17 requires that deferred tax liabilities and assets be classified as noncurrent in a classified statement of financial position. ASU No. 2015-17 is effective for financial statements issued for fiscal years beginning after December 15, 2016, and interim periods within those fiscal years. The Company is currently evaluating the impact that ASU No. 2015-17 will have on its balance sheet and financial statement disclosures.

Table of Contents

In January 2016, the FASB issued ASU No. 2016-01, Recognition and Measurement of Financial Assets and Financial Liabilities. ASU No. 2016-01 requires equity investments to be measured at fair value with changes in fair value recognized in net income; simplifies the impairment assessment of equity investments without readily determinable fair values by requiring a qualitative assessment to identify impairment; eliminates the requirement for public business entities to disclose the method(s) and significant assumptions used to estimate the fair value that is required to be disclosed for financial instruments measured at amortized cost on the balance sheet; requires public business entities to use the exit price notion when measuring the fair value of financial instruments for disclosure purposes; requires an entity to present separately in other comprehensive income the portion of the total change in the fair value of a liability resulting from a change in the instrument-specific credit risk when the entity has elected to measure the liability at fair value in accordance with the fair value option for financial instruments; requires separate presentation of financial assets and financial liabilities by measurement category and form of financial assets on the balance sheet or the accompanying notes to the financial statements and clarifies that an entity should evaluate the need for a valuation allowance on a deferred tax asset related to available-for-sale securities in combination with the entity's other deferred tax assets. ASU No. 2016-01 is effective for financial statements issued for fiscal years beginning after December 15, 2017, and interim periods within those fiscal years. The Company is currently evaluating the impact that ASU No. 2016-01 will have on its financial statements and related disclosures.

In February 2016, the FASB issued ASU No. 2016-02, Leases (Topic 842) which supersedes FASB ASC Topic 840, Leases (Topic 840) and provides principles for the recognition, measurement, presentation and disclosure of leases for both lessees and lessors. The new standard requires lessees to apply a dual approach, classifying leases as either finance or operating leases based on the principle of whether or not the lease is effectively a financed purchase by the lessee. This classification will determine whether lease expense is recognized based on an effective interest method or on a straight-line basis over the term of the lease, respectively. A lessee is also required to record a right-of-use asset and a lease liability for all leases with a term of greater than twelve months regardless of classification. Leases with a term of twelve months or less will be accounted for similar to existing guidance for operating leases. The standard is effective for annual and interim periods beginning after December 15, 2018, with early adoption permitted upon issuance. When adopted, the Company is currently evaluating the impact this guidance will have on its financial statements.

In March 2016, the FASB issued ASU No. 2016-08, Revenue from Contracts with Customers (Topic 606): Principal versus Agent Considerations. The purpose of ASU No. 2016-08 is to clarify the implementation of guidance on principal versus agent considerations. For public entities, the amendments in ASU No. 2016-08 are effective for interim and annual reporting periods beginning after December 15, 2017. The Company is currently assessing the impact of ASU No. 2016-08 on its condensed consolidated financial statements and related disclosures.

In March 2016, the FASB issued ASU No. 2016-09, Compensation-Stock Compensation (Topic 718), Improvements to Employee Share-Based Payment Accounting. Under ASU No. 2016-09, companies will no longer record excess tax benefits and certain tax deficiencies in additional paid-in capital ("APIC"). Instead, they will record all excess tax benefits and tax deficiencies as income tax expense or benefit in the income statement and the APIC pools will be eliminated. In addition, ASU No. 2016-09 eliminates the requirement that excess tax benefits be realized before companies can recognize them. ASU No. 2016-09 also requires companies to present excess tax benefits as an operating activity on the statement of cash flows rather than as a financing activity. Furthermore, ASU No. 2016-09 will increase the amount an employer can withhold to cover income taxes on awards and still qualify for the exception to liability classification for shares used to satisfy the employer's statutory income tax withholding obligation. An employer with a statutory income tax withholding obligation will now be allowed to withhold shares with a fair value up to the amount of taxes owed using the maximum statutory tax rate in the employee's applicable jurisdiction(s). ASU No. 2016-09 requires a company to classify the cash paid to a tax authority when shares are withheld to satisfy its statutory income tax withholding obligation as a financing activity on the statement of cash flows. Under current U.S. GAAP, it was not specified how these cash flows should be classified. In addition, companies will now have to elect whether to account for forfeitures on share-based payments by (1) recognizing forfeitures of awards as they occur or

(2) estimating the number of awards expected to be forfeited and adjusting the estimate when it is likely to change, as is currently required. The amendments of this ASU are effective for reporting periods beginning after December 15, 2016, with early adoption permitted but all of the guidance must be adopted in the same period. The Company is currently assessing the impact the adoption of ASU No. 2016-09 will have on its financial statements.

Table of Contents

## NOTE 2 – MARKETABLE SECURITIES

Marketable securities consisted of the following as of March 31, 2016 and June 30, 2015 (in thousands):

|   | March 31, 2016 |             |                         |            |
|---|----------------|-------------|-------------------------|------------|
|   | Amortized Cost | Gross Gains | Gross Unrealized Losses | Fair Value |
| Short-term available-for-sale securities: |                |             |                         |            |
| U.S. treasury securities                  | \$55,165       | \$ 14       | \$ —                    | —\$55,179  |
| Mutual fund securities                    | 219            | —           | —                       | 219        |
|   | 55,384         | 14          | —                       | 55,398     |
| Long-term available-for-sale securities:  |                |             |                         |            |
| Mutual fund securities                    | 540            | —           | —                       | 540        |
|   | 540            | —           | —                       | 540        |
| Total                                     | \$55,924       | \$ 14       | \$ —                    | —\$55,938  |
|   | June 30, 2015  |             |                         |            |
|   | Amortized Cost | Gross Gains | Gross Unrealized Losses | Fair Value |
|   |                |             |                         |            |
| Short-term available-for-sale securities: |                |             |                         |            |
| U.S. treasury securities                  | \$122,199      | \$ 8        | \$ (3 )                 | \$122,204  |
| Mutual fund securities                    | 431            | —           | —                       | 431        |
|   | 122,630        | 8           | (3 )                    | 122,635    |
| Long-term available-for-sale securities:  |                |             |                         |            |
| Mutual fund securities                    | 496            | —           | —                       | 496        |
|   | 496            | —           | —                       | 496        |
| Total                                     | \$123,126      | \$ 8        | \$ (3 )                 | \$123,131  |

The majority of the mutual fund securities shown in the above tables are securities held under the Array BioPharma Inc. Deferred Compensation Plan.

The estimated fair value of the Company's marketable securities, all of which are classified as Level 1 (quoted prices are available), was \$55.9 million and \$123.1 million as of March 31, 2016 and June 30, 2015, respectively. The estimated fair value of the Company's marketable securities is determined using quoted prices in active markets for identical assets based on the closing price as of the balance sheet date.

As of March 31, 2016, the amortized cost and estimated fair value of available-for-sale securities by contractual maturity were as follows (in thousands):

|                         | Amortized Cost | Fair Value |
|-------------------------|----------------|------------|
| Due in one year or less | \$ 55,165      | \$55,179   |
| Total                   | \$ 55,165      | \$55,179   |

Table of Contents

## NOTE 3 – COLLABORATION AND OTHER AGREEMENTS

The following table summarizes total revenue recognized for the periods indicated (in thousands):

|                                       | Three Months<br>Ended<br>March 31,<br>2016 |         | Nine Months<br>Ended<br>March 31,<br>2015 |          |
|---------------------------------------|--|---------|---|----------|
| Reimbursement revenue                 |  |         |   |          |
| Novartis (1)                          | \$36,941                                   | \$1,340 | \$73,912                                  | \$1,340  |
| Collaboration and other revenue       |  |         |   |          |
| Loxo                                  | 2,568                                      | 2,105   | 8,287                                     | 6,408    |
| Biogen Idec                           | —  | 1,153   | 2,816                                     | 3,468    |
| Novartis (2)                          | 900  | 300     | 2,700                                     | 300      |
| Celgene                               | 782  | 721     | 2,224                                     | 3,411    |
| Mirati                                | 900  | —       | 2,474                                     | —        |
| Oncothyreon                           | 63   | 273     | 107                                       | 1,840    |
| Other partners                        | 36   | 610     | 192                                       | 2,455    |
| Total collaboration and other revenue | 5,249                                      | 5,162   | 18,800                                    | 17,882   |
| License and milestone revenue         |  |         |   |          |
| Oncothyreon                           | —  | —       | —   | 20,000   |
| Loxo                                  | 107  | —       | 1,107                                     | —        |
| Pierre Fabre                          | 750  | —       | 855                                       | —        |
| Genentech                             | —  | 99      | —   | 367      |
| Total license and milestone revenue   | 857  | 99      | 1,962                                     | 20,367   |
| Total revenue                         | \$43,047                                   | \$6,601 | \$94,674                                  | \$39,589 |

(1) Consists of reimbursable expenses incurred and accrued as reimbursement revenue that are receivable under the Novartis Agreements (see discussion below).

(2) Represents the recognition of revenue that was deferred from the consideration received in March 2015 upon the effective date of the Binimetinib Agreement (see discussion below).

Deferred revenue balances were as follows for the dates indicated (in thousands):

|                                     | March 31,<br>2016 | June 30,<br>2015 |
|-------------------------------------|-------------------|------------------|
| Pierre Fabre                        | \$29,145          | \$—              |
| Asahi Kasei                         | 12,000            | —                |
| Novartis                            | 2,700             | 5,400            |
| Loxo                                | 1,599             | 921              |
| Celgene                             | 902               | 3,126            |
| Biogen Idec                         | —                 | 1,125            |
| Mirati                              | —                 | 400              |
| Other partners                      | 4                 | 14               |
| Total deferred revenue              | 46,350            | 10,986           |
| Less: Current portion               | (10,991 )         | (8,946 )         |
| Deferred revenue, long-term portion | \$35,359          | \$2,040          |





Table of Contents

Binimetinib and Encorafenib Agreements

On March 2, 2015 (the "Effective Date"), Array regained all development and commercialization rights to binimetinib, which Array had previously licensed to Novartis, on the closing of the transactions contemplated by the Termination and Asset Transfer Agreement with Novartis (as amended on January 19, 2015, the "Binimetinib Agreement"). On the Effective Date, Array also obtained all development and commercialization rights to encorafenib (LGX-818) under the Asset Transfer Agreement with Novartis dated January 19, 2015 (the "Encorafenib Agreement" and collectively with the Binimetinib Agreement, the "Novartis Agreements").

