

PERFORMANCE TECHNOLOGIES INC \DE\  
Form 10-Q  
May 10, 2012

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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, DC 20549

**FORM 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934**

For the Quarter Ended **March 31, 2012**

**OR**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF  
THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number **0-27460**

**PERFORMANCE TECHNOLOGIES,  
INCORPORATED**

(Exact name of registrant as specified in its charter)

**Delaware**

(State or other jurisdiction of incorporation or organization)

**16-1158413**

(I.R.S. Employer Identification No.)

**205 Indigo Creek Drive**

**Rochester, New York 14626**

(Address of principal executive offices) (zip code)

**(585) 256-0200**

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data file required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a small reporting company: Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  
Yes [ ] No [ X ]

The number of shares outstanding of the registrant's common stock was 11,116,397 as of April 30, 2012.

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**PERFORMANCE TECHNOLOGIES, INCORPORATED AND SUBSIDIARIES  
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**PART I. FINANCIAL INFORMATION****ITEM 1. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**PERFORMANCE TECHNOLOGIES, INCORPORATED AND SUBSIDIARIES**  
**CONSOLIDATED BALANCE SHEETS**  
**(unaudited)**

|   | <b>ASSETS</b>    |                     |
|---|------------------|---------------------|
|   | <b>March 31,</b> | <b>December 31,</b> |
|   | <b>2012</b>      | <b>2011</b>         |
| Current assets:                           |                  |                     |
| Cash and cash equivalents                 | \$ 7,374,000     | \$ 9,641,000        |
| Investments                               | 5,604,000        | 2,798,000           |
| Accounts receivable, net                  | 6,245,000        | 5,622,000           |
| Inventories, net                          | 4,897,000        | 5,421,000           |
| Prepaid expenses and other assets         | 1,177,000        | 1,155,000           |
| Prepaid income taxes                      | 95,000           | 67,000              |
| Total current assets                      | 25,392,000       | 24,704,000          |
| Investments                               | 2,568,000        | 3,362,000           |
| Property, equipment and improvements, net | 1,758,000        | 1,891,000           |
| Software development costs, net           | 4,092,000        | 3,932,000           |
| Purchased intangible assets, net          | 4,368,000        | 4,390,000           |
| Total assets                              | \$ 38,178,000    | \$ 38,279,000       |

**LIABILITIES AND STOCKHOLDERS' EQUITY**

|  |              |              |
|--|--------------|--------------|
| Current liabilities:                           |              |              |
| Accounts payable                               | \$ 1,213,000 | \$ 1,015,000 |
| Accrued expenses                               | 1,432,000    | 1,547,000    |
| Deferred revenue                               | 3,182,000    | 2,808,000    |
| Fair value of foreign currency hedge contracts | 9,000        | 46,000       |
| Other payable                                  |              | 999,000      |
| Total current liabilities                      | 5,836,000    | 6,415,000    |
| Deferred income taxes                          | 90,000       | 83,000       |
| Total liabilities                              | 5,926,000    | 6,498,000    |

Stockholders' equity:

Preferred stock - \$.01 par value: 1,000,000

shares authorized; none issued

Common stock - \$.01 par value: 50,000,000

shares authorized;

13,304,596 shares issued; 11,116,397 shares  
outstanding

|  |               |               |
|--|---------------|---------------|
|  | 133,000       | 133,000       |
| Additional paid-in capital                 | 17,413,000    | 17,347,000    |
| Retained earnings                          | 24,526,000    | 24,237,000    |
| Accumulated other comprehensive loss       | (2,000 )      | (118,000 )    |
| Treasury stock - at cost; 2,188,199 shares | (9,818,000 )  | (9,818,000 )  |
| Total stockholders' equity                 | 32,252,000    | 31,781,000    |
| Total liabilities and stockholders' equity | \$ 38,178,000 | \$ 38,279,000 |

The accompanying notes are an integral part of these consolidated financial statements.

**PERFORMANCE TECHNOLOGIES, INCORPORATED AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF OPERATIONS**  
**(unaudited)**

|  | <b>Three Months Ended</b> |                 |
|--|---------------------------|-----------------|
|  | <b>March 31,</b>          |                 |
|  | <b>2012</b>               | <b>2011</b>     |
| Sales  | \$ 8,356,000              | \$ 9,672,000    |
| Cost of goods sold                               | 3,797,000                 | 5,179,000       |
| Gross profit                                     | 4,559,000                 | 4,493,000       |
| Operating expenses:                              |                           |                 |
| Selling and marketing                            | 1,514,000                 | 1,923,000       |
| Research and development                         | 1,622,000                 | 2,180,000       |
| General and administrative                       | 1,125,000                 | 1,492,000       |
| Restructuring charges                            |                           | 122,000         |
| Total operating expenses                         | 4,261,000                 | 5,717,000       |
| Income (loss) from operations                    | 298,000                   | (1,224,000 )    |
| Other (expense) income, net                      | (30,000 )                 | 75,000          |
| Income (loss) before income taxes                | 268,000                   | (1,149,000 )    |
| Income tax benefit                               | (21,000 )                 | (51,000 )       |
| Net income (loss)                                | \$ 289,000                | \$ (1,098,000 ) |
| Basic income (loss) per share                    | \$ 0.03                   | \$ (0.10 )      |
| Diluted income per share                         | \$ 0.03                   |                 |
| Weighted average number of common shares used in |                           |                 |
| basic and diluted income (loss) per share        | 11,116,397                | 11,116,397      |

The accompanying notes are an integral part of these consolidated financial statements.





**PERFORMANCE TECHNOLOGIES, INCORPORATED AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)**  
**(unaudited)**

|   | <b>Three Months Ended</b> |                 |
|---|---------------------------|-----------------|
|   | <b>March 31,</b>          |                 |
|   | <b>2012</b>               | <b>2011</b>     |
| Net income (loss)   | \$ 289,000                | \$ (1,098,000 ) |
| Other comprehensive income, net of tax:                                 |                           |                 |
| Change in unrealized (loss) gain on foreign<br>currency hedge contracts | 37,000                    | 11,000          |
| Change in unrealized (loss) gain on<br>available-for-sale investments   | 79,000                    |                 |
| Other comprehensive income  | 116,000                   | 11,000          |
| Comprehensive income (loss)   | \$ 405,000                | \$ (1,087,000 ) |

The accompanying notes are an integral part of these consolidated financial statements.

**PERFORMANCE TECHNOLOGIES, INCORPORATED AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**(unaudited)**

|  | <b>Three Months Ended<br/>March 31,</b> |                 |
|--|---|-----------------|
|  | <b>2012</b>                             | <b>2011</b>     |
| <b>Cash flows from operating activities:</b>           |   |                 |
| Net income (loss)                                      | \$ 289,000                              | \$ (1,098,000 ) |
| <b>Non-cash adjustments:</b>                           |   |                 |
| Depreciation and amortization                          | 687,000                                 | 781,000         |
| Amortization of purchased intangible assets            | 279,000                                 | 253,000         |
| Stock-based compensation expense                       | 67,000                                  | 89,000          |
| Revenue from non-monetary exchange                     | (257,000 )                              |                 |
| Deferred income taxes                                  | 7,000                                   |                 |
| Loss on disposal of equipment                          |   | 5,000           |
| <b>Changes in operating assets and liabilities:</b>    |   |                 |
| Accounts receivable                                    | (623,000 )                              | (2,764,000 )    |
| Inventories  | 524,000                                 | 202,000         |
| Prepaid expenses and other assets                      | (22,000 )                               | (118,000 )      |
| Accounts payable and accrued expenses                  | 83,000                                  | (1,943,000 )    |
| Deferred revenue                                       | 374,000                                 | 1,303,000       |
| Income taxes payable and prepaid income taxes          | (28,000 )                               | (73,000 )       |
| Net cash provided (used) by operating activities       | 1,380,000                               | (3,363,000 )    |
| <b>Cash flows from investing activities:</b>           |   |                 |
| Purchase of equipment, inventory and intangible assets |   | (4,377,000 )    |
| Purchases of property, equipment and improvements      | (50,000 )                               | (91,000 )       |
| Payment to Genband                                     | (1,000,000 )                            |                 |
| Capitalized software development costs                 | (560,000 )                              | (601,000 )      |
| Purchases of investments                               | (2,037,000 )                            |                 |
| Proceeds from sales and maturities of investments      |   | 720,000         |
| Net cash used by investing activities                  | (3,647,000 )                            | (4,349,000 )    |
| Net decrease in cash and cash equivalents              | (2,267,000 )                            | (7,712,000 )    |
|  | 9,641,000                               | 12,796,000      |

