

FRESH DEL MONTE PRODUCE INC

Form 10-Q

October 28, 2014

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

---

FORM 10-Q

---

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 26, 2014

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

1-14706

(Commission file number)

---

FRESH DEL MONTE PRODUCE INC.  
(Exact Name of Registrant as Specified in Its Charter)

---

The Cayman Islands  
(State or Other Jurisdiction of  
Incorporation or Organization)

N/A  
(I.R.S Employer  
Identification No.)

c/o Intertrust Corporate Services (Cayman) Limited  
190 Elgin Avenue  
George Town, Grand Cayman, KY1-9005  
Cayman Islands

N/A

(Address of Registrant's Principal Executive Office) (Zip Code)  
(305) 520-8400  
(Registrant's telephone number including area code)

Please send copies of notices and communications from the Securities and Exchange Commission to:

c/o Del Monte Fresh Produce Company  
241 Sevilla Avenue  
Coral Gables, Florida 33134  
(Address of Registrant's U.S. Executive Office)

---

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting

Edgar Filing: FRESH DEL MONTE PRODUCE INC - Form 10-Q

company” in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting company

(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of October 17, 2014, there were 56,365,413 ordinary shares of Fresh Del Monte Produce Inc. issued and outstanding.

---

## Forward-Looking Statements

This report, information included in future filings by us and information contained in written material, press releases and oral statements, issued by or on behalf of us contains, or may contain, statements that constitute forward-looking statements. In this report, these statements appear in a number of places and include statements regarding the intent, beliefs or current expectations of us or our officers (including statements preceded by, followed by or that include the words “believes”, “expects”, “anticipates” or similar expressions) with respect to various matters, including our plans and future performance. These forward-looking statements involve risks and uncertainties. Fresh Del Monte’s actual plans and performance may differ materially from those in the forward-looking statements as a result of various factors, including (i) the uncertain global economic environment and the timing and strength of a recovery in the markets we serve, and the extent to which adverse economic conditions continue to affect our sales volume and results, including our ability to command premium prices for certain of our principal products, or increase competitive pressures within the industry, (ii) the impact of governmental initiatives in the United States and abroad to spur economic activity, including the effects of significant government monetary or other market interventions on inflation, price controls and foreign exchange rates, (iii) the impact of governmental trade restrictions, including adverse governmental regulation that may impact our ability to access certain markets, (iv) our anticipated cash needs in light of our liquidity, (v) the continued ability of our distributors and suppliers to have access to sufficient liquidity to fund their operations, (vi) trends and other factors affecting our financial condition or results of operations from period to period, including changes in product mix or consumer demand for branded products such as ours, particularly as consumers remain price-conscious in the current economic environment; anticipated price and expense levels; the impact of crop disease, severe weather conditions, such as flooding, or natural disasters, such as earthquakes, on crop quality and yields and on our ability to grow, procure or export our products; the impact of prices for petroleum-based products and packaging materials; and the availability of sufficient labor during peak growing and harvesting seasons, (vii) the impact of pricing and other actions by our competitors, particularly during periods of low consumer confidence and spending levels, (viii) the impact of foreign currency fluctuations, (ix) our plans for expansion of our business (including through acquisitions) and cost savings, (x) our ability to successfully integrate acquisitions into our operations, (xi) the impact of impairment or other charges associated with exit activities, crop or facility damage or otherwise, (xii) the timing and cost of resolution of pending and future legal and environmental proceedings or investigations, (xiii) the impact of changes in tax accounting or tax laws (or interpretations thereof), and the impact of settlements of adjustments proposed by the Internal Revenue Service or other taxing authorities in connection with our tax audits, and (xiv) the cost and other implications of changes in regulations applicable to our business, including potential legislative or regulatory initiatives in the United States or elsewhere directed at mitigating the effects of climate change. All forward-looking statements in this report are based on information available to us on the date hereof, and we assume no obligation to update any such forward-looking statements. Our plans and performance may also be affected by the factors described in Item 1A-“Risk Factors” in our Annual Report on Form 10-K for the year ended December 27, 2013 along with other reports that we have on file with the Securities and Exchange Commission.

---

TABLE OF CONTENTS

	Page
<b>PART I: FINANCIAL INFORMATION</b>	
<b>Item 1. Financial Statements</b>	
Consolidated Balance Sheets (unaudited) as of September 26, 2014 and December 27, 2013	<u>1</u>
Consolidated Statements of Income (unaudited) for the quarters and nine months ended September 26, 2014 and September 27, 2013	<u>2</u>
Consolidated Statements of Comprehensive Income (unaudited) for the quarters and nine months ended September 26, 2014 and September 27, 2013	<u>3</u>
Consolidated Statements of Cash Flows (unaudited) for the nine months ended September 26, 2014 and September 27, 2013	<u>4</u>
<u>Notes to Consolidated Financial Statements (unaudited)</u>	<u>5</u>
<u>Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations</u>	<u>28</u>
<u>Item 3. Quantitative and Qualitative Disclosures About Market Risk</u>	<u>35</u>
<u>Item 4. Controls and Procedures</u>	<u>35</u>
<b>PART II. OTHER INFORMATION</b>	
<u>Item 1. Legal Proceedings</u>	<u>36</u>
<u>Item 1A. Risk Factors</u>	<u>36</u>
<u>Item 2. Unregistered Sales of Equity Securities and Use of Proceeds</u>	<u>36</u>
<u>Item 4. Mine Safety Disclosures</u>	<u>37</u>
<u>Item 6. Exhibits</u>	<u>37</u>
<u>Signatures</u>	<u>38</u>

---

Table of Contents

## PART I: FINANCIAL INFORMATION

## Item 1. Financial Statements

## FRESH DEL MONTE PRODUCE INC. AND SUBSIDIARIES

## CONSOLIDATED BALANCE SHEETS (Unaudited)

(U.S. dollars in millions, except share and per share data)

	September 26, 2014	December 27, 2013
Assets		
Current assets:		
Cash and cash equivalents	\$37.3	\$42.5
Trade accounts receivable, net of allowance of \$7.8 and \$8.3, respectively	328.2	338.8
Other accounts receivable, net of allowance of \$4.5 and \$6.1, respectively	63.2	59.3
Inventories, net	497.5	533.1
Deferred income taxes	13.5	10.8
Prepaid expenses and other current assets	51.4	31.1
Total current assets	991.1	1,015.6
Investments in and advances to unconsolidated companies	2.1	2.1
Property, plant and equipment, net	1,161.5	1,101.2
Deferred income taxes	51.6	52.4
Other noncurrent assets	90.7	86.5
Goodwill	330.9	331.4
Total assets	\$2,627.9	\$2,589.2
Liabilities and shareholders' equity		
Current liabilities:		
Accounts payable and accrued expenses	\$355.7	\$356.0
Current portion of long-term debt and capital lease obligations	1.6	2.8
Deferred income taxes	15.2	15.7
Income taxes and other taxes payable	19.0	8.1
Total current liabilities	391.5	382.6
Long-term debt and capital lease obligations	138.1	248.6
Retirement benefits	79.0	80.4
Other noncurrent liabilities	50.1	47.2
Deferred income taxes	78.4	79.2
Total liabilities	737.1	838.0
Commitments and contingencies		
Shareholders' equity:		
Preferred shares, \$0.01 par value; 50,000,000 shares authorized; none issued or outstanding	—	—
Ordinary shares, \$0.01 par value; 200,000,000 shares authorized; 56,365,413 and 56,218,437 issued and outstanding, respectively	0.6	0.6
Paid-in capital	561.4	530.1
Retained earnings	1,278.1	1,185.8
Accumulated other comprehensive loss	10.7	(3.4)

Edgar Filing: FRESH DEL MONTE PRODUCE INC - Form 10-Q

Total Fresh Del Monte Produce Inc. shareholders' equity	1,850.8	1,713.1
Noncontrolling interests	40.0	38.1
Total shareholders' equity	1,890.8	1,751.2
Total liabilities and shareholders' equity	\$2,627.9	\$2,589.2

See accompanying notes.

1

---

Table of Contents

## FRESH DEL MONTE PRODUCE INC. AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF INCOME (Unaudited)

(U.S. dollars in millions, except share and per share data)

	Quarter ended		Nine months ended	
	September 26, 2014	September 27, 2013	September 26, 2014	September 27, 2013
Net sales	\$884.6	\$861.1	\$2,998.2	\$2,803.8
Cost of products sold	810.7	808.1	2,696.1	2,546.3
Gross profit	73.9	53.0	302.1	257.5
Selling, general and administrative expenses	44.6	45.3	132.6	133.6
Gain (loss) on disposal of property, plant and equipment	0.2	(0.2	) 0.4	0.3
Asset impairment and other charges, net	0.2	0.1	0.1	12.1
Operating income	29.3	7.4	169.8	112.1
Interest expense	0.6	0.6	2.8	2.1
Interest income	0.2	0.4	0.5	0.6
Other expense (income), net	4.2	0.2	7.1	(15.7
Income before income taxes	24.7	7.0	160.4	126.3
Provision for income taxes	4.0	1.6	15.4	17.1
Net income	\$20.7	\$5.4	\$145.0	\$109.2
Less: Net income (loss) attributable to noncontrolling interests	0.8	(1.0	) 2.2	(0.3
Net income attributable to Fresh Del Monte Produce Inc.	\$19.9	\$6.4	\$142.8	\$109.5
Net income per ordinary share attributable to Fresh Del Monte Produce Inc. - Basic	\$0.36	\$0.11	\$2.54	\$1.94
Net income per ordinary share attributable to Fresh Del Monte Produce Inc. - Diluted	\$0.35	\$0.11	\$2.53	\$1.92
Dividends declared per ordinary share	\$0.125	\$0.125	\$0.375	\$0.375
Weighted average number of ordinary shares:				
Basic	55,901,110	55,737,224	56,174,870	56,521,941
Diluted	56,339,077	56,079,606	56,549,096	56,887,004

See accompanying notes.

Table of Contents

## FRESH DEL MONTE PRODUCE INC. AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (Unaudited)

(U.S. dollars in millions)

	Quarter ended		Nine months ended	
	September 26, 2014	September 27, 2013	September 26, 2014	September 27, 2013
Net income	\$20.7	\$5.4	\$145.0	\$109.2
Other comprehensive income:				
Net unrealized (loss) gain on derivatives	20.8	(8.3	) 20.4	12.7
Net unrealized foreign currency translation gain (loss)	(9.3	) 10.7	(7.0	) (1.3
Change in available-for-sale investments	—	—	—	(2.7
Net change in retirement benefit adjustment, net of tax	(0.2	) 0.6	0.5	0.8
Comprehensive income	\$32.0	\$8.4	\$158.9	\$118.7
Less: comprehensive (loss) income attributable to noncontrolling interests	0.4	(1.1	) 2.0	(1.2
Comprehensive income attributable to Fresh Del Monte Produce Inc.	\$31.6	\$9.5	\$156.9	\$119.9

See accompanying notes.



Table of Contents

## FRESH DEL MONTE PRODUCE INC. AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)

(U.S. dollars in millions)

	Nine months ended		
	September 26, 2014	September 27, 2013	
Operating activities:			
Net income	\$ 145.0	\$ 109.2	
Adjustments to reconcile net income to net cash provided by operating activities:			
Depreciation and amortization	54.4	52.0	
Amortization of debt issuance costs	0.3	0.3	
Stock-based compensation expense	9.8	8.0	
Asset impairment, net	0.3	10.3	
Change in uncertain tax positions	0.3	3.1	
Gain on sale of securities	—	(2.3	)
Gain on sales of property, plant and equipment	(0.4	) (0.3	)
Equity (income) loss of unconsolidated companies	—	(0.1	)
Deferred income taxes	(2.1	) 0.3	
Excess tax benefit from stock-based compensation	(0.1	) —	
Foreign currency translation adjustment	(1.7	) (0.1	)
Changes in operating assets and liabilities:			
Receivables	3.5	(23.6	)
Inventories	26.3	(13.3	)
Prepaid expenses and other current assets	(9.7	) (10.2	)
Accounts payable and accrued expenses	19.7	27.6	
Other noncurrent assets and liabilities	(2.5	) (3.6	)
Net cash provided by operating activities	243.1	157.3	
Investing activities:			
Capital expenditures	(119.0	) (89.9	)
Proceeds from sales of property, plant and equipment	1.2	8.9	
Proceeds from sale of securities available-for-sale	—	7.8	
Net cash used in investing activities	(117.8	) (73.2	)
Financing activities:			
Proceeds from long-term debt	375.2	432.2	
Payments on long-term debt	(487.3	) (458.3	)
Contributions from noncontrolling interests, net	5.0	3.6	
Proceeds from stock options exercised	34.8	41.1	
Excess tax benefit from stock-based compensation	0.1	—	
Dividends paid	(20.9	) (21.2	)
Repurchase and retirement of shares	(42.4	) (93.2	)
Net cash used in financing activities	(135.5	) (95.8	)
Effect of exchange rate changes on cash	5.0	2.4	
Net decrease in cash and cash equivalents	(5.2	) (9.3	)
Cash and cash equivalents, beginning	42.5	39.9	
Cash and cash equivalents, ending	\$37.3	\$30.6	
Supplemental cash flow information:			

Edgar Filing: FRESH DEL MONTE PRODUCE INC - Form 10-Q

Cash paid for interest	\$2.1	\$1.7
Cash paid for income taxes	\$8.3	\$13.5
Non-cash financing and investing activities:		
Purchase of assets under capital lease obligations	\$0.8	\$0.6
Retirement of ordinary shares	\$42.4	\$93.2
Dividends on restricted share units	\$(0.1	) \$—

See accompanying notes.