During the third quarter of fiscal 2015, the Company received an \$85.0 million up-front cash payment and \$5.0 million for the reimbursement of certain transaction costs, extinguished net co-development liabilities of \$21.6 million related to the Company's previous License Agreement with Novartis for binimetinib dated April 19, 2010, and recorded deferred revenue of \$6.6 million.

Novartis is continuing to conduct all ongoing clinical trials involving binimetinib and encorafenib as they had been conducted prior to the Effective Date and will continue to do so until specified transition dates. Pursuant to the Transition Agreements, Novartis will provide substantial financial support to Array in the form of reimbursement for all associated out-of-pocket costs and for one-half of Array's FTE costs based on an agreed-upon FTE rate for all clinical trials involving binimetinib and encorafenib, including ongoing Array-conducted trials in existence at the Effective Date. Novartis will transition responsibility for the following Novartis-conducted trials at designated points for each trial and will provide continuing financial support to Array to complete these trials:

**COLUMBUS trial:** Novartis will be responsible for continued conduct of the ongoing Phase 3 BRAF melanoma clinical trial through completion of last patient first visit, but no later than June 30, 2016, before transitioning conduct of the trial to Array.

**NEMO trial:** Novartis will conduct the Phase 3 NRAS melanoma clinical trial through no later than June 30, 2016, before transitioning conduct of the trial to Array.

**Other trials:** Novartis conducts all other Novartis-sponsored trials, including a series of planned clinical pharmacology and pediatric trials, through December 31, 2015, and will transfer at other designated times all ongoing and planned investigator sponsored clinical trials.

The Novartis Agreements involve multiple elements. The Company therefore identified each item given and received and determined how each item should be recognized and classified. In the third quarter of fiscal 2015, the Company deferred \$6.6 million of the consideration received from Novartis to reflect the estimated fair value of certain future obligations the Company is to perform under the Novartis Agreements, including completion of certain trials that are partially funded by Novartis. The amount deferred was determined using the estimated fair value of the services to be provided by the Company's full-time employees that the Company does not anticipate will be covered in the reimbursements it will receive from Novartis under the Transition Agreements. The estimated fair value was based on amounts the Company has billed to other third parties in other transactions for similar services. The Company is recording revenue over a deferral period of 22 months, which is the estimated number of months the Company expects will be required to complete its performance with respect to the applicable clinical trials. The Company also records as reimbursement revenue and as an account receivable, expenses that it incurs that are reimbursable by Novartis under the Transition Agreements. The Company invoices Novartis for the full amount of reimbursable expenses one month after the expenses are recorded. See Note 3 - Binimetinib and Encorafenib Agreements to the Company's audited financial statements for the fiscal year ended June 30, 2015, included in the Company's Annual Report on Form 10-K filed with the SEC for more information on the terms and accounting of the transactions under these agreements.

On November 10, 2015, the Company entered into the PF Agreement with Pierre Fabre pursuant to which the Company granted Pierre Fabre rights to commercialize binimetinib and encorafenib in all countries except for the

United States, Canada, Japan, Korea and Israel, where Array retains its ownership rights. The PF Agreement satisfies the Company's commitment to secure a development and commercialization partner for the European market for both encorafenib and binimetinib acceptable to European Commission regulatory agencies made in connection with the Novartis Agreements.

Table of Contents

The PF Agreement closed in December 2015, and all ongoing clinical trials involving binimetinib and encorafenib, including the NEMO and COLUMBUS trials and other ongoing Novartis sponsored and investigator sponsored clinical studies, will continue to be conducted pursuant to the terms of the Novartis Agreements. Further worldwide development activities will be governed by a Global Development Plan (GDP) with Pierre Fabre. Pierre Fabre and the Company will jointly fund worldwide development costs under the GDP, with the Company covering 60% and Pierre Fabre covering 40% of such costs. The initial GDP includes multiple trials, and Pierre Fabre and Array have agreed to commit at least €100 million in combined funds for these studies in colorectal cancer and melanoma.

Pierre Fabre is responsible for seeking regulatory and pricing and reimbursement approvals in the European Economic Area and its other licensed territories. The Company and Pierre Fabre will also enter into a clinical and commercial supply agreement pursuant to which the Company will supply or procure the supply of clinical and commercial supplies of drug substance and drug product for Pierre Fabre, the costs of which will be borne by Pierre Fabre. The Company has also agreed to cooperate with Pierre Fabre to ensure the supply of companion diagnostics for use with binimetinib and encorafenib in certain indications.

Each party has also agreed not to distribute, sell or promote competing products in each party's respective markets during a period of exclusivity. Each party has also agreed to indemnify the other party from certain liabilities specified in the Agreement.

#### Collaboration and License Agreements

The Company's collaboration and license agreements generally provide for up-front and/or milestone and license revenue and involve multiple elements. A description of the terms and accounting treatment for the Company's agreements with Biogen Idec MA Inc., Celgene Corporation and Celgene Alpine Investment Co., LLC, Genentech, Inc., Loxo Oncology, Inc. and Oncothyreon Inc., as well as its License Agreement with Novartis International Pharmaceutical Ltd. that terminated in March 2015, are set forth in Note 5 - Collaboration and License Agreements to the Company's audited financial statements for the fiscal year ended June 30, 2015, included in its Annual Report on Form 10-K filed with the SEC. During the nine months ended March 31, 2016, our agreement with Biogen was terminated. Revenue recorded from the Biogen agreement was \$2.8 million for the nine months ended March 31, 2016.

#### NOTE 4 – LONG-TERM DEBT

Long-term debt consists of the following (in thousands):

|  | March 31,<br>2016 | June 30,<br>2015 |
|--|-------------------|------------------|
| Comerica term loan                       | \$14,550          | \$14,550         |
| Convertible senior notes                 | 132,250           | 132,250          |
| Long-term debt, gross                    | 146,800           | 146,800          |
| Less: Unamortized debt discount and fees | (34,801 )         | (39,520 )        |
| Long-term debt, net                      | \$111,999         | \$107,280        |

#### Comerica Bank

The Company entered into a Loan and Security Agreement with Comerica Bank dated June 28, 2005, which has been subsequently amended and provides for a \$15.0 million term loan and a revolving line of credit of \$2.8 million. The term loan bears interest at a variable rate and the Company currently has \$14.6 million outstanding under the term loan. The revolving line of credit was established to support standby letters of credit in relation to the Company's facilities leases.

Under the terms of the amended Loan and Security Agreement, the term loan will mature in October 2017 and, pursuant to a recent amendment, the revolving line of credit is set to mature in June 2016. The interest rate on the term loan equals the Prime Rate, if the balance of the Company's cash, cash equivalents and marketable securities maintained at Comerica is greater than or equal to \$10.0 million, or equals the Prime Rate plus 2% if this balance is less than \$10.0 million. As of March 31, 2016, the term loan with Comerica had an interest rate of 3.5% per annum. All principal is due at maturity and interest is paid monthly.

Table of Contents

The Loan and Security Agreement requires the Company to maintain a balance of cash at Comerica that is at least equivalent to the Company's total outstanding obligation under the term loan if the Company's overall balance of cash, cash equivalents and marketable securities at Comerica and approved outside accounts is less than \$22.0 million. The Company must also maintain a monthly liquidity ratio equal to at least 1.25 to 1.00 as of the last day of each month for the revolving line of credit calculated in accordance with the Loan and Security Agreement.

The Company's obligations under the amended Loan and Security Agreement are secured by a first priority security interest in all of the Company's assets, other than its intellectual property. The amended Loan and Security Agreement contains representations and warranties and affirmative and negative covenants that are customary for credit agreements of this type. The Company's ability to, among other things, sell certain assets, engage in a merger or change in control transaction, incur debt, pay cash dividends and make investments, are restricted by the Loan and Security Agreement as amended. The amended Loan and Security Agreement also contains events of default that are customary for credit agreements of this type, including payment defaults, covenant defaults, insolvency type defaults and events of default relating to liens, judgments, material misrepresentations and the occurrence of certain material adverse events.

The Company uses a discounted cash flow model to estimate the fair value of the Comerica term loan. The fair value was estimated at \$14.6 million as of both March 31, 2016 and June 30, 2015, and was classified using Level 2, observable inputs other than quoted prices in active markets.

3.00% Convertible Senior Notes Due 2020

On June 10, 2013, through a registered underwritten public offering, the Company issued and sold \$132.3 million aggregate principal amount of 3.00% convertible senior notes due 2020 (the "Notes"), resulting in net proceeds to Array of approximately \$128.0 million after deducting the underwriting discount and offering expenses.

The Notes are the general senior unsecured obligations of Array. The Notes bear interest at a rate of 3.00% per year, payable semi-annually on June 1 and December 1 of each year with all principal due at maturity. The Notes will mature on June 1, 2020, unless earlier converted by the holders or redeemed by the Company.

Prior to March 1, 2020, holders may convert the Notes only upon the occurrence of certain events described in a supplemental indenture the Company entered into with Wells Fargo Bank, N.A., as trustee, upon issuance of the Notes. On or after March 1, 2020, until the close of business on the scheduled trading day immediately prior to the maturity date, holders may convert their Notes at any time. Upon conversion, the holders will receive, at the Company's option, shares of the Company's common stock, cash or a combination of shares and cash. The Notes will be convertible at an initial conversion rate of 141.8641 shares per \$1,000 in principal amount of Notes, equivalent to a conversion price of approximately \$7.05 per share. The conversion rate is subject to adjustment upon the occurrence of certain events described in the supplemental indenture. Holders of the Notes may require the Company to repurchase all or a portion of their Notes for cash at a price equal to 100% of the principal amount of the Notes to be purchased, plus accrued and unpaid interest, if there is a qualifying change in control or termination of trading of the Company's common stock.