Cash and cash equivalents at beginning  
of period

|  |              |              |
|--|--------------|--------------|
| Cash and cash equivalents at end of period | \$ 7,374,000 | \$ 5,084,000 |
|--|--------------|--------------|

Supplemental Disclosure of Cash Flow  
Information:

|  |            |            |
|--|------------|------------|
| Software acquired in non-monetary exchange           | \$ 257,000 |            |
| Other payable incurred for the purchase of<br>assets |            | \$ 973,000 |

The accompanying notes are an integral part of these consolidated financial statements.

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**PERFORMANCE TECHNOLOGIES, INCORPORATED AND SUBSIDIARIES**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**(unaudited)**

**Note A Basis of Presentation and Changes in Significant Accounting Policies**

The interim unaudited Consolidated Financial Statements of Performance Technologies, Incorporated and Subsidiaries (collectively "PT" or "the Company") have been prepared in accordance with generally accepted accounting principles in the United States of America for interim financial information ("GAAP") and with the instructions to Form 10-Q and Article 10 of Regulation S-X of the Securities and Exchange Commission. Accordingly, the Consolidated Financial Statements do not include all of the information and footnotes required by GAAP for complete financial statements. In the opinion of management, all adjustments considered necessary for a fair presentation have been included. The results for the interim periods are not necessarily indicative of the results to be expected for the full year. The accompanying Consolidated Financial Statements should be read in conjunction with the audited Consolidated Financial Statements of the Company as of December 31, 2011, as reported in its Annual Report on Form 10-K filed with the Securities and Exchange Commission.

Our preparation of the interim unaudited Consolidated Financial Statements' of PT requires us to make estimates and assumptions that affect the amounts in those financial statements and accompanying notes. Actual results could differ from these estimates.

**Recent Accounting Pronouncements**

Comprehensive Income:

In June 2011, the FASB issued authoritative guidance on the presentation of comprehensive income that eliminates the option to present the components of other comprehensive income as part of the statement of equity and requires an entity to present the total of comprehensive income, the components of net income, and the components of other comprehensive income either in a single continuous statement of comprehensive income or in two separate but consecutive statements. This guidance became effective as of January 1, 2012 for the Company. The guidance requires changes in financial statement presentation only and has no impact on the Company's financial position or results of operations. The Company has chosen the two-statement approach, and the Statement of Comprehensive Income is presented on page 5.

Fair Value Measurement and Disclosures:

In May 2011, the FASB issued authoritative guidance that amends current fair value measurement and disclosure guidance to include increased transparency around valuation inputs and investment categorization. The Company has adopted this guidance as of January 1, 2012.



**Note B – Investments**

Investments are stated at fair value and consisted of the following:

|                                    | <b>March 31, 2012</b> |              | <b>December 31, 2011</b> |              |
|------------------------------------|-----------------------|--------------|--------------------------|--------------|
|                                    | <b>Amortized</b>      | <b>Fair</b>  | <b>Amortized</b>         | <b>Fair</b>  |
|                                    | <b>cost</b>           | <b>value</b> | <b>cost</b>              | <b>value</b> |
| Corporate bonds                    | \$ 5,262,000          | \$ 5,268,000 | \$ 4,328,000             | \$ 4,260,000 |
| Municipal bonds                    | 1,503,000             | 1,504,000    | 504,000                  | 500,000      |
| Guaranteed investment certificates | 1,400,000             | 1,400,000    | 1,400,000                | 1,400,000    |
| Total investments                  | 8,165,000             | 8,172,000    | 6,232,000                | 6,160,000    |
| Less-current investments           | (2,570,000 )          | (2,568,000 ) | (2,849,000 )             | (2,798,000 ) |
| Non-current investments            | \$ 5,595,000          | \$ 5,604,000 | \$ 3,383,000             | \$ 3,362,000 |

The Company's bond investments have a cumulative par value of \$6,601,000 at March 31, 2012.

**Note C – Inventories, net**

Inventories consisted of the following:

|  | <b>March 31,<br/>2012</b> | <b>December 31,<br/>2011</b> |
|--|---------------------------|------------------------------|
| Purchased parts and components           | \$ 2,062,000              | \$ 2,036,000                 |
| Work in process and purchased assemblies | 1,785,000                 | 2,015,000                    |
| Finished goods                           | 1,050,000                 | 1,370,000                    |
| Net                                      | \$ 4,897,000              | \$ 5,421,000                 |

**Note D – Software Development Costs**



Software development costs consisted of the following:

|  | <b>March 31,<br/>2012</b> | <b>December 31,<br/>2011</b> |
|--|---------------------------|------------------------------|
| Capitalized software development costs | \$ 22,715,000             | \$ 22,155,000                |
| Less: accumulated amortization         | (18,623,000 )             | (18,223,000 )                |
| Net                                    | \$ 4,092,000              | \$ 3,932,000                 |

Amortization of software development costs included in cost of goods sold was \$400,000 and \$543,000 in the first quarter 2012 and 2011, respectively.

#### **Note E – Purchased Intangible Assets**

Purchased intangible assets consisted of the following:

|                                  | <b>March 31,<br/>2012</b> | <b>December 31,<br/>2011</b> |
|----------------------------------|---------------------------|------------------------------|
| Purchased developed technologies | \$ 5,352,000              | \$ 5,095,000                 |
| Support contracts                | 420,000                   | 420,000                      |
| Total                            | 5,772,000                 | 5,515,000                    |
| Less-accumulated amortization    | (1,404,000 )              | (1,125,000 )                 |
| Net purchased intangible assets  | \$ 4,368,000              | \$ 4,390,000                 |

Amortization of purchased intangible assets included in cost of goods sold was \$279,000 and \$254,000 in the first quarter 2012 and 2011, respectively.

**Note F – Warranty Obligations**

Warranty obligations are incurred in connection with the sale of certain products. The warranty period for PT's products is generally one year. The costs incurred to provide for these warranty obligations are estimated and recorded as an accrued liability at the time of sale. Future warranty costs are estimated based on product-based historical performance rates and related costs to repair. Changes in accrued warranty obligations for the three months ended March 31, 2012 and 2011 were as follows:

|   | <b>2012</b> | <b>2011</b> |
|---|-------------|-------------|
| Accrued warranty obligations, January 1 | \$ 92,000   | \$ 156,000  |
| Actual warranty experience              | (14,000 )   | (62,000 )   |
| Net warranty provision                  | 14,000      | 45,000      |
| Accrued warranty obligations, March 31  | \$ 92,000   | \$ 139,000  |

**Note G – Earnings (Loss) Per Share**

Basic earnings (loss) per share is computed by dividing net income or loss by the weighted average number of common shares outstanding for the period. Diluted earnings per share calculations reflects the assumed exercise and conversion of dilutive stock options, if any, using the treasury stock method. There were no dilutive options considered in the first quarter 2012.