4

---

Table of Contents

FRESH DEL MONTE PRODUCE INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

1. General

Reference in this report to Fresh Del Monte, “we”, “our”, “us” and the “Company” refer to Fresh Del Monte Produce Inc. and its subsidiaries, unless the context indicates otherwise.

We were incorporated under the laws of the Cayman Islands in 1996 and are engaged primarily in the worldwide production, transportation and marketing of fresh produce. We source our products, which include bananas, pineapples, melons and non-tropical fruit (including grapes, apples, pears, peaches, plums, nectarines, avocados, citrus and kiwis) and tomatoes, primarily from Central America, North America, South America, Africa, the Philippines and Europe. We distribute our products in North America, Europe, Asia, South America, Africa and the Middle East. Our products are sourced from our Company-owned farms, through joint venture arrangements and through supply contracts with independent growers. We have the exclusive right to use the DEL MONTE® brand for fresh fruit, fresh vegetables and other fresh and fresh-cut produce and certain other specified products on a royalty-free basis under a worldwide, perpetual license from Del Monte Corporation, an unaffiliated company that owns the DEL MONTE® trademark. We are also a producer, marketer and distributor of prepared fruits and vegetables, juices and snacks and we hold a perpetual, royalty-free license to use the DEL MONTE® brand for prepared foods throughout Europe, Africa, the Middle East and countries formerly part of the Soviet Union. Del Monte Corporation and several other unaffiliated companies manufacture, distribute and sell under the DEL MONTE® brand canned or processed fruit, vegetables and other produce, as well as dried fruit, snacks and other products in certain geographic regions.

The accompanying unaudited Consolidated Financial Statements for the quarter and nine months ended September 26, 2014 have been prepared in accordance with accounting principles generally accepted in the United States for interim financial information and with the instructions to Form 10-Q and Rule 10-01 of Regulation S-X. They do not include all information and notes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments of a normal recurring nature considered necessary for fair presentation have been included. Certain prior year amounts have been reclassified to conform to the current year presentation. For the quarter and nine months ended September 27, 2013, we reclassified \$1.0 million related to unfavorable litigation from selling, general and administrative expenses to asset impairment and other charges, net. Operating results for the quarter ended September 26, 2014 are subject to significant seasonal variations and are not necessarily indicative of the results that may be expected for the year ending December 26, 2014. For further information, refer to the Consolidated Financial Statements and notes thereto included in our annual report on Form 10-K for the fiscal year ended December 27, 2013.

We are required to evaluate events occurring after September 26, 2014 for recognition and disclosure in the Consolidated Financial Statements for the quarter and nine months ended September 26, 2014. Events are evaluated based on whether they represent information existing as of September 26, 2014, which require recognition in the Consolidated Financial Statements, or new events occurring after September 26, 2014, which do not require recognition but require disclosure if the event is significant to the Consolidated Financial Statements. We evaluated events occurring subsequent to September 26, 2014 through the date of issuance of these Consolidated Financial Statements.

2. Recently Issued Accounting Pronouncements

In August 2014, the Financial Accounting Standards Board ("FASB") issued an Accounting Standards Update ("ASU") related to how a reporting entity must report its going-concern uncertainties in their financial statements. The

new standard requires that management perform interim and annual assessments of its ability to continue as a going concern within one year of the date of issuance of its financial statements. We would be required to provide certain disclosure if there is "substantial doubt about our ability to continue as a going concern." According to the FASB, this update is meant to enhance the timeliness, clarity, and consistency of related disclosure and improve convergence with International Financial Reporting Standards, which emphasize management's responsibility for performing the going concern assessment. The amendment in this ASU will be effective for us beginning the first day of our 2017 fiscal year. Early adoption is permitted. We are evaluating the impact of adoption of this ASU on our financial disclosures, but don't expect this ASU to have a significant effect.

Table of Contents

FRESH DEL MONTE PRODUCE INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued) (Unaudited)

2. Recently Issued Accounting Pronouncements (continued)

In June 2014, the FASB issued an ASU related to stock compensation. The new standard requires that a performance target that affects vesting, and that could be achieved after the requisite service period, be treated as a performance condition. As such, the performance target should not be reflected in estimating the grant date fair value of the award. The update further clarifies that compensation cost should be recognized in the period in which it becomes probable that the performance target will be achieved and should represent the compensation cost attributable to the periods for which the requisite service has already been rendered. The amendments in this ASU will be effective for us beginning the first interim period of our 2016 fiscal year and can be applied either prospectively or retrospectively to all awards outstanding as of the beginning of the earliest annual period presented as an adjustment to opening retained earnings. Early adoption is permitted. We are evaluating the impact of adoption of this ASU on our financial condition, result of operations and cash flows.

In May 2014, the FASB issued an ASU in the form of a comprehensive new revenue recognition standard that will supersede existing revenue guidance. The ASU's core principle is that a company will recognize revenue when it transfers promised goods or services to customers in an amount that reflects the consideration to which the company expects to be entitled in exchange for those goods or services. The standard outlines a five step model, whereby revenue is recognized as performance obligations within a contract are satisfied. The standard also requires new, expanded disclosures regarding revenue recognition.

The amendments in this ASU will be effective for us beginning the first day of our 2017 fiscal year. Early adoption is not permitted. The standard permits the use of either the retrospective or cumulative effect transition method. We have not yet selected a transition method. We are evaluating the impact of adoption of this ASU on our financial condition, results of operations and cash flows.

Table of Contents

## FRESH DEL MONTE PRODUCE INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued) (Unaudited)

## 3. Asset Impairment and Other Charges, Net

The following represents a summary of asset impairment and other charges, net recorded during the quarters and nine months ended September 26, 2014 and September 27, 2013 (U.S. dollars in millions):

	Quarter ended September 26, 2014			Nine months ended September 26, 2014		
	Long-lived and other asset impairment (credits)	Exit activity and other charges	Total	Long-lived and other asset impairment (credits)	Exit activity and other charges (credits)	Total
Banana segment:						
Brazil termination of employee benefits due to decision to discontinue banana exports	\$—	\$0.2	\$0.2	\$—	\$1.3	\$1.3
United Kingdom contract termination on leased facility	—	—	—	—	0.7	0.7
Other fresh produce segment:						
Hawaii favorable settlement of litigation	—	—	—	—	(2.9)	(2.9)
Intangible asset write-off	—	—	—	0.3	—	0.3
United Kingdom termination of employee benefits due to restructuring	—	—	—	—	0.1	0.1
Prepared food segment:						
Germany termination of employee benefits due to restructuring	—	—	—	—	0.6	0.6
Total asset impairment and other charges (credits), net	\$—	\$0.2	\$0.2	\$0.3	\$(0.2)	\$0.1

Table of Contents

## FRESH DEL MONTE PRODUCE INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued) (Unaudited)

## 3. Asset Impairment and Other Charges, Net (continued)

	Quarter ended September 27, 2013			Nine months ended September 27, 2013		
	Long-lived and other asset impairment	Exit activity and other charges	Total	Long-lived and other asset impairment	Exit activity and other charges (credits)	Total
Banana segment:						
United Kingdom gain on previously impaired assets	\$(2.5	) \$—	\$(2.5	) \$(2.5	) \$—	\$(2.5
Costa Rica underperforming assets	—	—	—	4.0	—	4.0
Germany under-utilized distribution center	0.7	—	0.7	0.7	0.9	1.6
Philippines underperforming assets	0.7	—	0.7	0.7	—	0.7
Poland under-utilized distribution center	—	0.2	0.2	—	0.2	0.2
Other fresh produce segment:						
North America settlement of unfavorable outcome to breach of contract litigation	—	1.0	1.0	—	1.0	1.0
Brazil previously announced decision to discontinue pineapple and melon operations	—	—	—	7.1	—	7.1
Central America melon program rationalization	—	—	—	0.3	—	0.3
Reversal of previously accrued exit activity charges in Hawaii	—	—	—	—	(0.3	) (0.3
Total asset impairment and other charges, net	\$(1.1	) \$1.2	\$0.1	\$10.3	\$1.8	\$12.1

## Exit Activity and Other Reserves

The following is a rollforward of 2014 exit activity and other reserves (U.S. dollars in millions):

	Exit activity and other reserve balance at December 27, 2013	Impact to Earnings	Cash Paid	Foreign Exchange Impact	Exit activity and other reserve balance at September 26, 2014
Termination benefits	\$1.0	\$2.0	\$(2.7	) \$—	\$0.3
Contract termination and other exit activity charges	2.8	0.7	(1.1	) —	2.4

\$3.8                      \$2.7                      \$(3.8                      ) \$—                      \$2.7

Included in the exit activity and other reserve balance at September 26, 2014 are contract termination costs related to the underutilized facilities of \$2.1 million in the United Kingdom and \$0.3 million in Germany, both in the banana segment; \$0.1 million in termination benefits in Brazil also in the banana segment and \$0.2 million in termination benefits in Germany in the prepared food segment. We do not expect additional charges related to the exit and other activities mentioned above that would significantly impact our results of operations or financial condition.



Table of Contents

## FRESH DEL MONTE PRODUCE INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued) (Unaudited)

## 4. Noncontrolling Interests

The following table reconciles shareholders' equity attributable to noncontrolling interests (U.S. dollars in millions):

	Nine months ended	
	September 26, 2014	September 27, 2013
Noncontrolling interests, beginning	\$38.1	\$35.7
Net income attributable to the noncontrolling interests	2.2	(0.3)
Translation adjustments	—	(0.9)
Retirement benefit adjustment	(0.2)	) —
Capital contributions (to) from	(0.1)	) 3.6
Noncontrolling interests, ending	\$40.0	\$38.1

## 5. Variable Interest Entities

One of our Del Monte Gold® Extra Sweet pineapple producers meets the definition of a Variable Interest Entity ("VIE") pursuant to the Accounting Standards Codification ("ASC") guidance on "Consolidation" and is consolidated. Our variable interest in this entity includes an equity investment and certain debt guarantees. All of this VIE's pineapple production is sold to us. Based on the criteria of this ASC, as amended, we are the primary beneficiary of this VIE's expected residual returns or losses in excess of our ownership interest. Although we are the primary beneficiary, the VIE's creditors do not have recourse against us. At September 26, 2014, the VIE had total assets of \$42.7 million and total liabilities of \$9.3 million. The VIE had long-term debt of \$3.6 million, which is collateralized by its property, plant and equipment and further guaranteed by a \$2.2 million standby letter of credit issued by us. As of September 26, 2014, the VIE is current on its long-term debt. There are no other restrictions on the assets of the VIE.

We have provided funding for capital investments in the VIE in proportion to our voting interest. In the future, we may provide additional funding for capital investments to the VIE.

Table of Contents

## FRESH DEL MONTE PRODUCE INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued) (Unaudited)

## 6. Financing Receivables

Financing receivables are included in other accounts receivable less allowances on our accompanying Consolidated Balance Sheets and are recognized at net realizable value, which approximates fair value. Other accounts receivable includes value-added taxes receivables, seasonal advances to growers and suppliers, which are usually short-term in nature, and other financing receivables.

A significant portion of the fresh produce we sell is acquired through supply contracts with independent growers. In order to ensure the consistent high quality of our products and packaging, we make advances to independent growers and suppliers. These growers and suppliers typically sell all of their production to us and make payments on their advances as a deduction to the agreed upon selling price of the fruit or packaging material. The majority of the advances to growers and suppliers are for terms less than one year and typically span a growing season. In certain cases, there may be longer term advances with terms of up to 10 years.