On or after June 4, 2017, the Company may redeem for cash all or part of the outstanding Notes if the last reported sale price of its common stock exceeds 130% of the applicable conversion price for 20 or more trading days in a period of 30 consecutive trading days ending within seven trading days immediately prior to the date the Company provides the notice of redemption to holders. The redemption price will equal 100% of the principal amount of the Notes to be redeemed, plus all accrued and unpaid interest. If the Company were to provide a notice of redemption, the holders could convert their Notes up until the business day immediately preceding the redemption date.

In accordance with ASC 470-20, the Company used an effective interest rate of 10.25% to determine the liability component of the Notes. This resulted in the recognition of \$84.2 million as the liability component of the Notes and the recognition of the residual \$48.0 million as the debt discount with a corresponding increase to additional paid-in capital for the equity component of the Notes. The underwriting discount and estimated offering expenses of \$4.3 million were allocated between the debt and equity issuance costs in proportion to the allocation of the liability and equity components of the Notes. Equity issuance costs of \$1.6 million were recorded as an offset to additional paid-in capital. Total debt issuance costs of \$2.7 million were recorded on the issuance date, and are reflected in the Company's balance sheets for all periods presented on a consistent basis with the debt discount, or as a direct deduction from the carrying value of the associated debt liability. The debt discount and debt issuance costs will be

Table of Contents

amortized as non-cash interest expense through June 1, 2020. The balance of unamortized debt issuance costs was \$1.9 million and \$2.1 million as of March 31, 2016 and June 30, 2015, respectively.

The fair value of the Notes was approximately \$104.2 million and \$142.2 million at March 31, 2016 and June 30, 2015, respectively, and was determined using Level 2 inputs based on their quoted market values.

## Summary of Interest Expense

The following table shows the details of the Company's interest expense for all of its debt arrangements outstanding during the periods presented, including contractual interest, and amortization of debt discount, debt issuance costs and loan transaction fees that were charged to interest expense (in thousands):

|  | Three Months<br>Ended<br>March 31,<br>2016 |         | Nine Months<br>Ended<br>March 31,<br>2015 |         |
|--|--|---------|---|---------|
| <b>Comerica Term Loan</b>                              |  |         |   |         |
| Simple interest  | \$130                                      | \$117   | \$372                                     | \$360   |
| Amortization of fees paid for letters of credit        | 8  | 11      | 25  | 34      |
| Total interest expense on the Comerica term loan       | 138  | 128     | 397                                       | 394     |
| <b>Convertible Senior Notes</b>                        |  |         |   |         |
| Contractual interest                                   | 992  | 992     | 2,976                                     | 2,976   |
| Amortization of debt discount                          | 1,527                                      | 1,379   | 4,466                                     | 4,033   |
| Amortization of debt issuance costs                    | 86   | 78      | 253                                       | 228     |
| Total interest expense on the convertible senior notes | 2,605                                      | 2,449   | 7,695                                     | 7,237   |
| Total interest expense                                 | \$2,743                                    | \$2,577 | \$8,092                                   | \$7,631 |

## NOTE 5 – STOCKHOLDERS' EQUITY (DEFICIT)

## Controlled Equity Offering

In August 2015, the Company amended its Sales Agreement with Cantor Fitzgerald & Co. ("Cantor") dated March 27, 2013 to permit the sale by Cantor, acting as its sales agent, of up to \$75.0 million in additional shares of the Company's common stock from time to time in an at-the-market offering under the Sales Agreement. All sales of shares have been and will continue to be made pursuant to an effective shelf registration statement on Form S-3 filed with the SEC. The Company pays Cantor a commission of approximately 2% of the aggregate gross proceeds the Company receives from all sales of the Company's common stock under the Sales Agreement. The amended Sales Agreement continues indefinitely until either party terminates the Sales Agreement, which may be done on 10 days prior written notice. There were net proceeds on sales of approximately \$2.9 million at a weighted average price of \$5.32 and \$35.3 million at a weighted average price of \$4.83 under the Sales Agreement during the nine months ended March 31, 2016 and 2015, respectively.

## NOTE 6 – SHARE-BASED COMPENSATION

Share-based compensation expense for all equity awards issued pursuant to the Array BioPharma Amended and Restated Stock Option and Incentive Plan (the "Option and Incentive Plan") and for estimated shares to be issued under the Employee Stock Purchase Plan ("ESPP") for the current purchase period was approximately \$5.4 million and \$5.1 million for the nine months ended March 31, 2016 and 2015, respectively.

The Company uses the Black-Scholes option pricing model to estimate the fair value of its share-based awards. In applying this model, the Company uses the following assumptions:

• Risk-free interest rate - The Company determines the risk-free interest rate by using a weighted average assumption equivalent to the expected term based on the U.S. Treasury constant maturity rate.

• Expected term - The Company estimates the expected term of its options based upon historical exercises and post-vesting termination behavior.



Table of Contents

Expected volatility - The Company estimates expected volatility using daily historical trading data of its common stock.

Dividend yield - The Company has never paid dividends and currently have no plans to do so; therefore, no dividend yield is applied.

## Option Awards

The fair value of the Company's option awards were estimated using the assumptions below, which yielded the following weighted average grant date fair values for the periods presented:

|  | Nine Months Ended March 31, |               |
|--|-----------------------------|---------------|
|  | 2016                        | 2015          |
| Risk-free interest rate                | 1.38% - 1.83%               | 1.6% - 2.0%   |
| Expected option term in years          | 5.5 - 6.25                  | 6.25          |
| Expected volatility                    | 55.7% - 60.1%               | 63.2% - 67.1% |
| Dividend yield                         | 0%                          | 0%            |
| Weighted average grant date fair value | \$2.78                      | \$2.56        |

The following table summarizes the Company's stock option activity under the Option and Incentive Plan for the nine months ended March 31, 2016:

|   | Number of Options | Weighted Average Exercise Price | Weighted Average Remaining Term (in years) | Contractual | Aggregate Intrinsic Value (in thousands) |
|---|-------------------|---------------------------------|--|-------------|--|
| Outstanding at June 30, 2015                  | 10,750,863        | \$ 5.30                         |  |             |  |
| Granted                                       | 1,043,936         | \$ 5.05                         |  |             |  |
| Exercised                                     | (406,448 )        | \$ 3.44                         |  |             |  |
| Forfeited                                     | (1,123,115 )      | \$ 6.21                         |  |             |  |
| Expired or canceled                           | (714,750 )        | \$ 5.82                         |  |             |  |
| Outstanding balance at March 31, 2016         | 9,550,486         | \$ 5.21                         | 6.8  |             | \$ 108                                   |
| Vested and expected to vest at March 31, 2016 | 8,391,491         | \$ 5.11                         | 6.6  |             | \$ 102                                   |
| Exercisable at March 31, 2016                 | 4,474,281         | \$ 4.67                         | 5.0  |             | \$ 94                                    |

The aggregate intrinsic value in the above table is calculated as the difference between the closing price of the Company's common stock at March 31, 2016, of \$2.95 per share and the exercise price of the stock options that had strike prices below the closing price. The total intrinsic value of all options exercised was \$704 thousand during the nine months ended March 31, 2016. The total intrinsic value of all options exercised during the nine months ended March 31, 2015 was immaterial.

As of March 31, 2016, there was approximately \$8.3 million of total unrecognized compensation expense, including estimated forfeitures, related to the unvested stock options shown in the table above, which is expected to be recognized over a weighted average period of 2.6 years.

## Restricted Stock Units ("RSUs")

The Option and Incentive Plan provides for the issuance of RSUs that each represent the right to receive one share of Array common stock, cash or a combination of cash and stock, typically following achievement of time- or performance-based vesting conditions. The Company's RSU grants that vest subject to continued service over a

defined period of time, will typically vest between two to four years, with a percentage vesting on each anniversary date of the grant, or they may be vested in full on the date of grant. Vested RSUs will be settled in shares of common stock upon the vesting date, upon a predetermined delivery date, upon a change in control of Array, or upon the employee leaving Array. All outstanding RSUs may only be settled through the issuance of common stock to recipients, and the Company intends to continue to grant RSUs that may only be settled in stock. RSUs are assigned the value

Table of Contents

of Array common stock at date of grant, and the grant date fair value is amortized over the applicable vesting period.

A summary of the status of the Company's unvested RSUs as of March 31, 2016 and changes during the nine months ended March 31, 2016, is presented below:

|                            | Number<br>of RSUs | Weighted<br>Average<br>Grant<br>Date Fair<br>Value |
|----------------------------|-------------------|--|
| Unvested at June 30, 2015  | 678,247           | \$ 5.35  |
| Granted                    | 42,007            | \$ 5.43  |
| Vested                     | (95,891 )         | \$ 3.65  |
| Forfeited                  | (15,059 )         | \$ 7.30  |
| Unvested at March 31, 2016 | 609,304           | \$ 5.58  |

As of March 31, 2016, there was \$1.4 million of total unrecognized compensation cost related to unvested RSUs granted under the Option and Incentive Plan. The cost is expected to be recognized over a weighted-average period of approximately 2.4 years. The fair market value on the grant date for RSUs that vested during the nine months ended March 31, 2016 and 2015 was \$497 thousand and \$1.8 million, respectively. RSUs granted during the nine months ended March 31, 2016 and 2015 had a value of \$228 thousand and \$2.8 million, respectively, as of the grant date.

#### Employee Stock Purchase Plan

An aggregate of 5,250,000 shares of the Company's common stock are reserved for issuance under the ESPP. The ESPP allows qualified employees (as defined in the ESPP) to purchase shares of the Company's common stock at a price equal to 85% of the lower of (i) the closing price at the beginning of the offering period or (ii) the closing price at the end of the offering period. Effective each January 1, a new 12-month offering period begins that will end on December 31 of that year. However, if the closing stock price on July 1 is lower than the closing stock price on the preceding January 1, then the original 12-month offering period terminates, and the purchase rights under the original offering period roll forward into a new six-month offering period that begins July 1 and ends on December 31. As of March 31, 2016, the Company had 586,104 shares available for issuance under the ESPP. The Company issued 265,179 and 240,366 shares under the ESPP during the nine months ended March 31, 2016 and 2015, respectively.