**Note H – Derivative Instruments – Foreign Currency Hedge Contracts**

The Company is exposed to the impact of fluctuations in foreign currency exchange rates on the expenses incurred in its Canadian and United Kingdom operations. PT's risk management program is designed to reduce the exposure and volatility arising from this risk. At March 31, 2012, the Company had contracts in place to hedge approximately 60% of its estimated Canadian foreign currency risk for the following three months. The Company did not have foreign currency hedge contracts in place at March 31, 2011.

PT's derivative instruments are designated and qualify as cash flow hedges. Such contracts are stated at estimated fair value and any gains or losses resulting from changes in the fair value of these contracts are recorded in other comprehensive income or loss. The Company will receive, or be required to disburse, cash payments upon the expiration of each contract depending on fluctuations in the underlying exchange rates. Such payments will be recorded as reductions to or increases in expense as they are determined.

The fair value of the Company's derivative instruments consisted of the following:

|   | <b>Balance<br/>Sheet<br/>Location</b> | <b>Fair value at<br/>March 31,<br/>2012</b> | <b>December 31,<br/>2011</b> |
|---|---------------------------------------|---|------------------------------|
| Derivatives designated as hedging instruments | Current<br>liabilities                | \$(9,000)                                   | \$(46,000)                   |

The Company's derivative instruments had the following effect on the statements of operations:

| <b>Derivatives in fair value hedging relationships</b> | <b>Location of gain recognized in operations</b> | <b>Amount of gain reclassified from accumulated other comprehensive income to the statement of operations</b> |             |
|--|--|---|-------------|
|  |  | <b>Three Months Ended March 31,</b>   |             |
|  |  | <b>2012</b>   | <b>2011</b> |
| Foreign exchange contracts                             | Operating expenses                               | \$ (12,000)   | \$ 20,000   |

The Company's derivative instruments had the following effect on accumulated other comprehensive income:

|   | <b>Three Months Ended March 31,</b> |             |
|---|-------------------------------------|-------------|
|   | <b>2012</b>                         | <b>2011</b> |
| Accumulated other comprehensive income, January 1                       | \$ (46,000 )                        | \$ 11,000   |
| Amount of loss (gain) recognized in statement of operations, net of tax | 12,000                              | (13,000 )   |
| Net change in fair value of derivative instruments                      | 25,000                              | 2,000       |
| Accumulated other comprehensive income, March 31                        | \$ (9,000 )                         | \$ -        |

#### **Note I – Accumulated Other Comprehensive Loss**

Accumulated other comprehensive income consists of the following:

|  | <b>March 31,</b> | <b>December 31,</b> |
|--|------------------|---------------------|
|  | <b>2012</b>      | <b>2011</b>         |
| Unrealized loss on foreign currency hedge contracts      | \$ (9,000 )      | \$ (46,000 )        |
| Unrealized gain (loss) on available-for-sale investments | 7,000            | (72,000 )           |
| Net  | \$ (2,000 )      | \$ (118,000 )       |

An out-of-period charge amounting to \$63,000 was made to other (expense) income during the three months ended March 31, 2012 to adjust the recorded balance of unrealized gain (loss) on available-for-sale securities. This adjustment did not have a material impact on our consolidated financial statements for the quarter ended March 31, 2012 or for any of the periods in 2011.

**Note J Non-Monetary Exchange**

During the three months ended March 31, 2012, PT sold equipment and software valued at \$257,000 to a third party in exchange for a software license and marketing rights to a software application. The assets received in exchange have been classified as purchased intangible assets and are being amortized over three years.

**Note K – Fair Value Measurements**

GAAP defines fair value, establishes a framework for measuring fair value and requires certain disclosures about fair value measurements. In addition, GAAP establishes a fair value hierarchy which prioritizes the inputs to valuation techniques used to measure fair value. Level 1 inputs are quoted prices in active markets for identical assets or liabilities. Level 2 inputs are inputs other than quoted prices included in Level 1 that are directly or indirectly observable for the asset or liability. Such inputs include quoted prices in active markets for similar assets and liabilities, quoted prices for identical or similar assets or liabilities in markets that are not active, inputs other than quoted prices that are observable for the asset or liability, or inputs derived principally from or corroborated by observable market data by correlation or other means. Level 3 inputs are unobservable inputs for the asset or liability. Such inputs are used to measure fair value when observable inputs are not available.

The Company's assets measured at fair value on a recurring basis at March 31, 2012, were as follows:

|  | <b>Level 1</b> | <b>Level 2</b> | <b>Level 3</b> |
|--|----------------|----------------|----------------|
| <b>Assets:</b>                           |                |                |                |
| Investments                              | \$ 5,268,000   | \$ 2,904,000   | \$ -           |
| Total assets measured at fair value      | \$ 5,268,000   | \$ 2,904,000   | \$ -           |
| <b>Liabilities:</b>                      |                |                |                |
| Foreign currency hedge contracts         | \$ -           | \$ 9,000       | \$ -           |
| Total liabilities measured at fair value | \$ -           | \$ 9,000       | \$ -           |

The Company's assets measured at fair value on a recurring basis at December 31, 2011, were as follows:

|  | <b>Level 1</b> | <b>Level 2</b> | <b>Level 3</b> |
|--|----------------|----------------|----------------|
| <b>Assets:</b>                           |                |                |                |
| Investments                              | \$ 4,260,000   | \$ 1,900,000   | \$ -           |
| Total assets measured at fair value      | \$ 4,260,000   | \$ 1,900,000   | \$ -           |
| <b>Liabilities:</b>                      |                |                |                |
| Foreign currency hedge contracts         | \$ -           | \$ 46,000      | \$ -           |
| Total liabilities measured at fair value | \$ -           | \$ 46,000      | \$ -           |

There were no transfers into or out of Level 1, Level 2 or Level 3.

Foreign currency forward contracts are measured at fair value using models based on observable market inputs such as foreign currency exchange rates; therefore, they are classified within Level 2 of the valuation hierarchy. The fair value of the Company's investments in municipal bonds and bank guaranteed investment contracts is measured using Level 2 inputs. For these investments, fair value is not materially different than amortized cost.

**Note L – Stock-Based Compensation**

PT has stock options outstanding from two stock-based employee compensation plans: the 2001 Incentive Stock Option Plan and the 2003 Omnibus Incentive Plan. The 2001 Plan expired during 2011 and during the first quarter 2012, the Company's Board of Directors approved the establishment of the 2012 Omnibus Incentive Plan, subject to stockholder approval. If approved by PT's stockholders, the 2012 Omnibus Incentive Plan will provide for an additional 1,500,000 shares to be available for future grants of equity-based incentive awards to selected employees, directors and consultants.

PT recognizes compensation expense in the financial statements for stock option awards based on the grant date fair value of those awards, estimated using the Black-Scholes-Merton option pricing model. The table below summarizes the impact of outstanding stock options on the results of operations for the three month periods ended March 31, 2012 and 2011.

|  | <b>Three Months Ended March 31,</b> |             |
|--|-------------------------------------|-------------|
|  | <b>2012</b>                         | <b>2011</b> |
| Stock-based compensation expense – stock options | \$ 67,000                           | \$ 89,000   |
| Income tax benefit                               | -                                   | -           |
| Decrease in net income / increase in net loss    | \$ 67,000                           | \$ 89,000   |
| <b>Per share</b>                                 |                                     |             |
| Basic  | \$ 0.01                             | \$ 0.01     |

The following table summarizes stock option activity for the first quarter 2012:

|                                | <b>Number<br/>of shares</b> | <b>Weighted<br/>Average<br/>Exercise<br/>Price</b> |
|--------------------------------|-----------------------------|--|
| Outstanding at January 1, 2012 | 1,688,383                   | \$ 3.75  |
| Granted                        | 346,000                     | 1.87   |
| Exercised                      | -                           | -  |
| Expired                        | (15,000 )                   | 5.82   |
| Outstanding at March 31, 2012  | 2,019,383                   | 3.41   |
| Exercisable at March 31, 2012  | 1,133,058                   | \$ 4.37  |

The weighted average fair value of option grants was estimated using the Black-Scholes-Merton option pricing method. At March 31, 2012, PT had approximately \$390,000 of unrecognized stock compensation expense which will be recognized over a weighted average period of approximately 2.2 years.