These advances are collateralized by property liens and pledges of the respective season's produce; however certain factors such as the impact of weather (i.e. flooding), crop disease and financial stability could impact the ability for these growers to repay their advance. Occasionally, we agree to a payment plan or take steps to recover the advance via established collateral. Reserves for uncollectible advances are determined on a case by case basis depending on the production for the season and other contributing factors.

The following table details financing receivables including the related allowance for doubtful accounts (U.S. dollars in millions):

	September 26, 2014		December 27, 2013	
	Short-term	Long-term	Short-term	Long-term
Gross advances to independent growers	\$24.3	\$1.0	\$28.9	\$3.4
Allowance for advances to independent growers	(2.7	) —	(3.3	) —
Net advances to independent growers	\$21.6	\$1.0	\$25.6	\$3.4

The current and noncurrent portions of the financing receivables included above are classified in the Consolidated Balance Sheets in other accounts receivable and other noncurrent assets, respectively.

The following table details the credit risk profile of the above listed financing receivables (U.S. dollars in millions):

	Current Status	Past Due Status	Total
Gross advances to independent growers:			
September 26, 2014	\$22.6	\$2.7	\$25.3
December 27, 2013	29.0	3.3	32.3

The allowance for doubtful accounts and the related financing receivables for the quarters and nine months ended September 26, 2014 and September 27, 2013 were as follows (U.S. dollars in millions):

	Quarter ended		Nine months ended	
	September 26, 2014	September 27, 2013	September 26, 2014	September 27, 2013

Edgar Filing: FRESH DEL MONTE PRODUCE INC - Form 10-Q

Allowance for advances to independent growers:

Balance, beginning of period	\$3.9	\$3.9	\$3.3	\$3.4
Provision for uncollectible amounts	—	—	0.6	0.5
Deductions to allowance related to write-offs	(1.2	) —	(1.2	) —
Balance, end of period	\$2.7	\$3.9	\$2.7	\$3.9

10

---

Table of Contents

## FRESH DEL MONTE PRODUCE INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued) (Unaudited)

## 7. Stock-Based Compensation

We maintain various compensation plans for officers, other employees, and non-employee members of our Board of Directors. Stock-based compensation expense included in selling, general and administrative expenses related to stock options on a straight-line, single-award basis, restricted stock awards, restricted stock units and performance stock units included in the accompanying Consolidated Statements of Income were as follows (U.S. dollars in millions):

	Quarter ended		Nine months ended	
	September 26, 2014	September 27, 2013	September 26, 2014	September 27, 2013
Stock-based compensation expense	\$4.3	\$3.0	\$9.8	\$8.0

We realized an excess share-based payment deduction resulting from stock options exercised through a reduction in taxes currently payable and related effect on cash flows of \$0.1 million and less than \$0.1 million for the nine months ended September 26, 2014 and September 27, 2013. Proceeds of \$34.8 million and \$41.1 million were received from the exercise of stock options for the nine months ended September 26, 2014 and September 27, 2013, respectively.

On April 30, 2014, our shareholders approved and ratified the 2014 Omnibus Share Incentive Plan (the "2014 Plan"). The 2014 Plan allows the Company to grant equity-based compensation awards, including stock options, restricted stock awards, restricted stock units ("RSUs") and performance stock units ("PSUs"). Under the 2014 Plan, the Board of Directors is authorized to award up to 3,000,000 ordinary shares. The 2014 Plan replaces and supersedes the 2011 Omnibus Share Incentive Plan (the "2011 Plan"), the 2010 Non-Employee Directors Equity Plan, and the Amended and Restated 1999 Share Incentive Plan (the "1999 Plan"), collectively referred to as Prior Plans.

## Stock Option Awards

Under the 2014 Plan and Prior Plans, 20% of the options usually vest immediately, and the remaining options vest in equal installments over the next four years. Options under the 2014 Plan and Prior Plans may be exercised over a period not in excess of 10 years from the date of the grant. Prior Plan provisions are still applicable to outstanding options and awards under those plans.

We disclosed the significant terms of the Prior Plans in our annual financial statements included in our Annual Report on Form 10-K for the year ended December 27, 2013.

The following table lists the various stock option grants from our 2014 Plan and Prior Plans for the nine months ended September 26, 2014 and September 27, 2013:

Stock Option Grant	Number of Options Granted	Exercise Price	Fair Value	
April 30, 2014 - Chairman and Chief Executive Officer	161,000	\$28.89	\$6.26	(1)
February 20, 2013 - Chairman and Chief Executive Officer	161,000	26.52	8.38	(2)
July 31, 2013 - Employees	149,000	28.01	6.79	(3)
July 31, 2013 - Employees	446,000	\$28.09	8.46	(2)

- (1) Options granted under the 2014 Plan based on daily closing stock prices.
- (2) Option granted under the 2011 Plan based on daily closing stock prices.
- (3) Option granted under the 1999 Plan based on daily average of high and low stock prices.

Table of Contents

## FRESH DEL MONTE PRODUCE INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued) (Unaudited)

## 7. Stock-Based Compensation (continued)

The fair value for stock options was estimated at the date of grant using the Black-Scholes option pricing model, which requires us to make certain assumptions. Volatility is estimated based on the historical volatility of our stock over the past five years. The risk-free interest rate is based on U.S. Treasury zero-coupon issues with a remaining term equal to the expected term of grant. The dividend yield is estimated over the expected term based on our dividend policy, historical cash dividends and expected future cash dividends. The expected term of grant was based on the contractual term of the stock option and expected employee exercise and post-vesting employment termination trends. Forfeitures are estimated based on historical experience.

## Restricted Stock Awards

A share of “restricted stock” is one of our ordinary shares that has restrictions on transferability until certain vesting conditions are met. We disclosed the significant terms of the Prior Plans in our annual financial statements included in our Annual Report on Form 10-K for the year ended December 27, 2013. No restricted stock has been issued under the 2014 Plan.

For restricted stock awards under Prior Plans, 50% of each award of our restricted stock vested on the date it was granted. The remaining 50% of each award vests upon the six-month anniversary of the date on which the recipient ceases to serve as a member of our Board of Directors. Restricted stock awarded during the quarters and nine months ended September 26, 2014 and September 27, 2013 allows directors to retain all of their awards once they cease to serve as a member of our Board of Directors and is considered a nonsubstantive service condition in accordance with the guidance provided by the ASC on “Compensation – Stock Compensation”. Accordingly, it is appropriate to recognize compensation cost immediately for restricted stock awards granted to non-management members of the Board of Directors.

The following table lists the various restricted stock awards and related compensation expense under Prior Plans for the quarters and nine months ended September 26, 2014 and September 27, 2013 (U.S. dollars in millions except share and per share data):

Date of Award	Shares of Restricted Stock Awarded	Price Per Share	Compensation Expense
January 2, 2014	26,117	\$28.15	\$0.7
January 2, 2013	26,201	26.72	0.7

## Restricted Stock Units / Performance Stock Units

Each RSU/PSU represents a contingent right to receive one of our ordinary shares. The PSUs are subject to meeting minimum performance criteria set by our Compensation Committee of our Board of Directors. The actual number of shares the recipient receives is determined based on the results achieved versus performance goals. Those performance goals are based on exceeding a measure of our earnings. Depending on the results achieved, the actual number of shares that an award recipient receives at the end of the period may range from 0% to 100% of the award units granted. Provided such criteria are met, the PSU will vest in three equal annual installments on each of the next three anniversary dates provided that the recipient remains employed with us.

RSUs/PSUs do not have the voting rights of ordinary shares, and the shares underlying the RSUs/PSUs are not considered issued and outstanding. However, shares underlying RSUs/PSUs are included in the calculation of diluted earnings per share to the extent the performance criteria are met.

Table of Contents

## FRESH DEL MONTE PRODUCE INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued) (Unaudited)

## 7. Stock-Based Compensation (continued)

The following table lists the various RSUs/PSUs awarded under the 2014 Plan and Prior Plans for the quarters and nine months ended September 26, 2014 and September 27, 2013 (U.S. dollars in millions except share and per share data):

Date of Award	Type of Award	Units Awarded	Price Per Share
July 30, 2014	RSU	311,000	\$ 29.99
February 19, 2014	PSU	165,000	25.52
February 20, 2013	PSU	175,000	26.52

RSUs/PSUs are eligible to earn Dividend Equivalent Units ("DEUs") equal to the cash dividend paid to ordinary shareholders. DEUs are subject to the same performance and/or service conditions as the underlying RSUs/PSUs and are forfeitable. On March 28, 2014, May 30, 2014 and September 5, 2014, we awarded 2,014, 1,893 and 2,668 DEUs with a grant date price of \$27.12, \$28.97 and \$32.33 per share, respectively.

We expense the fair market value of RSUs/PSUs, as determined on the date of grant, ratably over the vesting period provided the performance condition, if any, is probable of attaining. Of the 311,000 RSUs awarded on July 30, 2014, 20.0% vested on the award date and the remaining will vest 20.0% on each of the next four anniversary dates.

The following table lists the compensation expense related to RSUs/PSUs for the quarters and nine months ended September 26, 2014 and September 27, 2013 (U.S. dollars in millions).

	Quarter ended		Nine months ended	
	September 26, 2014	September 27, 2013	September 26, 2014	September 27, 2013
RSUs/PSUs compensation expense	\$ 3.0	\$ 0.7	\$ 5.0	\$ 1.8



Table of Contents

## FRESH DEL MONTE PRODUCE INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued) (Unaudited)

## 8. Inventories

Inventories consisted of the following (U.S. dollars in millions):

	September 26, 2014	December 27, 2013
Finished goods	\$186.1	\$215.7
Raw materials and packaging supplies	154.7	156.5
Growing crops	156.7	160.9
Total inventories	\$497.5	\$533.1

## 9. Long-Term Debt and Capital Lease Obligations

The following is a summary of long-term debt and capital lease obligations (U.S. dollars in millions):

	September 26, 2014	December 27, 2013
Senior unsecured revolving credit facility (see Credit Facility below)	\$135.0	\$247.7
Various other notes payable	3.6	3.0
Capital lease obligations	1.1	0.7
Total long-term debt and capital lease obligations	139.7	251.4
Less: Current portion	(1.6	) (2.8
Long-term debt and capital lease obligations	\$138.1	\$248.6

## Credit Facility

On October 23, 2012, we entered into a five-year, \$500 million syndicated senior unsecured revolving credit facility maturing on October 23, 2017 (the "Credit Facility") with Bank of America, N.A, as administrative agent. Borrowings under the Credit Facility bear interest at a spread over the London Interbank Offer Rate ("LIBOR") that varies with our leverage ratio. The Credit Facility also includes a swing line facility and a letter of credit facility.

The following is a summary of the material terms of the Credit Facility and other working capital facilities at September 26, 2014 (U.S. dollars in millions):

	Term	Maturity Date	Interest Rate	Borrowing Limit	Available Borrowings
Credit Facility	5 years	October 23, 2017	1.41%	\$500.0	\$351.1
Other working capital facilities	Varies	Varies	Varies	19.9 \$519.9	12.1 \$363.2

The current margin for LIBOR advances is 1.25%. We intend to use funds borrowed under the Credit Facility from time to time for general corporate purposes, which may include the repayment, redemption or refinancing of our existing indebtedness, working capital needs, capital expenditures, funding of possible acquisitions, possible share repurchases and satisfaction of other obligations.



Table of Contents

FRESH DEL MONTE PRODUCE INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued) (Unaudited)

9. Long-Term Debt and Capital Lease Obligations (continued)

The Credit Facility requires us to comply with financial and other covenants, including limitations on capital expenditures, the amount of dividends that can be paid in the future, the amount and types of liens and indebtedness, material asset sales and mergers. As of September 26, 2014, we were in compliance with all of the covenants contained in the Credit Facility. The Credit Facility is unsecured as long as we maintain a certain leverage ratio and is guaranteed by certain of our subsidiaries. The Credit Facility permits borrowings under the revolving commitment with an interest rate determined based on our leverage ratio and spread over LIBOR. In addition, we pay an unused commitment fee.

At September 26, 2014, we applied \$13.9 million to the letter of credit facility, comprised of certain contingent obligations and other governmental agency guarantees combined with guarantees for purchases of raw materials and equipment and other trade related letters of credit. We also had \$13.3 million in other letters of credit and bank guarantees not included in the letter of credit facility.