#### NOTE 7 - RELATED PARTY TRANSACTION

The Company is party to an agreement with Mirati Therapeutics, Inc. ("Mirati") whereby Array is conducting a feasibility program for Mirati related to a particular target in exchange for an up-front payment of \$1.6 million that was received in October 2014. In August 2015, Array and Mirati amended the agreement to expand the feasibility program activities for a three-month period. In September 2015, Mirati exercised an option to extend the feasibility program for six months, for which it has paid Array a \$750 thousand option extension fee. If Mirati elects to exercise an option to take a license under the agreement, then Array would be eligible to receive payments upon the occurrence of specific development and sales milestone events and would be entitled to a royalty on the annual net sales of any products. Dr. Charles Baum, a current member of Array's Board of Directors, is the President and Chief Executive Officer of Mirati.

#### NOTE 8 - NET EARNINGS (LOSS) PER SHARE

Basic and diluted earnings (loss) per common share are computed by dividing net income (loss) by the weighted average number of common shares outstanding during the period. Diluted earnings (loss) per share includes the

determinants of basic net income per share and, in addition, gives effect to the potential dilution that would occur if securities or other contracts to issue common stock were exercised, vested or converted into common stock, unless they are anti-dilutive. Diluted weighted average common shares include common stock potentially issuable under our convertible notes, vested and unvested stock options and unvested RSUs, except where the effect of including them is anti-dilutive.

Table of Contents

The following table summarizes the earnings (loss) per share calculation (in thousands, except per share amount):

|   | Three Months |          | Nine Months |          |
|---|--------------|----------|-------------|----------|
|   | Ended        |          | Ended       |          |
|   | March 31,    |          | March 31,   |          |
|   | 2016         | 2015     | 2016        | 2015     |
| Net earnings (loss) - basic                   | \$(22,675)   | \$58,307 | \$(67,826)  | \$22,103 |
| Interest on convertible senior notes          | —            | 2,449    | —           | —        |
| Net earnings (loss) - basic and diluted       | \$(22,675)   | \$60,756 | \$(67,826)  | \$22,103 |
| Weighted average shares outstanding - basic   | 143,338      | 139,769  | 142,792     | 135,113  |
| Convertible senior notes (1)                  | —            | 18,762   | —           | —        |
| Warrants                                      | —            | 5,392    | —           | 2,538    |
| Stock options                                 | —            | 2,030    | —           | 812      |
| RSUs  | —            | 312      | —           | 110      |
| Weighted average shares outstanding - diluted | 143,338      | 166,265  | 142,792     | 138,573  |
| Per share data:                               |              |          |             |          |
| Basic   | \$(0.16 )    | \$0.42   | \$(0.47 )   | \$0.16   |
| Diluted                                       | \$(0.16 )    | \$0.37   | \$(0.47 )   | \$0.16   |

(1) Relevant accounting guidance requires entities to disclose the dilutive effects of convertible instruments. Given the \$58.3 million net earnings and the level of potentially dilutive securities for the three months ended March 31, 2015, the Company is required to include these convertible notes as dilutive securities during the three months ended March 31, 2015.

For the periods where the Company reported losses, all common stock equivalents are excluded from the computation of diluted earnings per share, since the result would be anti-dilutive. Common stock equivalents not included in the calculations of diluted earnings per share because to do so would have been anti-dilutive, include the following (amounts in thousands):

|   | Three Months |       | Nine Months |        |
|---|--------------|-------|-------------|--------|
|   | Ended        |       | Ended       |        |
|   | March 31,    |       | March 31,   |        |
|   | 2016         | 2015  | 2016        | 2015   |
| Convertible senior notes  | 18,762       | —     | 18,762      | 18,762 |
| Warrants  | 12,000       | —     | 12,000      | —      |
| Stock options   | 9,550        | 1,050 | 9,550       | 5,699  |
| RSUs  | 609          | —     | 609         | —      |
| Total anti-dilutive common stock equivalents excluded from diluted loss per share calculation | 40,921       | 1,050 | 40,921      | 24,461 |

Table of Contents

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Management's Discussion and Analysis of Financial Condition and Results of Operations contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, including statements about our expectations related to the progress, continuation, timing and success of drug discovery and development activities conducted by Array and by our partners, our ability to obtain additional capital to fund our operations, changes in our research and development spending, realizing new revenue streams and obtaining future out-licensing or collaboration agreements that include upfront, milestone and/or royalty payments, our ability to realize upfront, milestone and royalty payments under our existing or any future agreements, future research and development spending and projections relating to the level of cash we expect to use in operations, our working capital requirements and our future headcount requirements. In some cases, forward-looking statements can be identified by the use of terms such as "may," "will," "expects," "intends," "plans," "anticipates," "estimates," "potential," or "continue," or the negative thereof or comparable terms. These statements are based on current expectations, projections and assumptions made by management and are not guarantees of future performance. Although we believe that the expectations reflected in the forward-looking statements contained herein are reasonable, these expectations or any of the forward-looking statements could prove to be incorrect and actual results could differ materially from those projected or assumed in the forward-looking statements. Our future financial condition, as well as any forward-looking statements are subject to significant risks and uncertainties including, but not limited to the factors set forth under the heading "Item 1A. Risk Factors" under Part II of this Quarterly Report on Form 10-Q and under Part I of our Annual Report on Form 10-K for the fiscal year ended June 30, 2015, and in other reports we file with the SEC. All forward-looking statements are made as of the date of this report and, unless required by law, we undertake no obligation to update any forward-looking statements.

The following discussion of our financial condition and results of operations should be read in conjunction with our unaudited condensed financial statements and related notes included elsewhere in this Quarterly Report on Form 10-Q, our audited financial statements and related notes to those statements included in our Annual Report on Form 10-K for the fiscal year ended June 30, 2015, and with the information under the heading "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations" in our Annual Report on Form 10-K for the fiscal year ended June 30, 2015. The terms "we," "us," "our," "the Company," or "Array" refer to Array BioPharma Inc.

Our fiscal year ends on June 30. When we refer to a fiscal year or quarter, we are referring to the year in which the fiscal year ends and the quarters during that fiscal year. Therefore, fiscal 2016 refers to the fiscal year ending June 30, 2016, and the third or current quarter refers to the quarter ended March 31, 2016.

Overview

Array is a biopharmaceutical company focused on the discovery, development and commercialization of targeted small molecule drugs to treat patients afflicted with cancer. Five registration studies are currently advancing related to three cancer drugs. These programs include binimetinib (MEK162), encorafenib (LGX818) and selumetinib.

Table of Contents

Our most advanced clinical stage drugs include:

| Drug Candidate       | Target/Indication   | Partner                        | Clinical Status |
|----------------------|---|--------------------------------|-----------------|
| Binimetinib          | MEK inhibitor for cancer  | Pierre Fabre                   | Phase 3         |
| Encorafenib          | BRAF inhibitor for cancer                                       | Pierre Fabre                   | Phase 3         |
| Filanesib            | Kinesin spindle protein, or KSP, inhibitor for multiple myeloma |                                | Phase 2         |
| ARRY-797             | p38 inhibitor for Lamin A/C-related dilated cardiomyopathy      |                                | Phase 2         |
| Selumetinib          | MEK inhibitor for cancer  | AstraZeneca, PLC               | Phase 3         |
| ASC08/Danoprevir     | Protease inhibitor for Hepatitis C virus                        | Roche Holding AG               | Phase 2         |
| ASLAN001/Varlitinib  | Pan-HER2 inhibitor for gastric or breast cancer                 | ASLAN Pharmaceuticals Pte Ltd. | Phase 2         |
| Ipatasertib/GDC-0068 | AKT inhibitor for cancer  | Genentech, Inc.                | Phase 2         |
| Motolimod/VTX-2337   | Toll-like receptor for cancer                                   | VentiRx Pharmaceuticals, Inc.  | Phase 2         |
| LY2606368            | Chk-1 inhibitor for cancer                                      | Eli Lilly and Company          | Phase 2         |
| LOXO-101             | PanTrk inhibitor for cancer                                     | Loxo Oncology, Inc.            | Phase 2         |
| ONT-380/ARRY-380     | HER2 inhibitor for breast cancer                                | Oncothyreon Inc.               | Phase 2         |
| GDC-0575             | Chk-1 inhibitor for cancer                                      | Genentech, Inc.                | Phase 1b        |
| GDC-0994             | ERK inhibitor for cancer  | Genentech, Inc.                | Phase 1         |
| ARRY-382             | CSF1R inhibitor for cancer                                      |                                | Phase 1         |

#### Binimetinib and Encorafenib

In March 2015, Array regained development and commercialization rights to binimetinib and acquired development and commercialization rights to encorafenib from Novartis. Along with global ownership of both assets, Array received an upfront payment of \$85.0 million from Novartis. We believe these programs present significant opportunities for Array in the area of oncology.

Two pivotal trials of binimetinib and/or encorafenib, COLUMBUS (encorafenib in combination with binimetinib in BRAF-mutant melanoma patients) and NEMO (binimetinib in NRAS-mutant melanoma patients), continue to advance. In addition to the two Phase 3 trials, there are over 30 active binimetinib and/or encorafenib trials.

In December 2015, Array reported top-line results from the ongoing Phase 3 NEMO clinical trial of binimetinib in patients with advanced NRAS-mutant melanoma. The study met its primary endpoint of improving progression-free survival (PFS) compared with dacarbazine treatment, with a hazard ratio of 0.62, [95% CI 0.47-0.80] and a p-value of less than 0.001. The median PFS on the binimetinib arm was 2.8 months versus 1.5 months on the dacarbazine arm. In the trial, binimetinib was generally well-tolerated and the adverse events reported were consistent with previous results in NRAS melanoma patients. Array plans to submit binimetinib to regulatory authorities for marketing approval in NRAS-mutant melanoma during the first half of 2016. Results from the NEMO trial including progression free survival, overall survival (OS), objective response rate, safety and prespecified sub-group analyses including outcomes in patients who received prior treatment with immunotherapy will be presented at the 2016 annual meeting of the American Society of Clinical Oncology (ASCO) in June 2016.