#### **Note M – Income Taxes**

PT's effective income tax rate is a combination of federal, state and foreign tax rates and differs from the U.S. statutory rate due to taxes on and credits against foreign income, permanent differences including tax-exempt interest, and the resolution of tax uncertainties, offset by a valuation allowance against U.S. deferred income tax assets.



PT's estimated effective annual tax rate was -8% for the three months ended March 31, 2012 and does not include any material discrete items. The estimated effective annual tax rate used for the three months ended March 31, 2011 was 5% and did not include any material discrete items. The change in the effective annual tax rate is due to greater expected refundable Canadian provincial tax credits.

The Company had no balance in unrecognized tax benefits at either March 31, 2012 or December 31, 2011.

At March 31, 2012, the Company had gross deferred income tax assets totaling approximately \$13,800,000, against substantially all of which the Company has recorded a valuation allowance. At December 31, 2011, the Company had gross deferred income tax assets totaling approximately \$13,900,000, against substantially all of which the Company has recorded a valuation allowance.

The Company files U.S. federal, U.S. state, and foreign tax returns. For federal tax returns, the Company is generally no longer subject to tax examinations for years prior to 2009. For state and foreign tax returns, the Company is generally no longer subject to tax examinations for years prior to 2007. It is reasonably possible that the Company may need to establish a liability associated with the Company's unrecognized tax benefits within the next twelve months. Based upon the closing of the tax years in these various jurisdictions, the Company may adjust its liability for unrecognized tax benefits. These changes may be the result of new examinations by taxing authorities or the expiration of statutes of limitations.

## **ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

Matters discussed in Management's Discussion and Analysis of Financial Condition and Results of Operations and elsewhere in this Form 10-Q include forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, and are subject to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Actual results could differ materially from those discussed in the forward-looking statements.

### *Critical Accounting Estimates and Assumptions*

In preparing the financial statements in accordance with the accounting principles generally accepted in the United States (GAAP), estimates and assumptions are required to be made that have an impact on the assets, liabilities, revenue and expense amounts reported. These estimates can also affect supplemental information disclosures, including information about contingencies, risk and financial condition. These estimates and assumptions are made during the closing process for the quarter, after the quarter end has passed. The Company believes that given the current facts and circumstances, these estimates and assumptions are reasonable, adhere to GAAP, and are consistently applied. Inherent in the nature of an estimate or assumption is the fact that actual results may differ from estimates, and estimates may vary as new facts and circumstances arise. Management's judgments in making these estimates and relying on these assumptions may materially impact amounts reported for any period.

The critical accounting policies, judgments and estimates that we believe have the most significant effect on our financial statements are set forth below:

- Revenue Recognition

- Software Development Costs
- Valuation of Inventories
- Income Taxes
- Product Warranty
- Stock-Based Compensation
- Restructuring Costs
- Carrying Value of Long-Lived Assets

*Revenue Recognition:* Revenue is recognized from product sales in accordance with SEC Staff Accounting Bulletin No. 104, "Revenue Recognition." Product sales represent the majority of our revenue and include both hardware products and hardware products with embedded software. Revenue is recognized from these product sales when persuasive evidence of an arrangement exists, delivery has occurred or services have been provided, the sale price is fixed or determinable, and collectibility is reasonably assured. Additionally, products are sold on terms which transfer title and risk of loss at a specified location, typically the shipping point. Accordingly, revenue recognition from product sales occurs when all factors are met, including transfer of title and risk of loss, which typically occurs upon shipment. If these conditions are not met, revenue recognition is deferred until such time as these conditions have been satisfied.

For arrangements with multiple deliverables, the arrangement consideration is allocated at the inception of an arrangement to all deliverables using the relative selling price method, using a selling price hierarchy for determining the selling price of a deliverable, which includes: (1) vendor-specific objective evidence (“VSOE”) if available; (2) third-party evidence (“TPE”) if vendor-specific objective evidence is not available; and (3) best estimated selling price (“BESP”) if neither vendor-specific nor third-party evidence is available. Our multiple deliverable arrangements generally include a combination of our telecommunications hardware and software products, services including installation and training, and support services. These arrangements typically have both software and non-software components that function together to deliver the product’s essential functionality. Our arrangements generally do not include any provisions for cancellation, termination, or refunds that would significantly impact recognized revenue.

For substantially all of our multiple deliverable arrangements, whereby equipment and software are combined with other elements, such as software and maintenance, we defer support and services revenue, and recognize revenue for delivered products in an arrangement when persuasive evidence of an arrangement exists and delivery of the last product has occurred, provided the fee is fixed or determinable, and collection is deemed probable. In instances where final acceptance of the product is based on customer specific criteria, revenue is deferred until the earlier of the receipt of customer acceptance or the expiration of acceptance period. Support revenue is recognized ratably over the term of the support period. Services revenue is typically recognized upon completion of the services for fixed-fee service arrangements, as these services are relatively short-term in nature (typically several weeks, or in limited cases, several months). For service arrangements that are billed on a time and material basis, we recognize revenue as the services are performed.

Revenue from consulting and other services is recognized at the time the services are rendered. Certain products are sold through distributors who are granted limited rights of return. Potential returns are accounted for at the time of sale.

The accounting estimate related to revenue recognition is considered a “critical accounting estimate” because terms of sale can vary, and judgment is exercised in determining whether to defer revenue recognition. Such judgments may materially affect net sales for any period. Judgment is exercised within the parameters of GAAP in determining when contractual obligations are met, title and risk of loss are transferred, sales price is fixed or determinable and collectibility is reasonably assured.

*Software Development Costs:* All software development costs incurred in establishing the technological feasibility of computer software products to be sold are charged to expense as research and development costs. Software development costs incurred subsequent to the establishment of technological feasibility of a computer software product to be sold and prior to general release of that product are capitalized. Amounts capitalized are amortized commencing after general release of that product over the estimated remaining economic life of that product, generally three years, using the straight-line method or using the ratio of current revenues to current and anticipated revenues from such product, whichever provides greater amortization. If the technological feasibility for a particular project is judged not to have been met or recoverability of amounts capitalized is in doubt, project costs are expensed as research and development or charged to cost of goods sold, as applicable. The accounting estimate related to

software development costs is considered a “critical accounting estimate” because judgment is exercised in determining whether project costs are expensed as research and development or capitalized as an asset. Such judgments may materially affect expense amounts for any period. Judgment is exercised within the parameters of GAAP in determining when technological feasibility has been met and recoverability of software development costs is reasonably assured.

*Valuation of Inventories:* Inventories are stated at the lower of cost or market, using the first-in, first-out method. Inventory includes purchased parts and components, work in process and finished goods. Provisions for excess, obsolete or slow moving inventory are recorded after periodic evaluation of historical sales, current economic trends, forecasted sales, estimated product life cycles and estimated inventory levels. Purchasing practices, electronic component obsolescence, accuracy of sales and production forecasts, introduction of new products, product life cycles, product support and foreign regulations governing hazardous materials are the factors that contribute to inventory valuation risks.