10. Commitments and Contingencies

DBCP Litigation

Beginning in December 1993, certain of our U.S. subsidiaries were named among the defendants in a number of actions in courts in Texas, Louisiana, Hawaii, California and the Philippines involving claims by numerous non-U.S. plaintiffs alleging that they were injured as a result of exposure to a nematocide containing the chemical dibromochloropropane (“DBCP”) during the period 1965 to 1990. As a result of a settlement entered into in December 1998, the remaining unresolved DBCP claims against our U.S. subsidiaries are pending or subject to appeal in Hawaii, Louisiana, California, Delaware and the Philippines.

On October 14, 2004, two of our subsidiaries were served with a complaint in an action styled *Angel Abarca, et al. v. Dole Food Co., et al.* filed in the Superior Court of the State of California for the County of Los Angeles on behalf of more than 2,600 Costa Rican banana workers who claim injury from exposure to DBCP. On January 2, 2009, three of our subsidiaries were served with multiple complaints in related actions styled *Jorge Acosta Cortes, et al. v. Dole Food Company, et al.* filed in the Superior Court of the State of California for the County of Los Angeles on behalf of 461 Costa Rican residents. An initial review of the plaintiffs in the *Abarca* and *Cortes* actions found that a substantial number of the plaintiffs were claimants in prior DBCP actions in Texas and may have participated in the settlement of those actions. On June 27, 2008, the court dismissed the claims of 1,329 plaintiffs who were parties to prior DBCP actions. On June 30, 2008, our subsidiaries moved to dismiss the claims of the remaining *Abarca* plaintiffs on grounds of *forum non conveniens* in favor of the courts of Costa Rica. On September 22, 2009, the court granted the motion to dismiss and on November 16, 2009 entered an order conditionally dismissing the claims of those remaining plaintiffs who allege employment on farms in Costa Rica exclusively affiliated with our subsidiaries. Those dismissed plaintiffs re-filed their claim in Costa Rica on May 17, 2012. On January 18, 2013, all remaining plaintiffs in California filed Requests for Dismissal effecting the dismissal of their claims without prejudice. On September 25, 2013, our subsidiaries filed an answer to the claim re-filed with the courts of Costa Rica.

In February 2011, a group of former banana cooperative workers from the Philippines filed a complaint in the Philippines against two of our subsidiaries claiming injury from exposure to DBCP. The trial court dismissed the complaint against our subsidiaries on October 3, 2011. Plaintiffs have appealed the dismissal to the Court of Appeals, which appeal is pending.



Table of Contents

FRESH DEL MONTE PRODUCE INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued) (Unaudited)

10. Commitments and Contingencies (continued)

On May 31 and June 1, 2012, eight actions were filed against one of our subsidiaries in the United States District Court for the District of Delaware on behalf of approximately 3,000 plaintiffs alleging exposure to DBCP on or near banana farms in Costa Rica, Ecuador, Panama, and Guatemala. We and our subsidiaries have never owned, managed or otherwise been involved with any banana growing operations in Panama and were not involved with any banana growing operations in Ecuador during the period when DBCP was in use. The plaintiffs include claimants who had cases pending in the United States District Court for the Eastern District of Louisiana which were dismissed on September 17, 2012. On August 30, 2012, our subsidiary joined a motion to dismiss the claims of those plaintiffs on the grounds that they have first-filed claims pending in the United States District Court for the Eastern District of Louisiana. The motion was granted on March 29, 2013. On September 21, 2012, our subsidiary filed an answer with respect to the claims of those plaintiffs who had not already filed in Louisiana. On May 27, 2014, the court granted a motion made by a co-defendant and entered summary judgment against all plaintiffs based on the September 19, 2013 affirmance by the United States Court of Appeals for the Fifth Circuit of the dismissal of related cases by the United States District Court for the Eastern District of Louisiana. On July 7, 2014, our subsidiary joined in a motion for summary judgment as to all plaintiffs on the basis of the court's May 27, 2014 ruling. Plaintiffs agreed that judgment be entered in favor of all defendants for the claims still pending in the United States District Court for the District of Delaware on the basis of the summary judgment granted on May 27, 2014 and the district court entered judgment dismissing all plaintiffs' claims on September 22, 2014. On October 21, 2014, a notice of appeal was filed with the United States Court of Appeals for the Third Circuit, but the notice expressly limited the appeal to the claims of 57 (out of the more than 2,400) plaintiffs.

In Hawaii, plaintiffs filed a petition for certiorari to the Hawaii Supreme Court based upon the Hawaii Court of Appeals affirmance in March 2014 of a summary judgment ruling in defendants' favor at the trial court level. The Hawaii Supreme Court accepted the petition and oral argument was held on September 18, 2014 with respect to whether the claims of the six named plaintiffs were properly dismissed on statute of limitations grounds. The decision of the Hawaii Supreme Court remains pending.

European Union Antitrust Investigation

On June 2, 2005, one of our German subsidiaries was visited by the European Commission, the antitrust authority of the European Union ("EU") as part of its investigation of certain of our overseas subsidiaries as well as other produce companies for possible violations of the EU's competition laws. Our subsidiaries cooperated with the investigation. On October 17, 2008, the European Commission concluded its investigation without finding any infringement of EU competition rules by, or imposing any fines on, our subsidiaries.

The European Commission did, however, find that Internationale Fruchthimport Gesellschaft Weichert & Co KG ("Weichert"), an entity in which one of our subsidiaries formerly held an indirect 80% noncontrolling interest, infringed EU competition rules and imposed upon it a €14.7 million (\$18.7 million using exchange rates as of September 26, 2014) fine. The European Commission has asserted that we controlled Weichert during the period by virtue of our subsidiary's former, indirect noncontrolling interest and has therefore held that we are jointly and severally liable for Weichert's payment of the fine.

On December 31, 2008, we filed an appeal of this determination on grounds, among others, that Weichert did not violate EU competition rules and that, in any event, we cannot be held jointly and severally liable for Weichert's acts under applicable EU law. On April 14, 2010, Weichert filed a statement of intervention in support of our appeal

seeking annulment of the European Commission's determination. A hearing was held on February 1, 2012 for oral argument on the appeal. On March 14, 2013, the ruling on the appeal was issued reducing the fine from €14.7 million to €8.8 million (\$11.2 million using exchange rates as of September 26, 2014) but upholding the European Commission's decision holding us jointly and severally liable for Weichert's payment of the fine.

On May 24, 2013, we filed an appeal against this decision re-asserting that we cannot be held jointly and severally liable for Weichert's acts under EU law. On June 4, 2013, the European Commission filed an appeal challenging only an approximate €1.0 million (\$1.3 million using exchange rates as of September 26, 2014) portion of the lower court's fine reduction and thereby seeking that the fine be set at €9.8 million (\$12.5 million using exchange rates as of September 26, 2014) rather than €8.8 million. In its appeal, the European Commission also disputed the grounds upon which we based our appeal. We filed our response to the European Commission's appeal on July 1, 2013. The European Commission filed its response to our appeal on August 5, 2013. Weichert filed responses to our appeal and the European Commission's appeal as well as a cross-appeal on August 8, 2013. We filed a reply to the European Commission's response to our appeal on October 17, 2013. A hearing was held on October 9, 2014 for oral argument on the appeal. A decision on the appeal remains pending.

Table of Contents

FRESH DEL MONTE PRODUCE INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued) (Unaudited)

10. Commitments and Contingencies (continued)

Unpaid Wages Class Action Litigation

In December 2007, a class action complaint was filed against one of our subsidiaries for unpaid wages in an action styled Maria Delgado and Abdia Liberio, et al. v. Del Monte Fresh Produce N.A., Inc. in the Circuit Court of Multnomah County, Oregon. On October 5, 2009, a jury verdict was entered against our subsidiary. The court entered judgments in favor of plaintiffs consistent with the jury verdict. On January 2, 2014, the Oregon Court of Appeals affirmed the judgments. Our subsidiary appealed the Court of Appeals decision to the Oregon Supreme Court. On May 8, 2014, the Oregon Supreme Court denied our subsidiary's petition for review. Our subsidiary satisfied the judgments in accordance with the court's final order.

Kunia Well Site

In 1980, elevated levels of certain chemicals were detected in the soil and ground-water at a plantation leased by one of our U.S. subsidiaries in Honolulu, Hawaii (the "Kunia Well Site"). Shortly thereafter, our subsidiary discontinued the use of the Kunia Well Site and provided an alternate water source to area well users and the subsidiary commenced its own voluntary cleanup operation.

In 1993, the Environmental Protection Agency ("EPA") identified the Kunia Well Site for potential listing on the National Priorities List ("NPL") under the Comprehensive Environmental Response, Compensation and Liability Act of 1980, as amended. On December 16, 1994, the EPA issued a final rule adding the Kunia Well Site to the NPL.

On September 28, 1995, our subsidiary entered into an order (the "Order") with the EPA to conduct the remedial investigation and the feasibility study of the Kunia Well Site. Under the terms of the Order, our subsidiary submitted a remedial investigation report in November 1998 and a final draft feasibility study in December 1999 (which was updated from time to time) for review by the EPA. The EPA approved the remedial investigation report in February 1999 and the feasibility study on April 22, 2003.

As a result of communications with the EPA in 2001, we recorded a charge of \$15.0 million in the third quarter of 2001 to increase the recorded liability to the estimated expected future cleanup cost for the Kunia Well Site to \$19.1 million. Based on conversations with the EPA in the third quarter of 2002 and consultation with our legal counsel and other experts, we recorded a charge of \$7.0 million during the third quarter of 2002 to increase the accrual for the expected future clean-up costs for the Kunia Well Site to \$26.1 million.

On September 25, 2003, the EPA issued the Record of Decision ("ROD"). The EPA estimates in the ROD that the remediation costs associated with the cleanup of the Kunia Well Site will range from \$12.9 million to \$25.4 million and will last approximately 10 years. It remains to be determined how long the remediation will actually last.

The undiscounted estimates are between \$14.8 million and \$28.7 million. The undiscounted estimate on which our accrual is based totals \$16.7 million and is discounted using a 3.0% rate. As of September 26, 2014, there is \$15.1 million included in other noncurrent liabilities and \$1.1 million included in accounts payable and accrued expenses in the Consolidated Balance Sheets for the Kunia Well Site clean-up, which we expect to expend in the next 12 months. We expect to expend approximately \$1.0 million in cash per year for the following five years. Certain portions of the EPA's estimates have been discounted using a 3.0% interest rate.





Table of Contents

## FRESH DEL MONTE PRODUCE INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued) (Unaudited)

## 10. Commitments and Contingencies (continued)

On January 13, 2004, the EPA deleted a portion of the Kunia Well Site (Northeast section) from the NPL. On May 2, 2005, our subsidiary signed a Consent Decree with the EPA for the performance of the clean-up work for the Kunia Well Site. On September 27, 2005, the U.S. District Court for Hawaii approved and entered the Consent Decree. Based on findings from remedial investigations at the Kunia Well Site, our subsidiary continues to evaluate with the EPA the clean-up work currently in progress in accordance with the Consent Decree.

## Additional Information

In addition to the foregoing, we are involved from time to time in various claims and legal actions incident to our operations, both as plaintiff and defendant. In the opinion of management, after consulting with legal counsel, none of these other claims are currently expected to have a material adverse effect on the results of operations, financial position or our cash flows.

We intend to vigorously defend ourselves in all of the above matters, other than the unpaid wages class action litigation which is concluded.

## 11. Earnings Per Share

Basic and diluted net income per ordinary share is calculated as follows (U.S. dollars in millions, except share and per share data):

	Quarter ended September 26, 2014	September 27, 2013	Nine months ended	
			September 26, 2014	September 27, 2013
Numerator:				
Net income attributable to Fresh Del Monte Produce Inc.	\$19.9	\$6.4	\$142.8	\$109.5
Denominator:				
Weighted average number of ordinary shares - Basic	55,901,110	55,737,224	56,174,870	56,521,941
Effect of dilutive securities - Share based employee options and awards	437,967	342,382	374,226	365,063
Weighted average number of ordinary shares - Diluted	56,339,077	56,079,606	56,549,096	56,887,004
Net income per ordinary share attributable to Fresh Del Monte Produce Inc.:				
Basic	\$0.36	\$0.11	\$2.54	\$1.94
Diluted	\$0.35	\$0.11	\$2.53	\$1.92

Refer to Note 17, "Shareholders' Equity", for disclosures related to the stock repurchase program and retired shares.