Activating NRAS mutations are present in approximately 20% of patients with metastatic melanoma, and has been a poor prognostic indicator for these patients. Treatment options for this population remain limited beyond immunotherapy (PD-1, CTLA4), therefore binimetinib could represent an important additional therapy for these patients.

Array expects top-line results from the COLUMBUS (Part 1) study in the third quarter of 2016 and a projected regulatory filing of binimetinib and encorafenib in 2017. As part of Array's standard data cleaning protocol, it was recently learned that additional PFS events need to be observed prior to database lock and final analysis, a process previously expected to be complete by the end of June. In October 2015, COLUMBUS (Part 2) achieved its target

23

---



Table of Contents

patient enrollment. COLUMBUS Part 2 was designed to contribute towards assessing the contribution of binimetinib to the combination of binimetinib and encorafenib studied in Part 1.

Activating BRAF mutations are present in approximately 50% of patients with metastatic melanoma. In two separate Phase 1/2 trials in this patient population, binimetinib plus encorafenib demonstrated encouraging clinical activity and an attractive tolerability profile, including low incidence of pyrexia, and little to no incidence of rash or photosensitivity. Patients treated in two Phase 3 trials of dabrafenib plus trametinib (COMBI-d and COMBI-v) experienced greater than 50% incidence of pyrexia (fever), while in a large, randomized trial of vemurafenib and cobimetinib (coBRIM) nearly 50% of patients experienced photosensitivity reactions. Of the patients who experienced pyrexia on COMBI-d and COMBI-v, one-third to one-half reported three or more events, and at least half required dose modifications including interruptions, reductions, or discontinuation as a result of their pyrexia. Of the patients who experienced photosensitivity on coBRIM, the median duration of photosensitivity was three months, duration was as long as 14 months for some patients. Only 63% of patients with photosensitivity reactions experienced resolution while on study.

Based on the strength of existing Phase 2 combination data with encorafenib in patients with BRAF-mutant colorectal cancer, Array plans to initiate a Phase 3 global registration trial in that patient population in 2016. Updated results, including PFS and OS, from the Phase 2 trial will be presented at ASCO 2016.

Colorectal cancer is the third most common cancer among men and women in the United States, with approximately 134,000 new cases and nearly 50,000 deaths from the disease projected in 2016. BRAF mutations occur in up to 20% percent of patients with colorectal cancer and represents a poor prognosis for these patients. Historical published PFS and OS results after first line range from 1.8 to 2.5 months and 4.7 to 5.9 months, respectively. In addition, historical published response rates from various studies for EGFR-based therapy in this population range from 6% to 8%. Array's data shared at the 2015 European Society of Medical Oncology's World Congress of Gastrointestinal Cancer (ESMO GI) compare favorably both to currently available therapies for BRAF CRC patients, and to other recently published investigational approaches in this population. The combination of encorafenib and cetuximab has demonstrated a well-tolerated safety profile with most treatment related adverse events being grade 1 or 2 and few grade 3 or 4 adverse events.

On April 1, 2016, we announced our decision to discontinue the MILO study, a Phase 3 trial of binimetinib for the treatment of patients with low-grade serous ovarian cancer. The decision to stop the study was made after a planned interim analysis showed that the Hazard Ratio for Progression Free Survival (PFS) crossed the predefined futility boundary. Top-line results from the study had been expected in 2017.

On November 10, 2015, we entered into a Development and Commercialization Agreement with Pierre Fabre Medicament SAS, ("Pierre Fabre" or "PFM"), which was amended and restated as of December 3, 2015 to make certain minor changes required by the European Commission on Competition (the agreement as amended and restated is referred to as the "PF Agreement"). Under the PF Agreement, we granted Pierre Fabre rights to commercialize two of our late-stage oncology products, binimetinib and encorafenib in all countries except for the United States, Canada, Japan, Korea and Israel, where Array will retain its ownership rights. The Agreement satisfies our commitment to secure a development and commercialization partner for the European market for both encorafenib and binimetinib acceptable to European Commission regulatory agencies made in connection with the Termination and Asset Transfer Agreement with Novartis Pharma AG and Novartis Pharmaceutical Ltd. and the Asset Transfer Agreement with Novartis Pharma AG that became effective in March 2015 (collectively, the "Novartis Agreements").

In December 2015, we closed the PF Agreement following approval of the agreement by the European Commission on Competition. As a result, we recorded \$30 million as a receivable and as deferred revenue in the Condensed Balance Sheet related to an upfront payment due under the terms of the PF Agreement in January 2016.

All currently active clinical trials involving binimetinib and encorafenib, including the NEMO and COLUMBUS trials and other currently active Novartis sponsored and investigator sponsored clinical studies, will continue to be conducted pursuant to the terms of the Novartis Agreements. Further worldwide development activities will be governed by a Global Development Plan (GDP) with Pierre Fabre. Pierre Fabre and Array will jointly fund worldwide development costs under the GDP, with Array covering 60% and Pierre Fabre covering 40% of such costs. The initial GDP includes multiple trials, and Pierre Fabre and Array have agreed to commit at least €100 million in combined funds for these studies in colorectal cancer and melanoma.

## Table of Contents

Pierre Fabre is responsible for seeking regulatory and pricing and reimbursement approvals in the European Economic Area and its other licensed territories. We have also entered into a clinical and commercial supply agreement with Pierre Fabre pursuant to which we will supply or procure the supply of clinical and commercial supplies of drug substance and drug product for Pierre Fabre, the costs of which will be borne by Pierre Fabre. We have also agreed to cooperate with Pierre Fabre to ensure the supply of companion diagnostics for use with binimetinib and encorafenib in certain indications.

### Selumetinib

AstraZeneca continues to advance selumetinib in three registration trials: SELECT-1 in patients with KRAS-mutant non-small cell lung cancer (NSCLC), a registration trial in patients with neurofibromatosis type 1 and ASTRA in patients with differentiated thyroid cancer. AstraZeneca expects top-line results from SELECT-1 in the second half of 2016 and projects a regulatory filing of selumetinib in NSCLC in the first half of 2017.

SELECT-1 is a 500-patient randomized, double-blind, placebo-controlled study that was designed to evaluate the safety and efficacy of selumetinib plus docetaxel as a second line therapy in locally advanced or metastatic KRAS-mutant NSCLC. KRAS mutations are amongst the most common mutations in NSCLC, present in approximately a quarter of these patients. The study is designed to evaluate PFS as the primary endpoint and a key secondary endpoint is OS. AstraZeneca's decision to progress selumetinib to Phase 3 in NSCLC followed the results from a randomized Phase 2 study evaluating the combination of selumetinib with docetaxel against docetaxel alone in KRAS-mutation positive NSCLC. This study demonstrated response rates of 37.2% vs 0% ( $p < 0.0001$ ), and a statistically significant improvement in PFS of 5.3 vs 2.1 months (HR 0.58,  $p < 0.014$ ).

### ARRY-797

Array is conducting a 12-patient Phase 2 study to evaluate the effectiveness and safety of ARRY-797 in patients with LMNA A/C-related DCM, a serious, genetic cardiovascular disease. By age 45, approximately 70% of patients with LMNA A/C-related DCM will have died, suffered a major cardiac event, or will have undergone a heart transplant. Data on the primary endpoint of mean change in 6-minute walk test (6MWT) at 12 weeks relative to baseline exceeds benchmarks set by a number of drugs for rare diseases recently approved on the basis of the 6MWT as a primary endpoint. Secondary endpoints in the ARRY-797 trial, including changes in N-Terminal pro-Brain-derived Natriuretic Peptide (NT-proBNP, a serum biomarker of heart failure severity), and patient reported outcomes, are directionally consistent with the primary endpoint. Enrollment in this trial is complete. Data for patients followed through 48 weeks suggest a durable effect. Results with additional patient follow-up will be presented at the European Society of Cardiology on August 30, 2016. Taken together, the data to date suggest a path forward for this program, and Array has met with regulators to discuss the design of a study that could be the basis for marketing approval.

### Filanesib

Given Array's significant opportunity with the Phase 3 binimetinib and encorafenib programs across a number of cancer indications, Array currently has no plans to initiate additional trials with filanesib, a highly selective, targeted KSP inhibitor. Two studies in patients with relapsed / refractory multiple myeloma are nearing completion: a randomized Phase 2 trial of the combination of filanesib and Kyprolis® (carfilzomib) and Kyprolis alone (ARRAY-520-216) and the AfFIRM trial, a Phase 2 single agent study.

We also have a portfolio of proprietary and partnered preclinical drug discovery programs.

On March 31, 2016, we announced a strategic collaboration with Asahi Kasei Pharma Corporation (AKP) to develop and commercialize select preclinical Tropomyosin receptor kinase A (TrkA) inhibitors, including Array-invented ARRY-954, for pain, inflammation and other non-cancer indications. We received a \$12.0 million up-front payment in April 2016 and may receive up to \$64.0 million in additional development and commercialization milestone payments, including up to double-digit royalties on future sales. We will retain full commercialization rights for all

compounds in all indications in territories outside of Asia and within Asia retain full rights to cancer indications for all compounds excluding those being developed by AKP.

We have received a total of \$755.7 million in research funding and in up-front and milestone payments from partners from inception through March 31, 2016, including \$204.0 million in initial payments from strategic agreements that we entered into over the last six years. We received an up-front cash payment of \$85.0 million upon the March 2015 effective date of the asset transfer agreement with Novartis for binimetinib and of \$30 million in January 2016 from Pierre Fabre following approval of the PF Agreement by the European Commission on Competition. Our existing partnered programs entitle Array to receive a total of over \$2 billion in additional milestone payments if we or our partners achieve the drug discovery, development and commercialization objectives detailed in those agreements.

## Table of Contents

We also have the potential to earn royalties on any resulting product sales or share in the proceeds from licensing or commercialization from 13 partnered clinical and discovery programs.

### Business Development and Partner Concentrations

We currently license or partner certain of our compounds and/or programs and enter into collaborations directly with pharmaceutical and biotechnology companies through opportunities identified by our business development group, senior management, scientists and customer referrals. In general, our partners may terminate their agreements with us with 60 to 180 days' prior notice. Specifics regarding termination provisions under our material collaboration or partnering agreements can be found in Note 5 – Collaboration and License Agreements to our audited financial statements included in our Annual Report on Form 10-K for the fiscal year ended June 30, 2015.