Exposure to inventory valuation risks is managed by maintaining safety stocks, minimum purchase lots, managing product end-of-life issues brought on by aging components or new product introductions, and by utilizing certain inventory minimization strategies such as vendor-managed inventories. The accounting estimate related to valuation of inventories is considered a “critical accounting estimate” because it is susceptible to changes from period-to-period due to the requirement for management to make estimates relative to each of the underlying factors, ranging from purchasing, to sales, to production, to after-sale support. If actual demand, market conditions or product life cycles differ from estimates, inventory adjustments to lower market values would result in a reduction to the carrying value of inventory, an increase in inventory write-offs and a decrease to gross margins.

*Income Taxes:* PT provides deferred income tax assets and liabilities based on the estimated future tax effects of differences between the financial and tax bases of assets and liabilities based on currently enacted tax laws. A valuation allowance is established for deferred tax assets in amounts for which realization is not considered more likely than not to occur. The accounting estimate related to income taxes is considered a “critical accounting estimate” because judgment is exercised in estimating future taxable income, including prudent and feasible tax planning strategies, and in assessing the need for any valuation allowance. If it should be determined that all or part of a net deferred tax asset is not able to be realized in the future, an adjustment to the valuation allowance would be charged to income in the period such determination was made. Likewise, in the event that it should be determined that all or part of a deferred tax asset in the future is in excess of the net recorded amount, an adjustment to the valuation allowance would increase income to be recognized in the period such determination was made.

PT operates within multiple taxing jurisdictions worldwide and is subject to audit in these jurisdictions. Such audits can involve complex issues, which may require an extended period of time for resolution. Although management believes that adequate provision has been made for such issues, there is the possibility that the ultimate resolution of such issues could have an adverse effect on the earnings of PT. Conversely, if these issues are resolved favorably in the future, the related provisions would be reduced, thus having a positive impact on earnings.

In addition, the calculation of PT’s tax liabilities involves dealing with uncertainties in the application of complex tax regulations. PT recognizes liabilities for uncertain tax positions based on a two-step process. The first step is to evaluate the tax position for recognition by determining if the weight of available evidence indicates that it is more likely than not that the position will be sustained on audit, including resolution of related appeals or litigation processes, if any. The second step requires PT to estimate and measure the tax benefit as the largest amount that is more than 50% likely of being realized upon ultimate settlement. It is inherently difficult and subjective to estimate such amounts, as this requires PT to determine the probability of various possible outcomes. PT re-evaluates its uncertain tax positions on a quarterly basis. This evaluation is based on factors including, but not limited to, changes in facts or circumstances, changes in tax law, effectively settled issues under audit, and new audit activity. Such a change in recognition or measurement would result in the recognition of a tax benefit or an additional charge to the tax provision in the period. At March 31, 2012, there are no tax uncertainties that PT has determined are required to be recognized.

Finally, the value of PT's deferred tax assets is dependent upon PT's ability to generate future taxable income in the jurisdictions in which PT operates. These assets consist of research credit carry-forwards, capital and net operating loss carry-forwards, and the future tax effect of temporary differences between balances recorded for financial statement purposes and for tax return purposes. It will require future pre-tax earnings of in excess of \$23 million in order to fully realize the value of the Company's deferred tax assets. Due to the uncertainty of PT's ability to realize its deferred tax assets, a valuation allowance has been recorded against substantially the full value of its U.S. deferred tax assets.

*Product Warranty:* Warranty obligations are generally incurred in connection with the sale of PT's products. The warranty period for these products is generally one year. The costs incurred to provide for these warranty obligations are estimated and recorded as an accrued liability at the time of sale. Future warranty costs are estimated based on historical performance rates and related costs to repair given products. The accounting estimate related to product warranty is considered a "critical accounting estimate" because judgment is exercised in determining future estimated warranty costs. Should actual performance rates or repair costs differ from estimates, revisions to the estimated warranty liability would be required.

*Stock-Based Compensation:* PT's board of directors approves grants of stock options to employees to purchase our Common Stock. Stock compensation expense is recorded based upon the estimated fair value of the stock option at the date of grant. The accounting estimate related to stock-based compensation is considered a "critical accounting estimate" because estimates are made in calculating compensation expense including expected option lives, forfeiture rates and expected volatility. Expected option lives are estimated using vesting terms and contractual lives. Expected forfeiture rates and volatility are calculated using historical information. Actual option lives and forfeiture rates may be different from estimates and may result in potential future adjustments which would impact the amount of stock-based compensation expense recorded in a particular period.

*Restructuring Costs:* Restructuring costs may consist of employee-related severance costs, lease termination costs and other facility-related closing expenses. Employee-related severance benefits are recorded either at the time an employee is notified or, if there are extended service periods, is estimated and recorded pro-rata over the period of each planned restructuring activity. Lease termination costs are calculated based upon fair value considering the remaining lease obligation amounts and estimates for sublease receipts. The accounting estimate related to restructuring costs is considered a "critical accounting estimate" because estimates are made in calculating the amount of employee-related severance benefits that will ultimately be paid and the amount of sublease receipts that will ultimately be received in future periods. Actual amounts paid for employee-related severance benefits can vary from these estimates depending upon the number of employees actually receiving severance payments. Actual sublease receipts received may also vary from estimates.

*Carrying Value of Long-Lived Assets:* PT reviews the carrying values of its long-lived assets, other than capitalized software development costs and purchased intangible assets with indefinite useful lives, for impairment whenever events or changes in circumstances indicate that the carrying values may not be recoverable. PT assesses the recoverability of the carrying values of long-lived assets by first grouping its long-lived assets with other assets and liabilities at the lowest level for which identifiable cash flows are largely independent of the cash flows of other assets and liabilities (the asset group) and, secondly, by estimating the undiscounted future cash flows that are directly associated with and that are expected to arise from the use of and eventual disposition of such asset group. PT estimates the undiscounted cash flows over the remaining useful life of the primary asset within the asset group. If the carrying value of the asset group exceeds the estimated undiscounted cash flows, PT records an impairment charge to the extent the carrying value of the long-lived asset exceeds its fair value. PT determines fair value through quoted market prices in active markets or, if quoted market prices are unavailable, through the performance of internal analyses of discounted cash flows. The accounting estimate related to impairment of long-lived assets is considered a "critical accounting estimate" because PT's impairment tests include estimates of future cash flows that are dependent upon subjective assumptions regarding future operating results including revenue growth rates, expense levels,



discount rates, capital requirements and other factors that impact estimated future cash flows and the estimated fair value of long-lived assets.

## **Business Overview**

The following discussion contains forward-looking statements within the meaning of the Securities Act of 1933 and Securities Exchange Act of 1934 and these forward-looking statements are subject to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995.

PT is a global supplier of advanced network communications solutions to service providers, government, and OEM markets. The industry-leading Monterey 8000™ MicroTCA and IPnexus® Platforms anchor a growing portfolio of PT solutions. OEMs and application developers, including PT itself, leverage the robust carrier grade Linux® development environment and rich suite of communications protocols (PT's NexusWare®) of our Application-Ready Platforms as a cornerstone component of their end product value proposition. PT's SEGway™ Signaling Solutions provide affordable, high density signaling, advanced routing for LTE and IMS applications, IP migration, gateway capabilities, SIP bridging, and core-to-edge distributed intelligence, as well as features such as Number Portability and SMS Spam Defense. The Company's Xpress™ NGN applications enable evolving Mobile 2.0, Multi-media, and IMS-based revenue-generating services.

PT is headquartered in Rochester, New York and maintains direct sales and marketing offices in the U.S. in Raleigh, North Carolina and Chicago, Illinois and international offices in London, England and Shanghai, China, and has centers of engineering excellence in San Diego, California, and Kanata, Ontario, Canada, in addition to Rochester, New York.

PT's business addresses one industry segment – Communications, and globally targets two primary vertical markets for its network communications products: telecommunications, and military, aerospace and government systems.