Table of Contents

## FRESH DEL MONTE PRODUCE INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued) (Unaudited)

## 12. Retirement and Other Employee Benefits

The following table sets forth the net periodic benefit costs of our pension plans and post-retirement plans (U.S. dollars in millions):

	Quarter ended		Nine months ended	
	September 26, 2014	September 27, 2013	September 26, 2014	September 27, 2013
Service cost	\$1.4	\$1.4	\$4.1	\$4.2
Interest cost	1.7	1.6	5.3	4.7
Expected return on assets	(1.1	) (0.9	) (3.4	) (2.6
Amortization of net actuarial loss	0.3	0.5	0.9	1.5
Net periodic benefit costs	\$2.3	\$2.6	\$6.9	\$7.8

## 13. Business Segment Data

We are principally engaged in one major line of business, the production, distribution and marketing of bananas, other fresh produce and prepared food. Our products are sold in markets throughout the world with our major producing operations located in North, Central and South America, Asia and Africa.

Our operations are aggregated into business segments on the basis of our products: bananas, other fresh produce and prepared food. Other fresh produce includes pineapples, melons, non-tropical fruit (including grapes, apples, pears, peaches, plums, nectarines, avocados, citrus and kiwis), fresh-cut products, other fruit and vegetables, a third-party ocean freight business and a plastic products business. Prepared food includes prepared fruit and vegetables, juices, beverages, snacks, poultry and meat products.

We evaluate performance based on several factors, of which net sales and gross profit by product are the primary financial measures (U.S. dollars in millions):

	Quarter ended September 26, 2014		September 27, 2013	
	Net Sales	Gross Profit	Net Sales	Gross Profit
Banana	\$423.8	\$22.5	\$402.3	\$1.3
Other fresh produce	371.0	40.7	366.1	41.0
Prepared food	89.8	10.7	92.7	10.7
Totals	\$884.6	\$73.9	\$861.1	\$53.0

	Nine months ended September 26, 2014		September 27, 2013	
	Net Sales	Gross Profit	Net Sales	Gross Profit
Banana	\$1,365.8	\$103.4	\$1,265.3	\$66.5
Other fresh produce	1,343.5	161.0	1,278.1	162.3
Prepared food	288.9	37.7	260.4	28.7
Totals	\$2,998.2	\$302.1	\$2,803.8	\$257.5



Table of Contents

FRESH DEL MONTE PRODUCE INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued) (Unaudited)

14. Derivative Financial Instruments

We account for derivative financial instruments in accordance with the ASC guidance on “Derivatives and Hedging”. This ASC requires us to recognize the value of derivative instruments as either assets or liabilities in the statement of financial position at fair value. The accounting for changes in the fair value (i.e., gains or losses) of a derivative instrument depends on whether it has been designated as a hedge and qualifies as part of a hedging relationship. The accounting also depends on the type of hedging relationship, whether a cash flow hedge, a fair value hedge, or hedge of a net investment in a foreign operation. On entry into a derivative instrument, we formally designate and document it as a hedge of a specific underlying exposure, as well as the risk management objectives and strategies for undertaking the hedge transaction.

Derivatives are recorded in our Consolidated Balance Sheets at fair value in prepaid expenses and other current assets, other noncurrent assets, accounts payable and accrued expenses or other noncurrent liabilities, depending on whether the amount is an asset or liability and whether it is short-term or long-term in nature. The fair values of derivatives used to hedge or modify our risks fluctuate over time. These fair value amounts should not be viewed in isolation, but rather in relation to the cash flows or fair value of the underlying hedged transactions or assets and other exposures, as well as the overall reduction in our risk. In addition, the earnings impact resulting from our derivative instruments is recorded in the same line item within the Consolidated Statements of Income as the underlying exposure being hedged.

We predominantly designate our hedges as cash flow hedges. A cash flow hedge requires that the effective portion of the change in the fair value of a derivative instrument be recognized in other comprehensive income, a component of shareholders’ equity, and reclassified into earnings in the same period or periods during which the hedged transaction affects earnings. The ineffective portion of the change in fair value of a derivative instrument is to be recognized in earnings in the same line in which the hedge transaction affects earnings.

Counterparties expose us to credit losses in the event of non-performance on hedges. We monitor our exposure to counterparty non-performance risk both at inception of the hedge and at least quarterly thereafter. However, because these contracts are entered into with highly rated financial institutions, we do not anticipate non-performance by any of the counterparties. The exposure is usually the amount of the unrealized gains, if any, in such contracts.

Because of the high degree of effectiveness between the hedging instrument and the underlying exposure being hedged, fluctuations in the value of the derivative instruments are generally offset by changes in the cash flows or fair value of the underlying exposures being hedged. In addition, we perform an assessment of hedge effectiveness, both at inception and at least quarterly thereafter, in order to determine whether the financial instruments that are used in hedging transactions are effective at offsetting changes in the cash flows or fair value of the related underlying exposures. Any ineffective portion of a financial instrument’s change in fair value is immediately recognized in earnings.

Foreign Currency Hedges

We are exposed to fluctuations in currency exchange rates against the U.S. dollar on our results of operations and financial condition and we mitigate that exposure by entering into foreign currency forward contracts. Certain of our subsidiaries periodically enter into foreign currency forward contracts in order to hedge portions of forecasted sales or cost of sales denominated in foreign currencies, which generally expire within one year. Our foreign currency hedges were entered into to hedge our 2014, 2015, and 2016 foreign currency exposure.

The foreign currency forward contracts qualifying as cash flow hedges were designated as single-purpose cash flow hedges of forecasted cash flows. Based on our formal assessment of hedge effectiveness of our qualifying foreign currency forward contracts, we determined that the impact of hedge ineffectiveness was de minimis for the quarters and nine months ended September 26, 2014 and September 27, 2013.

#### Bunker Fuel Hedges

We are exposed to fluctuations in bunker fuel prices on our results of operations and financial condition and mitigate that exposure by entering into bunker fuel swap agreements, which permit us to lock in bunker fuel purchase prices. We entered into bunker fuel swap agreements in order to hedge fuel costs incurred by our owned and chartered vessels throughout the nine months ended September 27, 2013. We designated our bunker fuel swap agreements as cash flow hedges. As of September 26, 2014, there were no outstanding bunker fuel hedges.

Table of Contents

## FRESH DEL MONTE PRODUCE INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued) (Unaudited)

## 14. Derivative Financial Instruments (continued)

Certain of our derivative instruments contain provisions that require the current credit relationship between the Company and its counterparty to be maintained throughout the term of the derivative instruments. If that credit relationship changes, certain provisions could be triggered, and the counterparty could request immediate collateralization of derivative instruments in net liability position above a certain threshold. There were \$0.5 million derivative instruments with credit-risk related contingent features for which the aggregate fair value was in a liability position on September 26, 2014 and no triggering event has occurred and thus we are not required to post collateral.

We had the following outstanding foreign currency forward as of September 26, 2014:

Foreign Currency Contracts Qualifying as Cash Flow Hedges:	Notional Amount		
Euro	€	176.6	million
British pound	£	9.3	million
Japanese yen	JPY	1,455.3	million
Costa Rican colon	CRC	2,618.8	million
Philippine peso	PHP	7.0	million
Chilean peso	CLP	3,158.7	million
Polish Zloty	PLN	2.3	million
Korean Won	KRW	35,280.0	million

The following table reflects the fair values of derivative instruments, all of which are designated as Level 2 of the fair value hierarchy, as of September 26, 2014 and December 27, 2013 (U.S. dollars in millions):

Derivatives Designated as Hedging Instruments <sup>(1)</sup>

Balance Sheet Location:	Foreign exchange contracts	
	September 26, 2014 <sup>(2)</sup>	December 27, 2013
Asset derivatives:		
Prepaid expenses and other current assets	\$13.4	\$2.8
Other noncurrent assets	5.0	—
Total asset derivatives	\$18.4	\$2.8
Liability derivatives:		
Accounts payable and accrued expenses	\$1.1	\$5.3
Other noncurrent liabilities	—	0.8
Total liability derivatives	\$1.1	\$6.1

<sup>(1)</sup> See Note 15, "Fair Value Measurements", for fair value disclosures.

<sup>(2)</sup> We expect that a net gain of \$12.3 million will be transferred to earnings during the next 12 months and a net gain of \$5.0 million will be transferred to earnings during the last quarter of 2015 through the end of 2016, along with the earnings effect of the related forecasted transactions.

Table of Contents

## FRESH DEL MONTE PRODUCE INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued) (Unaudited)

## 14. Derivative Financial Instruments (continued)

The following table reflects the effect of derivative instruments on the Consolidated Statements of Income for the quarter and nine months ended September 26, 2014 and September 27, 2013, respectively (U.S. dollars in millions):

Derivatives in Cash Flow Hedging Relationships	Amount of Gain (Loss) Recognized in Other Comprehensive Income on Derivatives (Effective Portion)		Location of Gain (Loss) Reclassified from AOCI into Income (Effective Portion)	Amount of Gain (Loss) Reclassified from AOCI into Income (Effective Portion)	
	Quarter ended September 26, 2014	September 27, 2013		Quarter ended September 26, 2014	September 27, 2013
Foreign exchange contracts	\$19.1	\$ (9.3)	) Net sales	\$1.0	\$4.0
Foreign exchange contracts	1.7	(0.2)	) Cost of products sold	(1.1)	) 1.1
Bunker fuel swap agreements <sup>(1)</sup>	—	1.2	Cost of products sold <sup>(1)</sup>	—	0.6
Total	\$20.8	\$ (8.3)	)	\$ (0.1)	) \$5.7
	Nine months ended			Nine months ended	
	September 26, 2014	September 27, 2013		September 26, 2014	September 27, 2013
Foreign exchange contracts	\$22.2	\$9.0	Net sales	\$ (0.5)	) \$ (1.9)
Foreign exchange contracts	(1.8)	) 3.1	Cost of products sold	(0.3)	) 2.7
Bunker fuel swap agreements <sup>(1)</sup>	—	0.6	Cost of products sold <sup>(1)</sup>	—	0.6
Total	\$20.4	\$12.7	)	\$ (0.8)	) \$1.4

<sup>(1)</sup> The bunker fuel swap agreements had an ineffective portion of \$0.1 million for the quarter and nine months ended September 27, 2013. There were no bunker fuel swap agreements for the quarter and nine months ended September 26, 2014.

## 15. Fair Value Measurements

We measure fair value for financial instruments, such as derivatives and equity securities, on an ongoing basis. We measure fair value for non-financial assets when a valuation is necessary, such as for impairment of long-lived and indefinite-lived assets when indicators of impairment exist. Fair value is measured in accordance with the ASC on “Fair Value Measurements and Disclosures”. The ASC on “Fair Value Measurements and Disclosures” defines fair value, establishes a framework for measuring fair value and enhances disclosures about fair value measures required under other accounting pronouncements, but does not change existing guidance as to whether or not an instrument is carried at fair value.





Table of Contents

## FRESH DEL MONTE PRODUCE INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued) (Unaudited)

## 15. Fair Value Measurements (continued)

## Derivative Instruments

We may choose to mitigate the risk of fluctuations in currency exchange rates and bunker fuel prices on our results of operations and financial condition by entering into foreign currency cash flow hedges and bunker fuel hedges, respectively. We account for the fair value of the related forward contracts as either an asset in other current assets or a liability in accrued expenses. We use an income approach to value our outstanding foreign currency and bunker fuel cash flow hedges. An income approach consists of a discounted cash flow model that takes into account the present value of future cash flows under the terms of the contract using current market information as of the measurement date such as foreign currency and bunker fuel spot and forward rates. Additionally, we built an element of default risk based on observable inputs into the fair value calculation. Due to the fact that inputs to fair value these derivative instruments can be observed and are classified as Level 2.

The following table provides a summary of the fair values of assets and liabilities measured on a recurring basis under the ASC on “Fair Value Measurements and Disclosures” (U.S. dollars in millions):

	Fair Value Measurements	
	Foreign currency forward contracts, net asset (liability)	
	September 26, 2014	December 27, 2013
Quoted Prices in Active Markets for Identical Assets (Level 1)	\$—	\$—
Significant Observable Inputs (Level 2)	17.3	(3.3
Significant Unobservable Inputs (Level 3)	—	—

In estimating our fair value disclosures for financial instruments, we use the following methods and assumptions:

Cash and cash equivalents: The carrying amount of these items approximates fair value due to their liquid nature.