Additional information related to the concentration of revenue among our partners is reported in Note 1 – Overview, Basis of Presentation and Summary of Significant Accounting Policies – Concentration of Business Risks to our unaudited condensed financial statements included elsewhere in this Quarterly Report on Form 10-Q.

All of our collaboration and license agreements are denominated in U.S. dollars.

### Critical Accounting Policies and Estimates

Management's discussion and analysis of our financial condition and results of operations are based upon our accompanying unaudited condensed financial statements, which have been prepared in conformity with U.S. generally accepted accounting principles, or U.S. GAAP, and which requires us to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenue and expenses, and related disclosure of contingent assets and liabilities. We base our estimates on historical experience and on various other assumptions that we believe are reasonable under the circumstances. These estimates are the basis for our judgments about the carrying values of assets and liabilities, which in turn may impact our reported revenue and expenses. Our actual results could differ significantly from these estimates under different assumptions or conditions.

An accounting policy is deemed to be critical if it requires an accounting estimate to be made based on assumptions about matters that are highly uncertain at the time the estimate is made, and if different estimates that reasonably could have been used, or changes in the accounting estimate that are reasonably likely to occur periodically, could materially impact the financial statements. There have been no significant changes to our critical accounting policies since the beginning of this fiscal year. Our critical accounting policies are described under the heading "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations" in our Annual Report on Form 10-K for the fiscal year ended June 30, 2015.

Table of Contents

## Results of Operations

## Revenue

Below is a summary of our total revenue (dollars in thousands):

|                                 | Three Months |           | Change        |       | Nine Months |           | Change        |        |
|---------------------------------|--------------|-----------|---------------|-------|-------------|-----------|---------------|--------|
|                                 | Ended        |           | 2016 vs. 2015 |       | Ended       |           | 2016 vs. 2015 |        |
|                                 | March 31,    | March 31, | \$            | %     | March 31,   | March 31, | \$            | %      |
|                                 | 2016         | 2015      |               |       | 2016        | 2015      |               |        |
| Reimbursement revenue           | \$36,941     | \$1,340   | \$35,601      | (a)   | \$73,912    | \$1,340   | \$72,572      | (a)    |
| Collaboration and other revenue | 5,249        | 5,162     | \$87          | 2 %   | 18,800      | 17,882    | \$918         | 5 %    |
| License and milestone revenue   | 857          | 99        | \$758         | 766 % | 1,962       | 20,367    | \$(18,405)    | (90) % |
| Total revenue                   | \$43,047     | \$6,601   | \$36,446      | 552 % | \$94,674    | \$39,589  | \$55,085      | 139 %  |

---

(a) Not meaningful.

## Reimbursement Revenue

Reimbursement revenue consists of amounts received for reimbursement of costs we incur from our license partners where Array acts as a principal, controls the research and development activities, bears credit risk and may perform part of the services required in the transactions.

As discussed in Note 3 - Collaboration and Other Agreements to our unaudited condensed financial statements included elsewhere in this Quarterly Report on Form 10-Q, Array regained all development and commercialization rights to binimetinib, and obtained all development and commercialization rights to encorafenib from Novartis on March 2, 2015. In connection with the closing of these transactions, Array and Novartis entered into two Transition Agreements dated March 2, 2015, one associated with the Binimetinib Agreement and the other associated with the Encorafenib Agreement. Under the Transition Agreements, Novartis provides substantial financial support to Array for all clinical trials involving binimetinib and encorafenib in the form of reimbursement to Array for all associated out-of-pocket costs and for one-half of Array's fully-burdened FTE costs based on an agreed FTE rate. Novartis will transition responsibility for Novartis-conducted trials at designated points for each trial and will provide continuing financial support to Array for completing the trials. As shown in the table above, we recognized approximately \$36.9 million and \$73.9 million in reimbursement revenue for the three and nine months ended March 31, 2016, respectively, which included reimbursements to Array from Novartis under the Transition Agreements for specific clinical trials involving binimetinib and encorafenib for the periods presented. We had reimbursement revenue of \$1.3 million in the three and nine months ended March 31, 2015.

## Collaboration and Other Revenue

Collaboration and other revenue consists of revenue for our performance of drug discovery and development activities in collaboration with partners, which includes development of proprietary drug candidates we out-license, as well as screening, lead generation, and lead optimization research.

Collaboration and other revenue was approximately \$5.2 million for both three month periods ended March 31, 2016 and 2015, respectively. Collaboration and other revenue was approximately \$18.8 million and \$17.9 million for the nine months ended March 31, 2016 and 2015, respectively.

Collaboration and other revenue includes \$900 thousand and \$2.7 million for the three months and nine months ended March 31, 2016, respectively, for recognition of the amortized portion of the upfront payment received from Novartis

upon the effective date of the Binimetinib Agreement in March 2015 that was deferred. No comparable revenue was recognized in the prior three-month period as the Binimetinib Agreement was not effective. We are recording this revenue over a 22-month deferral period, which is the estimated number of months we expect will be required to complete our performance with respect to the applicable clinical trials under the Novartis Agreements. The remaining balance of this deferred revenue was \$2.7 million at March 31, 2016.

Collaboration and other revenue for the nine months ended March 31, 2015 includes \$1.8 million of revenue primarily related to reimbursable expenses under our previous Development and Commercialization Agreement with

Table of Contents

Oncothyreon, which ended in December 2014 when we entered into a License Agreement with Oncothyreon that replaced the previous agreement. During three months ended December 31, 2015, we also terminated our agreement with Biogen. Revenue recorded from the Biogen agreement was \$2.8 million for the nine months ended March 31, 2016.

## License and Milestone Revenue

License and milestone revenue consists of up-front license fees and ongoing milestone payments from partners and collaborators.

License and milestone revenue was \$0.9 million and \$99.0 thousand, for the three months ended March 31, 2016 and 2015, respectively. License and milestone revenue was \$2.0 million and \$20.4 million, for the nine months ended March 31, 2016 and 2015, respectively.

The majority of the license and milestone revenue for the nine months ended March 31, 2016 relates to \$1.1 million in revenue from Loxo, most of which resulted from a milestone payment earned in the second quarter of fiscal 2016. The majority of the license and milestone revenue for nine months ended March 31, 2015 relates to \$20.0 million in revenue from Oncothyreon, which resulted from the license agreement entered into December 2014.

## Operating Expenses

Below is a summary of our total operating expenses (dollars in thousands):

|   | Three Months Ended |                | Change        |       | Nine Months Ended |                | Change        |       |
|---|--------------------|----------------|---------------|-------|-------------------|----------------|---------------|-------|
|   | March 31, 2016     | March 31, 2015 | 2016 vs. 2015 |       | March 31, 2016    | March 31, 2015 | 2016 vs. 2015 |       |
|   |                    |                | \$            | %     |                   |                | \$            | %     |
| Cost of partnered programs                        | \$5,847            | \$12,140       | \$(6,293)     | (52)% | \$17,722          | \$37,415       | \$(19,693)    | (53)% |
| Research and development for proprietary programs | 48,802             | 11,817         | 36,985        | 313%  | 111,151           | 35,824         | 75,327        | 210%  |
| General and administrative                        | 8,406              | 8,187          | 219           | 3%    | 25,702            | 23,064         | 2,638         | 11%   |
| Total operating expenses                          | \$63,055           | \$32,144       | \$30,911      | 96%   | \$154,575         | \$96,303       | \$58,272      | 61%   |

## Cost of Partnered Programs

Cost of partnered programs represents research and development costs attributable to discovery and development including preclinical and clinical trials we may conduct for or with our partners. Research and development costs primarily consist of personnel related expenses, including salaries, benefits, and other related expenses, stock-based compensation, payments made to third party contract research organizations for preclinical and clinical studies, investigative sites for clinical trials and consultants, the cost of acquiring and manufacturing clinical trial materials, costs associated with regulatory filings and patents, software and facilities, and laboratory costs and other supply costs.

The decrease in cost of partnered programs from approximately \$12.1 million to \$5.8 million for the three months ended March 31, 2015 and 2016, respectively, and from approximately \$37.4 million to \$17.7 million for the nine months ended March 31, 2015 and 2016, respectively, was attributable to the change in the recording of our costs associated with the development of binimetinib from research and development for proprietary programs to cost of partnered programs upon regaining the rights to binimetinib in March 2015.

## Research and Development Expenses for Proprietary Programs



Our research and development expenses for proprietary programs include costs associated with our proprietary drug programs, which primarily consist of personnel related expenses, including salaries, benefits, and other related expenses, stock-based compensation, payments made to third party contract research organizations for preclinical and clinical studies, investigative sites for clinical trials and consultants, the cost of acquiring and manufacturing clinical trial materials, costs associated with regulatory filings and patents, software and facilities, and laboratory costs and other supply costs.

Table of Contents

Below is a summary of our research and development expenses for proprietary programs by categories of costs for the periods presented (dollars in thousands):

|   | Three Months Ended |          | Change        |        | Nine Months Ended |          | Change        |        |
|---|--------------------|----------|---------------|--------|-------------------|----------|---------------|--------|
|   | March 31,          |          | 2016 vs. 2015 |        | March 31,         |          | 2016 vs. 2015 |        |
|   | 2016               | 2015     | \$            | %      | 2016              | 2015     | \$            | %      |
| Salaries, benefits and share-based compensation | \$4,942            | \$3,234  | \$1,708       | 53 %   | \$14,397          | \$9,994  | \$4,403       | 44 %   |
| Outsourced services and consulting              | 41,143             | 6,010    | 35,133        | 585 %  | 88,484            | 17,942   | 70,542        | 393 %  |
| Laboratory supplies                             | 1,148              | 1,003    | 145           | 14 %   | 3,705             | 3,147    | 558           | 18 %   |
| Facilities and depreciation                     | 1,122              | 1,273    | (151 )        | (12 )% | 3,170             | 3,704    | (534 )        | (14 )% |
| Other   | 447                | 297      | 150           | 51 %   | 1,395             | 1,037    | 358           | 35 %   |
| Total research and development expenses         | \$48,802           | \$11,817 | \$36,985      | 313 %  | \$111,151         | \$35,824 | \$75,327      | 210 %  |

Research and development expenses for proprietary programs increased during the current three and nine month periods primarily due to the inclusion of costs related to clinical trials for binimetinib because, as discussed above, in the prior year periods, our development costs for binimetinib were included in cost of partnered programs. Additionally, we have incurred incremental research and development costs since regaining all development and commercialization rights to binimetinib and obtaining all development and commercialization rights to encorafenib in March 2015 related to transition costs for the Novartis-sponsored studies and new spending on both compounds. Additionally, we have a higher number of internal resources dedicated to work for binimetinib and encorafenib than in the three-month and nine-month periods of the prior year.

