EMC	OR GROUP INC							
Form 10-Q								
October 29, 2015								
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UNIT	ED STATES							
SECU	JRITIES AND EXCHANGE COMMISSION							
Wash	ington, D.C. 20549							
FORI	M 10-Q							
х	QUARTERLY REPORT PURSUANT TO SECTION OF 1934	N 13 OR 15(d) OF T	HE SECURITIES EXCHANG	iE ACT				
For th OR	e quarterly period ended September 30, 2015							
0	TRANSITION REPORT PURSUANT TO SECTION OF 1934	N 13 OR 15(d) OF T	HE SECURITIES EXCHANG	E ACT				
For th	to to							
	nission file number 1-8267							
	OR GROUP, INC.							
-	t Name of Registrant as Specified in Its Charter)							
Delav		11-2125338						
	or Other Jurisdiction of	(I.R.S. Employer						
Incor	poration or Organization)	Identification Num	iber)					
301 N	Ierritt Seven	06851-1092						
	alk, Connecticut							
	ress of Principal Executive Offices) 849-7800	(Zip Code)						
(Regi	strant's Telephone Number, Including Area Code)							
N/A								
-	her Name, Former Address and Former Fiscal Year, if	Changed Since Last						
Repo								
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the								
	ities Exchange Act of 1934 during the preceding 12 m			was				
-	red to file such reports), and (2) has been subject to suc Yes x No o	in ming requirements	s for the past 90					
•	ate by check mark whether the registrant has submitted	electronically and n	osted on its cornorate Web site	if				
	every Interactive Data File required to be submitted and		-					
-	05 of this chapter) during the preceding 12 months (or		÷					
	it and post such files). Yes x No o	r						
Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer,								
or a s	maller reporting company. See the definitions of "large any" in Rule 12b-2 of the Exchange Act.							
-	accelerated filer x		Accelerated filer	0				
-	accelerated filer o (Do not check if a smaller reporting	g company)	Smaller reporting company	0				
	ate by check mark whether the registrant is a shell com	pany (as defined by]	Rule 12b-2 of the Exchange					
	Yes o No x							
	cable Only To Corporate Issuers							
Numl	per of shares of Common Stock outstanding as of the c	lose of business on C	October 26, 2015: 62,723,966 sl	hares.				

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PART I. – FINANCIAL INFORMATION. ITEM 1. FINANCIAL STATEMENTS. EMCOR Group, Inc. and Subsidiaries CONDENSED CONSOLIDATED BALANCE SHEETS (In thousands, except share and per share data)

	30, 2015 (Unaudited)	December 31, 2014
ASSETS		
Current assets:	¢ 445 400	¢ 422 056
Cash and cash equivalents	\$445,400	\$ 432,056
Accounts receivable, net Costs and estimated earnings in excess of billings on uncompleted contracts	1,333,823 128,828	1,234,187 103,201
Inventories	47,843	46,854
Prepaid expenses and other	59,252	70,305
Total current assets	2,015,146	1,886,603
Investments, notes and other long-term receivables	7,146	9,122
Property, plant and equipment, net	117,039	122,178
Goodwill	834,660	834,102
Identifiable intangible assets, net	474,240	502,060
Other assets	35,198	34,902
Total assets	\$3,483,429	\$ 3,388,967
LIABILITIES AND EQUITY		
Current liabilities:		
Borrowings under revolving credit facility	\$—	\$ —
Current maturities of long-term debt and capital lease obligations	18,712	19,041
Accounts payable	423,260	460,478
Billings in excess of costs and estimated earnings on uncompleted contracts	389,727	368,555
Accrued payroll and benefits	264,788	245,854
Other accrued expenses and liabilities	212,743	189,489
Total current liabilities	1,309,230	1,283,417
Long-term debt and capital lease obligations	303,040	316,399
Other long-term obligations	356,990	359,764
Total liabilities	1,969,260	1,959,580
Equity:		
EMCOR Group, Inc. stockholders' equity:		
Preferred stock, \$0.01 par value, 1,000,000 shares authorized, zero issued and	_	
outstanding		
Common stock, \$0.01 par value, 200,000,000 shares authorized, 63,469,018 and	635	636
63,641,070 shares issued, respectively		
Capital surplus	214,631	227,885
Accumulated other comprehensive loss		(83,197)
Retained earnings	1,386,977	1,280,991
Treasury stock, at cost 659,841 and 659,841 shares, respectively	,	(10,302)
Total EMCOR Group, Inc. stockholders' equity	1,510,312	1,416,013
Noncontrolling interests	3,857	13,374
Total equity	1,514,169	1,429,387
Total liabilities and equity	\$3,483,429	\$ 3,388,967

See Notes to Condensed Consolidated Financial Statements.