Trade accounts receivable and other accounts receivable, net: The carrying value reported in the Consolidated Balance Sheets for these items is net of allowances for doubtful accounts, which includes a degree of counterparty non-performance risk.

Accounts payable and other current liabilities: The carrying value reported in the Consolidated Balance Sheets for these items approximates their fair value, which is the likely amount for which the liability with short settlement periods would be transferred to a market participant with a similar credit standing to ours.

Capital lease obligations: The carrying value of our capital lease obligations reported in the Consolidated Balance Sheets approximates their fair value based on current interest rates, which contain an element of default risk. The fair value of our capital lease obligations is estimated using Level 2 inputs based on quoted prices for those or similar instruments.

Refer to Note 9, “Long-Term Debt and Capital Lease Obligations”.

Long-term debt: The carrying value of our long-term debt reported in the Consolidated Balance Sheets approximates their fair value since they bear interest at variable rates or fixed rates which contain an element of default risk. The

fair value of our long-term debt is estimated using Level 2 inputs based on quoted prices for those or similar instruments.

Refer to Note 9, "Long-Term Debt and Capital Lease Obligations".

Table of Contents

## FRESH DEL MONTE PRODUCE INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued) (Unaudited)

## 15. Fair Value Measurements (continued)

## Fair Value of Non-Financial Assets

The following is a tabular presentation of the non-recurring fair value measurement along with the level within the fair value hierarchy in which the fair value measurement in its entirety falls (U.S. dollars in millions):

	Fair Value Measurements for the nine months ended September 26, 2014			
	Total	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
United Kingdom contract termination on leased facility	\$ 1.2	\$ —	\$ —	\$ 1.2
	\$ 1.2	\$ —	\$ —	\$ 1.2

During the nine months ended September 26, 2014, we recognized an additional charge of \$0.7 million for a total contract termination obligation of \$1.2 million related to lease payments that will continue to be incurred throughout the lease term beyond our cease-use date for an under-utilized distribution facility in the United Kingdom in the banana segment. We estimated the fair value of this obligation using an income based approach, whereby our cash flow was adjusted for a market premium risk. The fair value of the contract termination obligation is classified as Level 3 of the fair value hierarchy due to the mix of unobservable inputs utilized.

The fair value of the banana reporting unit's goodwill and prepared food trademarks are sensitive to differences between the estimated and actual cash flows and changes in the related discount rate used to evaluate the fair value of these assets.

We disclosed the sensitivities related to the banana reporting unit's goodwill and prepared food trademarks in our annual financial statements included in our Annual Report on Form 10-K for the year ended December 27, 2013.

Table of Contents

## FRESH DEL MONTE PRODUCE INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued) (Unaudited)

## 16. Accumulated Other Comprehensive Income (Loss)

The following table includes the changes in accumulated other comprehensive income (loss) attributable to U.S. by component under the ASC on “Comprehensive Income” (U.S. dollars in millions):

	Changes in Accumulated Other Comprehensive Income (Loss) by Component <sup>(1)</sup>				Total
	Changes in Fair Value of Effective Cash Flow Hedges	Foreign Currency Translation Adjustment	Retirement Benefit Adjustment		
	Nine months ended September 26, 2014				
Balance at December 27, 2013	\$ (3.1	) \$ 12.0	\$ (12.3	)	\$ (3.4 )
Other comprehensive income (loss) before reclassifications	19.6	(7.0 ) <sup>(2)</sup>	(0.2 ) <sup>(3)</sup>		12.4
Amounts reclassified from accumulated other comprehensive income	0.8	—	0.9		1.7
Net current period other comprehensive income (loss)	20.4	(7.0 )	0.7		14.1
Balance at September 26, 2014	\$ 17.3	\$ 5.0	\$ (11.6	)	\$ 10.7

<sup>(1)</sup> All amounts are net of tax and noncontrolling interest.

<sup>(2)</sup> Includes a loss of \$2.3 million on intra-entity foreign currency transactions that are of a long-term-investment nature for the nine months ended September 26, 2014.

<sup>(3)</sup> Includes a loss of \$0.2 million of noncontrolling interests related to Retirement Benefit adjustments for the nine months ended September 26, 2014.

Table of Contents

## FRESH DEL MONTE PRODUCE INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued) (Unaudited)

## 16. Accumulated Other Comprehensive Income (Loss) (continued)

The following table includes details about amounts reclassified from accumulated other comprehensive income (loss) by component

(U.S. dollars in millions):

Details about accumulated other comprehensive income (loss) components	September 26, 2014		September 27, 2013		Affected line item in the statement where net income is present
	Quarter ended	Nine months ended	Quarter ended	Nine months ended	
Changes in fair value of effective cash flow hedges:					
Foreign currency cash flow hedges	\$(1.0 )	\$0.5	\$(4.0 )	\$1.9	Sales
Foreign currency cash flow hedges	1.1	0.3	(1.7 )	(3.3 )	Cost of Sales
Total	\$0.1	\$0.8	\$(5.7 )	\$(1.4 )	
Amortization of retirement benefits:					
Actuarial losses	\$0.1	\$0.2	\$0.1	\$0.3	Selling, general and administrative expenses
Actuarial losses	0.2	0.7	0.4	1.2	Cost of Sales
Total	\$0.3	\$0.9	\$0.5	\$1.5	
Changes in fair value of available for sale securities:					
Gain on available for sale securities	\$—	\$—	\$—	\$(2.3 )	Other expense (income), net
Total	\$—	\$—	\$—	\$(2.3 )	

Table of Contents

## FRESH DEL MONTE PRODUCE INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued) (Unaudited)

## 17. Shareholders' Equity

Our shareholders have authorized 50,000,000 preferred shares at \$0.01 par value, of which none are issued or outstanding and 200,000,000 ordinary shares of common stock at \$0.01 par value, of which 56,365,413 are issued and outstanding at September 26, 2014.

Ordinary share activity is summarized as follows:

	Nine months ended	
	September 26, 2014	September 27, 2013
Ordinary shares issued (retired) as a result of:		
Stock option exercises	1,417,263	1,844,527
Restricted stock grants	26,117	26,201
Restricted and performance stock units	232,772	—
Ordinary shares repurchase and retired	(1,529,176 )	(3,462,506 )

On May 5, 2010, our Board of Directors approved an additional three-year stock repurchase program of up to \$150 million of our ordinary shares, which expired on May 5, 2013. On May 1, 2013, our Board of Directors approved a three-year stock repurchase program of up to \$300 million of our ordinary shares. We have repurchased \$308.5 million of ordinary shares, or 12,794,561 ordinary shares, under the aforementioned repurchase programs and retired all the repurchased shares. We have a maximum dollar amount value of \$215.7 million of shares that may yet be purchased under the May 1, 2013 stock repurchase program.

Dividend activity is summarized as follows:

Nine months ended September 26, 2014		Nine months ended September 27, 2013	
Dividend Declared Date	Cash Dividend Declared, per Ordinary Share	Dividend Declared Date	Cash Dividend Declared, per Ordinary Share
September 5, 2014	\$0.125	September 6, 2013	\$0.125
May 30, 2014	0.125	May 31, 2013	0.125
March 28, 2014	0.125	March 29, 2013	0.125

We paid \$20.9 million in dividends for the nine months ended September 26, 2014 and \$21.2 million in dividends for the nine months ended September 27, 2013.

Table of Contents

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Overview

We are one of the world's leading vertically integrated producers, marketers and distributors of high-quality fresh and fresh-cut fruit and vegetables, as well as a leading producer and marketer of prepared fruit and vegetables, juices, beverages and snacks in Europe, Africa, the Middle East and countries formerly part of the Soviet Union. We market our products worldwide under the DEL MONTE® brand, a symbol of product innovation, quality, freshness and reliability since 1892. Our global sourcing and logistics system allows us to provide regular delivery of consistently high-quality produce and value-added services to our customers. Our major producing operations are located in North, Central and South America, Asia and Africa. Production operations are aggregated on the basis of our products: bananas, other fresh produce and prepared food. Other fresh produce includes pineapples, melons, tomatoes, non-tropical fruit (including grapes, apples, pears, peaches, plums, nectarines, avocados, citrus and kiwis), fresh-cut produce, other fruit and vegetables, a plastic products business and a third-party ocean freight service. Prepared food includes prepared fruit and vegetables, juices, beverages, snacks, poultry and meat products.

Liquidity and Capital Resources

Net cash provided by operating activities was \$243.1 million for the first nine months of 2014 as compared with \$157.3 million for the first nine months of 2013, an increase of \$85.8 million. The increase in cash provided by operating activities was principally attributable to higher net income combined with lower levels of fresh produce and prepared food inventory and lower trade accounts receivables. Fresh produce inventory decreased primarily due to higher sales and seasonal reductions of deciduous fruit from Chile. Prepared food inventory decreased primarily due to higher sales. Trade accounts receivable decreased during the first nine months of 2014 as compared with prior year primarily as a result of improved collections in the Middle East.

Working capital was \$599.6 million at September 26, 2014 compared with \$633.0 million at December 27, 2013, a decrease of \$33.4 million. This decrease in working capital is primarily due to lower levels of inventory, principally as a result of increased sales and seasonal reductions of fresh produce.

Net cash used in investing activities for the first nine months of 2014 was \$117.8 million compared with \$73.2 million for the first nine months of 2013. Net cash used in investing activities for the first nine months of 2014 consisted of capital expenditures of \$119.0 million, partially offset by proceeds from sales of property, plant and equipment of \$1.2 million. Capital expenditures for the first nine months of 2014 included: the purchase of approximately 2,600 acres of farmland in Florida for approximately \$16.0 million for expansion of our tomato operations related to the other fresh produce segment; expansion of growing, manufacturing and distribution facilities in North America related to the other fresh produce and banana segments; improvements and expansion of production facilities in the Philippines, Costa Rica, Nicaragua, Guatemala and Chile related to the banana and other fresh produce segments; improvements of our production facilities in Kenya, Costa Rica, Greece and Jordan related to the prepared food segment; and for a new fresh-cut fruit facility in Japan related to the other fresh produce segment. Proceeds from sale of property, plant and equipment for the first nine months of 2014 consisted primarily of the sales of surplus equipment.

Net cash used in investing activities for the first nine months of 2013 consisted of capital expenditures of \$89.9 million, partially offset by proceeds from sale of property, plant and equipment of \$8.9 million and proceeds from sale of securities available for sale of \$7.8 million. Capital expenditures for the first nine months of 2013 were primarily for expansion of our distribution and manufacturing facilities in North America, including a new distribution center in Canada with banana ripening and fresh-cut manufacturing capabilities combined with improvements of production facilities in Costa Rica, Guatemala, Chile and the Philippines. These capital expenditures are related to the other fresh produce and banana segments. Capital expenditures during the first nine months of 2013 also included expansion and



improvements of our production facilities in Kenya and Greece and distribution facilities in Saudi Arabia related to the prepared food and banana segments and the acquisition of two pre-owned refrigerated vessels. Proceeds from sale of property, plant and equipment for the first nine months of 2013 consisted of the sale of a distribution center in the United Kingdom and other surplus equipment. During the first nine months of 2013, we sold \$7.8 million of available-for-sale securities that were acquired during 2012 and recognized a gain of \$2.3 million.

Net cash used in financing activities for the first nine months of 2014 was \$135.5 million compared with net cash used in financing activities of \$95.8 million for the first nine months of 2013. Net cash used in financing activities for the first nine months of 2014 consisted of net repayments on long-term debt of \$112.1 million, dividends paid of \$20.9 million and \$42.4 million of repurchase of our ordinary shares, partially offset by contributions from noncontrolling interest, net of \$5.0 million, proceeds from stock options exercised of \$34.8 million and excess tax benefit from stock-based compensation of \$0.1 million.

Net cash used in financing activities for the first nine months of 2013 consisted of net repayments on long-term debt of \$26.1 million, dividends paid of \$21.2 million and \$93.2 million of repurchase of our ordinary shares, partially offset by contributions from noncontrolling interest, net of \$3.6 million and proceeds from stock options exercised of \$41.1 million.

Table of Contents

We finance our working capital and other liquidity requirements primarily through cash from operations and borrowings under our \$500 million syndicated senior unsecured revolving credit facility maturing on October 23, 2017 (the "Credit Facility") with Bank of America, N.A., as administrative agent. Borrowings under the Credit Facility bear interest at a spread over the London Interbank Offer Rate ("LIBOR") that varies with our leverage ratio. The Credit Facility also includes a swing line facility and a letter of credit facility. We intend to use the Credit Facility from time to time for our working capital needs, capital expenditures, funding of possible acquisitions, possible share repurchase and satisfaction of other obligations.