#### General and Administrative Expenses

General and administrative expenses consist mainly of compensation and associated fringe benefits not included in cost of partnered programs or research and development expenses for proprietary programs and include other management, business development, accounting, information technology and administration costs, including patent filing and prosecution, recruiting and relocation, consulting and professional services, travel and meals, facilities, depreciation and other office expenses.

General and administrative expenses increased slightly, to approximately \$8.4 million compared to \$8.2 million, for the three months ended March 31, 2016 and 2015, respectively, and to approximately \$25.7 million compared to \$23.1 million, for the nine months ended March 31, 2016 and 2015, respectively.

The increase in general and administrative expenses during the three and nine month periods were primarily due to increases in legal related expenses, share-based compensation and recruiting and relocation expenses. Additionally, we incurred costs in the current period related to pre-launch marketing activities, with no similar costs being incurred during the same period of the prior year.

#### Other Income (Expense)

Below is a summary of our other income (expense) (dollars in thousands):

|   | Three Months Ended |         | Change        |     | Nine Months Ended |       | Change        |     |
|---|--------------------|---------|---------------|-----|-------------------|-------|---------------|-----|
|   | March 31,          |         | 2016 vs. 2015 |     | March 31,         |       | 2016 vs. 2015 |     |
|   | 2016               | 2015    | \$            | %   | 2016              | 2015  | \$            | %   |
| Realized gain from marketable securities, net | \$—                | \$6,402 | (6,402 )      | (a) | \$—               | 6,402 | \$(6,402)     | (a) |

Edgar Filing: ARRAY BIOPHARMA INC - Form 10-Q

|                                   |           |          |           |       |           |           |           |        |
|-----------------------------------|-----------|----------|-----------|-------|-----------|-----------|-----------|--------|
| Interest income                   | 76        | 15       | 61        | 407 % | 167       | 36        | 131       | 364 %  |
| Interest expense                  | (2,743 )  | (2,577 ) | (166 )    | (6 )% | (8,092 )  | (7,631 )  | (461 )    | (6 )%  |
| Total other income (expense), net | \$(2,667) | \$3,840  | \$(6,507) | 169 % | \$(7,925) | \$(1,193) | \$(6,732) | (564)% |
| (a) Not meaningful.               |           |          |           |       |           |           |           |        |

29

---

## Table of Contents

Other income (expense) remained relatively constant between the three and nine month periods presented above primarily because there were no significant dollar changes to interest income and interest expense. Interest income is earned from our investments in available-for-sale marketable securities. Interest expense is primarily related to our 3.00% convertible senior notes due 2020, but also includes interest expense related to our term loan with Comerica Bank. Details of our interest expense for all of our debt arrangements outstanding during the periods presented, including actual interest paid and amortization of debt and loan transaction fees, are presented in Note 4 – Long-term Debt to our unaudited condensed financial statements included elsewhere in this Quarterly Report on Form 10-Q.

## Liquidity and Capital Resources

With the exception of the prior fiscal year, we have incurred operating losses and an accumulated deficit as a result of ongoing research and development spending since inception. As of March 31, 2016, we had an accumulated deficit of approximately \$776.4 million and we had a net loss of approximately \$67.8 million for the nine months ended March 31, 2016. We had net income of approximately \$9.4 million for the fiscal year ended June 30, 2015, primarily as a result of an \$80.0 million net gain related to the return of rights to binimetinib and our acquisition of rights to encorafenib, as well as \$16.3 million of realized gains from the sale of marketable securities. We had net losses of approximately \$85.3 million and \$61.9 million for the fiscal years ended June 30, 2014 and 2013, respectively.

For the nine months ended March 31, 2016, our net cash used in operations was approximately \$62.6 million. We have historically funded our operations from up-front fees and license and milestone payments received under our drug collaborations and license agreements, the sale of equity securities, and debt provided by convertible debt and other credit facilities. In August 2015, the Company amended its Sales Agreement with Cantor Fitzgerald & Co. ("Cantor") dated March 27, 2013 to permit the sale by Cantor, acting as its sales agent, of up to \$75.0 million in additional shares of the Company's common stock from time to time in an at-the-market offering under the Sales Agreement. All sales of shares have been and will continue to be made pursuant to an effective shelf registration statement on Form S-3 filed with the SEC. The Company pays Cantor a commission of approximately 2% of the aggregate gross proceeds the Company receives from all sales of the Company's common stock under the Sales Agreement. The amended Sales Agreement continues indefinitely until either party terminates the Sales Agreement, which may be done on 10 days' prior written notice. There were net proceeds on sales of approximately \$2.9 million and \$35.3 million under the Sales Agreement during the nine months ended March 31, 2016 and 2015, respectively. During the fiscal years ended June 30, 2015 and 2014 we received net proceeds of approximately \$46.5 million and \$73.4 million, respectively, from sales of our common stock under our sales agreement with Cantor Fitzgerald in an at-the-market offering. We also received net proceeds of approximately \$128.0 million in June 2013 from an underwritten public offering of convertible debt and approximately \$127.0 million during calendar year 2012 from two underwritten public offerings of our common stock. Additionally, we received an up-front cash payment of approximately \$85.0 million as a result of the closing in March 2015 of the transactions under the Binimetinib Agreement and have received approximately \$263.2 million from upfront fees and license and milestone payments since December 2009.

Also affecting net cash used in operations was our annual performance bonus program for fiscal 2015. Under our annual performance bonus program, employees may receive a bonus payable in cash or in shares of our common stock if we meet certain financial, discovery, development and partnering goals during a fiscal year. Annual employee bonuses are typically paid in the second quarter of the next fiscal year. We had a \$4.5 million liability accrued at June 30, 2015 for estimated fiscal year 2015 annual employee performance bonuses. In October 2015, we paid cash bonuses to our employees under the bonus program approximating the June 30, 2015 balance.

Management believes that our cash, cash equivalents, marketable securities and accounts receivable as of March 31, 2016 will enable us to continue to fund operations in the normal course of business for at least the next 12 months.

Until we can generate sufficient levels of cash from operations, which we do not expect to achieve in the next two years, and because sufficient funds may not be available to us when needed from existing collaborations, we expect that we will be required to continue to fund our operations in part through the sale of debt or equity securities, through licensing select programs, or partial economic rights that include up-front, royalty and/or milestone payments.

Table of Contents

Our ability to successfully raise sufficient funds through the sale of debt or equity securities or from debt financing from lenders when needed is subject to many risks and uncertainties and, even if we are successful, future equity issuances would result in dilution to our existing stockholders. We also may not successfully consummate new collaboration or license agreements that provide for upfront fees or milestone payments, or we may not earn milestone payments under such agreements when anticipated, or at all. Our ability to realize milestone or royalty payments under existing agreements and to enter into new arrangements that generate additional revenue through up-front fees and milestone or royalty payments is subject to a number of risks, many of which are beyond our control.

Our assessment of our future need for funding and our ability to continue to fund our operations is a forward-looking statement that is based on assumptions that may prove to be wrong and that involve substantial risks and uncertainties. Our actual future capital requirements could vary as a result of a number of factors. Please refer to our risk factors under the heading "Item 1A. Risk Factors" under Part II of this Quarterly Report on Form 10-Q and under Part I of our Annual Report on Form 10-K for the fiscal year ended June 30, 2015, and in other reports we file with the SEC.

If we are unable to generate enough revenue from our existing or new collaborations or license agreements when needed or secure additional sources of funding and receive related full and timely collections of amounts due, it may be necessary to significantly reduce our current rate of spending through reductions in staff and delaying, scaling back or stopping certain research and development programs, including more costly late phase clinical trials on our wholly-owned programs. Insufficient liquidity may also require us to relinquish greater rights to product candidates at an earlier stage of development or on less favorable terms to us and our stockholders than we would otherwise choose in order to obtain up-front license fees needed to fund operations. These events could prevent us from successfully executing our operating plan and, in the future, could raise substantial doubt about our ability to continue as a going concern. Further, as discussed in Note 4 – Long-term Debt to our unaudited condensed financial statements included elsewhere in this Quarterly Report on Form 10-Q, if at any time our balance of total cash, cash equivalents and marketable securities at Comerica Bank and approved outside accounts falls below \$22.0 million, we must maintain a balance of cash, cash equivalents and marketable securities at Comerica at least equivalent to the entire outstanding debt balance with Comerica, which is currently \$14.6 million. We must also maintain a monthly liquidity ratio for the revolving line of credit with Comerica.

#### Cash, Cash Equivalents, Marketable Securities and Accounts Receivable

Cash equivalents are short-term, highly-liquid financial instruments that are readily convertible to cash and have maturities of 90 days or less from the date of purchase.

Short-term marketable securities consist mainly of U.S. government agency obligations with maturities of greater than 90 days when purchased. Long-term marketable securities are primarily securities held under our deferred compensation plan.

In each of the periods presented below, accounts receivable consists primarily of current receivables expected to be repaid by Novartis and AKP within three months or less.