EMCOR Group, Inc. and Subsidiaries CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (In thousands, except per share data)(Unaudited)

	Three months ended September 30,		Nine months ended September 30,					
	2015		2014		2015		2014	
Revenues	\$1,699,128		\$1,566,71	1	\$4,940,900)	\$4,710,16	9
Cost of sales	1,463,726		1,344,482		4,249,042		4,051,496	
Gross profit	235,402		222,229		691,858		658,673	
Selling, general and administrative expenses	165,135		159,983		488,117		454,243	
Restructuring expenses	301		398		742		799	
Gain on sale of building			11,749		_		11,749	
Operating income	69,966		73,597		202,999		215,380	
Interest expense	(2,226)	(2,397)	(6,650)	(6,887)
Interest income	157		186		515		641	
Income from continuing operations before income taxes	67,897		71,386		196,864		209,134	
Income tax provision	25,720		23,998		74,672		75,428	
Income from continuing operations	42,177		47,388		122,192		133,706	
Loss from discontinued operation, net of income taxes	(270)	(611)	(739)	(4,087)
Net income including noncontrolling interests	41,907		46,777		121,453		129,619	
Less: Net income attributable to noncontrolling interests	(385)	(1,753)	(233)	(3,421)
Net income attributable to EMCOR Group, Inc.	\$41,522		\$45,024		\$121,220		\$126,198	
Basic earnings (loss) per common share:								
From continuing operations attributable to EMCOR Group, Inc. common stockholders	\$0.66		\$0.68		\$1.94		\$1.94	
From discontinued operation	(0.00)	(0.01)	(0.01)	(0.06)
Net income attributable to EMCOR Group, Inc. common stockholders	\$0.66		\$0.67		\$1.93		\$1.88	
Diluted earnings (loss) per common share:								
From continuing operations attributable to EMCOR Group, Inc. common stockholders	\$0.66		\$0.68		\$1.92		\$1.92	
From discontinued operation	(0.00)	(0.01)	(0.01)	(0.06)
Net income attributable to EMCOR Group, Inc. common		,	,)		,)
stockholders	\$0.66		\$0.67		\$1.91		\$1.86	
Dividends declared per common share See Notes to Condensed Consolidated Financial Statements.	\$0.08		\$0.08		\$0.24		\$0.24	

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EMCOR Group, Inc. and Subsidiaries

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CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (In thousands)(Unaudited)
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	Three months ended			Nine months ended			
	September 30,			September 30,			
	2015	2014		2015		2014	
Net income including noncontrolling interests	\$41,907	\$46,777		\$121,453		\$129,619	
Other comprehensive income, net of tax:							
Foreign currency translation adjustments	110	(312)	(78))	(246)
Post retirement plans, amortization of actuarial loss included in net income ⁽¹⁾	554	449		1,646		1,345	
Other comprehensive income	664	137		1,568		1,099	
Comprehensive income	42,571	46,914		123,021		130,718	
Less: Comprehensive income attributable to noncontrolling interests	(385)	(1,753)	(233))	(3,421)
Comprehensive income attributable to EMCOR Group, Inc.	\$42,186	\$45,161		\$122,788		\$127,297	

Net of tax of \$0.2 million and \$0.1 million for the three months ended September 30, 2015 and 2014, respectively, (1) and net of tax of \$0.5 million and \$0.4 million for the nine months ended September 30, 2015 and 2014, respectively.

See Notes to Condensed Consolidated Financial Statements.

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EMCOR Group, Inc. and Subsidiaries CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (In thousands)(Unaudited)

Cash flows an arotivition	September 30, 2015 2014
Cash flows - operating activities:	¢ 101 450 \$ \$ 100 \$ 10
Net income including noncontrolling interests	\$121,453 \$129,619
Depreciation and amortization	26,806 27,211
Amortization of identifiable intangible assets	28,391 28,497
Deferred income taxes	(3,598) 4,434
Loss on sale of subsidiary	- 608
Gain on sale of building	- (11,749)
Excess tax benefits from share-based compensation	(1,306) $(5,886)$ $(1,240)$
Equity income from unconsolidated entities	(1,634) $(1,349)$
Other non-cash items	9,701 8,005
Distributions from unconsolidated entities	3,316 1,640
Changes in operating assets and liabilities, excluding the effect of businesses acquired	(87,548) (72,036)
Net cash provided by operating activities	95,581 108,994
Cash flows - investing activities:	(2,257)
Payments for acquisitions of businesses, net of cash acquired Proceeds from sale of subsidiary	(2,357)) — — 1,108
Proceeds from sale of building	- 11,885
Proceeds from sale of property, plant and equipment	2,921 3,138
Purchase of property, plant and equipment	(22,862) $(27,574)$
Investments in and advances to unconsolidated entities and joint ventures	(22,802) $(27,574)$ $(1,865)$
Net cash used in investing activities	(22,298) $(13,308)$
Cash flows - financing activities:	(22,2)6) (15,506)
Repayments of long-term debt	(13,136) (13,074)
Repayments of capital lease obligations	(2,190) $(12,011)$ $(12,011)$
Dividends paid to stockholders	(15,078) $(16,109)$
Repurchase of common stock	(21,148) (76,395)
Proceeds from exercise of stock options	2,378 5,044
Payments to satisfy minimum tax withholding	(3,866) (1,481)
Issuance of common stock under employee stock purchase plan	3,147 2,677
Payments for contingent consideration arrangements	(403) —
Distributions to noncontrolling interests	(9,750) (2,750)
Excess tax benefits from share-based compensation	1,306 5,886
Net cash used in financing activities	(58,740) (97,474)
Effect of exchange rate changes on cash and cash equivalents	(1,199) (579)
Increase (decrease) in cash and cash equivalents	13,344 (2,367)
Cash and cash equivalents at beginning of year	432,056 439,813
Cash and cash equivalents at end of period	\$445,400 \$437,446
Supplemental cash flow information:	
Cash paid for:	
Interest	\$5,539 \$5,606
Income taxes	\$72,277 \$60,276
Non-cash financing activities:	
Assets acquired under capital lease obligations	\$1,686 \$93

See Notes to Condensed Consolidated Financial Statements.

EMCOR Group, Inc. and Subsidiaries CONDENSED CONSOLIDATED STATEMENTS OF EQUITY (In thousands)(Unaudited)