At September 26, 2014, we had \$135.0 million outstanding under the Credit Facility bearing interest at a per annum rate of 1.41%. In addition, we pay an unused commitment fee.

The Credit Facility is unsecured as long as we meet a certain leverage ratio and also requires us to comply with certain financial and other covenants, including limitations on capital expenditures, the amount of dividends that can be paid in the future, the amount and types of liens and indebtedness, material asset sales and mergers. As of September 26, 2014, we were in compliance with all of the financial and other covenants contained in the Credit Facility.

At September 26, 2014, we had \$363.2 million available under committed working capital facilities, primarily under the Credit Facility. At September 26, 2014, we applied \$13.9 million to the letter of credit facility, comprised of certain contingent obligations and other governmental agencies and purchases of equipment guarantees and other trade related letters of credit. We also had \$13.3 million in other letters of credit and bank guarantees not included in the letter of credit facility.

As of September 26, 2014, we had \$139.7 million of long-term debt and capital lease obligations, including the current portion, consisting of \$135.0 million outstanding under the Credit Facility, \$1.1 million of capital lease obligations and \$3.6 million of other long-term debt and notes payable.

Based on our operating plan, combined with our borrowing capacity under our Credit Facility, we believe we will have sufficient resources to meet our cash obligations for the foreseeable future.

As of September 26, 2014, we had cash and cash equivalents of \$37.3 million.

As a result of the closure of distribution centers in the United Kingdom and the previously announced closure of our Hawaii pineapple operations, we paid approximately \$3.8 million in contractual obligations and termination benefits during the first nine months of 2014. We expect to make additional payments of approximately \$2.7 million principally related to the closure of certain facilities in the United Kingdom and Germany and exit activities in Brazil.

The fair value of our foreign currency cash flow hedges changed from a net liability of \$3.3 million as of December 27, 2013, to a net asset of \$17.3 million as of September 26, 2014. We expect that a net gain of \$12.3 million will be transferred to earnings during the next 12 months and \$5.0 million will be transferred to earnings during the last quarter of 2015 through the end of 2016, along with the earnings effect of the related forecasted transactions.

Table of Contents

## Results of Operations

The following tables present for each of the periods indicated (i) net sale by geographic region and (ii) net sales and gross profit by product category, and in each case, the percentage of the total represented thereby (U.S. dollars in millions, except percent data):

## Net sales by geographic region:

	Quarter ended			September 27, 2013			Nine months ended			September 27, 2013		
	September 26, 2014			September 27, 2013			September 26, 2014			September 27, 2013		
North America	\$481.6	55	%	\$459.2	53	%	\$1,620.6	54	%	\$1,516.1	54	%
Europe	154.0	17	%	163.2	19	%	558.9	19	%	549.3	20	%
Middle East	133.5	15	%	132.4	16	%	426.1	14	%	376.8	13	%
Asia	98.2	11	%	95.9	11	%	333.0	11	%	322.6	12	%
Other	17.3	2	%	10.4	1	%	59.6	2	%	39.0	1	%
Total	\$884.6	100	%	\$861.1	100	%	\$2,998.2	100	%	\$2,803.8	100	%

## Product net sales and gross profit:

	Quarter ended			September 27, 2013			September 27, 2013			September 27, 2013		
	September 26, 2014			September 27, 2013			September 27, 2013			September 27, 2013		
	Net Sales			Gross Profit			Net Sales			Gross Profit		
Banana	\$423.8	48	%	\$22.5	30	%	\$402.3	47	%	\$1.3	3	%
Other fresh produce	371.0	42	%	40.7	55	%	366.1	42	%	41.0	77	%
Prepared food	89.8	10	%	10.7	15	%	92.7	11	%	10.7	20	%
Totals	\$884.6	100	%	\$73.9	100	%	\$861.1	100	%	\$53.0	100	%

	Nine months ended			September 27, 2013			September 27, 2013			September 27, 2013		
	September 26, 2014			September 27, 2013			September 27, 2013			September 27, 2013		
	Net Sales			Gross Profit			Net Sales			Gross Profit		
Banana	\$1,365.8	45	%	\$103.4	34	%	\$1,265.3	45	%	\$66.5	26	%
Other fresh produce	1,343.5	45	%	161.0	53	%	1,278.1	46	%	162.3	63	%
Prepared food	288.9	10	%	37.7	13	%	260.4	9	%	28.7	11	%
Totals	\$2,998.2	100	%	\$302.1	100	%	\$2,803.8	100	%	\$257.5	100	%

## Third Quarter 2014 Compared with Third Quarter 2013

Net Sales. Net sales for the third quarter of 2014 were \$884.6 million compared with \$861.1 million for the third quarter of 2013. The increase in net sales of \$23.5 million was principally attributable to higher net sales of bananas and other fresh produce, partially offset by lower net sales of prepared food.

Net sales of bananas increased by \$21.5 million principally due to higher sales volumes in North America and higher per unit sales prices in all markets, partially offset by lower sales volume in the Middle East. Worldwide sales volume increased 2%.

North America banana net sales increased due to higher sales volume primarily as a result of an expanded customer base. Per unit sales prices were slightly higher.

Asia banana net sales increased principally as a result of higher per unit sales prices resulting from lower industry supplies, partially offset by lower sales volumes.

30

---

Table of Contents

Europe banana net sales increased due to higher per unit sales prices, principally as a result of lower industry supplies and favorable exchange rates, partially offset by lower sales volume.

Middle East banana net sales decreased principally as a result of lower sales volumes resulting from lower shipments from the Philippines, partially offset by higher per unit sales prices resulting from lower industry supply.

Net sales in the other fresh produce segment increased \$4.9 million principally as a result of higher net sales of pineapples and tomatoes, partially offset by lower net sales of fresh-cut products.

Net sales of pineapples increased principally due to higher sales volumes in North America and Europe, primarily a result of increased production from Costa Rica, partially offset by lower per unit sales prices. Worldwide sales volume increased 22%.

Net sales of tomatoes increased principally due to production volume from the first growing season of our new Virginia operations.

Net sales of non-tropical fruit decreased slightly. Net sales of grapes and stonefruit were lower principally as a result of seasonal reductions of shipments from Chile. Partially offsetting these decreases were higher net sales of avocados in North America principally due to increased consumer demand and increased supplies.

Net sales of fresh-cut products decreased principally due to lower sales volume in Europe that resulted from the loss of business in our fresh-cut fruit operation in the United Kingdom combined with lower sales volume in North America. Partially offsetting these decreases in net sales were higher sales volumes in the Middle East as a result of increased customer demand.

Net sales in the prepared food segment decreased \$2.9 million principally due to lower sales volumes of deciduous due to lower supplies and lower sales volume of pineapple products as a result of lower customer demand in the Europe market. Partially offsetting these decreases were higher sales volumes in our Jordan poultry operation and higher sales volumes of beverage products in the Middle East and industrial products in Europe.

**Cost of Products Sold.** Cost of products sold was \$810.7 million for the third quarter of 2014 compared with \$808.1 million for the third quarter of 2013, an increase of \$2.6 million. This slight increase was primarily attributable to a 2% increase in sales volume, partially offset by lower per unit fruit cost, ocean freight and distribution costs.

**Gross Profit.** Gross profit was \$73.9 million for the third quarter of 2014 compared with \$53.0 million for the third quarter of 2013, an increase of \$20.9 million. This increase was primarily attributable to higher gross profit in the banana segment.

Gross profit in the banana segment increased \$21.2 million primarily due to higher per unit sales prices in all markets, principally a result of favorable market conditions. Also, contributing to the increase in gross profit were lower per unit distribution and ocean freight costs primarily due to lower vessel operating costs. Worldwide banana per unit sales prices increased 3%, and per unit cost decreased 2%.

Gross profit in the other fresh produce segment decreased \$0.3 million principally due to lower gross profit on tomatoes and fresh-cut products, partially offset by higher gross profit on non-tropical fruit and pineapples.

Gross profit on tomatoes decreased due to low yields during the first growing season in our new Virginia tomato growing operations.

Gross profit on fresh-cut products decreased principally due to lower sales volumes and higher labor and distribution costs in our North America operations, partially offset by higher gross profit in the Middle East due to higher sales volumes and per unit selling prices combined with lower costs.

Gross profit on non-tropical fruit increased primarily as a result of higher per unit sales prices of grapes in the Middle East and Europe and higher sales volume of avocado in North America.

Gross profit on pineapples increased principally due to higher sales volumes in North America and Europe as a result of higher production due to favorable growing conditions in our Costa Rica operations combined with higher per unit selling prices in the Middle East. Partially offsetting these increases were lower per unit selling prices in Europe.

**Selling, General and Administrative Expenses.** Selling, general and administrative expenses decreased \$0.7 million from \$45.3 million in the third quarter of 2013 to \$44.6 million for the third quarter of 2014. The decrease was principally due to lower advertising and promotional expenses in North America and lower selling and marketing expenses in Europe. Partially offsetting these decreases were higher administrative expenses, principally as a result of expansion in the Middle East.

Table of Contents

Gain (loss) on Disposal of Property, Plant and Equipment. The gain on disposal of property, plant and equipment of \$0.2 million during the third quarter of 2014 and a loss of \$(0.2) million during the third quarter of 2013 were principally due to the sale of surplus equipment.

Asset Impairment and Other Charges, Net. Asset impairment and other charges, net, were \$0.2 million during the third quarter of 2014 as compared with \$0.1 million during the third quarter of 2013. During the third quarter of 2014, we recorded \$0.2 million in additional severance expense related to our discontinued export operations in our banana segment in Brazil. During the third quarter of 2013, we recorded a credit of \$(2.5) million due to the sale of a previously impaired under-utilized facility in the United Kingdom; \$1.0 million in other charges for the settlement of an unfavorable outcome to breach of contract litigation in North America; \$0.7 million in asset impairment related to the closure of an underutilized distribution center in Germany; \$0.7 million in asset impairment for the close of certain areas of a banana plantation in the Philippines due to underperformance and \$0.2 million in exit activity charges related to the closure of two distribution centers in Poland, all principally related to the banana segment.

Operating Income. Operating income increased by \$21.9 million from \$7.4 million in the third quarter of 2013 to \$29.3 million for the third quarter of 2014. This increase was principally due to higher gross profit and lower selling, general and administrative expenses.

Interest Expense. Interest expense was \$0.6 million for both the third quarter of 2014 and 2013. Higher average debt balances were offset by lower interest rates during the third quarter of 2014 as compared with the third quarter of 2013.

Other Expense (Income), Net. Other expense (income), net, was of \$4.2 million for the third quarter of 2014 compared to \$0.2 million for the third quarter of 2013. The change in other expense (income), net, of \$4.0 million was principally attributable to foreign exchange losses incurred during the third quarter of 2014 as compared with foreign exchange gains during the third quarter of 2013.

Provision for Income Taxes. Provision for income taxes was \$4.0 million for the third quarter of 2014 compared to \$1.6 million for the third quarter of 2013. The increase in the provision for income taxes of \$2.4 million is primarily due to higher taxable income in certain jurisdictions.

Table of Contents

First Nine Months of 2014 Compared with First Nine Months of 2013

**Net Sales.** Net sales for the first nine months of 2014 were \$2,998.2 million compared with \$2,803.8 million for the first nine months of 2013. The increase in net sales of \$194.4 million was attributable to higher net sales in all of our segments.

Net sales of bananas increased by \$100.5 million principally due to higher sales volume in North America, the Middle East and Europe and higher per unit sale prices in Europe, the Middle East and Asia. Worldwide banana sales volume increased by 5%.

North America banana net sales increased due to higher sales volume primarily as a result of an expanded customer base.

Europe banana net sales increased primarily due to higher per unit sale prices, principally as a result of lower industry supplies, favorable exchange rates and a slight increase in sales volumes.

Middle East banana net sales increased principally due to higher sales volumes from Central America and the Philippines primarily due to expansion into new markets in the region combined with higher per unit sales prices as a result of lower industry supplies.

Asia banana net sales increased as a result of higher per unit sales prices principally due to lower industry supplies.

Net sales in the other fresh produce segment increased \$65.4 million principally as a result of higher net sales of pineapples, tomatoes and non-tropical fruit, partially offset by lower net sales of fresh-cut fruit.

Net sales of pineapples increased principally due to higher sales volumes in North America and Europe as a result of increased production from Costa Rica, partially offset by lower per unit sales prices. Worldwide sales volume increased 23%.