Below is a summary of our cash, cash equivalents, marketable securities and accounts receivable (in thousands):

|                                    | March 31, June 30, |           | \$        |
|------------------------------------|--------------------|-----------|-----------|
|                                    | 2016               | 2015      | Change    |
| Cash and cash equivalents          | \$62,458           | \$55,691  | \$6,767   |
| Marketable securities – short-term | 55,398             | 122,635   | (67,237)  |
| Marketable securities – long-term  | 540                | 496       | 44        |
| Accounts receivable                | 62,921             | 6,307     | 56,614    |
| Total                              | \$181,317          | \$185,129 | \$(3,812) |



Table of Contents

## Cash Flow Activities

Below is a summary of our cash flow activities (in thousands):

|                                   | Nine Months<br>Ended March 31, |          |            |
|-----------------------------------|--------------------------------|----------|------------|
|                                   | 2016                           | 2015     | \$ Change  |
| Cash flows provided by (used in): |                                |          |            |
| Operating activities              | \$(62,628)                     | \$21,472 | \$(84,100) |
| Investing activities              | 64,451                         | 12,560   | 51,891     |
| Financing activities              | 4,944                          | 38,847   | (33,903)   |
| Total                             | \$6,767                        | \$72,879 | \$(66,112) |

Net cash used in operating activities increased approximately \$84.1 million between the comparable periods. The increase in net cash used in operating activities was mainly due to the increase in net loss of approximately \$89.9 million. The increase in net loss was primarily offset by the net impact of an increase in accounts receivable of \$41.2 million primarily resulting from the Novartis reimbursement arrangement, an increase in deferred revenue of \$19.5 million primarily resulting from the proceeds from the Pierre Fabre license agreement and the reduction in the co-development liability of \$21.6 million resulting from the termination of the Novartis license agreement in March 2015.

Net cash from investing activities increased \$51.9 million due to proceeds from maturities and sales of investment securities outweighing our purchases of replacement securities during the current period, as compared to the prior year period where purchases exceeded maturities and sales of investment securities.

Net cash provided by financing activities decreased \$33.9 million related to decreased common stock issuances.

## Recent Accounting Pronouncements

Refer to our discussion of recently adopted accounting pronouncements and other recent accounting pronouncements in Note 1 - Overview, Basis of Presentation and Summary of Significant Accounting Policies to the accompanying unaudited condensed financial statements included elsewhere in this Quarterly Report on Form 10-Q.

## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Market risk represents the risk of loss that may impact our financial position, results of operations or cash flows due to adverse changes in financial and commodity market prices and fluctuations in interest rates. All of our collaboration and license agreements and nearly all purchase orders are denominated in U.S. dollars. As a result, historically and as of March 31, 2016, we have had minimal exposure to market risk from changes in foreign currency or exchange rates.

Our investment portfolio is comprised primarily of readily marketable, high-quality securities that are diversified and structured to minimize market risks. We target an average portfolio maturity of one year or less. Our exposure to market risk for changes in interest rates relates primarily to our investments in marketable securities. Marketable securities held in our investment portfolio are subject to changes in market value in response to changes in interest rates. A significant change in market interest rates could have a material impact on interest income earned from our investment portfolio. We model interest rate exposure by a sensitivity analysis that assumes a theoretical 100 basis point (1%) change in interest rates. If the yield curve were to change by 100 basis points from the level existing at March 31, 2016, we would expect future interest income to increase or decrease by approximately \$0.6 million over the next 12 months based on the current balance of \$55.2 million of investments in U.S. treasury securities classified as short-term marketable securities available-for-sale. Changes in interest rates may affect the fair value of our investment portfolio; however, we will not recognize such gains or losses in our statement of operations and



comprehensive loss unless the investments are sold.

Our term loan with Comerica of \$14.6 million is our only variable rate debt. Assuming constant debt levels, a theoretical change of 100 basis points (1%) on our current interest rate of 3.5% on the Comerica debt as of March 31, 2016, would result in a change in our annual interest expense of \$146 thousand.

## Table of Contents

Historically, and as of March 31, 2016, we have not used foreign currency derivative instruments or engaged in hedging activities.

### ITEM 4. CONTROLS AND PROCEDURES

#### Evaluation of Disclosure Controls and Procedures

Under the supervision and with the participation of our Chief Executive Officer, Chief Financial Officer and other senior management personnel, we evaluated the effectiveness of the design and operation of our disclosure controls and procedures as of the end of the period covered by this Quarterly Report on Form 10-Q (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934). Based on this evaluation, our Chief Executive Officer and our Chief Financial Officer have concluded that our disclosure controls and procedures as of March 31, 2016, were effective to provide a reasonable level of assurance that the information we are required to disclose in reports that we submit or file under the Securities Act of 1934: (i) is recorded, processed, summarized and reported within the time periods specified in the SEC rules and forms; and (ii) is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure. Our disclosure controls and procedures are designed to provide reasonable assurance that such information is accumulated and communicated to management. Our disclosure controls and procedures include components of our internal control over financial reporting. Management's assessment of the effectiveness of our disclosure controls and procedures is expressed at a reasonable level of assurance because an internal control system, no matter how well designed and operated, can provide only reasonable, but not absolute, assurance that the internal control system's objectives will be met.

#### Changes in Internal Control over Financial Reporting

There were no changes in our internal control over financial reporting during the quarter ended March 31, 2016, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## PART II. OTHER INFORMATION

### ITEM 1A. RISK FACTORS

Investing in our common stock is subject to a number of risks and uncertainties. You should carefully consider the risk factors described under the heading "Item 1A. Risk Factors" in our Annual Report on Form 10-K for the fiscal year ended June 30, 2015, and in other reports we file with the SEC. There have been no changes to the risk factors disclosed in our Annual Report on Form 10-K for the fiscal year ended June 30, 2015 that we believe are material, other than as set forth below. Additional risks and uncertainties not presently known to us or that we currently believe are immaterial also may negatively impact our business.

Our liquidity and results of operations is dependent on the full and timely collection of the Company's receivables from Novartis.

As a result of the asset transfer agreements with Novartis, which includes the reimbursement of significant costs incurred by the Company from Novartis, we anticipate recording significant accounts receivable from Novartis on a monthly basis. If the Company is unable to collect its accounts receivable from Novartis in full and on a timely basis, there could be a negative impact on our liquidity and results of operations.

### ITEM 6. EXHIBITS

(a) Exhibits

The exhibits listed on the accompanying exhibit index are filed or incorporated by reference (as stated therein) as part of this Quarterly Report on Form 10-Q.

33

---

Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized, in the City of Boulder, State of Colorado, on this 4th day of May 2016.

ARRAY BIOPHARMA INC.

By: /s/ RON SQUARER

Ron Squarer  
Chief Executive Officer

By: /s/ DAVID JAY HORIN

David Jay Horin  
Chief Financial Officer  
(Principal Financial and Accounting Officer)

Table of Contents

## EXHIBIT INDEX

| Exhibit Number | Description of Exhibit  | Incorporated by Reference |           |            |
|----------------|---|---------------------------|-----------|------------|
|                |   | Form                      | File No.  | Date Filed |
| 3.1            | Amended and Restated Certificate of Incorporation of Array BioPharma Inc.   | S-1/A                     | 333-45922 | 10/27/2000 |
| 3.2            | Amendment to Amended and Restated Certificate of Incorporation of Array BioPharma Inc.  | 8-K                       | 001-16633 | 11/6/2007  |
| 3.3            | Amendment to Amended and Restated Certificate of Incorporation of Array BioPharma Inc.  | 8-K                       | 001-16633 | 10/29/2012 |
| 3.4            | Amendment to Amended and Restated Certificate of Incorporation of Array BioPharma Inc.  | DEF-14A                   | 001-16633 | 9/18/2015  |
| 3.5            | Bylaws of Array BioPharma Inc., as amended and restated on October 30, 2008   | 8-K                       | 001-16633 | 11/4/2008  |
| 4.1            | Specimen certificate representing the common stock  | S-1/A                     | 333-45922 | 10/27/2000 |
| 4.2            | Registration Rights Agreement, dated May 15, 2009, between the registrant and Deerfield Private Design Fund, L.P. and Deerfield Private Design International, L.P.  | 10-K                      | 001-16633 | 8/18/2009  |
| 4.3            | Form of Warrant to purchase shares of the registrant's Common Stock issued to Deerfield Private Design Fund, L.P., Deerfield Private Design International, L.P., Deerfield Partners, L.P., Deerfield International Limited                    | 8-K/A                     | 001-16633 | 9/24/2009  |
| 4.4            | Form of Amendment No. 1 to Warrant to purchase shares of the registrant's Common Stock issued to Deerfield Private Design Fund, L.P., Deerfield Private Design International, L.P., Deerfield Partners, L.P., Deerfield International Limited | 8-K                       | 001-16633 | 5/3/2011   |
| 4.5            | Indenture dated June 10, 2013 by and between Array BioPharma Inc. and Wells Fargo Bank, National Association, as Trustee  | 8-K                       | 001-16633 | 6/10/2013  |
| 4.6            | First Supplemental Indenture dated June 10, 2013 by and between Array BioPharma Inc. and Wells Fargo Bank, National Association, as Trustee   | 8-K                       | 001-16633 | 6/10/2013  |
| 4.7            | Form of global note for the 3.00% Convertible Senior Notes Due 2020   | 8-K                       | 001-16633 | 6/10/2013  |
| 31.1           | Certification of Chief Executive Officer pursuant to Rule 13a-14(a) and 15d-14(a) of the Securities Exchange Act of 1934, as amended  | Filed herewith            |           |            |
| 31.2           | Certification of Chief Financial Officer pursuant to Rule 13a-14(a) and 15d-14(a) of the Securities Exchange Act of 1934, as amended  | Filed herewith            |           |            |
| 32.1           | Certifications of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002  | Furnished                 |           |            |
| 101.INS        | XBRL Instance Document  | Filed herewith            |           |            |
| 101.SCH        | XBRL Taxonomy Extension Schema Document   | Filed herewith            |           |            |
| 101.CAL        | XBRL Taxonomy Extension Calculation Linkbase Document   | Filed herewith            |           |            |
| 101.LAB        | XBRL Taxonomy Extension Label Linkbase Document   | Filed herewith            |           |            |
| 101.PRE        | XBRL Taxonomy Extension Presentation Linkbase Document  | Filed herewith            |           |            |
| 101.DEF        | XBRL Taxonomy Extension Definition Linkbase Document  | Filed herewith            |           |            |