The telecommunications market, historically our largest vertical market, is fundamentally driven by investments in network infrastructure by carriers and service providers. Telecommunications market revenues derived from our Application-Ready Platforms, which are sold to OEMs, depend primarily on broad, multi-year deployments of next-generation telecommunications infrastructure. Telecommunications market revenues generated from service providers purchasing our SEGway and Xpress product lines result from investments necessary to support existing and evolving service demands such as text messaging and the transition to Internet-based communications networks.

Sales into the military, aerospace and government systems market are typically to prime contractors and system integrators and reflect investment levels by various government agencies and military branches in specific programs and projects requiring enhanced communications capabilities. Military, aerospace and government systems budgets are currently under pressure and shipments are subject to project deployment schedules, which are often unpredictable.

## **Strategy**

PT's strategy is to maximize the value proposition of our products by leveraging its field-proven systems, software and hardware technologies. Management believes the tightly integrated combination of these technologies provides considerable benefits to PT's customers including a compelling return-on-investment proposition, significant

development risk mitigation and a substantially accelerated time-to-market opportunity.

Management is focused on building on the momentum generated in 2011 and will continue to concentrate on the four network communications-focused initiatives established in 2010 to construct a solid foundation for long-term growth. These initiatives include further strengthening our SEGway Signaling Systems product line, continued evolution and enhancement of our open-standards based Application-Ready Platforms for mission critical communications applications, intensifying our market diversification efforts in government systems markets, and identifying forward-looking network communications growth opportunities, such as our Xpress portfolio of SIP-based applications and enabling infrastructure, that we can pursue with our own end product solutions. For more information regarding these initiatives, see ITEM 1 Business – Strategy in our Annual Report on Form 10-K for the year ended December 31, 2011 filed with the Securities and Exchange Commission.

While our SEGway signaling product portfolio generates strong customer interest on a global basis, management believes that the Company's relative size and financial resources have constrained our ability to more deeply penetrate the service provider market. During 2011, management shifted the Company's signaling sales and marketing strategy to become more heavily focused on working with large channel partners as our primary vehicle to expand our global and emerging market reach. In January 2011, GENBAND became a major signaling channel partner and during the third quarter 2011, Kapsch CarrierCom AG was added as a signaling channel partner. We also continue to work closely under our established relationship with Alcatel-Lucent as another major channel partner for our signaling products. The advantages of the channel partner strategy include the validation of our products by these large, creditable resellers, access to their customer base including much larger service providers than we are generally able to engage with and significant expansion of the global reach for our products through their direct sales organizations. The notable disadvantages of this strategy are the lack of direct customer account control and visibility on closing sales transactions.

In an effort to substantially reduce our operating expenses, during the first quarter 2011, management consolidated the Company's San Luis Obispo, California engineering operation with its Rochester, New York engineering group and also reduced its sales and marketing staff. Management believes that while it was necessary to make these reductions for financial reasons, the significant strategic investments made during 2010 were important in underpinning a solid foundation for long-term future growth.

There are identifiable risks associated with PT's strategy in the current economic climate. While management believes that its network communications market focus offers opportunities for growth in the long term, network infrastructure investments by carriers are very sluggish; the total available market for traditional SS7-based signaling products is declining and the market for SIP-based next-generation network products is not yet growing as rapidly as anticipated. Despite the current economic climate, which may involve new risks not currently identified, management believes the outlook for the Company's profitability is improving because expenses have been better aligned with projected revenues and our new channel partners are engaged in selling our products.

## **Financial Overview**

### Revenue:

Revenue in the first quarter 2012 amounted to \$8.4 million, compared to \$9.7 million in the first quarter 2011. The decrease in revenue in the first quarter 2012 was primarily attributable to the non-recurrence of a significant 2011 shipment to a government systems customer, and a decrease in sales to PT's traditionally largest customer as they begin to transition away from using PT's IPnexus platforms in some of their products, partially offset by a significant increase in sales to our channel partners. Shipments to customers outside of the United States represented 53% of sales in the first quarter of both 2012 and 2011.

Net Income (loss):

Net income in the first quarter 2012 amounted to \$.3 million, or \$.03 per diluted share, including stock-based compensation expense of \$.1 million, or \$.01 per share and amortization of purchased intangible assets of \$.3 million, or \$.03 per share, based on 11.1 million shares outstanding. PT incurred a net loss in the first quarter 2011 in the amount of (\$1.1 million), or (\$.10) per basic share, including a restructuring charge of \$.1 million, or \$.01 per share, and stock-based compensation expense of \$.1 million, or \$.01 per share, based on 11.1 million shares outstanding.

Liquidity:

Cash, cash equivalents and long-term investments amounted to \$15.5 million and \$15.8 million at March 31, 2012 and December 31, 2011, respectively. The Company had no long-term debt at either date. In the first quarter 2012, the Company made the final payment of \$1.0 million relating to its 2011 agreement to acquire equipment, inventory and intellectual property including signaling software products from GENBAND.

Accounts receivable at March 31, 2012 amounted to \$6.2 million, compared to \$5.6 million at the end of 2011. The higher level of accounts receivable is primarily related to increased sales occurring during the latter part of the first quarter and longer payment cycles for certain overseas customers.

Inventories decreased by \$.5 million, to \$4.9 million at March 31, 2012, from December 31, 2011. The decrease in inventory is primarily attributable to the Company's ongoing efforts to manage inventory levels and work down the inventory build-up during the transition to outsourcing the manufacture of our printed circuit boards to a contract manufacturer during 2010.

Cash provided by operating activities amounted to \$1.4 million in the three months ended March 31, 2012, as compared to cash used in operating activities of \$3.4 million in the three months ended March 31, 2011. The large swing in cash provided by (used) in operating activities was due to net income in 2012 as compared to a loss in the first quarter 2011, a significantly smaller increase in accounts receivable in 2012 as compared with 2011, and a \$.5 million increase in accounts payable, accrued expenses and deferred revenue in 2012, as compared to a \$.6 million decrease in the corresponding accounts in 2011.

Key Performance Indicator:

PT believes that a key indicator for its business is the trend for the volume of orders received from customers. The economy appears to be continuing an uneven recovery around the world and current business conditions continue to remain very challenging in the telecommunications equipment market. The telecommunications market, historically our largest vertical market, is fundamentally driven by investments in network infrastructure by carriers and service providers. Telecommunications market revenues derived from our Monterey and IPnexus Application-Ready Platforms depend primarily on broad, multi-year deployments of next-generation telecommunications infrastructure. The new norm in this OEM business appears to be that OEM customers place orders for product only when they have orders in hand from their customers and expect almost immediate delivery. Revenue from our OEM customers declined by \$1.7 million year-over-year during the first quarter. The most significant driver of this decline was lower shipments to our traditionally largest customer, which decreased by \$1.0 million year-over-year, as they begin to transition away from using PT's IPnexus platforms in some of their products. Telecommunications market revenues

generated from Service Providers result from investments necessary to support existing and evolving service demands such as the ongoing worldwide growth in text messaging and the transition to Internet-based communications networks. Revenues from service providers increased by \$1.9 million year-over-year during the first quarter, including a substantial increase in sales to our channel partners. Due to government delays beyond PT's or our customer's control, a meaningful portion of the revenue associated with our signaling systems installation in Nigeria remains unrecognized. PT expects to complete that installation and recognize revenue later in 2012 or in early 2013.

Sales into the military, aerospace and government systems market are typically to prime contractors and system integrators that reflect investment levels by various government agencies and military branches in specific programs and projects requiring enhanced communications capabilities. The timing of government-funded network infrastructure and military related expenditures remains for the most part unpredictable. Sales into this market decreased by \$1.7 million year-over-year during the first quarter 2012, as a \$1.6 million shipment in the first quarter 2011 did not recur. Our Xpress product line continues to generate interest from both telecommunications and government customers but meaningful orders have yet to occur. The program with a government customer to demonstrate the Xpress products' capabilities in a communications cost reduction program continues to move forward. During weak economic periods, customers' ability to forecast their requirements deteriorates causing delays in the placement of orders. Forward-looking visibility on customer orders continues to be at low levels.