Net sales of tomatoes increased principally due to additional production volume from the first growing season of our new Florida and Virginia operations.

Net sales of non-tropical fruit increased principally due to higher sales volumes of avocados in North America and apples in the Middle East, primarily a result of increased customer demand. Partially offsetting these increases were lower sales of grapes, stonefruit and other deciduous fruit as a result of reduced shipments from Chile due to unfavorable growing conditions.

Net sales of fresh-cut products decreased principally due to lower sales volume in Europe that resulted from the loss of business in our fresh-cut fruit operation in the United Kingdom and lower sales volume in North America, principally due to labor shortages. Partially offsetting these decreases in net sales were higher sales volumes in the Middle East and Asia as a result of increased customer demand.

Net sales in the prepared food segment increased \$28.5 million principally due to higher sales volumes of poultry products in Jordan resulting from improved production and higher sales volumes of canned and industrial pineapple products in Europe, primarily a result of reduced competition from Asia producers. Also, contributing to the increase in net sales were higher beverage sales in the Middle East and Europe due to expansion into new markets. Partially offsetting these increases were lower sales volumes of deciduous fruit in Europe as a result of lower supplies.

**Cost of Products Sold.** Cost of products sold was \$2,696.1 million for the first nine months of 2014 compared with \$2,546.3 million for the first nine months of 2013, an increase of \$149.8 million. This increase in cost of products sold was primarily attributable to a 7% increase in sales volumes partially offset by lower per unit ocean freight, principally lower vessel operating expenses and lower distribution costs combined with favorable exchange rates in Costa Rica.

**Gross Profit.** Gross profit was \$302.1 million for the first nine months of 2014 compared with \$257.5 million for the first nine months of 2013, an increase of \$44.6 million. This increase was primarily attributable to higher gross profit



in the banana and prepared food segments, partially offset by lower gross profit in the other fresh produce segment.

Gross profit in the banana segment increased \$36.9 million primarily due to higher per unit sales prices and sales volumes in Europe and the Middle East, partially offset by lower gross profit in North America and Asia. Also, contributing to the increase in gross profit were favorable exchange rates in Europe combined with lower per unit distribution costs and lower vessel operating expenses. Worldwide banana per unit sales prices increased 2% and per unit cost was flat.

Gross profit in the prepared food segment increased by \$9.0 million principally as a result of lower production cost and increased sales volumes in our Jordanian poultry operations. Also contributing to the increase in gross profit were higher

Table of Contents

sales volume and pricing on our industrial pineapple products as a result of improved market conditions and higher sales volume of beverage products in the Middle East as a result of higher customer demand and expansion into new markets.

Gross profit in the other fresh produce segment decreased \$1.3 million principally due to lower gross profit on fresh-cut products and tomatoes, partially offset by higher gross profit on melons and pineapples.

Gross profit on fresh-cut products decreased principally due to lower sales volumes and higher labor and distribution costs in our North America operations combined with lower sales volume that resulted from the loss of business in our fresh-cut fruit operations in the United Kingdom. Partially offsetting these decreases were higher gross profit in the Middle East principally due to higher sales volumes and lower costs.

Gross profit on tomatoes decreased due to a labor shortage in Florida combined with low yields in Virginia during our first growing season in our new tomato operations.

Gross profit on melons increased principally due to higher per unit selling prices in North America as a result of lower industry-wide volumes during the offshore melon season.

Gross profit on pineapples increased primarily due to higher sales volumes in North America primarily as a result of higher production due to favorable growing conditions in our Costa Rica operations.

**Selling, General and Administrative Expenses.** Selling, general and administrative expenses decreased \$1.0 million from \$133.6 million for the first nine months of 2013 to \$132.6 million for the first nine months of 2014. The decrease was principally due to lower advertising and promotional expenses in North America and lower selling and marketing expenses in Europe. Partially offsetting these decreases were higher administrative expenses, principally as a result of expansion in the Middle East.

**Gain (loss) on Disposal of Property, Plant and Equipment.** The gain on disposal of property, plant and equipment of \$0.4 million during the first nine months of 2014 and \$0.3 million during the first nine months of 2013 related to the sale of surplus equipment.

**Asset Impairment and Other Charges, Net.** Asset impairment and other charges, net, was \$0.1 million during the first nine months of 2014 as compared with \$12.1 million during the first nine months of 2013.

Asset impairments and other charges (credits), net, for the first nine months of 2014 were:

• A credit of \$(2.9) million primarily as a result of a favorable settlement of litigation related to the Kunia environmental remediation site in Hawaii in the other fresh produce segment;

• \$1.3 million in other charges related to severance benefits as a result of discontinued export operations in our banana segment in Brazil;

• \$0.7 million in contract termination charges related to an under-utilized distribution center in the United Kingdom related to the banana segment;

• \$0.6 million in other charges related to severance payments as a result of our decision to change to an independent distributor for our prepared food business segment in Germany;

• \$0.3 million in asset impairment related to a web domain in the other fresh produce segment; and

• \$0.1 million in severance expense related to an under-performing fresh-cut facility in the United Kingdom in the other fresh produce segment.

Asset impairments and other charges (credits), net, for the first nine months of 2013 were:

• a credit of \$(2.5) million related to the sale of a previously impaired under-utilized facility in the United Kingdom related to the banana segment;

• \$1.0 million in other charges for the settlement of an unfavorable outcome to breach of contract litigation in North America primarily in the banana segment;

•

\$7.1 million in asset impairment related to previously announced exit activities in Brazil in the other fresh produce segment;

\$4.0 million in asset impairment related to underperforming assets in Costa Rica in the banana segment;

\$1.6 million in asset impairments and other charges related to the closure of two underutilized distribution centers in Germany in the banana segment;

\$0.3 million in asset impairments and other charges related to the closure of a watermelon farm in Costa Rica in the other fresh produce segment;

\$0.7 million in asset impairment related to the closure of certain areas of a banana plantation in the Philippines due to underperformance;

\$0.2 million in termination benefits related to the closure of two distribution centers in Poland in the banana segment;

and

34

---

## Table of Contents

a net credit of \$(0.3) million related to over-accrued exit activity costs in Hawaii in the other fresh produce segment.

**Operating Income.** Operating income increased by \$57.7 million from \$112.1 million in the first nine months of 2013 to \$169.8 million for the first nine months of 2014. The increase in operating income was due to higher gross profit, lower asset impairment and other charges and lower selling, general and administrative expenses.

**Interest Expense.** Interest expense increased by \$0.7 million from \$2.1 million for the first nine months of 2013 to \$2.8 million for the first nine months of 2014 principally due to higher average loan balances.

**Other Expense (Income), Net.** Other expense (income), net, was expense of \$7.1 million for the first nine months of 2014 as compared with income of \$(15.7) million for the first nine months of 2013. The change in other (income) expense, net, of \$22.8 million is principally attributable to a \$16.6 million gain related to a favorable judgment awarded in litigation and a gain on sale of equity securities recorded during the first nine months of 2013, partially offset by higher foreign exchange losses during the first nine months of 2014.

**Provision for Income Taxes.** Provision for income taxes was \$15.4 million for the first nine months of 2014 as compared with \$17.1 million for the first nine months of 2013. The tax provision for the first nine months of 2014 includes approximately a \$2.9 million benefit resulting from a successful appeal to reinstate net operating losses in a foreign jurisdiction. The tax provision for the first nine months of 2013 includes approximately \$1.8 million of credits primarily due to reversals of uncertain tax positions and settlements of tax audits and litigation in certain foreign jurisdictions.

## Fair Value Measurements

Potential impairment exists if the fair value of a reporting unit to which goodwill has been allocated is less than the carrying value of the reporting unit. The amount of the impairment to recognize, if any, is calculated as the amount by which the carrying value of goodwill exceeds its implied value. Future changes in the estimates used to conduct the impairment review, including revenue projection, market values and changes in the discount rate used, could cause the analysis to indicate that our goodwill is impaired in subsequent periods and result in a write-off of a portion or all of goodwill. The discount rate used is based on independently calculated risks, our capital mix and an estimated market risk premium. The fair value of the banana reporting unit's goodwill and prepared food reporting unit's trademarks is highly sensitive to differences between estimated and actual cash flows and changes in the related discount rate used to evaluate the fair value of these assets. If the banana reporting unit is unable to meet our current margin expectation, the banana reporting unit goodwill may be at risk for future impairment. If we are unable to recover from challenging economic conditions in Europe and we fail to meet our current expectations, the prepared food reporting unit's trademarks may be at risk for future impairment. We disclosed the sensitivities related to the banana reporting unit's goodwill and prepared food reporting unit's trademarks in our annual financial statements included in our Annual Report on Form 10-K for the year ended December 27, 2013.

## Seasonality

Interim results are subject to significant variations and may not be indicative of the results of operations that may be expected for the entire 2014 fiscal year. See the information under the caption "Seasonality" provided in Item 1. Business, of our Annual Report on Form 10-K for the year ended December 27, 2013.

## Item 3. Quantitative and Qualitative Disclosures About Market Risk

There have been no material changes in market risk from the information provided in Item 7A. Quantitative and Qualitative Disclosures About Market Risk of our Annual Report on Form 10-K for the year ended December 27, 2013.

Item 4. Controls and Procedures

We carried out an evaluation, under the supervision and with the participation of management, including the Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures as of September 26, 2014. Based upon this evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective as of such date to ensure that information required to be disclosed in the reports the Company files or submits under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission rules and forms. Such officers also confirm that there was no change in our internal control over financial reporting during the quarter ended September 26, 2014 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

Table of Contents

## PART II. OTHER INFORMATION

## Item 1. Legal Proceedings

See Note 10, “Commitments and Contingencies”, to the Consolidated Financial Statements, Part I, Item 1 included herein.

## Item 1A. Risk Factors

There have been no material changes in the risk factors from the information provided in Item 1A. Risk Factors of our annual report on Form 10-K for the year ended December 27, 2013.

## Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

The following table provides information regarding our purchases of ordinary shares during the periods indicated:

Period	Total Number of Shares Purchased <sup>(1)</sup>	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Maximum Dollar Value of Shares that May Yet Be Purchased Under the Program <sup>(2)</sup>
June 28, 2014 through July 31, 2014	199,805	\$29.91	199,805	\$216,174,270
August 1, 2014 through August 30, 2014	16,600	\$29.99	16,600	\$215,676,427
September 1, 2014 through September 26, 2014	—	\$—	—	\$—
Total	216,405	\$29.92	216,405	\$215,676,427

(1) In the three months ended September 26, 2014, we repurchased and retired 216,405 of our ordinary shares.

(2) On May 1, 2013, our Board of Directors approved a three-year stock repurchase program of up to \$300 million of our ordinary shares.

Table of Contents

Item 4. Mine Safety Disclosures

Not applicable.

Item 6. Exhibits

31.1\* Certification of Chief Executive Officer filed pursuant to 17 CFR 240.13a-14(a).

31.2\* Certification of Chief Financial Officer filed pursuant to 17 CFR 240.13a-14(a).

32\* Certification of Chief Executive Officer and Chief Financial Officer furnished pursuant to 17 CFR 240.13a-14(b) and 18 U.S.C. Section 1350.

101.INS\*\* XBRL Instance Document.

101.SCH\*\* XBRL Taxonomy Extension Schema Document.

101.CAL\*\* XBRL Taxonomy Extension Calculation Linkbase Document.

101.DEF\*\* XBRL Taxonomy Extension Definition Linkbase Document.

101.LAB\*\* XBRL Taxonomy Extension Label Linkbase Document.

101.PRE\*\* XBRL Taxonomy Extension Presentation Linkbase Document.

---

\* Filed herewith

Attached as Exhibit 101 to this report are the following formatted in XBRL (Extensible Business Reporting Language): (i) Consolidated Balance Sheets as of September 26, 2014 and December 27, 2013, (ii) Consolidated Statements of Income for the quarters and nine months ended September 26, 2014 and September 27, 2013, (iii) Consolidated Statements of Comprehensive Income for the quarters and nine months ended September 26, 2014 and September 27, 2013, (iv) Consolidated Statement of Cash Flows for the nine months ended September 26, 2014 and September 27, 2013 and (iv) Notes to Consolidated Financial Statements.

Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Fresh Del Monte Produce Inc.

Date: October 28, 2014

By: /s/ Hani El-Naffy  
Hani El-Naffy  
President & Chief Operating Officer

By: /s/ Richard Contreras  
Richard Contreras  
Senior Vice President & Chief Financial Officer