During the first quarter 2012, the economic climate continued to be challenging and uneven, causing customers to carefully consider investments in their network infrastructure. PT's sales declined from \$9.7 million in the first quarter 2011 to \$8.4 million in the first quarter 2012.

More in-depth discussions of PT's strategy can be found in PT's Annual Report on Form 10-K and other filings with the Securities and Exchange Commission.

## Results of Operations

### Three Months Ended March 31, 2012, Compared with the

### Three Months Ended March 31, 2011

The following table presents the percentage of sales represented by each item in PT's consolidated statements of operations for the periods indicated:

|                          | <b>Three Months Ended<br/>March 31,</b> |             |
|--------------------------|---|-------------|
|                          | <b>2012</b>                             | <b>2011</b> |
| Sales                    | 100.0 %                                 | 100.0 %     |
| Cost of goods sold       | 45.4                                    | 53.6        |
| Gross profit             | 54.6                                    | 46.4        |
| Operating expenses:      |   |             |
| Selling and marketing    | 18.1                                    | 19.9        |
| Research and development | 19.4                                    | 22.5        |



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|                                   |       |          |
|-----------------------------------|-------|----------|
| General and administrative        | 13.5  | 15.4     |
| Restructuring charges             |       | 1.3      |
| Total operating expenses          | 51.0  | 59.1     |
| Income (loss) from operations     | 3.6   | (12.7 )  |
| Other (expense) income, net       | (.4 ) | .8       |
| Income (loss) before income taxes | 3.2   | (11.9 )  |
| Income tax benefit                | (.3 ) | (.5 )    |
| Net income (loss)                 | 3.5 % | (11.4 )% |

*Sales.* Total revenue for the first quarter 2012 amounted to \$8.4 million, compared to \$9.7 million for the corresponding quarter in 2011. The decrease in revenue in the first quarter 2012 was due to a \$1.0 million decrease in shipments to PT's traditionally largest customer and the non-recurrence of a \$1.6 million order shipped to a government systems customer in the first quarter 2011, offset partially by a \$1.1 million increase in sales to one channel partner. In the first quarter 2012, PT's four largest customers represented 48% of sales, compared to 52% of sales in the first quarter 2011.

Shipments to customers outside of the United States represented 53% of PT's sales during the first quarter of both 2012 and 2011. Total shipments to customers in the United Kingdom represented 17% of sales in the first quarter 2012, compared to 25% of sales in the first quarter 2011. One U.K. customer represented 16% and 24% of sales in the first quarter 2012 and 2011, respectively.

Management is focused on selling PT's products into two primary vertical markets within one segment, communications. Revenue from each vertical market is expressed as a percentage of sales for the periods indicated:

|  | <b>Three Months Ended</b> |             |
|--|---------------------------|-------------|
|  | <b>March 31,</b>          |             |
|  | <b>2012</b>               | <b>2011</b> |
| Telecommunications                         | 85 %                      | 70 %        |
| Military, aerospace and government systems | 15 %                      | 30 %        |
|  | 100 %                     | 100 %       |

Telecommunications market:

Revenue from the telecommunications market amounted to \$7.1 million and \$6.8 million in the first quarter 2012 and 2011, respectively. This increase of \$.3 million, or 4%, was largely due to an increase in signaling shipments, including a \$1.1 million increase in sales to one channel partner, offset by a \$1.0 million decrease in shipments to the Company's traditionally largest customer.

Military, Aerospace and Government Systems market:

Our Government Systems group continues to work with numerous prime contractors to incorporate PT's COTS-based, application ready systems into specific programs and projects requiring enhanced communications capabilities.

Military, aerospace and government systems products revenue amounted to \$1.2 million and \$2.9 million in the first quarter 2012 and 2011, respectively. This decrease of \$1.7 million, or 59%, was primarily attributable to a \$1.6 million order shipped to one government systems customer in the first quarter 2011, which did not recur in 2012.

*Gross profit.* Gross profit consists of sales, less cost of goods sold including material costs, manufacturing expenses, depreciation, amortization of software development costs, amortization of purchased intangible assets, and expenses associated with engineering contracts and the technical support function. Gross profit and gross margin percentage amounted to \$4.6 million and 54.6% of sales in the first quarter 2012, compared to \$4.5 million and 46.4% of sales for the first quarter 2011. The significant improvement in gross margin percentage was primarily attributable to a substantially more favorable sales mix, slightly lower manufacturing costs and a decreased level of amortization expenses associated with capitalized software development costs and purchased intangible assets.

*Total Operating Expenses.* Total operating expenses amounted to \$4.2 million in the first quarter 2012, as compared to \$5.7 million in the first quarter 2011.

Selling and marketing expenses were \$1.5 million and \$1.9 million for the first quarter 2012 and 2011, respectively. The decrease of \$.4 million, or 21%, primarily relates to a reduction in sales and marketing headcount and lower sales commissions.

Research and development expenses were \$1.6 million and \$2.2 million in the first quarter 2012 and 2011, respectively. PT capitalizes certain software development costs, which reduces the amount of software development charged to operating expenses. Amounts capitalized were \$.6 million during the first quarter of both 2012 and 2011. Gross expenditures amounted to \$2.2 million and \$2.8 million in the first quarter 2012 and 2011, respectively. The decrease in research and development expenses is due primarily to the closure of the Company's San Luis Obispo, California engineering center, which was completed in the second quarter 2011.

General and administrative expenses were \$1.1 million and \$1.5 million in the first quarter 2012 and 2011, respectively. This decrease of \$.4 million, or 27%, primarily relates to significant litigation expenses incurred in the first quarter 2011. The litigation for which these expenses were incurred was ended in May 2011 when the parties voluntarily agreed to dismiss all of their respective claims and defenses without prejudice.

Restructuring expenses associated with the closure of the Company's San Luis Obispo, California engineering center were \$.1 million in the first quarter of 2011.

*Other (expense) income, net.* Other income consists primarily of interest income. PT's funds continue to be invested in high-quality corporate and government bonds, and guaranteed investment contracts and money market funds. Other expense, net, amounted to \$.03 million for the first quarter 2012, while other income, net, amounted to \$.07 million for the first quarter 2011. Other (expense) income includes a \$.06 million out-of-period charge to adjust the recorded balance of accumulated other comprehensive income.

*Income taxes.* The Company's effective income tax rates differ from the statutory rates primarily due to a full valuation allowance provided against its U.S. deferred tax assets, income taxes on foreign income and refundable income tax credits that differ from the U.S. income tax rate, and permanent income tax differences including Canadian research activities.

PT's income tax benefit for the first quarter 2012 amounted to \$.02 million, compared to a benefit of \$.05 million for the first quarter 2011. For the first quarter 2012, PT's annual estimated effective income tax rate is -8%, as compared to an estimated effective income tax rate of 5% for the first quarter 2011. The expected annual effective income tax rate in the first quarter 2012 is different than in the corresponding quarter in 2011 primarily due to increased refundable Canadian provincial tax credits the Company expects to receive for 2012 and a change in the Company's projected profitability for the full year.

## **Liquidity and Capital Resources**

PT's primary sources of liquidity are cash, cash equivalents and long-term investments, which totaled \$15.5 million at March 31, 2012 and \$15.8 million at December 31, 2011. The Company had working capital of \$19.6 million and \$18.3 million at March 31, 2012 and December 31, 2011, respectively. The decrease in cash, cash equivalents and long-term investments during the first quarter 2011 was primarily due to the Company's final payment of \$1.0 million to GENBAND in connection with the Company's 2011 purchase of equipment, inventory and intellectual property including signaling software products, and the Company's investment of \$.6 million in capitalized software projects, offset partially by net cash provided by operations.

For the first quarter 2012, cash provided by operating activities amounted to \$1.4 million. This amount included net income of \$.3 million, depreciation and amortization charges of \$.7 million, amortization of purchased intangible assets of \$.3 million, and stock-based compensation expense of \$.1 million. Changes in operating assets and liabilities included an increase of accounts receivable of \$.8 million, a decrease in inventories of \$.5 million and the net change in accounts payable, accrued expenses and deferred revenue totaling \$.4 million. The increase in accounts receivable was primarily due to the higher level of sales in March 2012, compared to December 2011.

Cash used by investing activities during the first quarter 2012 totaled \$3.6 million including the final payment for the purchase of assets from GENBAND which amounted to \$1.0 million, capitalized software development costs amounting to \$.6 million, capital expenditures of \$.1 million, and purchases of investments which totaled \$2.0 million.

*Off-Balance Sheet Arrangements:*

On February 3, 2012, the Company executed a lease agreement for its new corporate headquarters facility. The new facility, which has approximately 32,000 square feet of office and warehouse space, is located in Rochester, New York. This facility will replace PT's existing corporate headquarters facility and will house executive offices, along with sales, marketing, engineering and manufacturing operations. PT expects to occupy the new premises during the second quarter 2012.

The new lease is effective as of January 1, 2012 and has a sixty-six month term for approximately two-thirds of the space and a thirty-eight month term for the remaining space. The initial rent payments for the new facility will total approximately \$352,000 annually and will escalate by approximately 1.3% each year. In addition, PT will be responsible for payment of the utilities, real estate taxes, insurance and maintenance on this property.

In addition, PT entered into a termination of lease agreement with the Landlord, also effective as of January 1, 2012, for its existing corporate headquarters facility. This agreement waives PT's remaining obligations for the payment of rent and real estate taxes through the expiration date of its current lease.

*Current Position:*

Assuming there is no significant change in the business, management believes that PT's current cash, cash equivalents and investments, together with cash generated from operations will be sufficient to meet our anticipated cash requirements, including working capital and capital expenditure requirements, for at least the next twelve months.

**Recent Accounting Pronouncements**

Comprehensive Income:

In June 2011, the FASB issued authoritative guidance on the presentation of comprehensive income that eliminates the option to present the components of other comprehensive income as part of the statement of equity and requires an entity to present the total of comprehensive income, the components of net income, and the components of other comprehensive income either in a single continuous statement of comprehensive income or in two separate but consecutive statements. This guidance became effective as of January 1, 2012 for the Company. The guidance requires changes in financial statement presentation only and has no impact on the Company's financial position or results of operations. The Company has chosen the two-statement approach, and the Statement of Comprehensive Income is presented on page 5.

Fair Value Measurement and Disclosures:

In May 2011, the FASB issued authoritative guidance that amends current fair value measurement and disclosure guidance to include increased transparency around valuation inputs and investment categorization. The Company has adopted this guidance as of January 1, 2012.

## **Safe Harbor Statement under the Private Securities Litigation Reform Act of 1995**

The Private Securities Litigation Reform Act of 1995 (the "Reform Act") provides a "safe harbor" for forward-looking statements. Certain written and oral statements made by management of Performance Technologies, Incorporated and its subsidiaries (collectively "PT") include forward-looking statements intended to qualify for the safe harbor from liability established by the Reform Act. These forward-looking statements generally can be identified by words such as "believes," "expects," "anticipates," "projects," "foresees," "forecasts," "estimates" or other words or phrases of similar import. Words such as the "Company," "PT," "management," "we," "us," or "our," mean Performance Technologies, Incorporated and its subsidiaries. All statements herein that describe PT's business strategy, outlook, objectives, plans, intentions, goals or similar projections are also forward-looking statements within the meaning of the Reform Act. Forward-looking statements should be read in conjunction with the audited Consolidated Financial Statements, the Notes thereto, and Management's Discussion and Analysis of Financial Condition and Results of Operations of the Company as contained in the Company's Annual Report on Form 10-K for the year ended December 31, 2011, and other documents filed with the Securities and Exchange Commission.

All such forward-looking statements are subject to certain risks and uncertainties and should be evaluated in light of important risk factors. These risk factors include, but are not limited to, the following as well as those that are described in "Risk Factors" under Item 1A and elsewhere in the Annual Report on Form 10-K: business and economic conditions, rapid technological changes accompanied by frequent new product introductions, competitive pressures, dependence on key customers, inability to gauge order flows from customers, fluctuations in quarterly and annual results, the reliance on a limited number of third party suppliers, limitations of the Company's manufacturing capacity and arrangements, the protection of the Company's proprietary technology, errors or defects in our products, the effects of pending or threatened litigation, the dependence on key personnel, changes in critical accounting estimates, potential impairments related to investments, foreign regulations, possible loss or significant curtailment of significant government contracts or subcontracts and potential material weaknesses in internal control over financial reporting. In addition, during weak or uncertain economic periods, customers' visibility deteriorates causing delays in the placement of their orders. These factors often result in a substantial portion of the Company's revenue being derived from orders placed within a quarter and shipped in the final month of the same quarter.

Any of these factors could cause PT's actual results to differ materially from its anticipated results. For a more detailed discussion of these factors, see the "Risk Factors" discussion in Item 1A in the Annual Report on Form 10-K. The Company cautions readers to carefully consider such factors. Many of these factors are beyond the Company's control.

### **ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**



The Company is exposed to various market risks in the normal course of business, primarily interest rate risk and changes in the market value of investments and management believes PT's exposure to such risk is minimal. PT's investments are made in accordance with PT's investment policy and primarily consist of money market funds, highly-rated corporate and quasi-government bonds, certificates of deposit and bank guaranteed contracts. The Company is also subject to foreign currency exchange risks related to its operations in Kanata, Ontario, Canada, and in the United Kingdom. The Company believes that its balance sheet exposure to foreign currency exchange risks is minimal, as generally all revenues and accounts receivable are denominated in U.S. dollars. However, PT's expenses at these locations are denominated in the local currency and PT's results of operations are influenced by changes in the exchange rates between the United States and Canada and the United Kingdom. Both the Canadian dollar and British Pound strengthened against the U.S. dollar during the first quarter 2012, resulting in higher levels of expense denominated in U.S. dollars.

#### **ITEM 4. CONTROLS AND PROCEDURES**

##### **A. Evaluation of Disclosure Controls and Procedures**

PT's Chief Executive Officer and its Chief Financial Officer have evaluated PT's disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) as of the end of the period covered by this Quarterly Report. Based on this evaluation, the Chief Executive Officer and Chief Financial Officer concluded that PT's disclosure controls and procedures were effective as of such date.

##### **B. Changes in Internal Control Over Financial Reporting**

There has been no change in PT's internal control over financial reporting that occurred during the fiscal quarter covered by this report that has materially affected, or is reasonably likely to materially affect, PT's internal controls over financial reporting.

### **PART II. OTHER INFORMATION**

#### **ITEM 6. EXHIBITS**

10.33 Lease Agreement dated as of January 1, 2012 with HUB Properties Trust

31.1 Certification of Chief Executive Officer

31.2 Certification of Chief Financial Officer

32.1 Section 1350 Certification



**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**PERFORMANCE TECHNOLOGIES, INCORPORATED**

May 10, 2012

By: /s/ John M. Slusser

John M. Slusser

President and

Chief Executive Officer

May 10, 2012

By: /s/ Dorrance W. Lamb

Dorrance W. Lamb

Senior Vice President and Chief Financial Officer

